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Date: 19 Apr 18 Reviewer# 8828

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HISTORY
of the
USAF SOUTHERN AIR DIVISION
and the
24th COMPOSITE WING
and the
INTER-AMERICAN AIR FORCES ACADEMY (U)
Howard AFB/Albrook AFS
Panama

1 January - 31 December 1982

RCS: HAF-CHO (AR) 7101

by

Patrick E. Murray
USAFSO Historian

15 July 1983

Volume IV

Classified by Multiple
Sources
Declassify on OADR

Cy No. 1 of 3 Cys

TACTICAL AIR COMMAND

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The following documents in this volume were classified:
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4. Msg (U), Hq TAC to USAFSD, 061600Z Jan 82, Subj: Panama Manpower Reduction.
5. Ltr (U), Hq TAC/XPM to Hq USAF/MPM, Subj: Panama Manpower Ceiling, 14 Apr 1982.
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7. Memo (U), 24 COMPM/CC to USAFSD/CC, (Aug 1982).
8. Msg (U), TAC/XP to USAFSD/CC, 161900Z Aug 82, Subj: Panama Manpower Adjustment.
9. Ltr (U), USAFSD/CC to Hq TAC/XP, Subj: USAFSD Manpower Adjustments, (September 1982).
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11. Visitors Roster (U), Hq US Southern Command (various dates in 1982).
12. Staff Paper (U), USAFSD Protocol additional manning requirements (no date) March 1982.
13. Msg (U), B9 HAN Andrews AFB to AIG 8376, 161252Z Nov 82, Subj: B9 HAN RSN 1029.
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26. Memo for Record (U), 24 COMPW PA, Subj: General Hilton Visit 15 March 82.
27. AF Form 39 (U), Response to Query, 24 Composite Wing PA, 25 March 82.
28. Msg (U), USAF50 to Hq TAC, 022000Z April 82, Subj: ABC News Team Visit, 1 April 82.
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30. Itinerary (U), US Southern Command/PA, schedule for Jim Lenoyne, 30 April 1982.
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33. Msg (U), USAF50/PA to Hq TAC/PA, 231950Z Jun 82, Subj: Media Visit Jerry Sieb, Wall Street Journal.
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35. Memo for Record (U), 24 Composite Wing/PA, Subj: News Media Visit - Mr. Juan Tanayo, Miami Herald, 13 Aug 82.
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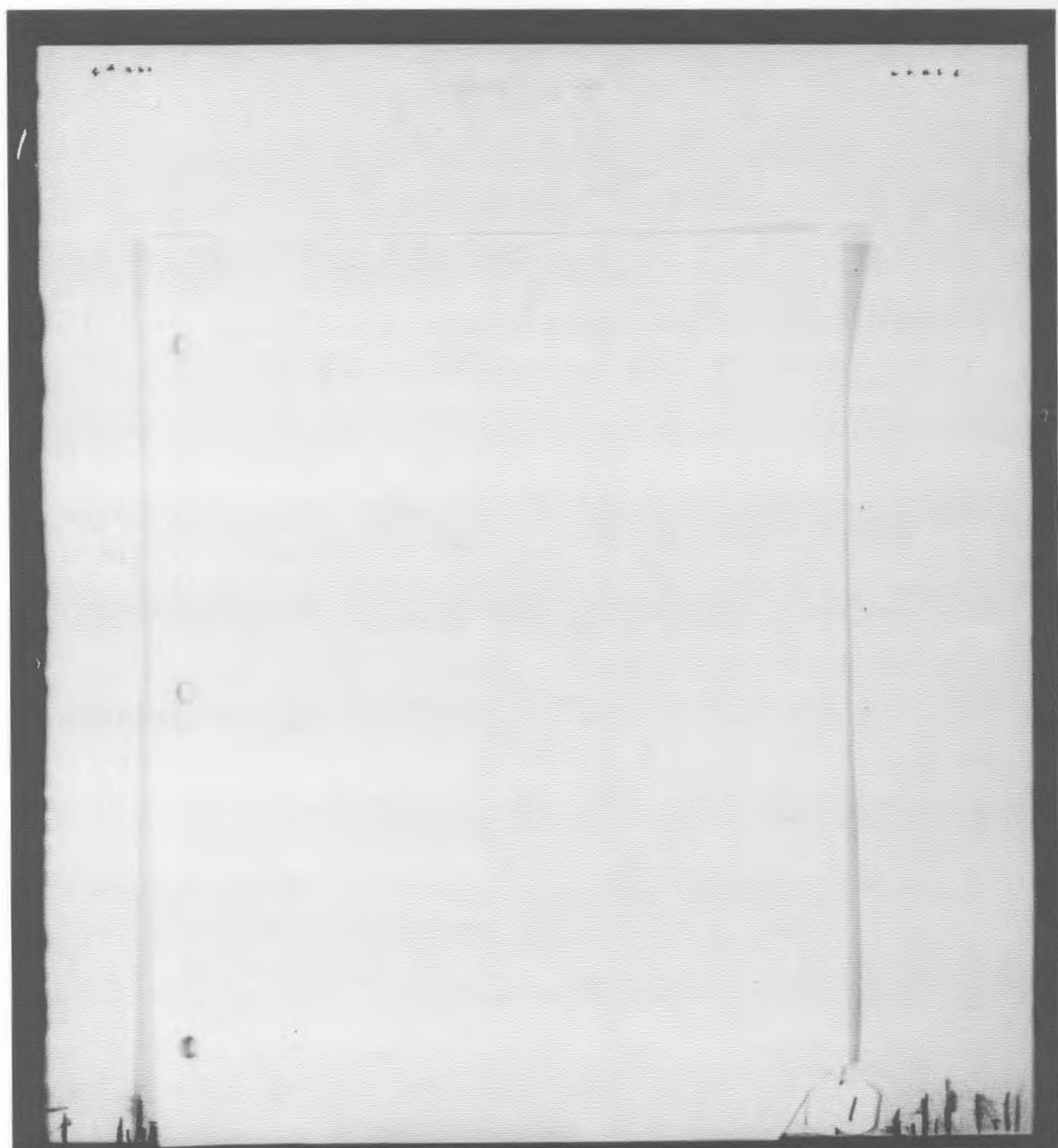
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57. Msg (S/ONR), USAFSD Howard AFB/CC to USAF, 4 October 1982, Subj: Visit by SICOMAR Permanent Secretary to Argentine Air Force.

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65. Meeting Minutes (U), 24 Composite Wing Energy Conservation Council, 28 June 82.
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69. Meeting Minutes (U), 24 Composite Wing Energy Conservation Council, 19 November 1982.
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S.O. G-34, 24 COMBAT SUPPORT GROUP, was the last of the series of 1981

DEPARTMENT OF THE AIR FORCE
HEADQUARTERS 24TH COMBAT SUPPORT GROUP (TAG)
APO MIAMI 34001

SPECIAL ORDER

G-01

13 January 1982

Under the provisions of AFR 35-54, I assume command of the USAF Clinic
Howard, Medical Squadron Section, vice 1Lt John P. Campbell, [redacted]

(b)(6)

Bobby E. Vasovich
BOBBY E. VASCOVICH, 1LT, USAF, MSC
Commander, Medical Squadron Section

DISTRIBUTION
F

S.O. G-01

DEPARTMENT OF THE AIR FORCE
HEADQUARTERS 24TH COMBAT SUPPORT GROUP (TAC)
APO MIAMI 34001

SPECIAL ORDER
G-02

13 January 1982

LEE B. HENNING, 24th Composite Wing, is designated Equipment Control Officer (ECO) for DPI 5452 in accordance with para 5-5, AFR 300-6, Vice SMSGT Jack M. Newborn, relieved. Effective date of appointment is 16 November 1981. AUTHORITY: AFR 300-6.

FOR THE COMMANDER



CARLOS H. ALONSO, Capt, USAF
Chief, Central Base Administration

DISTRIBUTION
"K"

S.O. G-02

DEPARTMENT OF THE ARMY
HEADQUARTERS, 10TH AVIATION BRIGADE, 1000 P STREET
WASHINGTON, D.C. 20315

100-100-10000
5-03

19 January 1982

The following named individuals, 14 Transportation Squadron (TAC), are authorized as working civilian clothing allowance in an amount not to exceed \$150.00 dollars. Working as civilian attire is mandatory in performance of official duties. Notify AFM 35-61 and HQ USAF/DMC Letter, 31 Dec 81, 5723502 127 1489 255/25. */m*

NAME	GRADE	SSAN
1st Lt. B. J. Bickel, Eugene A.		
1st Lt. B. J. Bickel, Eugene A.		
1st Lt. B. J. Bickel, Eugene A.		
1st Lt. B. J. Bickel, Eugene A.		
1st Lt. B. J. Bickel, Eugene A.		

(b)(6)

100-100-10000



100-100-10000, Captain, USAF
100-100-10000, Captain, USAF

Distribution
1 - DAAO
1 - Individual
1 - Unit of Assignment
1 - DPMO

5,0, 6-03

DEPARTMENT OF THE AIR FORCE
HEADQUARTERS 24TH COMBAT SUPPORT GROUP (TAC)
APO MIAMI 34001

SPECIAL ORDER

G-04

22 January 1982

(b)(6)

CAPTAIN DAVID H. LOSA, [REDACTED] 24th Supply Squadron (TAC) is appointed temporary Commander, 24th Supply Squadron, during the absence of Major Ronald N. Moore, effective 26 January 1982 - 9 February 1982.

FOR THE COMMANDER

 CAPTAINS IN ALBUQUERQUE, Capt, USAF
Chief, [REDACTED] Administration

S.O. G-04

DEPARTMENT OF THE AIR FORCE (MAC)
HEADQUARTERS FIFTH WEATHER WING
LANGLEY AIR FORCE BASE, VIRGINIA 23665

SPECIAL ORDER

12 March 1982

Doc:

Under the provisions of AFR 35-54, I assume command of Detachment 25,
5th Weather Wing, Howard AFB, TX during the temporary absence of Lt Col
Carl A. Debrae, [redacted] Effective 12 March 1982.

(b)(6)

Charles W. French
CHARLES W. FRENCH, Captain, USAF
Commander

DISTRIBUTION:
2-HQ MAC/DPAP
2-HQ AWS/CSE
1-SWW/DA
5-SWW/DP
3-Wing Historian
3-Det 25, 5 WW
3-Individual
3-Host Base

DEPARTMENT OF THE AIR FORCE
HEADQUARTERS 14TH AIR FORCE, 14TH AIR FORCE GROUP STAFF
AFB WRIGHT FIELD

10 March 1962

SPECIAL ORDER
G-5

S.O. G-02, 13 January 1962, HQ 24 Combat Support Group (TAC), this station, pertaining to the Equipment Control Officer (ECO), is revoked.

FOR THE COMMANDER



CHARLES H. ALVAR, Capt, USAF
Chief, Base Administration

S.O. G-5

DEPARTMENT OF THE AIR FORCE
HEADQUARTERS 24TH COMBAT SUPPORT GROUP (TAG)
APO WHEEL 3401

10 March 1962

SPECIAL ORDER
G-6

S.O. G-3. 19 January 1962, HQ 24 Combat Support Group, this station, pertaining to Initial Clothing Allowance for Transportation Squadron, is revoked.

FOR THE COMMANDER



CAROL M. ANDERSON, Capt, USAF
Chief, General Base Administration

S.O. G-6

DEPARTMENT OF THE AIR FORCE
HEADQUARTERS 24TH COMBAT SUPPORT GROUP (TAC)
APO MIAMI 34001

SPECIAL ORDER
G-07

19 Mar 82

Under the provisions of AFR 35-54, CAPTAIN DONAL J. COLLINS, [redacted] this station
assumes command of the 24th Security Police Squadron, (TAC) during the temporary absence of LT COL PETER H. HERSHFIELD, [redacted]
effective 19 March 82.

(b)(6)

(b)(6)


DONAL J. COLLINS, Captain, USAF
Commander

(CORRECTED COPY - DESTROY ALL OTHERS)

DEPARTMENT OF THE AIR FORCE
HEADQUARTERS 24TH COMBAT SUPPORT GROUP (TAC)
APO WHEELER AFB

5 May 82

SPECIAL ORDER
G-08

(b)(6)

CAPTAIN DAVID M. TUSA, [REDACTED] assumes command of the 24th Supply Squadron, (TAC), this station, during the temporary absence of MAJOR RONALD N. MORRE effective 1 May 1982 - 8 May 1982.

FOR THE COMMANDER



CARLOS M. ALMODOVAR, Capt, USAF
Chief, Control Base Administration

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S.O. G-08

(CORRECTED COPY - DESTROY ALL OTHERS)

DEPARTMENT OF THE AIR FORCE
HEADQUARTERS SPECIAL SUPPORT GROUP (HSG)
APO, MAINE 04101

SPECIAL ORDER
6-03

13 May 82

Under the provisions of AFR 35-54, 1 Lt BOBBY E. VASCOVICH is appointed Commander of the USAF Clinic, Howard, Medical Squadron Section, effective 14 May 1982.

(b)(6)

David B. Gilbreath
DAVID B. GILBREATH, Capt, USAF, HSG
Commander, Medical Squadron Section

DISTRIBUTION
F

S.O. 6-03

(CORRECTED COPY - DESTROY ALL OTHERS)

DEPARTMENT OF THE AIR FORCE

HEADQUARTERS 24th COMBAT SUPPORT GROUP (TAC)
APO WHEELER AFB

4 June 1952

SPECIAL ORDER
G-10

Under the provisions of AFR 35-54, MAJOR HERST G. HAENSSER, [redacted] (b)(6)
assumes command of the 24th Civil Engineering Squadron (TAC), this station,
during the temporary absence of LT COLONEL JOHN. S. CHOATE, [redacted] (b)(6)
Effective 20 Jun - 30 Jul 52.

FOR THE COMMANDER



CARLETON H. ALMONTYRE, Capt, USAF
Chief, Central Base Administration

DISTRIBUTION
4E

S.O. G-10

DEPARTMENT OF THE AIR FORCE
HEADQUARTERS 24TH COMBAT SUPPORT GROUP (TAG)
APO MIAMI 34091

SPECIAL ORDER
G-11

4 June 82

Under the provisions of AFR 35-54, MAJOR JAMES H. TAYLOR, [redacted] 35THUSERS
command of the 24th Composite Squadron, during the temporary absence of LT COL
THOMAS E. CLELAND JR., [redacted] effective 12 June 1982.

(b)(6)

(b)(6)



CARLOS H. MURDOVICH, Capt, USAF
Chief, Central Base Administration

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USAF 50/110

①

DEPARTMENT OF THE AIR FORCE
HEADQUARTERS 25th COMBAT SUPPORT GROUP STAG
APO HAWAII 96319

SPECIAL ORDER
G-12

22 June 1982

Under the provisions of AFR 35-54, LIEUTENANT DEBBIE L. CHAMPEAU
assumes command of the 25th TRUSS SQ during the absence of CAPTAIN MICHAEL L.
GLADDER, effective: 22 June 1982.

(b)(6)

(b)(6)



DEBBIE L. CHAMPEAU, 1st Lt, USAF
Commander

CARLOS R. REMONDOS, Capt, USAF
Chief, Central Base Administration

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"F"

DEPARTMENT OF THE AIR FORCE
HEADQUARTERS 24TH COMBAT SUPPORT GROUP (TAC)
APO MIAMI 34001

HSNFS/HO
①

SPECIAL ORDER
G-13

30 Jun 82

Under the provisions of AFR 35-54, CAPTAIN DONAL J. COLLINS, [redacted] assumes command of the 24th Security Police Squadron, (TAC) this station during the temporary absence of LT COL PETER H. HERSHFELD, [redacted] effective 27 June 1982.

(b)(6)

(b)(6)



DONAL J. COLLINS, CAPTAIN, USAF
COMMANDER

CARLOS H. ALMODOVAR, Capt. USAF
Chief, Central Base Administration

DISTRIBUTION

"f"

S.O. G-13

USAFSO/HO

①

DEPARTMENT OF THE AIR FORCE
HEADQUARTERS 24TH COMBAT SUPPORT GROUP (TAG)
APO Miami 34091

2 July 1982

SPECIAL ORDER
G-14

Under the provisions of AFR 35-54, I assume command of the USAF Southern Air Division during the temporary absence of Major General William E. Masterson, effective 4 July 1982.

Robert R. Reed
ROBERT R. REED, Colonel, USAF
Commander

DISTRIBUTION:
"F"

S.O. G-14

DEPARTMENT OF THE AIR FORCE
OFFICE OF THE CHIEF OF STAFF
WASHINGTON, D.C. 20330

①

SPECIAL ORDER
G-15

2 July 1967

Under the provisions of AFR 25-54, I assume command of the 24th Consolidated Aircraft Maintenance Squadron, during the temporary absence of LT COL ELMER E. DUNTON, [redacted] effective 10 July 1967.

(b)(6)

[Signature]
ROBERT J. PEPPLES, Major, USAF
Maintenance Supervisor

DISTRIBUTION
"g"

G-15

DEPARTMENT OF THE AIR FORCE
HEADQUARTERS 24TH COMBAT SUPPORT GROUP (TAC)
APO MIAMI 3400

SPECIAL ORDER
G-16

28 July 1982

Under the provisions of AFR 35-54, CAPTAIN THOMAS E. PARKER, [REDACTED]
assumes command of the 24 TRNS SQ, vice CAPTAIN DEBBIE L. CHOWEN, [REDACTED]
effective: 27 July 1982.

(b)(6)

(b)(6)



THOMAS E. PARKER, Capt, USAF
Commander

CARLOS H. ALMODOVAR, Capt, USAF
Chief, Base Administration

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F

DEPARTMENT OF THE AIR FORCE
REGULATIONS AND CURRENT SUPPORT GROUPS
AFM 1-1

①

AFM 1-1
G-17

4 Aug 55

Under the provision of AFM 1-1, I assume command of the USAF Clinic
Howard, Medical Squadron Section, vice Capt David D. Glibreath
effective 24 July 1955.

(b)(6)

Nicholas Didio II
NICHOLAS DIDIO II, Capt, USAF, MSM
Commander, Medical Squadron Section

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F

DEPARTMENT OF THE AIR FORCE
HEADQUARTERS 24TH COMBAT SUPPORT GROUP (TAC)
APO Miami 34001

SPECIAL ORDER
G-18

5 Aug 82

Under the provisions of AFR 35-54, LT COL DENNIS W. CZAJA, [redacted] assumes command of the 4400 Air Postal Squadron (TAC), vice MAJOR RAYMOND L. HORTON, effective 21 August 1982.

(b)(6)

(b)(6)



CARLOS H. ALMODOVAR, Capt, USAF
Chief, Base Administration

RAYMOND L. HORTON, Major, USAF
Commander

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DEPARTMENT OF THE AIR FORCE
HEADQUARTERS, UNITED STATES AIR FORCE
WASHINGTON, D.C.

①

SPECIAL ORDER
G-19

12 Aug 82

Under the provisions of AFM 35-54, I, CAPTAIN DAY/D.H. LOSA, [redacted]
assume command of the 24th Supply Squadron, during the temporary absence
of MAJOR RONALD H. MOORE, [redacted] effective 9 August 82 - 22 August
82.

(b)(6)

(b)(6)

OFFICIAL
CAPTAIN D.H. LOSA, Capt, USMC
Chief, Base Administration

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"F"

DEPARTMENT OF THE AIR FORCE
HEADQUARTERS 24TH COMBAT SUPPORT GROUP (FAC)
APO WAIN 34901

SPECIAL ORDER
G-20

7 September 1982

(b)(6) CAPT BRYAN D. LOFBERG, [REDACTED] this HQ is appointed Commander, Medical Squadron Section, 24 Composite Wing, effective 8 September 1982. Authority: AFM 26-2.

Stanley J. Pala
STANLEY J. PALA, Colonel, USAF, MC, CFS
Commander, USAF Clinic Howard

DISTRIBUTION
F

S.O. G-20

DEPARTMENT OF THE AIR FORCE
HEADQUARTERS 24th COMBAT SUPPORT GROUP (TAC)
APO MIAMI 34001

20 September 1982

Special Order
G-21

Under the provisions of AFR 35-56, I assume command of the 24th Combat Support Group (TAC) during the temporary absence of Colonel David R. Hughes, [REDACTED]

(b)(6)


KENNETH L. SEALE, Lt Col, USAF
Commander

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"F"

S.B. G-21

40

①

DEPARTMENT OF THE AIR FORCE
HEADQUARTERS 24TH COMBAT SUPPORT GROUP (TAC)
APO MIAMI 34001

SPECIAL ORDER
G-22

4 October 1982

Under the provisions of AFR 35-54, Col Wayne R. Topp, [redacted] assumes
Command of the 24th Composite Wing (TAC), effective 5 October 1982.

(b)(6)



WAYNE R. TOPP, Colonel, USAF
Commander

CARLOS H. ALMODOVAR, Capt, USAF
Chief, Base Administration

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- 1 - HQ USAF/PRPO, Wash DC 20330
- 2 - HQ USAF/DP, Wash DC 20330
- 1 - HQ USAF/JAEC, Wash DC 20330
- 1 - AUL/LSE, Maxwell AFB, AT 36112
- 2 - AFSHRC/HDR, Maxwell AFB, AT 36112
- 1 - HQ USAF/PRMO, Wash DC 20330
- 6 - HQ TAC/DAA/DPM/CCE, Langley AFB,
VA 23365

DEPARTMENT OF THE AIR FORCE
HEADQUARTERS 24TH COMBAT SUPPORT GROUP (TAC)
APO MIAMI 34001

①

SPECIAL ORDER
G-23

5 October 1982

Special Order G-22, 5 October, Appointment of Command, concerning Col Wayne R. Topp, [redacted] are hereby revoked.

(b)(6)

CARLOS H. REMONDAR, Capt, USAF
Chief, Base Administration



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- 1 - HQ USAF/JAEC, Wash DC 20330
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- 2 - AFSHRC/HDR, Maxwell AFB AT 36112
- 1 - HQ USAF/PRMO, Wash DC 20330
- 6 - HQ TAC/DAA/DPM/CCE, Langley AFB
VA 23665

DEPARTMENT OF THE AIR FORCE
HEADQUARTERS USAF SOUTHERN AIR DIVISION (TAC)
APO HIAH 34001

①

SPECIAL ORDER
G-24

5 October 1962

(b)(6)

By direction of the President, Col Wayne R. Topp, [redacted] is appointed Commander, 24th Composite Wing, TAC, Howard AFB, Panama, effective 5 October 1962.


CARLOS M. RODRIGUEZ, Capt, USAF
Director of Administration

WILLIAM E. MASTERSON, Maj Gen, USAF
Commander

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- 1 - HQ USAF/PRD, Wash DC 20330
- 2 - HQ USAF/OP, Wash DC 20330
- 1 - HQ USAF/DAEC, Wash DC 20330
- 1 - AFE/LSE, Maxwell AFB, AL 36112
- 2 - AFMRC/HQ, Maxwell AFB, AL 36117
- 1 - HQ USAF/PMO, Wash DC 20330
- 6 - HQ TAC/DAA/OPM/LCE, Langley AFB, VA 23065

DEPARTMENT OF THE AIR FORCE
HEADQUARTERS 24TH COMBAT SUPPORT GROUP (TAG)
APO MIAMI 33001

①

SPECIAL ORDER
G-25

18 October 1982

Under the provisions of AFR 36-54, I assume command of the 24th Combat Support Group, vice COL DAVID R. HUGHES.

(b)(6)

Donald P. Adce
DONALD P. ADCE, Col, USAF
Commander

DISTRIBUTION
"F"

S.O. G-25

DEPARTMENT OF THE AIR FORCE
HEADQUARTERS 24TH COMBAT SUPPORT GROUP (TAC)
APO MIAMI 34001

18 October 1982

SPECIAL ORDER
G-26

(b)(6)

CAPTAIN CARLOS H. ALMODOVAR, [REDACTED] this HQ, is appointed Commander,
Sq Section, this Group, effective 19 October 1982. Authority: AFR 26-2.



DONALD P. ADEE, Col, USAF
Commander

CARLOS H. ALMODOVAR, Capt, USAF
Chief, Base Administration

DISTRIBUTION
"F"

S.O. G-26

DEPARTMENT OF THE AIR FORCE
HEADQUARTERS 94TH COMBAT SUPPORT GROUP (TAC)
APO WASH 2001

1

SPECIAL ORDER
G-27

29 November 1982

Special Order G-18, 9 September 1981 is hereby rescinded, due to incorrect composition.

FOR THE COMMANDER



WILFREDO ROSARIO, 1 Lt, USAF
Chief, Base Administration

DISTRIBUTION
"P"

S.O. G-27

DEPARTMENT OF THE AIR FORCE
HEADQUARTERS 34TH COMBAT SUPPORT GROUP (TAC)
APO Miami 34001

SPECIAL ORDER
G-28

29 November 1982

Under the provisions of AFR 39-11, CMSGT ANITA M. BELLAMY, [REDACTED] is appointed Detachment Chief of Detachment 5, 1361 Audiovisual Squadron, vice NM-9 ROBERT J. DUGUID, [REDACTED] effective 4 September 1981. Auth: Msg HQ 1361st AVS/CC R132000Z Dec 79.

(b)(6)

(b)(6)

FOR THE COMMANDER



WILFREDO ROSARIO, 1 Lt, USAF
Chief, Administration

DISTRIBUTION
"F"

S.O. G-28

DEPARTMENT OF THE AIR FORCE
HEADQUARTERS 24TH COMBAT SUPPORT GROUP (TAC)
APO MAAM 34001

1

SPECIAL ORDER
G-29

29 November 1982

(b)(6)

COLONEL DONALD P. ADEE [REDACTED] 24 Combat Support Group, is designated Installation Commander of Howard Air Force Base, Panama, effective 18 October 1982. Authority AFR 26-2.

WILFREDO ROSARIO, 1 Lt, USAF
Chief Base Administration

DISTRIBUTION
"F" PLUS
24 CSG/DP
24 CSG/DE
HQ TAC/XPMO

S.O. G-29

DEPARTMENT OF THE AIR FORCE
HEADQUARTERS 24TH COMBAT SUPPORT GROUP (TAG)
APO MIAMI 34001

SPECIAL ORDER
G-30

15 December 1962

Under the provisions of AFR 35-54, 1ST LIEUTENANT MICHAEL E. ADAMS, [REDACTED] assumes command of the 24th Services Squadron during the temporary absence of MAJOR KIM M. WINTNER, [REDACTED]

(b)(6)

(b)(6)

FOR THE COMMANDER



WILFREDO ROSARIO, Capt, USAF
Chief, Base Administration

DISTRIBUTION
"P"

S.O. G-30

DEPARTMENT OF THE AIR FORCE
HEADQUARTERS ELECTRONIC SECURITY COMMAND
SAN ANTONIO, TEXAS 78243

Ho ①

SPECIAL ORDER
GB-7

6 July 1982

1. () Detachment 1, 6994 Electronic Security Squadron (ESS), is designated and activated at Howard AFB, APO Miami 34001, effective 1 September 1982. Equipment authorized under organization identification number 6994ESS70001. Authority: AFR 26-2.

2. (U) This Special Order is UNCLASSIFIED upon date of public announcement.

FOR THE COMMANDER



NEIL J. CHRISTOFFERSEN, Lt Col, USAF
Director of Administration

DISTRIBUTION

"A" plus
1-AUL-LSE, Maxwell AFB AL 36112
2-AFSHRC/RI, Maxwell AFB AL 36112
1-HQ USAF/MPMO, Wash DC 20330
2-HQ USAF/MP, Wash DC 20330
1-HQ USAF/DAA, Wash DC 20330
1-HQ USAF/PAXOC, Wash DC 20330
1-HQ USAF/JAEC, Wash DC 20314
3-HQ USAF/SG, Wash DC 20314
1-6940 ESW/CC, Ft George G. Meade MD 20755
1-6994 ESS/CC, Ft George G. Meade MD 20755

DEPARTMENT OF THE AIR FORCE
HEADQUARTERS 694TH ELECTRONIC SECURITY WING (F-7)
FORT GEORGE G. MEADE, MD. 20755

①

SPECIAL ORDER
AFR 2

25 AUGUST 1992

(b)(6)

MAJ SAUL A. BETTNER [redacted] is appointed Commander, Detachment 1,
694th ESW, ESW, eff 1 September 1992. Authority: AFR 26-2.

FOR THE COMMANDER

Charles W. Kirsch, Jr.
CHARLES W. KIRSCH, JR., MAJ
Chief of Administration
Support Services Division

DISTRIBUTION: "E"

6-4-55

6-4-55

2

HEADQUARTERS USAF SOUTHERN AIR DIVISION (TAG)

[illegible]

[illegible]

DO (BLOG 703)HOWARD		DC FOR OPERATIONS		SS (BLOG 707)HOWARD		MWR DIV		ATTACHED UNITS	
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DOJ

SG (BLDG 1921) HOWARD
USAF CLINIC HOWARD

34TH COMBAT SUPPORT GROUP
GROUP STAFF BENCHES
CC (BLDG 227) (HOWARD) COMMAND SECTION
DA (BLDG 703) (HOWARD) ADMINISTRATION
DA

JA (BLDG 227) (HOWARD) STAFF JUDGE ADVOCATE
JA
HC (BLDG 500) (HOWARD) CHAPLAIN
HC
OT (BLDG 235) (HOWARD) BASE OPS & TRAINING
OT

DE (BLDG 210) HOWARD
BASE CIVIL ENGINEER
DE

SV (BLDG 712) (HOWARD) SERVICES
SV

DW (BLDG 714) (HOWARD) DISASTER PREPAREDNESS
DW

SP (BLDG 723) (HOWARD) SECURITY POLICE
SP

DET 5, 1361
AV SQ (ARIS-MAC)

4400 SURPS (BLDG 446) (ALBROOK)
POSTAL SQ (TAC)

187808 (BLDG 711) (HOWARD) 1878TH COMM GROUP
1878TH COMM GROUP

DMA DCK (BLDG 800) (ALBROOK) DMA DISTR
DFA LATAM (DDB)

AFOSI (BLDG 723) (HOWARD) AFOSI DISTRICT 30
AFOSI DISTRICT 30

ME3 (BLDG 708) (HOWARD) DET 14, 4400TH
MGT ENRG SQ (TAC)

ADC (BLDG 708) (HOWARD) DET 002T HQ USAF ADC
DET 002T HQ USAF ADC

OL BN (BLDG 716) (HOWARD) OL BN (AFTAC)

OL BN (BLDG 716) (HOWARD) OL BN (AFTAC)

44 221

44 221

3

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AVERAGE STRENGTH DATA				MONTH AND YEAR		REPORT CONTROL SYMBOL		
				January 1987		PAGE 1 OF 2 PAGES		
TO: Ref AFR 35-44, Table 3-1 and local letters				LOCATION QUARRY HEIGHTS, HOWARD AFB, ALBROOK AFB, FT CLAYTON, FT DAVIS, FT GULICK, FT KOBBE, UNLESS OTHERWISE INDICATED				
SECTION I UNIT ASSIGNED UNITS	AVERAGE ASSIGNED AIR FORCE				AVERAGE ATTACHED			
	STRENGTH		TOT		AIR FORCE	ARMY	NAVY	MARINES
	OFFICER	ENLISTED	OFFICER	ENLISTED	OFFICER	ENLISTED	OFFICER	ENLISTED
HQ SOUTHERN AIR DIVISION	15	11	0	0				
24 COMFW	41	98	1	0				
24 COMBAT SUPPORT GROUP	19	105	0	0	117	365		
24 CIVIL ENGINEERING	8	189	0	6				
24 SUPPLY	8	128	0	0				
24 SECURITY POLICE	3	203	1	1				
24 TRANSPORTATION	4	78	0	0				
24 CONSLO ACFT MAINT SQ	5	210	0	1				
24 COMP SQ	27	32	0	0				
LAFA	15	102	0	0				132
USAF CLINIC	26	76	0	0				
24 SERVICES	2	42	0	2				
SUB TOTAL	173	1274	2	9	117	365		132
SECTION II TENANT UNITS								
AEROSP RESCUE/WTY SK	1	1	0	0				
1361 AUDIOVISUAL SQ DET 5	0	16	0	0				
5 WEATHER WG DET 0025	4	17	0	0				
4400 AIR POSTAL SQ	1	4	0	0				
1300 MILITARY AIRLIFT SQ	11	69	0	0				
APFLM DFC DISTA SN JM	1	2	0	0				
4400 MES SQ DET 0014	6	1	0	0				
1978 COMMUNICATIONS GP	11	216	0	0				
HQ USAF DET Q02T	1	1	0	0				
AFTAC OL BN	0	2	0	0				
1978 COMMUNICATIONS GP OL A	0	0	0	0				
4 DET 30 (AFDSI)	12	0	0	0				
SUB TOTAL	41	329	0	0				
SECTION III GEOGRAPHICAL SEPARATED UNITS								
4400 AIR POSTAL SQ OL 00AA	0	1	0	0				
4400 AIR POSTAL SQ OL 00AB	0	1	0	0				
4400 AIR POSTAL SQ OL 00AC	0	1	0	0				
TYPED NAME AND GRADE								
J. KENT ANDERSON, TSCT, USAF					SIGNATURE <i>J. Kent Anderson</i>			

AF FORM 389 (REV 1-64) (FORM 10-10-64) (FORM 10-10-64)

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(W)

AVERAGE STRENGTH DATA					MONTH AND YEAR		PAGE 01 OF 02 PAGES		REPORT CONTROL SYMBOL								
TO Ref AFR 35-44, Table 3-1 and local letters					LOCATION QUARRY HEIGHTS, HOWARD AFB, ALBROOK AFB, FT CLAYTON, FT DAVIS, FT GULLICK, FT KOSBE, UNLESS OTHERWISE INDICATED												
SECTION I UNIT ASSIGNED UNITS	AVERAGE ASSIGNED AIR FORCE				AVERAGE ATTACHED												
	STRENGTH		TDV		AIR FORCE		ARMY		NAVY		MARINES		FOREIGN GOVERNMENT		OTHER DOD		
	OFFICER	ENLISTED	OFFICER	ENLISTED	OFFICER	ENLISTED	OFFICER	ENLISTED	OFFICER	ENLISTED	OFFICER	ENLISTED	OFFICER	ENLISTED	OFFICER	ENLISTED	
HQ SOUTHERN AIR DIVISION	15	10	2	0													
24 COMFW	43	98	0	0	142	362											
24 COMBAT SUPPORT GROUP	19	105	0	0													
24 CIVIL ENGINEERING	7	191	0	1													
24 SUPPLY	8	127	1	0													
24 SECURITY POLICE	3	110	0	1													
24 TRANSPORTATION	1	78	0	0													
24 CONSUL ACFT MAINT SQ	8	207	0	4													
24 COMP SQ	27	31	3	2													
24 SERVICES	2	43	0	0													
1AATA	15	102	0	0													162
USAF CLINIC	26	79	0	1													
SUB TOTAL	175	1179	6	10	142	362											162
SECTION II TENANT UNITS																	
AEROSP RESCUE/NOY SR	2	1	0	0													
1361 ADDITIONAL SQ DET 3	0	16	0	0													
5 WEATHER WG DET 0023	4	17	0	0													
4400 AIR POSTAL SQ	1	8	0	0													
3300 MILITARY AIRLIFT SQ	13	47	0	1													
AFELM OFC DISTR SR JH	1	2	0	0													
4400 MES SQ DET 0014	0	1	0	0													
1978 COMMUNICATIONS GROUP	12	217	0	0													
HQ USAF DET ODIT	3	1	0	0													
AFIAC OLEN	0	2	0	0													
1978 COMB OF IS A	0	0	0	0													
* DET 30 (AFOSI)	11	0	0	1													
SUB TOTAL	50	328	0	2													
SECTION III PROGRAMMICAL SEPARATE UNITS																	
4400 AIR POSTAL SQ OL 00AA	0	1	0	0													
4400 AIR POSTAL SQ OL 00AB	0	1	0	0													
4400 AIR POSTAL SQ OL 00AC	0	1	0	0													
3. KEST ADDRESS, 7041, USAF																	

MONTH AND YEAR				PAGE		OF		PAGE						
February 1962				02		02		PAGE						
UNIT	AVERAGE ASSIGNED AIR FORCE				AVERAGE ATTACHED									
	STRENGTH		TOT		AIR FORCE		ARMY		NAVY		MARINES		FOREIGN GOVERN- MENT	OTHER DOG
	OFFICER	ENLISTED	OFFICER	ENLISTED	OFFICER	ENLISTED	OFFICER	ENLISTED	OFFICER	ENLISTED	OFFICER	ENLISTED		
4400 AIR POSTAL SQ OL 00AC	0	1	0	0										
4400 AIR POSTAL SQ OL 000F	0	1	0	0										
1300 MAS OL 00GA	1	0	0	0										
AFPM MAAG PERU JS	1	0	0	0										
AF SV INFO NEWS CE OL GCOF	1	6	0	0										
AFELM SOUTHCOM JS OL HQ00	31	15	0	0										
AFELM SOUTHCOM JS OL HQ01	2	1	0	0										
AFELM SOUTHCOM JS OL HQ02	0	1	0	0										
AFELM SOUTHCOM JS OL HQ03	0	0	0	0										
AFELM OFF EXCH PGM OL CRAC	3	0	0	0										
AFELM OFF EXCH PGM OL LIMA	3	0	0	0										
AFELM OFF EXCH PGM OL ELDO	3	0	0	0										
AFELM OFF EXCH PGM OL SCHL	0	0	0	0										
AFELM MILGp, COLUMBIA	2	0	0	0										
AFELM MILGp, EL SALVADOR	1	0	0	0										
AFELM MILGp, GUATEMALA	1	0	0	0										
AFELM MILGp, HONDURAS	1	1	0	0										
AFELM MILGp, NICARAGUA	1	0	0	0										
AFELM MILGp, PARAGUAY	1	0	0	0										
AFELM MILGp, VENEZUELA	1	0	0	0										
AFELM MILGp, URUGUAY	1	0	0	0										
AFELM MILGp, DOM REPUBLIC	1	1	0	0										
AFELM MILGp, BRAZIL	2	0	0	0										
AFELM MILGp, ARGENTINA	1	0	0	0										
AFELM MILGp, ECUADOR	1	1	0	0										
AFELM SCH/AMERICAS JS	1	0	0	0										
SUB TOTAL	60	31	0	0										
CUMULATIVE TOTAL	265	1438	5	11	142	363							162	
* WHILE SHOWN UNDER OFFICER STRENGTH, THE FIGURE REPRESENTS THE TOTAL NUMBER OF MILITARY (OFFICER AND AIRMAN) ASSIGNED TO THIS ATTACHMENT.														

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MONTH AND YEAR				PAGE 02 OF 02 PAGES															
MARCH 1982				AVERAGE ASSIGNED AIR FORCE				AVERAGE ATTACHED											
UNIT	STRENGTH		EDT	AIR FORCE		ARMY		NAVY		MARINES		FOREIGN SERVICES		OTHER DOD					
	OFFICER	ENLISTED		OFFICER	ENLISTED	OFFICER	ENLISTED	OFFICER	ENLISTED	OFFICER	ENLISTED	OFFICER	ENLISTED	OFFICER	ENLISTED				
	4400 AIR POSTAL SQ OL DOAG	0	1	0	0														
4400 AIR POSTAL SQ OL DOAG	0	1	0	0															
4400 AIR POSTAL SQ OL DOOF	0	1	0	0															
1300 MAS OL OODA	1	0	0	0															
24 CSG OL OAAA	0	1	0	0															
AF SV INFO NEWS CE OL GOOF	1	6	0	0															
AFELM SOUTHCOM HQ00 JS	31	15	0	0															
AFELM SOUTHCOM HQ01 JS	2	1	0	0															
AFELM SOUTHCOM HQ02 JS	0	1	0	0															
AFELM SOUTHCOM HQ03 JS	0	0	0	0															
AFELM OFF EXCH PGM OL CRAC	3	0	0	0															
AFELM OFF EXCH PGM OL LINA	1	0	0	0															
AFELM OFF EXCH PGM OL ELDO	3	0	0	0															
AFELM OFF EXCH PGM OL SCHL	0	0	0	0															
AFELM SEC AST MGT JS	2	0	0	0															
AFELM MILGP, ARGENTINA	1	0	0	0															
AFELM MILGP, COLOMBIA	2	0	0	0															
AFELM MILGP, DOM REPUBLIC	1	1	0	0															
AFELM MILGP, ECUADOR	1	1	0	0															
AFELM MILGP, EL SALVADOR	1	0	0	0															
AFELM MILGP, GUATEMALA	1	0	0	0															
AFELM MILGP, HONDURAS	1	1	0	0															
AFELM MILGP, NICARAGUA	1	0	0	0															
AFELM MILGP, PARAGUAY	1	0	0	0															
AFELM MILGP, PERU	2	0	0	0															
AFELM MILGP, URUGUAY	3	0	0	0															
AFELM MILGP, VENEZUELA	1	0	0	0															
AFELM SEC/AMERICAS JS	1	0	0	0															
SUB TOTAL	60	32	0	0															
CUMULATIVE TOTAL	279	1622	5	8	142	362							170						
* WHILE SOME FORMER OFFICER STRENGTH, THE FIGURE REPRESENTS THE TOTAL NUMBER OF MILITARY PERSONNEL (OFFICER AND ENLISTED) ASSIGNED TO THIS ATTACHMENT.																			

AVERAGE STRENGTH DATA					MONTH AND YEAR APRIL 1982		PAGE 01 OF 02 PAGES		REPORT CONTROL SYMBOL							
TO Ref AFR 35-44, Table 3-1 and local letters					LOCATION QUARRY HEIGHTS, HOWARD AFB, ALBERK AFB, FT CLAYTON, FT DAVIS, FT GULLICK, FT KOBBE, UNLESS OTHERWISE INDICATED											
SECTION I UNIT ASSIGNED UNITS	AVERAGE ASSIGNED AIR FORCE				AVERAGE ATTACHED											
	STRENGTH		TSY		AIR FORCE		ARMY		NAVY		MARINES		FOREIGN GOVERN- MENT		OTHER DOD	
	OFFICER	ENLISTED	OFFICER	ENLISTED	OFFICER	ENLISTED	OFFICER	ENLISTED	OFFICER	ENLISTED	OFFICER	ENLISTED	OFFICER	ENLISTED		
HQ SOUTHERN AIR DIVISION	15	10	1	2												
24 COMBW	45	95	3	2	56	164										
24 COMBAT SUPPORT GROUP	20	86	0	0												
24 CIVIL ENGINEERING	7	184	0	3												
24 SUPPLY	8	123	0	1												
24 SECURITY POLICE	3	207	0	6												
24 TRANSPORTATION	5	75	0	2												
24 COMBND ACFT MAINT SQ	6	290	0	6												
24 COMP SQ	24	28	3	2												
24 SERVICES	2	43	0	2												
1AAFA	15	101	1	2										167		
USAF CLINIC	27	77	1	0												
SUB TOTAL	177	1261	9	28	56	164								167		
SECTION II TENANT UNITS																
AEROSP RESCUE/RCY SR	1	1	0	0												
1361 AUDIOVISUAL SQ DET 1	0	17	0	0												
5 WEATHER WING DET 0023	4	19	0	0												
4400 AIR POSTAL SQ	1	3	0	0												
1300 MILITARY AIRLIFT SQ	12	67	0	2												
AFELM OFC DISTR SR 3M	1	2	0	0												
4400 MES SQ DET 0014	0	1	0	0												
1978 COMMUNICATIONS GROUP	13	214	0	4												
HQ USAF DET 0027	1	1	0	0												
1978 COMM GP OL A	0	0	0	0												
AFTAC OLAN	0	2	0	0												
* DET 30 (APOS1)	11	0	0	0												
SUB TOTAL	44	327	0	7												
SECTION III GEOGRAPHICALLY SEPARATED UNITS																
4400 AIR POSTAL SQ OL 0044	0	1	0	0												
4400 AIR POSTAL SQ OL 0048	0	1	0	0												
4400 AIR POSTAL SQ OL 004C	0	1	0	0												
** END NAME AND CNOY																
J. KENT ANDERSON, TSgt, USAF																

(3)

MONTH AND YEAR				PAGE 02 OF 02 PAGES												
APRIL 1982																
UNIT	AVERAGE ASSIGNED AIR FORCE				AVERAGE ATTACHED											
	STRENGTH		TOY		AIR FORCE		ARMY		NAVY		MARINES		FOREIGN GOVERN- MENT		OTHER GDD	
	OFFICER	ENLISTED	OFFICER	ENLISTED	OFFICER	ENLISTED	OFFICER	ENLISTED	OFFICER	ENLISTED	OFFICER	ENLISTED	OFFICER	ENLISTED	OFFICER	ENLISTED
4400 AIR POSTAL SQ OL ODAG	0	1	0	0												
4400 AIR POSTAL SQ OL ODDF	0	1	0	0												
1300 MAS OL OODA	1	0	0	0												
24 CSG OL OAAA	0	1	0	0												
AF SV INFO NEWS CE OL GCDF	1	6	0	0												
AFELM SOUTHCOM HQ00 JS	30	16	0	0												
AFELM SOUTHCOM HQ01 JS	2	1	0	0												
AFELM SOUTHCOM HQ02 JS	0	1	0	0												
AFELM SOUTHCOM HQ03 JS	0	0	0	0												
AFELM OFF EXCH PGM OL CRAC	4	0	0	0												
AFELM OFF EXCH PGM OL LDMA	1	0	0	0												
AFELM OFF EXCH PGM OL ELDO	3	0	0	0												
AFELM OFF EXCH PGM OL SCHL	0	0	0	0												
AFELM SEC AST MGT JS	2	0	0	0												
AFELM MILGP, ARGENTINA	2	0	0	0												
AFELM MILGP, COLUMBIA	2	0	0	0												
AFELM MILGP, DOM REPUBLIC	1	1	0	0												
AFELM MILGP, ECUADOR	1	1	0	0												
AFELM MILGP, EL SALVADOR	1	0	0	0												
AFELM MILGP, GUATEMALA	1	0	0	0												
AFELM MILGP, HONDURAS	1	1	0	0												
AFELM MILGP, NICARAGUA	1	0	0	0												
AFELM MILGP, PARAGUAY	1	0	0	0												
AFELM MILGP, PERU	2	0	0	0												
AFELM MILGP, URUGUAY	1	0	0	0												
AFELM MILGP, VENEZUELA	1	0	0	0												
AFELM SCE/AMERICAS JS	1	0	0	0												
SUB TOTAL	60	33	0	0												
CUMULATIVE TOTAL	281	1601	9	35	36	164								167		
* WHILE SHOWN UNDER OFFICER STRENGTH, THE FIGURE REPRESENTS THE TOTAL NUMBER OF MILITARY PERSONNEL (OFFICER AND AIRMAN) ASSIGNED TO THIS ATTACHMENT.																

AVERAGE STRENGTH DATA					MONTH AND YEAR		PAGE 01 OF 02 PAGES		REPORT CONTING SYMBOL								
TO: Ref AFR 35-44, Table 3-1, and local letters					LOCATION QUARRY HEIGHTS, HOWARD AFB, ALBROOK AFS, FT CLAYTON, FT DAVIS, FT GULLICK, FT KOBBE, UNLESS OTHERWISE INDICATED												
SECTION I UNIT ASSIGNED UNITS	AVERAGE ASSIGNED AIR FORCE				AVERAGE ATTACHED												
	STRENGTH		TCY		AIR FORCE		ARMY		NAVY		MARINES		FOREIGN GOVERN- MENT		OTHER DOD		
	OFFICER	ENLISTED	OFFICER	ENLISTED	OFFICER	ENLISTED	OFFICER	ENLISTED	OFFICER	ENLISTED	OFFICER	ENLISTED	OFFICER	ENLISTED	OFFICER	ENLISTED	
HQ SOUTHERN AIR DIVISION	16	12	0	0													
24 COMPN	46	93	4	6	65	183											
24 COMBAT SUPPORT GROUP	20	87	1	2													
24 CIVIL ENGINEERING	8	182	0	6													
24 SUPPLY	8	122	0	2													
24 SECURITY POLICE	3	211	0	7													
24 TRANSPORTATION	5	74	0	2													
24 CONSLO ACFT MAINT SQ	6	200	0	5													
24 COMP SQ	24	29	2	3													
24 SERVICES	2	45	0	1													
IAAPA	16	100	2	4													206
USAF CLINIC	27	78	3	0													
SUB TOTAL	181	1243	12	38	65	183											206
SECTION II TENANT UNITS																	
AEROSP RESCUE/RCY SR	1	1	0	0													
1361 AUDIOVISUAL SQ DET 5	0	16	0	0													
5 WEATHER WING DET 0023	4	19	0	0													
4400 AIR POSTAL SQ	1	3	0	1													
1300 MILITARY AIRLIFT SQ	12	89	0	0													
AFELM WFC DISTB SR JM	1	2	0	0													
4400 MES SQ DET 0014	0	1	0	0													
1978 COMMUNICATIONS GROUP	13	215	0	4													
HQ USAF DET QD2T	1	1	0	0													
1978 COMM Op OL A	0	0	0	0													
AFJAC OLBN	0	2	0	0													
* DET 30 (AFOSI)	11	0	0	0													
SUB TOTAL	44	329	0	5													
SECTION III GEOGRAPHICALLY SEPARATED UNITS																	
4400 AIR POSTAL SQ OL 00AA	0	1	0	0													
4400 AIR POSTAL SQ OL 00AB	0	1	0	0													

TYPE NAME AND GRADE

DIANE W. TURNER, 11r, USAF

AF FORM 780 PREVIOUS EDITIONS OBSOLETE

SIGNATURE

Diane W. Turner

3

MONTH AND YEAR		PAGE 02 OF 02 PAGES														
MAY 1982		AVERAGE ASSIGNED AIR FORCE				AVERAGE ATTACHED										
UNIT	STRENGTH		TOT		AIR FORCE		ARMY		NAVY		MARINES		FOREIGN GOVERN- MENT		OTHER DOD	
	OFFICER	ENLISTED	OFFICER	ENLISTED	OFFICER	ENLISTED	OFFICER	ENLISTED	OFFICER	ENLISTED	OFFICER	ENLISTED	OFFICER	ENLISTED	OFFICER	ENLISTED
4400 AIR POSTAL SQ OL 00AC	0	1	0	0												
4400 AIR POSTAL SQ OL 00AG	0	1	0	0												
4400 AIR POSTAL SQ OL 000F	0	1	0	0												
1300 MAS OL 000A	1	0	0	0												
24 CSG OL 00AA	0	1	0	0												
AF SV INFO NEWS CE OL 000F	1	6	0	0												
AFELM SOUTHCOM HQ00 JS	31	15	0	0												
AFELM SOUTHCOM HQ01 JS	2	1	0	0												
AFELM SOUTHCOM HQ02 JS	0	1	0	0												
AFELM SOUTHCOM HQ03 JS	0	0	0	0												
AFELM OFF EXCH PGM OL CRAC	3	0	0	0												
AFELM OFF EXCH PGM OL LIMA	1	0	0	0												
AFELM OFF EXCH PGM OL ELDO	3	0	0	0												
AFELM OFF EXCH PGM OL SCHL	0	0	0	0												
AFELM SEC AST MGT JS	2	0	0	0												
AFELM MILGP, ARGENTINA	2	0	0	0												
AFELM MILGP, COLUMBIA	2	0	0	0												
AFELM MILGP, DOM REPUBLIC	2	1	0	0												
AFELM MILGP, ECUADOR	1	1	0	0												
AFELM MILGP, EL SALVADOR	1	0	0	0												
AFELM MILGP, GUATEMALA	1	0	0	0												
AFELM MILGP, HONDURAS	1	1	0	0												
AFELM MILGP, NICARAGUA	1	0	0	0												
AFELM MILGP, PARAGUAY	2	0	0	0												
AFELM MILGP, PERU	1	0	0	0												
AFELM MILGP, URUGUAY	1	0	0	0												
AFELM MILGP, VENEZUELA	1	0	0	0												
AFELM SCH/AMERICAS JS	1	0	0	0												
SUB TOTAL	61	32	0	0												
CUMULATIVE TOTAL	286	1604	12	43	65	183								206		
* WHILE SHOWN UNDER OFFICER STRENGTH, THE FIGURE REPRESENTS THE TOTAL NUMBER OF MILITARY PERSONNEL (OFFICER AND AIRMAN) ASSIGNED TO THIS ATTACHMENT.																

AVERAGE STRENGTH DATA					MONTH AND YEAR JUNE 82		PAGE 01 OF 02 PAGES		REPORT CONTROL SYMBOL								
TO Ref AFM 35-44, Table 3-1, and local letters					LOCATION QUARRY HEIGHTS, HOWARD AFB, ALBROOK AFS, FT CLAYTON, FT DAVIS, FT GULICK, FT KOBBE, UNLESS OTHERWISE INDICATED												
SECTION I ASSIGNED UNITS	AVERAGE ASSIGNED AIR FORCE				AVERAGE ATTACHED												
	STRENGTH		TOT		AIR FORCE		ARMY		NAVY		MARINES		FOREIGN GOVERN- MENT		OTHER GDD		
	OFFICER	ENLISTED	OFFICER	ENLISTED	OFFICER	ENLISTED	OFFICER	ENLISTED	OFFICER	ENLISTED	OFFICER	ENLISTED	OFFICER	ENLISTED	OFFICER	ENLISTED	
HQ SOUTHERN AIR DIVISION	16	13	0	0													
24 COMBW	45	94	3	3	58	161											
24 COMBAT SUPPORT GROUP	31	100	2	1													
24 CIVIL ENGINEERING	9	182	0	4													
24 SUPPLY	8	125	0	1													
24 SECURITY POLICE	3	218	0	6													
24 TRANSPORTATION	4	75	0	1													
24 CONSOLID ACFT MAINT SQ	6	202	0	2													
24 COMP SQ	24	31	3	3													
74 SERVICES	7	42	0	0													
1A4FA	16	103	1	3													209
USAF CLINIC	28	82	1	0													209
SUB TOTAL	182	1267	10	24	58	161											
SECTION II TENANT UNITS																	
AEROSP RESCUE/BCU 58	1	1	0	0													
1361 AIRBIOVISUAL SQ, DET 5	0	17	0	0													
3 WEATHER WING, DET 0025	4	21	0	0													
4400 AIR POSTAL SQ	1	3	0	0													
1303 MILITARY AIRLIFT SQ	12	75	0	0													
APFEP OGC DISTR SW JM	1	2	0	0													
4400 RES SQ, DET 0014	0	1	0	0													
1978 COMMUNICATIONS GROUP	13	213	0	2													
HQ USAF DET 0027	1	1	0	0													
1978 COMM SQ OL A	0	0	0	0													
APFAC PLAN	0	2	0	0													
* INT SQ (AFOSI)	10	0	0	0													
SUB TOTAL	43	334	0	2													
SECTION III GEOGRAPHICALLY SEPARATED UNITS																	
4400 AIR POSTAL SQ OL 00AA	0	1	0	0													
4400 AIR POSTAL SQ OL 00AB	0	1	0	0													
4400 AIR POSTAL SQ OL 00AC	0	1	0	0													
TOTAL NAME AND GRADE																	
CLARENCE M. VIENTES, 1LT, USAF																	

SIGNATURE
CLARENCE M. VIENTES

(3)

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MONTH AND YEAR					PAGE		OF		PAGE								
JUNE 1982					02		02		PAGE								
UNIT	AVERAGE ASSIGNED AIR FORCE				AVERAGE ATTACHED												
	STRENGTH		TDY		AIR FORCE		ARMY		NAVY		MARINES		FOREIGN GOVERN MENT		OTHER DOD		
	OFFICER	ENLISTED	OFFICER	ENLISTED	OFFICER	ENLISTED	OFFICER	ENLISTED	OFFICER	ENLISTED	OFFICER	ENLISTED	OFFICER	ENLISTED	OFFICER	ENLISTED	
4400 AIR POSTAL SQ OL ODAF	0	1	0	0													
4400 AIR POSTAL SQ OL OODF	0	1	0	0													
1300 MAS OL OODA	1	0	0	0													
24 CSG OL OAAA	0	1	0	0													
AF SV INFO NEWS CE OL GCOF	1	6	0	0													
AFELM SOUTHCOM HQ00 JS	31	15	0	0													
AFELM SOUTHCOM HQ01 JS	3	1	0	0													
AFELM SOUTHCOM HQ02 JS	0	1	0	0													
AFELM SOUTHCOM HQ03 JS	0	0	0	0													
AFELM OFF EXCH PGM OL CRAC	4	0	0	0													
AFELM OFF EXCH PGM OL LIMA	1	0	0	0													
AFELM OFF EXCH PGM OL ELDO	3	0	0	0													
AFELM OFF EXCH PGM OL SCHL	0	0	0	0													
AFELM SEC AST HGT JS	2	0	0	0													
AFELM MILGp, ARGENTINA	2	0	0	0													
AFELM MILGp, COLUMBIA	2	0	0	0													
AFELM MILGp, DOM REPUBLIC	1	1	0	0													
AFELM MILGp, ECUADOR	1	1	0	0													
AFELM MILGp, EL SALVADOR	1	0	0	0													
AFELM MILGp, GUATEMALA	1	0	0	0													
AFELM MILGp, HONDURAS	1	1	0	0													
AFELM MILGp, NICARAGUA	1	0	0	0													
AFELM MILGp, PARAGUAY	2	0	0	0													
AFELM MILGp, PERU	2	0	0	0													
AFELM MILGp, URUGUAY	1	0	0	0													
AFELM MILGp, VENEZUELA	2	0	0	0													
AFELM SCH/AMERICAS JS	1	0	0	0													
SUB TOTAL	64	32	0	0													
CUMULATIVE TOTAL	289	1633	10	26	58	161										209	

* WHILE SHOWN UNDER OFFICER STRENGTH, THE FIGURE REPRESENTS THE TOTAL NUMBER OF MILITARY PERSONNEL (OFFICER AND AIRMAN) ASSIGNED TO THIS ATTACHMENT.

AVERAGE STRENGTH DATA					MONTH AND YEAR		PAGE 01 OF 02 PAGES		REPORT CONTROL NUMBER							
REF AFB 35-44, TABLE 3-1, and local letters					JULY 1982		LOCATION QUARRY HEIGHTS, HOWARD AFB, ALBROOK AFB, FT CLAYTON, FT DAVIS, FT GULICK, FT KOSBE, UNLESS OTHERWISE INDICATED									
SECTION I UNIT ASSIGNED UNITS	AVERAGE ASSIGNED AIR FORCE				AVERAGE ATTACHED											
	STRENGTH		TOY		AIR FORCE		ARMY		NAVY		MARINES		FOREIGN COUNTRY MENT		OTHER DOO	
	OFFICER	ENLISTED	OFFICER	ENLISTED	OFFICER	ENLISTED	OFFICER	ENLISTED	OFFICER	ENLISTED	OFFICER	ENLISTED	OFFICER	ENLISTED	OFFICER	ENLISTED
NO SOUTHERN AIR DIVISION	17	12	0	0												
24 COMGW	51	96	1	1	65	183										
24 COMBAT SUPPORT GROUP	22	101	1	4												
24 CIVIL ENGINEERING	9	182	1	1												
24 SUPPLY	8	127	0	2												
24 SECURITY POLICE	3	228	0	4												
24 TRANSPORTATION	4	76	0	1												
24 CONSOLID ACFT MAINT SQ	6	204	0	2												
24 COMP SQ	23	36	6	4												
24 SERVICES	3	45	0	0												
IAAF	18	107	1	5												
USAF CLINIC	31	88	0	0												180
SUB TOTAL	194	1302	10	24	65	181										181
SECTION II TENANT UNITS																
AEROSPACE WFSU/RCV SR	1	1	0	0												
1361 AUDIOVISUAL SQ, DET 5	0	17	0	0												
5 WEATHER WING, DET 0025	4	21	0	0												
4400 AIR POSTAL SQ	1	8	0	0												
1300 MILITARY AIRLIFT SQ	14	74	0	2												
AFMIA DFC DISTB RM JW	1	2	0	0												
4400 MSG SQ, DET 0014	0	1	0	0												
1978 COMMUNICATIONS GROUP	19	223	0	4												
HC USAF DET 0021	1	1	0	0												
1978 COMM GRD OL A	0	0	0	0												
AFAC CLAW	0	2	0	0												
* DET 30 (AFOSI)	11	0	0	0												
SUB TOTAL	46	346	0	6												
SECTION III GEOGRAPHICALLY SEPARATED UNITS																
4400 AIR POSTAL SQ OL OONA	0	1	0	0												
4400 AIR POSTAL SQ OL OONA	0	1	0	0												
TYPE NAME AND GRADE																
T. KEVIN ANDERSON, TSGT, USAF																
SIGNATURE																
T. Kevin Anderson																

MONTH AND YEAR				JULY 1962				PAGE 02				OF 02				PAGE			
UNIT	AVERAGE ASSIGNED AIR FORCE				AVERAGE ATTACHED														
	STRENGTH		TSV		AIR FORCE		ARMY		NAVY		MARINES		FOREIGN GOVERNMENT		OTHER GOV				
	OFFICER	ENLISTED	OFFICER	ENLISTED	OFFICER	ENLISTED	OFFICER	ENLISTED	OFFICER	ENLISTED	OFFICER	ENLISTED	OFFICER	ENLISTED	OFFICER	ENLISTED			
4400 AIR POSTAL SQ OL 00AC	0	1	0	0															
4400 AIR POSTAL SQ OL 00AD	0	1	0	0															
4400 AIR POSTAL SQ OL 00AG	0	1	0	0															
4400 AIR POSTAL SQ OL 000F	0	1	0	0															
1300 MAS OL 000A	1	0	1	0															
24 CSG OL 000A	0	1	0	0															
AF SV INFO NEMS CE OL 000F	1	0	0	0															
AFELM SOUTHCOM HQ00 JS	15	15	0	0															
AFELM SOUTHCOM HQ01 JS	3	1	0	0															
AFELM SOUTHCOM HQ02 JS	0	1	0	0															
AFELM OFF EXCH PGM OL CRAC	4	0	0	0															
AFELM OFF EXCH PGM OL LIMA	1	0	0	0															
AFELM OFF EXCH PGM OL ELDO	4	0	0	0															
AFELM OFF EXCH PGM OL SCHL	0	0	0	0															
AFELM SEC AST MGT JS	2	0	0	0															
AFELM MILGP, ARGENTINA	2	0	0	0															
AFELM MILGP, COLOMBIA	2	0	0	0															
AFELM MILGP, DOM REPUBLIC	1	1	0	0															
AFELM MILGP, ECUADOR	1	1	0	0															
AFELM MILGP, EL SALVADOR	1	0	0	0															
AFELM MILGP, GUATEMALA	1	0	0	0															
AFELM MILGP, HONDURAS	1	1	0	0															
AFELM MILGP, NICARAGUA	1	0	0	0															
AFELM MILGP, PARAGUAY	1	0	0	0															
AFELM MILGP, PERU	2	0	0	0															
AFELM MILGP, URUGUAY	1	0	0	0															
AFELM MILGP, VENEZUELA	2	0	0	0															
AFELM SCH/AMERICAS JS	1	0	0	0															
SUB TOTAL	67	13	1	0															
CUMULATIVE TOTAL	107	1691	11	20	65	183									189				
* WHILE WORKING UNDER OFFICER STRENGTH, THE FIGURE REPRESENTS THE TOTAL NUMBER OF MILITARY PERSONNEL (OFFICER AND ENLISTED) ASSIGNED TO THIS ATTACHMENT.																			

AVERAGE STRENGTH DATA					MONTH AND YEAR		PAGE 01 OF 02 PAGES		REPORT CONTROL SYMBOL							
TO: REF AFR 35-44, TABLE 3-1, and Local Letters					LOCATION QUARRY HEIGHTS, HOWARD AFB, ALBROOK AFB, FT CLAYTON, FT DAVIS, FT GULICK, FT KOBBE, UNLESS OTHERWISE INDICATED											
SECTION I UNIT ASSIGNED UNITS	AVERAGE ASSIGNED AIR FORCE				AVERAGE ATTACHED											
	STRENGTH		TOY		AIR FORCE		ARMY		NAVY		MARINES		FOREIGN GOVERNMENT		OTHER DOD	
	OFFICER	ENLISTED	OFFICER	ENLISTED	OFFICER	ENLISTED	OFFICER	ENLISTED	OFFICER	ENLISTED	OFFICER	ENLISTED	OFFICER	ENLISTED	OFFICER	ENLISTED
80 SOUTHERN AIR DIVISION	17	11	2	1												
24 COMB	45	94	4	3	52	164										
24 COMBAT SUPPORT GROUP	18	93	1	4												
24 CIVIL ENGINEERING	9	173	0	3												
24 SUPPLY	5	123	0	2												
24 SECURITY POLICE	4	212	0	2												
24 TRANSPORTATION	4	69	0	0												
24 COMBND ACFT MAINT SQ	5	193	1	3												
24 COMB SQ	22	33	4	4												
24 SERVICES	2	46	0	0												
TANPA	15	107	0	3											211	
USAF CLINIC	26	82	0	0												
SUB TOTAL	175	1241	12	25	52	164									211	
SECTION II: TENANT UNITS																
AEROST RESCUE/RCY SE	0	2	0	0												
1363 ADDITIONAL SQ, DET 5	0	18	0	0												
1 WEATHER WING, DET 0025	4	19	1	0												
4400 AIR POSTAL SQ	2	4	0	0												
1300 MILITARY AIRLIFT SQ	13	71	1	5												
AFRIN DFC DISTN SE JM	1	2	0	0												
4400 HSE SQ, DET 0014	0	1	0	0												
1978 COMMUNICATIONS GROUP	12	215	0	4												
WD/USAF DET 0021	1	1	0	0												
1978 COMB G-OL 2	0	0	0	0												
AFRIN/AFM	1	8	0	0												
AFRAC CLINIC	0	2	0	0												
* DET 30 (AFRAC)	10	0	0	0												
SUB TOTAL	44	342	2	9												
SECTION III: GEOGRAPHICALLY SEPARATED UNITS																
4400 AIR POSTAL G-OL 00A	0	1	0	0												

NO NAME AND CHARGE

DATE: 10/10/82, 10/10/82, 10/10/82

BY: 10/10/82, 10/10/82, 10/10/82

[Signature]

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MONTH AND YEAR					PAGE 02 OF 02 PAGES											
AUGUST 1962																
UNIT	AVERAGE ASSIGNED AIR FORCE				AVERAGE ATTACHED											
	STRENGTH		TOY		AIR FORCE		ARMY		NAVY		MARINES		FOREIGN GOVERN- MENT		OTHER DOG	
	OFFICER	ENLISTED	OFFICER	ENLISTED	OFFICER	ENLISTED	OFFICER	ENLISTED	OFFICER	ENLISTED	OFFICER	ENLISTED	OFFICER	ENLISTED	OFFICER	ENLISTED
4400 AIR POSTAL SQ OL OQAB	0	1	0	0												
4400 AIR POSTAL SQ OL OQAC	0	1	0	0												
4400 AIR POSTAL SQ OL OQAD	0	1	0	0												
4400 AIR POSTAL SQ OL OQAG	0	1	0	0												
4400 AIR POSTAL SQ OL OQOF	0	2	0	0												
1300 MAS OL OQQA	1	0	0	0												
AF SV INFO NEWS CE OL GCOF	1	4	0	0												
AFELM SOUTHWCOM HQ00 JS	30	15	0	0												
AFELM SOUTHWCOM HQ01 JS	3	1	0	0												
AFELM SOUTHWCOM HQ02 JS	0	1	0	0												
AFELM OFF EXCH PGM OL CHAC	3	0	0	0												
AFELM OFF EXCH PGM OL ELDO	3	0	0	0												
AFELM OFF EXCH PGM OL LIMA	2	0	0	0												
AFELM SEC AST NOT JS	2	0	0	0												
AFELM MILGP, ARGENTINA	2	0	0	0												
AFELM MILGP, COLOMBIA	2	0	0	0												
AFELM MILGP, DOM REPUBLIC	1	1	0	0												
AFELM MILGP, ECUADOR	1	1	0	0												
AFELM MILGP, EL SALVADOR	1	0	0	0												
AFELM MILGP, GUATEMALA	1	0	0	0												
AFELM MILGP, HONDURAS	1	1	0	0												
AFELM MILGP, NICARAGUA	1	0	0	0												
AFELM MILGP, PARAGUAY	1	0	0	0												
AFELM MILGP, PERU	1	0	0	0												
AFELM MILGP, URUGUAY	1	0	0	0												
AFELM MILGP, VENEZUELA	2	0	0	0												
AFELM SCLAMERICAN JS	1	0	0	0												
SUB TOTAL	61	13	0	0												
CUMULATIVE TOTAL	290	1616	14	34	52	164								213		
* WHILE SHOWN UNDER OFFICER STRENGTH, THE FIGURE REPRESENTS THE TOTAL NUMBER OF MILITARY PERSONNEL (OFFICERS AND AIRCRAFT) ASSIGNED TO THIS ATTACHMENT.																

MONTH AND YEAR		PAGE		OF		OF		PAGES		
SEPTEMBER 1987		02		02		02		PAGES		
UNIT	AVERAGE ASSIGNED AIR FORCE				AVERAGE ATTACHED					
	STRENGTH		TOT		AIR FORCE	ARMY	NAVY	MARINES	FOREIGN GOVERN- MENT	OTHER GOV
	OFFICER	ENLISTED	OFFICER	ENLISTED						
4000 AIR POSTAL HQ OL 0000	0	1	0	0						
4000 TR POSTAL SQ OL 0000	0	1	0	0						
4000 AIF POSTAL SQ OL 0000	0	1	0	0						
4000 AIF POSTAL SQ OL 0000	0	1	0	0						
4000 AIF POSTAL SQ OL 0000	0	2	0	0						
4000 MAS OL 0000	1	0	0	0						
4000 SV NEWS CL OL 0000	1	0	0	0						
4000 SOUTHOON HQ OL 0000	36	16	0	0						
4000 SOUTHOON HQ OL 0000	3	1	0	0						
4000 SOUTHOON HQ OL 0000	0	1	0	0						
4000 OFF EXCH PGM OL 0000	3	0	0	0						
4000 OFF EXCH PGM OL 0000	1	0	0	0						
4000 OFF EXCH PGM OL 0000	2	0	0	0						
4000 SEC AST MGT JS	2	0	0	0						
4000 MILGP, ARGENTINA	2	0	0	0						
4000 MILGP, COLUMBIA	1	0	0	0						
4000 MILGP, DOM REPUBLIC	1	1	0	0						
4000 MILGP, ECUADOR	3	1	0	0						
4000 MILGP, EL SALVADOR	1	0	0	0						
4000 MILGP, GUATEMALA	1	0	0	0						
4000 MILGP, HONDURAS	2	1	0	0						
4000 MILGP, NICARAGUA	0	0	0	0						
4000 MILGP, PARAGUAY	1	0	0	0						
4000 MILGP, PERU	1	0	0	0						
4000 MILGP, URGUAY	2	0	0	0						
4000 MILGP, VENEZUELA	2	0	0	0						
4000 NON/AMERICAS JS	1	0	0	0						
GRAND TOTAL	67	34	0	0						
CUMULATIVE TOTAL	282	1600	17	43	125	429				236
* WHILE SHOWN UNDER OFFICER STRENGTH, THE FIGURE REPRESENTS THE TOTAL NUMBER OF MILITARY PERSONNEL (OFFICER AND AIRMAN) ASSIGNED TO THIS ATTACHMENT.										

AVERAGE STRENGTH DATA					MONTH AND YEAR OCTOBER 1962		PAGE 01 OF 02 PAGES		REPORT CONTROL SYMBOL					
TO: REF APR 35-44, TABLE 3-1, and Local Letters					LOCATION: CHERRY HEIGHTS, HOWARD AFB, ALBUQUERQUE, FT CLAYTON, FT DAVIS, FT GULICK, FT ROBBE, UNLESS OTHERWISE INDICATED									
UNIT	AVERAGE ASSIGNED AIR FORCE				AVERAGE ATTACHED									
	STRENGTH		TOT		AIR FORCE		ARMY		NAVY		MARINES		FOREIGN GOVERN- MENT	OTHER GND
	OFFICER	ENLISTED	OFFICER	ENLISTED	OFFICER	ENLISTED	OFFICER	ENLISTED	OFFICER	ENLISTED	OFFICER	ENLISTED	OFFICER	ENLISTED
80 SOUTHERN AIR DIVISION	18	10	3	1										
24 COMB	44	90	5	4	50	123								
24 COMBAT SUPPORT GROUP	18	93	2	6										
24 CIVIL ENGINEERING	9	145	0	2										
24 SUPPLY	8	118	0	5										
24 SECURITY POLICE	3	219	0	0										
24 TRANSPORTATION	4	71	0	2										
24 CONSUL ACFT MAINT SQ	5	198	0	8										
24 COM SQ	24	35	1	3										
24 SERVICES	2	46	0	0										
IAAFS	14	102	1	5									222	
USAF CLINIC	28	60	0	1										
SUB TOTAL	273	1227	11	39	50	123							222	
SECTION II TENANT UNITS														
AFROSY RESCUE/REY SR	0	1	0	0										
1361 ADDITIONAL SQ, DET 5	0	16	0	1										
5 WEATHER WING, DET 0825	4	17	0	0										
4400 AIR POSTAL SQ	2	3	0	0										
1100 MILITARY AIRLIFT SQ	11	78	0	0										
AFELM OPC DISTA SR JW	1	2	0	0										
4400 MEX SQ, DET 0014	0	1	0	0										
1875 COMMUNICATIONS GROUP	10	217	1	5										
80 USAF DET 0027	1	0	0	0										
1001 SUPPORT CENTER OL WOOD	1	5	0	0										
DET 1 6994 INS	4	8	0	0										
AFIAC OLRN	0	2	0	0										
*DET 30 (AFOSI)	12	0	0	0										
SUB TOTAL	48	341	1	6										
SECTION III GEOGRAPHICALLY SEPARATED UNITS														
1400 AIR POSTAL SQ OL OMAA	0	1	0	0										
TYPED NAME AND GRADE														
1. KENT ANDERSON, TSOT														

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MONTH AND YEAR				PAGE				02 OF 02		PAGE						
OCTOBER 1962																
UNIT	AVERAGE ASSIGNED AIR FORCE				AVERAGE ATTACHED											
	STRENGTH		TOT		AIR FORCE		ARMY		NAVY		MARINES		FOREIGN GOVERNMENT		OTHER GOV	
	OFFICER	ENLISTED	OFFICER	ENLISTED	OFFICER	ENLISTED	OFFICER	ENLISTED	OFFICER	ENLISTED	OFFICER	ENLISTED	OFFICER	ENLISTED	OFFICER	ENLISTED
4400 AIR POSTAL SQ OL ODAE	0	1	0	0												
4400 AIR POSTAL SQ OL ODAE	0	2	0	0												
4400 AIR POSTAL SQ OL ODAE	0	1	0	0												
4400 AIR POSTAL SQ OL ODAE	0	1	0	0												
1202 AIR POSTAL SQ OL ODAE	0	1	0	0												
1300 MAS OL ODAE	1	0	0	0												
AF SV INFO NEWS CE OL ODAE	1	6	0	0												
AFELM SOUTHCOM HQ00 JS	34	18	0	0												
AFELM SOUTHCOM HQ01 JS	3	1	0	0												
AFELM SOUTHCOM HQ02 JS	0	1	0	0												
AFELM OFF EXCH POM OL CRAC	3	0	0	0												
AFELM OFF EXCH POM OL ELDO	2	0	0	0												
AFELM OFF EXCH POM OL LIMA	2	0	0	0												
AFELM SEC AST MGT JS	2	0	0	0												
AFELM MILGP, ARGENTINA	2	0	0	0												
AFELM MILGP, COLOMBIA	2	0	0	0												
AFELM MILGP, DOM REPUBLIC	1	1	0	0												
AFELM MILGP, ECUADOR	1	1	0	0												
AFELM MILGP, EL SALVADOR	1	0	0	0												
AFELM MILGP, GUATEMALA	1	0	0	0												
AFELM MILGP, HONDURAS	1	1	0	0												
AFELM MILGP, NICARAGUA	0	0	0	0												
AFELM MILGP, PANAMA	1	0	0	0												
AFELM MILGP, PERU	1	0	0	0												
AFELM MILGP, URUGUAY	1	0	0	0												
AFELM MILGP, VENEZUELA	2	0	0	0												
AFELM SCH/AMERICAS JS	1	0	0	0												
SUB TOTAL	63	36	0	0												
CUMULATIVE TOTAL	280	1604	12	49	NO	123								212		
*WHILE SHOWN UNDER OFFICER STRENGTH, THE FIGURE REPRESENTS THE TOTAL NUMBER OF MILITARY PERSONNEL OFFICERS AND AIRMAN ASSIGNED TO THIS ATTACHMENT.																

AVERAGE STRENGTH DATA						MONTH AND YEAR		PAGE 01 OF 02 PAGES		
REF AFI 33-41, TABLE 3-1, and LOCAL LETTERS						LOCATION: QUARRY HEIGHTS, HIGDON AFB, ALBUQUERQUE, FT. DAVID, FT. GULICK, FT. LEBEL, UNLESS OTHERWISE INDICATED				
UNIT	AVERAGE ASSIGNED AIR FORCE				AVERAGE ATTACHED					
	STRENGTH		TOY		AIR FORCE	ARMY	NAVY	MARINES	AFSC	REMARKS
	OFFICER	ENLISTED	OFFICER	ENLISTED	OFFICER	ENLISTED	OFFICER	ENLISTED	OFFICER	ENLISTED
HQ SOUTHERN AIR DIVISION	16	11	2	2						
24 COMFW	16	92	6	4	92	272				
24 COMBAT SUPPORT GROUP	17	92	0	5						
24 CIVIL ENGINEERING	11	164	2	5						
24 SUPPLY	9	120	0	5						
24 SECURITY POLICE	3	219	0	0						
24 TRANSPORTATION	4	75	0	1						
24 CONSOLIDATED ACFT MAINT SQ	5	197	0	8						
24 COMP SQ	24	34	2	4						
24 SERVICES	2	45	0	2						
IAAPA	14	104	2	4						236
USAF CLINIC	26	79	2	1						
SUB TOTAL	177	1212	16	41	92	272				236
SECTION II TENANT UNITS										
AEROSPACE RESCUE/ROY SR	1	1	0	0						
1361 AUDIOVISUAL SQ, DET 5	0	15	0	1						
5 WEATHER WING, DET 0023	4	17	0	0						
4400 AIR POSTAL SQ	2	3	0	0						
1300 MILITARY AIRLIFT SQ	12	69	0	0						
AFELH OFC DISTO SR JM	1	2	0	0						
4400 MES SQ, DET 001A	0	1	0	0						
1978 COMMUNICATIONS GROUP	10	213	0	5						
HQ USAF DET 0021	1	1	0	0						
ANG SUPPORT CENTER OL 004D	0	5	0	0						
DET 1 6994 ESS	1	6	0	0						
AFTAC OLBN	0	2	0	0						
*DET 30 (AFOSI)	10	0	0	0						
SUB TOTAL	30	335	0	6						
SECTION III GEOGRAPHICALLY SEPARATED UNITS										
4400 AIR POSTAL SQ OL 00AA	0	1	0	0						
TYPED NAME AND GRADE										
J. KENT ANDERSON, TSgt, USAF										

C/S - wing/cc

(4)

- Great opportunity for
us to state CC

our case and maybe
get some relief -- I
would like to look at
your approach and
first cut before we
get too far down the
line.

Fate MB

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DEPARTMENT OF THE AIR FORCE

HEADQUARTERS TACTICAL AIR COMMAND
LANGLEY AIR FORCE BASE, VA 22655

14 APR 1982

REPLY TO
ATTN OF: XPM

SUBJECT: Panama Manpower Ceiling

TO: HQ USAF/MPM

1. The Congressionally mandated manpower ceiling in Panama is a major concern to TAC. The growing political and military interest in Central and South America warrant a re-evaluation of this arbitrary ceiling and we appreciate the opportunity to comment.

2. As you know, the TAC portion of the Panama reduction was 240 spaces. Those spaces are off the books now, but it was not an easy chore. As requested, we are providing rationale for return of some of those spaces to meet mission needs in Panama as seen by Major General Masterson and his subordinate commanders (Atch 1). Of course, we understand that if the ceiling were to be raised, TAC would have to provide any spaces added back.

3. Our ultimate objective should be to lift the ceiling altogether. We believe that an arbitrary ceiling in Panama is inappropriate not only for military and political reasons, but also for reasons which cause difficulty in the proper utilization of total command manpower resources. At a time when activity within USSOUTHCOM is in the national spotlight, it is conceivable that additional manpower could be required to meet unforeseen requirements. We see no rationale to continue treating Howard AFB differently from other TAC bases. Eliminating the ceiling would enable equal and consistent treatment of manpower management policy throughout TAC and allow for unencumbered allocation of spaces to meet validated needs. We appreciate your interest and support in raising or abolishing the Panama manpower ceiling.

FOR THE COMMANDER

Serg L. Demchuk

SERGEI L. DEMCHUK, Colonel, USAF
Director, Manpower & Org
DCS/Plans

1 Atch
Summary

Cy to: JACKET 14, 4400 MES/CC

Readiness is our Profession

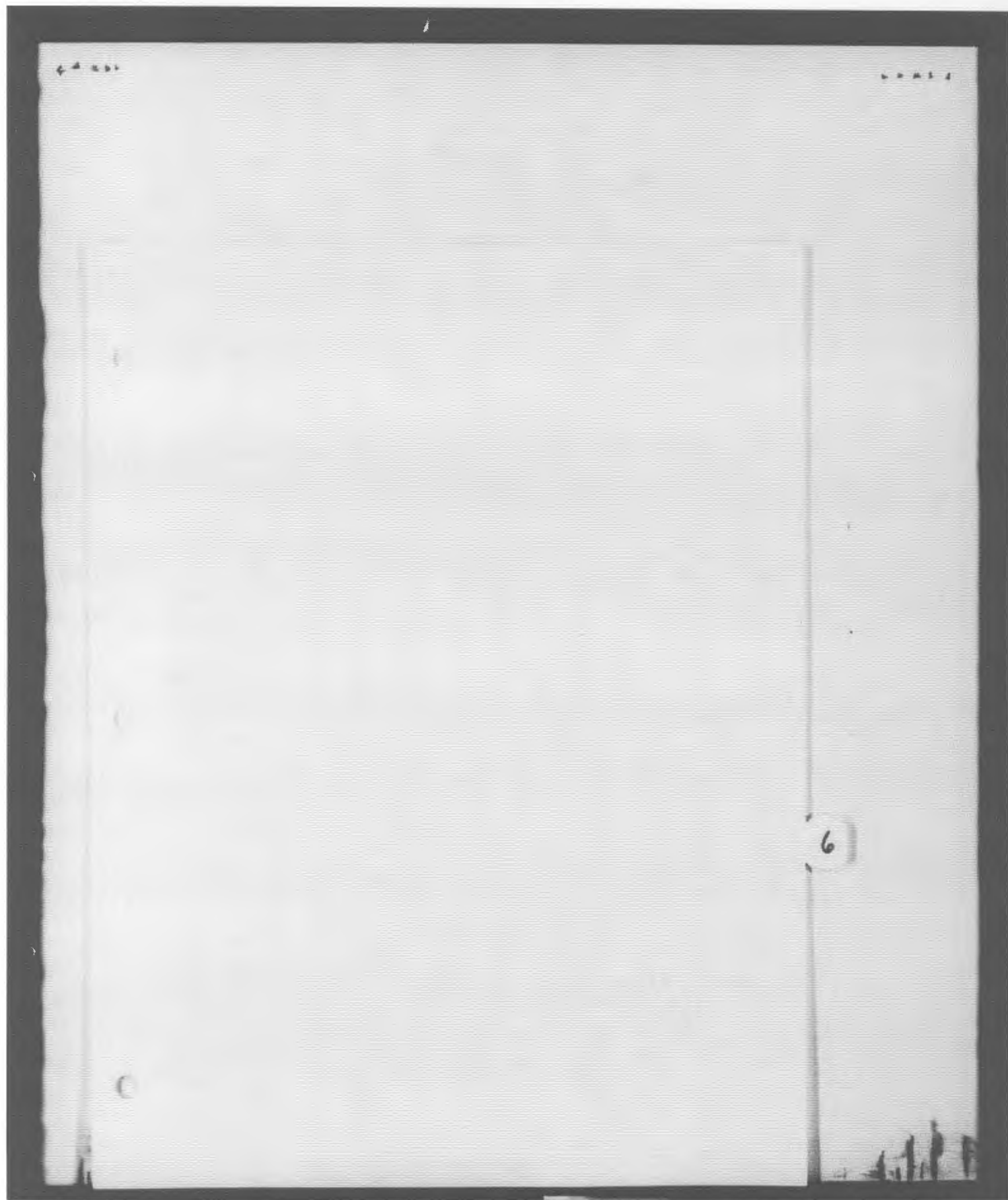
SUMMARY

1. The complexity and diversity of the USAF mission in Panama is illustrated by the multi-faceted roles of the Commander. The Commander, USAFSO has a threefold mission. First, he is the Deputy CINC and Commander of Air Force Forces for USSOUTHCOM. Second, he is the Commander, USAFSO in the administrative chain responsible to COMTAC. Third, he is the designated representative of the Chief of Staff of the Air Force to the Latin American Air Forces. Maj Gen Masterson's concern focuses on the requirement for increased manpower in three areas; the Latin American Affairs (LAA), Inter-American Air Force Academy (IAAFA), and the 24th Composite Wing.
2. The LAA staff manages several expanding and highly visible Air Force programs. Due to legislative interest and the number of congressional visits to this region, protocol support workload has increased dramatically. Latin American attitudes toward protocol dictate the sensitive area receive prompt relief. Current events indicate that this office's workload, mission, and manpower requirement are growing. Other escalating programs include F-16 sales to Venezuela and the reopening of Foreign Military Sales (FMS) channels to Argentina, Chile, and Uruguay. HQ USAF has tasked the LAA staff to provide on-site staff assistance visits to USDAD, Mexico, and the Mexican Air Force on PEACE AZTEC (sale of F-5 aircraft). The LAA staff also manages the Personnel Exchange Program (PEP). This officer exchange program between the U.S. and participating Latin American countries has increased at a rate paralleling IAAFA's dramatic student load increase. The Legal Office has also experienced tremendous increases in workload since 1979. Treaty related action reviews have jumped from 10 to over 200. Legal assistance cases and related documents have risen from 35 and 5, to 2221 and 1057 respectively.
3. Shifts in attitudes toward Latin America have placed increased emphasis on IAAFA. There has been an 83% increase in student enrollment in CY 82, creating requirements for additional manpower. Student Training Advisors are an immediate priority requirement. A recognized ratio for effectiveness is one Advisor to 35 non-English speaking students. Additional support manpower is urgently needed to free-up instructors to teach full time. IAAFA is currently conducting a USAF Chief of Staff directed curriculum revision and Instructional Systems Designers are needed to develop and maintain the new courses requested by our Latin American clients. Responsiveness is essential to avoid further encroachment, by third world countries, into the positive training influence we have established in Latin America. Additional translators are required to meet increased Foreign Military Sales support requirements. A Corrosion Control Specialist, authorized specifically for the school, is needed to train students from 14 Latin American countries, and to maintain the 12 trainee aircraft and associated aerospace ground equipment (AGE) assigned.
4. Key support areas of the 24th Composite Wing also require manpower increases. Presidential Determination 82-5, dated 2 Feb 82, has increased the size and scope of foreign pilot training conducted at Howard. HQ USAF has recently directed changes in the custodial contract management account. Court Martial and Article 15 rates have risen dramatically since 1979 (200% and 50% respectively), requiring additional Staff Judge Advocate authorizations. Fifteen hundred hours in military weekend overtime were expended in FY 81 to

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handle the severe backlog in contracting. The Precision Management Equipment Laboratory (PMEL) does not presently have sufficient manpower to support current workload and meet the diplomatic commitments made to Latin American nations. A request for a Security Police Contraband Control Section has also been validated.

1 Atch
USAPSO/EC LRP, 19 JAN 82,
w/2 Atch *LD*





DEPARTMENT OF THE AIR FORCE

HEADQUARTERS TACTICAL AIR COMMAND
LANGLEY AIR FORCE BASE, VA 22661

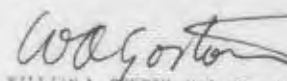
REPLY TO
ATTN OF: XP

SUBJECT: Panama Manpower Reduction (Your Ltr, 19 Jan 82)

TO: USAFSO/CC

1. Your prompt response to our request for input concerning the reopening of the Panama ceiling issue is much appreciated. The detailed package you submitted is being staffed by our manpower people and will be the keystone of our proposal to the Air Staff.
2. We agree that your mission in Central and South America is dynamic and growing, and we will support your position concerning the ceiling at every opportunity. The first step, of course, is to present an air tight case to USAF for the immediate requirements outlined in your letter.
3. We expect to have a finalized position to HQ USAF/MPMP by 5 February, and will keep you informed of its progress through the Air Staff and Congressional channels. Again, please thank your staff for their fine work.

FOR THE COMMANDER


WILLIAM A. GORTON, Brig Gen, USAF
Deputy Chief of Staff, Plans

1 FEB 1982

Readiness is our Profession

4-251

4-251

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USAFS01LL

HEADQUARTERS
24TH COMPOSITE WING (TAC)

Commander



7

Sir,
I asked Chief Hawkins
to prepare the attached latching
paper for you. It appears
that TAC has been sitting on
this info for some time.

B?

Readiness is our Profession

13 Aug 82

"TALKING PAPER"

(CONSOLIDATION/PASAMA CEILING)

⑦
File 12m4
Man Power
DBE

On the 23rd of July, I was discussing a problem in Civil Engineering with the Support Branch of the TAC Manpower and Organization Requirements Division. The Support folks could not answer my question and had to obtain an answer from HQ TAC/DEMC. At that time, they were informed by the DEMC representative that they were not too concerned about Howard because we were suppose to "consolidate" with the Army. This was the first Manpower or myself had heard of consolidation.

The evening of 24 July, I attended a social function along with Colonel Hughes. I asked him what he had heard concerning the consolidation of our CE function with the Army's Civil Engineering function. He informed me that we had been directed to consolidate our Housing Management and Real Property Maintenance functions with the Army and Navy.

On Monday, 26 July, I called HQ TAC/XPMOR (Manpower Resources/Programs) to inquire as to what they knew about consolidating. This was also the first they had heard of it but, would check it out for me. Also, during the conversation I was informed that MPM had granted permission to TAC to increase our ceiling by 51 or 53 based on our request for 69. However, in addition to TAC having to "fund" these increases (which we were already aware of), MPM also injected another stipulation.....if in fact TAC did increase the strength at Howard, any further reductions (at Howard) would be lost from the Command. I was also asked to keep this information "under my belt", which I did. Later that same day, I received a call from XPMOR and was informed that CE had in fact been directed to consolidate and a team from the Logistics Management Institute was down here to study other areas for consolidation and would I please find out as much information concerning this matter as possible.

Later on in the week, I received a call from the new Director of Manpower and Organization, Colonel Roberts. He assumed the duties 1 Aug. He also wanted to know about the consolidation and what the DMJ Team had recommended. I informed him that this was the initial contact for study of consolidating the following functions: Civilian Personnel, Base Contracting, Security Police, Vehicle Maintenance and M&R. I also informed him that the CE consolidation was to take place but could give no details as to how, when, or where. I took this opportunity to ask him about the increase in the ceiling and if they intended to inform the USAF/CC of MPM's decision. He said that no, they had not and did not plan to at this time because they didn't know how this consolidation situation would affect us. I informed him that some of the increases were for the Southern Air Division and IAATA. I also recommended that they notify the USAF/CC because MAC and Com would be getting the word and I felt that the TAC organizations should also be informed. I also recommended that we "lay all of our cards on the table", so to speak.

a. Increases had to be funded from Command Resources (TAC had X amount to offer).

b. Any future reductions at Howard would result in a loss to TAC.

c. We did not want to put any increases into Base Operating Support areas until the consolidation issue was finalized.

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I felt that this action would let it be known that we were attempting to solve some of the Manpower problems for Howard and also make up for the way we handled the request in the beginning. Colonel Roberts informed me that he would consider my recommendations and also asked me if I thought the USAFSC/CC already knew about MPM's decision. I did not think so because I had not heard anything concerning the situation. Also, I am not aware of any attempt to inform USAFSC/CC or Base Officials of MPM's decision, at this time.

Robert R. Hawkins
 ROBERT R. HAWKINS, CMSGT, USAF
 Det 14, 4400 MES



720200Z0257

FTMZYUW TENDRA 2192 2202015-MNCR-YESCC

ZAY MPMAS

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FM AFSSO TAC//AF//

TO SSO PANAMA//LSAFSC/CC//

ZEM

UNCLAS F F T O

FOR MAJ GEN MASTERSON EYES ONLY

SUBJECT: PANAMA MANPOWER ADJUSTMENT

1. NO USARP/AFM WAS VALIDATED BY CP THE SPACES REQUESTED TO SUPPORT YOUR MISSION. ACCORDINGLY, THE TAC PORTION OF THE AIR FORCE CEILING IN PANAMA HAS BEEN ADJUSTED UPWARD BY THAT NUMBER. AT THE TIME OF OUR REQUEST, WE ANTICIPATED THAT THE AIR FORCE WOULD NOT FIND THE ADDED REQUIREMENTS. THAT HAS OCCURRED AS PREDICTED.

THEFORE, ALTHOUGH WE HAVE REALIZED AN INCREASE TO THE CEILING IN PANAMA, WE MUST SOURCE THE ACTUAL MANPOWER ADSCRIPTIONS FROM EXISTING TAC RESOURCES.

2. WE ARE EMPLOYING AGENCIES TO FUND THE INCREASE. FUNCTIONAL DELICATES ACROSS THE TAC STAFF WILL BE GIVEN THE OPPORTUNITY TO ASSIST. I RECOMMEND MAXIMUM COMMUNICATION ELIMINATED OFA'S AT YOUR LEVEL WITH THEIR TAC HQ COUNTERPARTS. THE CURRENT TOL-DIRECTED INITIATIVES TO CONSOLIDATE BASE OPERATING SUPPORT TYPE ACTIVITIES IN PANAMA MAY YIELD SAVINGS WHICH CAN BE USED. WE WILL MAKE EVERY EFFORT TO EFFECT YOUR INCREASES AS RAPIDLY AS WE CAN.

3. WITH THE CURRENT CONSOLIDATION INITIATIVES PROGRESSING IN PANAMA AND THE ISSUING UNCERTAINTIES, WE BELIEVE IT PRUDENT AT THIS TIME TO MOVE CAUTIOUSLY TOWARD INCREASES. WHILE WE SUPPORT THE INCREASES YOU IDENTIFIED, WE WANT TO PROCEED WISELY. MY MANPOWER STAFF WILL BE WORKING WITH YOUR STAFF THROUGH THE TACMET TO MAKE THE ADJUSTMENTS.

#0192

PASS to LSAFSC by name:

Col. Sanchez

Col. Reed

Col. Hughes

W. 3 3

DEPARTMENT OF THE AIR FORCE
HEADQUARTERS U.S. AIR FORCE (HAF)
1015 GLENN DRIVE

File
Manpower
MR
(9)

1015 GLENN DRIVE
WASHINGTON, D.C.

Subject: Manpower Adjustments (Your Ltr, 10 Sep 1982)

Re: TAC/XP

1. I appreciate your efforts to fund the approved increased ceiling for TAC/XP. TACMET here has informed me that the three authorizations for TAC/XP have already been placed on the books along with two authorizations for our FUEL and one for Labor/Employee Management Relations. Also concur with your proposal to provide five Munitions authorizations since the increase in Munitions and Munition Handling Unit Trailers will triple our current inventories.

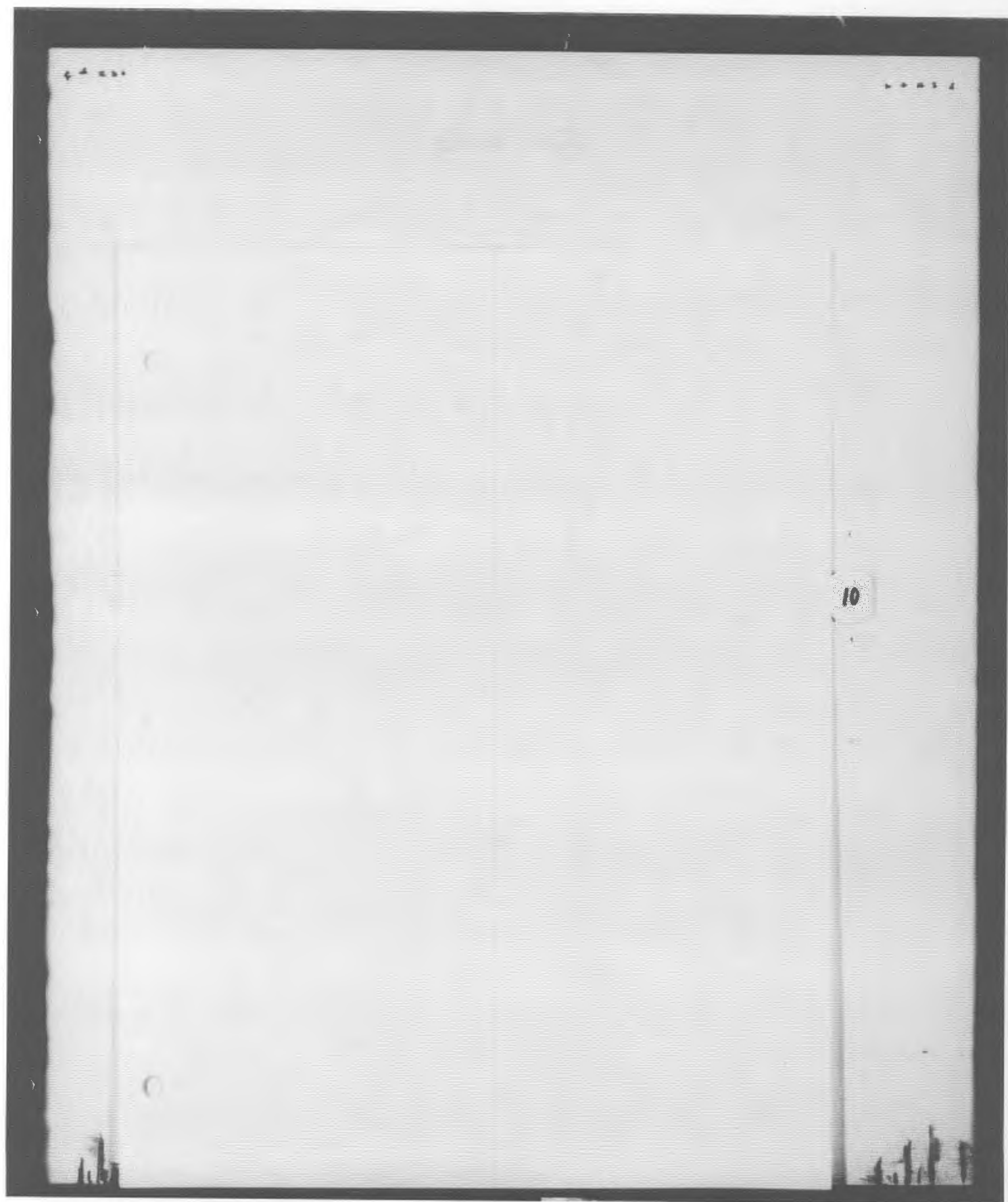
2. I understand your concern with placing any additional authorizations in the Civil Engineering arms because of proposed Consolidation efforts and eleven of our approved increases are in this area; however, I would point out that current information indicates Consolidation could very well cost additional manpower space (current Army estimate is 50 additional) and thus we had best not base any planning or manpower actions on perceived Consolidation savings. In addition the whole idea of Consolidation here is being reviewed. Since our original request was submitted, we have acquired an additional piece of fire fighting equipment which has increased the Fire Operations manpower requirement by eight authorizations. The Crash and Rescue function will not be consolidated in any case and, therefore, we will need eight of our requested eleven to man our Fire Operations function.

3. Again, I appreciate your assistance in obtaining the six authorizations and for providing the additional Munitions authorizations in advance of the increased workload -- request you continue efforts to fill the remaining 42 requirements. As I stated previously, our original request was a bare bone list that I consider essential to fulfill our mission in this theater.

William E. Masterson

WILLIAM E. MASTERSON
Major General, USAF
Commander

Readiness is our Profession



HISTORY

USAF SOUTHERN AIR DIVISION (TAC)

PROTOCOL (CCP)

(1 Jan - 30 Jun 82)

PART I

1. MISSION: To coordinate all aspects of visits by distinguished visitors (DVs) and to provide Protocol staff assistance to elements of the 24 COMPW, IAAFA, and tenant organizations. Protocol officer is responsible to advise COMUSAFSO on Protocol requirements involving Latin American Air Forces.

2. ORGANIZATION/ADMINISTRATION/OPERATIONS: The Protocol Office is under direct control and supervision of COMUSAFSO. Protocol responsibilities have remained the same. The office supports DV visits in that it is responsible for coordinating all facets of each command visit. Specifically, the following activities must be conducted in support of DVs: coordinate arrivals through Torrijos International Airport and Howard AFB; advise HQ TAC of pertinent facts of each visit; prepare and coordinate an itinerary; assign billets; arrange ground and air transportation; prepare welcome brochures; keep COMUSAFSO, Chief of Staff and 24 COMPW Commander advised of each DV visit; plan and direct luncheons, receptions, and dinner parties; manage the Commander's Contingency Fund; and research correct social and military etiquette. USAFSD Protocol provides above support to the 24 COMPW, 24 CSG, IAAFA, the Air Division, and USSOUTHCOM.

PART II

HISTORICAL DATA:	US Mil DVs	104
	US Civ DVs	90
	Foreign Mil DVs	233
	Foreign Civ DVs	2
	TOTAL:	429

US MILITARY:

Name	Party of	Dates
Brig Gen(Ret) Robert Ashworth	3	8-9 Jan
Gen Eward C. Myer Chief of Staff, USA	2	9-14 Jan
Maj Gen John B. Conaway Director, Air National Guard (USAF)	13	10-12 Jan
Vice Adm Thomas J. Kilcline COMNAVAIRLANT, Norfolk	0	11-13 Jan
RAdm L. F. Eggert USN, IG, CINCLANT	5	7-12 Feb
Gen Donn A. Starry USA, Comdr in Chief, US Readiness Comd	4	9-12 Feb
RAdm Joseph S. Donnell, III USN, Dep Director, Current Ops J-3/JCS	1	9-12 Feb
Brig Gen John L. France Adjutant General, State of Colorado	3	13-17 Mar
Gen David C. Jones USAF, Chairman Joint Chiefs of Staff	26	13-14 Mar
Gen T. R. Milton USAF(Ret), Journalist for Air Force Magazine	0	14-17 Mar
Lt Gen Philip C. Gast USAF, Dir, J3(Ops) Joint Chiefs of Staff	0	26Mar-1Apr
Maj Gen Walter R. Longanecker, Jr Reserve Advisor & Mobilization Augmentee to ACSI/HQ USAF	3	28-29 Mar
VAdm James R. Sanderson USN, Dep Comdr in Chief, US Atlantic Command	0	4-7 Apr
Brig Gen Donald J. Delandro USA, Executive Dir, Mil Postal Service Agency/ Dep AG for Administrative Services	0	6-9 Apr

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<u>Name</u>	<u>Party of</u>	<u>Dates</u>
Maj Gen Richard Murray Comdr AAFS	1	11-14 Apr
CONJEFAMER XXII: Gen Lew Allen Jr. Chief of Staff, USAF	1	10-12 Apr & 15-16 Apr
Brig Gen Jack W. Sheppard IADB	1	10-12 Apr & 19-21 Apr
Lt Gen James R. Brickie USAF, Dep CC in Chief, US REDCOM/Vice Director Joint Deployment Agency	1	12-15 Apr
RAAdn Normal C. Venzke Chief, Office of Ops, US Coast Guard	0	15-18 Apr
Brig Gen Richard D. Hansen TAC Command Surgeon	3	18-23 Apr
Brig Gen Richard A. Ingram USAF, ACSC Commandant	2	2-4 May
Brig Gen A. Paul Bruno Comdr, AFLC Intl Logistics Center	1	23-25 May
Gen Robert H. Barrow USMC Commandant	2	24-25 Apr
Maj Gen Stanley F. H. Newman Asst to CINCMAC	1	21-26 Jun
TOTAL DVs: 104		

US CIVILIANS:

<u>Name</u>	<u>Party of</u>	<u>Dates</u>
Senator Howard H. Baker R-Tenn	24	2-5 Jan & 12 Jan
Senator Christopher J. Dodd Senate Foreign Relations Committee	10	3 Jan
Mr. Joe Rogers International Relations Counselor for House Republicans Conference	0	10-12 Jan
William D. Ford House Committee on Interior & Insular Affairs	6	11-12 Jan
Amb Gerald E. Thomas US Amb to Guyana	1	4-5 Feb

10

<u>Name</u>	<u>Party of</u>	<u>Dates</u>
Amb Thomas Aranda US Amb to Uruguay	0	18-19 Feb
Senator Jeremia Denton	10	20-21 Feb
Mr. Jack Flynt National CC of American Legion	0	27Feb-3Mar
Mr. Robert E. Rich Asst Dep Dir for Operations, DoD	1	2-7 Apr
Codel Jim Wright House of Rep Majority Leader	20	10-12 Apr
Mr. Terry Peel Staff Dir Mil Construction Subcommittee House Committee on Appropriations	3	14-15 Apr
Amb Anthony C. E. Quainton US Amb to Nicaragua	3	10-11 May
TOTAL DVs: 90		

FOREIGN MILITARY:

<u>Name</u>	<u>Party of</u>	<u>Dates</u>
Brig Gen Salvador Martinez Lopez Chief of Staff Mexican AF	1	10-12 Jan
PREPLAN XXII:		
Argentina - Brig Gen Alfredo R. Berastegui Dir Mil Air School Argentine AF	5	13-22 Jan
Bolivia - Col Mario Guzman Moreno	1	
Brazil - Col Luiz Carlos Palma L.	1	
Colombia - Lt Col Jose Yesid Delgado	1	
Chile - Col Jorge Barronechea Fernandez	1	
Ecuador - Lt Col Julio Burgos	0	
El Sal - Lt Col Saul Zelaya Campos	1	
Guatemala - Col Mario Gilberto Cabrera	0	
Honduras - Col Edgardo Mejia Ramirez	1	
Nicaragua - Capt Augusto Montealegria	1	

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<u>Name</u>	<u>Party of</u>	<u>Dates</u>
Panama - Capt Ramon A. Adames	1	
Paraguay - Maj Fernando Ugarte	1	
Peru - Col Jaime Garcia M.	0	
Guyana - Maj Charles Hudson	0	
Mexico - Gen Humberto Lucero Nevares	1	
Dom Rep - Col Pascual Vittini	1	
Uruguay - Col Virginio Vega	1	
Venezuela - Col Juan Paz Rangel	1	
Jamaica - Lt Col Torrance Lewis	1	
LATAM Honor Graduates	9	29Jan-2Feb
Brig Gen Raul Vargas Del Campo Comd II Air Brigade, Chilean AF	73	3-4 Mar
Maj Gen Humberto Alcalde Alvarez IG, Venezuelan Army	6	16-19 Mar
CONJEFAMER XXII:		
El Sal - Col Juan Bustillo	1	19-12 Apr & 19-22 Apr
Guatemala - Col Fernando Alfonso Castillo R.	2	
Honduras - Col Walter Lopez Reyes	2	
Panama - Maj Augusto Villalaz Cordero	2	
Dom Rep - Maj Gen Pablo I. Garrido M.	2	
Argentina - Maj Gen Ricardo Augusto Pena	0	
Colombia - Maj Gen Raul Alberto Paredes D.	2	
Guyana - Maj Larry London	1	
Jamaica - Lt Col Terrence Lewis	1	
Mexico - Brig Gen Salvador Martinez Lopez	1	
Haiti - Col Roger Cazeaw	1	
Nicaragua - Comandante Raul Venerio	1	

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<u>Name</u>	<u>Party of</u>	<u>Dates</u>
Col Gustavo Alvarez Martinez CINC, Honduran Armed Forces	5	19-21 Apr
Brig Gen Vinicio Santoyo Ferias School Dir, Mexican National Defense College	59	23-25 May
Col Walter Lopez Reyes Honduran Air Force/CC	2	25-27 May
Col Juan Bustillo Salvadorian Air Force/CC	2	25-27 May
Col Fernando Alfonso Castillo R. Guatemalan Air Force/CC	2	25-27 May
TOTAL DVs: 233		

FOREIGN CIVILIANS:

<u>Name</u>	<u>Party of</u>	<u>Dates</u>
Amb Jaime Cespedes Toro Bolivian Amb to the Rep of Panama	1	26 Apr
TOTAL DVs: 2		

PART III

PERSONNEL:

1. Authorized and Assigned Strength:

a. Protocol Officer Personnel

Authorized	1	Maj	7016	Chief of Protocol
Assigned	1	Capt	7011	Capt Leonard R. Garcia
Authorized	1	Capt	7024	Asst Chief of Protocol
Assigned	1	Capt	7024	Capt Edna G. Guevara

b. Protocol Enlisted Personnel

Authorized	1	TSgt	70270	NC01C, Protocol
Assigned	1	TSgt	70270	TSgt Vincent R. Gayle

c. Protocol Civilian Personnel

Authorized	1	NM-5	70251	Clerk-Translator (Steno)
Assigned	1	NM-5	70251	Nelly G. Farias

2. Submitted documentation to establish E-8 (702XX Spanish qualified) position in Protocol (see Atch 1).

Leonard R. Garcia

LEONARD R. GARCIA, Capt, USAF
Chief of Protocol

HISTORY

USAF SOUTHERN AIR DIVISION (TAC)

PROTOCOL (CCP)

(1 Jul - 31 Dec 82)

PART I

1. **MISSION:** To coordinate all aspects of visits by distinguished visitors (DVs) and to provide Protocol staff assistance to elements of the 24 COMPW, IAAFA, and tenant organizations. Protocol officer is responsible to advise COMUSAFSO on Protocol requirements involving Latin American Air Forces.

2. **ORGANIZATION/ADMINISTRATION/OPERATIONS:** The Protocol Office is under direct control and supervision of COMUSAFSO. Protocol responsibilities have remained the same. The office supports DV visits in that it is responsible for coordinating all facets of each command visit. Specifically, the following activities must be conducted in support of DVs: coordinate arrivals through Torrijos International Airport and Howard AFB; advise HQ TAC of pertinent facts of each visit; prepare and coordinate an itinerary; assign billets, arrange ground and air transportation; prepare welcome brochures; keep COMUSAFSO, Chief of Staff and 24 COMPW Commander advised of each DV visit; plan and direct luncheons, receptions, and dinner parties; manage the Commander's Contingency Fund; and research correct social and military etiquette. USAFSO Protocol provides above support to the 24 COMPW, 24 CSG, IAAFA, the Air Division, and USSOUTHCOM.

PART II

HISTORICAL DATA: US Mil DVs 77
 US Civ DVs 77
 Foreign Mil DVs 97
 Foreign Civ DVs 47
 TOTAL: 298

US MILITARY:

Name	Party of	Dates
Lt Gen Richard J. Seitz US Army	1	3-10 Jul 82
Maj Gen Thomas B. Bruton Judge Advocate General	3	6-10 Jul 82
RADM Clinton W. Taylor, USN Commander, Training Command, US Atlantic Fleet	3	14-18 Aug 82
Brig Gen Regis F. A. Urschler, USAF Vice Commander, ESC	2	29 Aug-2 Sep 82
General John W. Vessey, Jr., USA Chairman, JCS	3	21-23 Aug 82
Maj Gen Richard Bodycombe Chief of APRES, and Commander, APRES	3	18-25 Sep 82
Lt Gen James R. Brickel Dep Commander in Chief, USRED Command & Vice Director Joint Deployment Agency	3	28-30 Sep 82
Brig Gen Charles E. Jones, III, USAFR 459 TAW/CC	3	29-30 Sep 82
Brig Gen Bobby W. Hodges, USAF 136 TAC/CC, Texas ANG	3	2-3 Oct 82
Brig Gen Paul A. Bruno, USAF Commander, AF Logistics Command	1	19-20 Oct 82
RADM A. G. Paulson, USN, Acting Chief of Staff of DIA & Chairman of the Caribbean Basin in Intelligence Working Group	1	17-20 Nov 82
Maj Gen T. M. Sadler JIAF/CC	6	18-23 Nov 82
Maj Gen Richard A. Wegner, USAF Mobilization Assistant to CINCMAC/CV	8	7-11 Dec 82
Lt Gen Emmett H. Walker, Jr., USAF Chief, National Guard Bureau	18	12-14 Dec 82

NAME Party of Dates 10

Maj Gen G. L. Prather, Director of Command & Control and Telecommunications Office of the Dep Chief of Staff Plans & Operations	1	12-15 Dec 82
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Brig Gen Edward Power, USAF, Assistant Adjutant General, Ohio Air National Guard	2	18-19 Dec 82
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TOTAL DVs: 77

US CIVILIANS:

NAME	Party of	Dates
Hon William R. Gianelli, Assistant Secretary of the Army (Civil Works) Chairman, Board of Directors, PGC	5	13-16 Jul 82
Hon George W. Landau US Ambassador to Venezuela	1	19-24 Aug 82
Mr. Sheppard C. Lowman, US Dep Chief of Mission in Honduras	1	18-24 Aug 82
Amb Robert Warner, US Amb to Kingston, Jamaica (Charge D/Affairs)	0	21-23 Sep 82
Amb Thomas Aranda US Ambassador to Uruguay	1	29 Sep-1 Oct 82
Amb R. W. Duesling US Ambassador to Suriname	1	19-22 Oct 82
Mansfield, Ohio, Civic Leaders/News Media Representatives to cover/observe 179 TAG Volant Oak Participation	25	22-24 Oct 82
Dr. Fred C. Ikle, Under Secretary of Defense for Policy	5	26-27 Oct 82
Ms. Annette Smiley, Professional Staff Member, Permanent Section Committee on Intelligence	1	31 Oct-3 Nov 82
Rep Daniel Rostenkowski (D-Ill) Chairman, House Committee on Ways & Means	27	17 Nov 82

TOTAL DVs: 77

FOREIGN MILITARY:

NAME	Party of	Dates
Brig Gen Gonzalo Saavedra Espinoza Comptroller, Bolivian Air Force	3	8-11 Jul 82
Lt Commander John MacFarlane Commanding Officer, Jamaican Defense Force Air Wing	0	27-28 Jul 82

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<u>Name</u>	<u>Party of</u>	<u>Dates</u>
Maj Augusto Villalaz Commander, Panamanian Air Force	5	9 Aug 82
Gen Gustavo Alvarez Martinez	7	8-9 Oct 82
Commander in Chief, Honduran Armed Forces	3	17-20 Nov 82
Brig Gen Orlando Coronel Parra Director of Personnel, Venezuelan Air Force	3	18-23 Oct 82
Col Roberto De Jesu Monterrosa Bonilla Commander, Navy of El Salvador	1	25-29 Oct 82
Brig Gen Claudio Lopez Silva Chilean National Academy of Political & Strategic Studies Director	36	15 Nov 82
Lt Gen Javier Lopetegui Former Chilean AF Chief of Staff	6	12-14 Sep 82
SICOFAM Continental Air Defense Symposium		
Brazil - Colonel Luiz De Oliveira	0	10-12 Oct 82
El Salvador - Colonel Saul Zelaya Campos	1	
Guatemala - Colonel Humberto R. Angeles Juarez	1	
Honduras - Colonel Edgardo Mejia Ramirez	0	
Panama - Captain Octavio Samudio	1	
IX Training Committee Conference		
Argentina - Major R. Guerrero	1	29 Oct-10 Nov 82
Bolivia - Colonel C. Jaldin	0	
Colombia - Major J. G. Moreno J.	0	
Chile - Lt Col C. Schwemmer Diaz	0	
Dominican Rep - Colonel P. L. Vittini	1	
Ecuador - Colonel J. Munoz Paredes	0	
El Salvador - Lt Col S. O. Jimenez Larin	1	
Guatemala - Lt Col J. Campos Bonilla	0	
Honduras - Captain R. Sarmiento Soto	0	
Panama - Lt Cordero	0	
Uruguay - Major Jorge Mora	0	

<u>Name</u>	<u>Party of</u>	<u>Dates</u>
Jamaica - Lt Cdr John MacFarlane	0	29 Oct-10 Nov 82
Venezuela - Colonel R. Garrido	0	
TOTAL DVs: 97		

FOREIGN CIVILIANS:

<u>Name</u>	<u>Party of</u>	<u>Dates</u>
Mrs. Lucia Hiriart Rodriguez De Pinochet Chilean First Lady	20	7/12 Nov 82
Mr. Angel Edmundo (Solano) Calderon Costa Rican Minister of Public Security	4	7-9 Sep 82
TOTAL DVs: 49		

PART III

PERSONNEL:

Authorized and Assigned Strength:

a. Protocol Officer Personnel

Authorized	1	Maj	7016	Chief of Protocol
Assigned	1	Capt	7011	Capt Leonard R. Garcia
Authorized	1	Capt	7024	Asst Chief of Protocol
Assigned	1	Capt	7024	Capt Edna G. Guevara

b. Protocol Enlisted Personnel

Authorized	1	TSgt	70270	MCOIC, Protocol
Assigned	1	MSgt	70270	MSgt William R. Kirton

c. Protocol Civilian Personnel

Authorized	1	NM-5	70251	Clerk-Translator (Steno)
Assigned	1	NM-5	70251	Nelly G. Forias

Leonard R. Garcia
LEONARD R. GARCIA, Captain, USAF
Chief of Protocol

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HEADQUARTERS
UNITED STATES THERN COMMAND
APO MIAMI 34003
1 March 1982

VISITORS ROSTER

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NAME AND ORGANIZATION	ETA/ETO	PURPOSE OF VISIT	ACTION AGENCY/ CONTACT NUMBER	BILLET
BO Floyd C. Adams, Jr., USA, CG, 1st Reserve Officers' Training Corps Region, Ft Bragg, NC	23 Feb - 3 Mar	Official Visit	193D INF BDE (PN)/PROTOCOL (287-5057)	Casa Caribe
COL Glenn Matsumoto, USA, DIR, Directorate of Concepts and Systems, USA Troop Support Agency, Ft Lee, VA, accom by Party of 2	26 Feb - 3 Mar	Official Visit	193D INF BDE (PN)/TSA (285-5859)	Ft Clayton Guest House
MG John B. Hirt, USMC (Ret), Dir, Naval Council of Personnel Boards, Wash, DC, accom by Mrs. Hirt	27 Feb - 6 Mar	Visit	USSOUTHCOM/J5 (282-4015)	Navy Guest House
CHAP (COL) Norman R. Brown, USN, US Army Communi- cations Cnd, Ft Huachuca, AZ	28 Feb - 3 Mar	Official Visit	193D INF BDE (PN)/USACC (285-5100)	Casa Caribe
BG William E. Klein, USA, Asst Dep Cdr, 82d Airborne Div, Ft Bragg, NC, accom by Party of 16	5-13 Mar	Official Visit	193D INF BDE (PN)/PROTOCOL (287-5057)	Not Firm
COL Richard S. Bayse, USAF, Cdr, USAF Office of Special Investigations, Bolling AFB, DC	7-9 Mar	Official Visit	USAFS0/AFOSI, DIST 30 (284-4819)	Howard VQQ
BG Frederic J. Brown, USA, DCS for Training, USA Tng and Doctrine Cnd, Ft Monroe, VA	7-10 Mar	Tri-Serv Tng Conf	USAFS0/LAT (284-4260)	How-R16 VQQ
FF 83-85 Tri-Service Training Conference (approx 45 participants)	8-12 Mar	Conference	USAFS0/LAT (284-4260)	A1c-How VQOs, R.P.
COL Ronald Stewart, Military Judge, 1st Judicial Circuit, Ft Knox, KY, accom by Mrs. Stewart	8-18 Mar	Official Visit	193D INF BDE (PN)/SJA (286-2363)	Casa Caribe
MG Paul M. Timmerberg, USA, CG, USA Criminal Investigation Cnd, Huntsville, AL	16-18 Mar	Official Visit	193D INF BDE (PN)/CID (286-4213)	Not Firm
MG Humberto Alcalde Alvarez, Inspector General, Venezuelan Army, and Party	16-19 Mar	Official Visit	USSOUTHCOM/J5 (282-3940)	Not Firm

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<u>NAME AND ORGANIZATION</u>	<u>ETA/ETO</u>	<u>PURPOSE OF VISIT</u>	<u>ACTING AGENCY/ CONTACT NUMBER</u>	<u>BILLET</u>
COL Myron W. Burr, USAF, Dean, School of Associate Programs, Air War College, Maxwell AFB, AL	17-19 Mar	Official Visit	USAFSD/DPE (284-5814)	Not Firm
MG Albert N. Spaulding, III, USA, Cdr, USA Intelligence and Security Cnd, Arlington Hall Station, VA, accom by MAJ(P) Henry Nevares, Jr., USA, ACSI/OA	17-21 Mar	Official Visit	193D INF BDE/470 MIGP (287-5956)	Casa Caribe
RADM Paul R. Gates, USN, Cdr, Naval Facilities Engineering Cnd Atlantic, Norfolk, VA, accom by ADC	18-20 Mar	Official Visit	USNAVSTA PC/PUBLIC WORKS (284-3400)	Navy Guest House
Board of Directors Meeting, Panama Canal Commission: HON William R. Giamelli, Asst Secretary of the Army (Civil Works)/Chairman, Board of Directors, PCC, and Party	22-26 Mar	Board Meeting	PC COMMISSION/STAFF ASST (282-4803)	PCC Housing
National Defense University 1982 Field Studies-National War College, Ft McNair, DC Mr. Ray A. Warren, SES-4, Department of State, Trip Director, accom by Party of 13	24-27 Mar	Official Visit	USSOUTHCOM/J5 (282-3015)	Not Firm
Mr. Jerry L. Gathoun, Dep Asst Secretary of Defense (Civilian Personnel Policy), Ofc of Asst Secretary of Defense (Manpower, Reserve Affairs & Logistics)	24-28 Mar	Official Visit	USSOUTHCOM/CPA (282-3067)	Not Firm
LTC Phillip C. East, USAF, Dir, J3 (Operations), Joint Chiefs of Staff, Wash, DC	26 Mar - 1 Apr	Official Visit	USSOUTHCOM/J3 (282-4806)	Qtrs 16, Afb
MG Walter R. Longenecker, Jr., Reserve Advisor and Mobilization Augmentee to ACSI/HQ, USAF	28-29 Mar	Official Visit	USSOUTHCOM/J2 (282-4544)	Not Firm
USS PORTLAND Port Visit: VADM James R. Sanderson, USN, Dep Commander in Chief, US Atlantic Command, Norfolk, VA	4-7 Apr	Official Visit	AMEMBASSY PANAMA/USDAO (227-2717)	NA

<u>NAME AND ORGANIZATION</u>	<u>ETA/ETD</u>	<u>PURPOSE OF VISIT</u>	<u>ACTION AGENCY/ CONTACT NUMBER</u>	<u>BILLET</u>
BG Donald J. Delandro, USA, Executive Dir, Military Postal Service Agency/Dep AG for Administrative Systems	6-9 Apr	Official Visit	USAFSO/4400 AIRPS (286-3107)	Not Firm
LTG James R. Brickel, USAF, Dep Commander in Chief, USREDCOM/Vice Director, Joint Deployment Agency, MacDill AFB, FL, accom by MAJ Mark E. Bridges, USAF, Ex Off/Dep CINC REDCOM	12-15 Apr	Official Visit	USSOUTHCOM/CS (282-3211)	Not Firm

Office of the Secretary Joint Staff
United States Southern Command

HEADQUARTERS
UNITED STATES SOUTHERN COMMAND
APO MIAMI 34003
17 March 1962

VISITORS ROSTER

<u>NAME AND ORGANIZATION</u>	<u>ETA/ETO</u>	<u>PURPOSE OF VISIT</u>	<u>ACTION AGENCY/ CONTACT NUMBER</u>	<u>BILLET</u>
MS Roberto Alcalde Alvarez, Inspector General, Venezuelan Army, accom by Mrs. Alcalde, COL Jose Quinones, C, Comm Dept, Venezuelan Army and Mrs. Quinones; LTC Augustine Garcia, USA, US Army Rep, USMILGP Venezuela; and MAJ Ramon Castillo, ADC to Gen Alcalde and Mrs. Castillo	16-19 Mar	Official Visit	USSOUTHCOM/J5 (282-3940)	Casa Caribe
MG Albert W. Stubblebine, III, USA, Cdr, USA Intelligence and Security Cnd, Arlington Hall Station, VA, accom by MAJ(P) Henry Nevares, Jr., USA, ACS/DA	17-21 Mar	Official Visit	193D INF BDE/470 M1GP (287-5956)	Casa Caribe
ADM Paul R. Gates, USN, Cdr, Naval Facilities Engineering Cnd, Atlantic, Norfolk, VA, accom by ADC	18-20 Mar	Official Visit	USNAVSTA PC/PUB WORKS (284-3400)	Navy Guest House
COL Thomas C. Jackson, USA, IG, US Army Health Services Cnd, Ft San Houston, TX, accom by COL Martin R. Lewis, USA, Asst IG (16-25 Mar)	18-27 Mar	Official Visit	193D INF BDE (PN)/MEDDAC (252-3890)	Casa Caribe
Mr. Jerry L. Calhoun, Deputy Asst Secretary of Defense (Civilian Personnel Policy), Ofc of Asst Secretary of Defense (Manpower, Reserve Affairs & Logistics), accom by Mr. David Green, Staff Dir, Ofc of Civ Pers Pol, DASD (MRAAL)	21-28 Mar	Official Visit	USSOUTHCOM/J1-J4/CPA (282-3067)	Holiday Inn
Mr. Delbert L. Spurlock, Jr., General Counsel, Office of Secretary of the Army, accom by Mr. Darnell L. Peck, Dep Gen Counsel for Military & Civil Affairs, OSA	21-28 Mar	Official Visit	PAN CANAL COMMISSION-STAFF (282-4803) ASST	Holiday Inn
Board of Directors Meeting, Panama Canal Commission: MCN William R. Glanville, Asst Secretary of the Army (Civil Works)/Chairman, Board of Directors, PCC, and Parsy	22-26 Mar	Board Meeting	PAN CANAL COMMISSION-STAFF (282-4803) ASST	Holiday Inn

FOR OFFICIAL USE ONLY

NAME AND ORGANIZATION	ETA/ETD	PURPOSE OF VISIT	ACTION AGENCY/ CONTACT NUMBER	BILLET
National Defense University 1982 Field Studies- National War College, Ft McNair, DC Mr. Ray A. Warren, SES-4, Department of State, Trip Director, accom by Party of 15	24-28 Mar	Official Visit	USSOUTHCOM/J5 (282-3356)	Holiday Inn
LTD Philip C. Gast, USAF, Dir, J3 (Operations), Joint Chiefs of Staff, Wash, DC, accom by Mrs. Gast 1 Apr	26 Mar - 28 Mar	Official Visit	USSOUTHCOM/J3 (282-4806)	Casa Caribe
MG Walter R. Longenecker, Jr., Reserve Advisor and Mobilization Augmentee to ACSI/HQ, USAF	28-29 Mar	Official Visit	USAFSO/IN (284-3901)	Alb Guest House
USS PORTLAND Port Visit: VADM James R. Sanderson, USN, Deputy Commander in Chief, US Atlantic Command, Norfolk, VA (4-8 Apr)	4-7 Apr	Official Visit	AMEMBASSY PANAMA/USDAO (227-2717)	NA
MG Donald J. Delandro, USA, Executive Dir, Military Postal Service Agency/Dep AG for Administrative Systems	6-9 Apr	Official Visit	USAFSO/4400 AIRPS (286-3107)	Not Firm
MG Frederick C. Biehnen, USA, Commanding General, Eisenhower Medical Center, Ft Gordon, GA, accom by Party of 3	11-15 Apr	Official Visit	193D INF BDE (PN)/MEDDAC (252-3880)	Casa Caribe
LTC James R. Brickett, USAF, Dep Commander in Chief, USREDCOM/Vice Director, Joint Deployment Agency, MacDill AFB, FL, accom by MAJ Mark E. Bridges, USAF, Ex Off/Dep CINC REDCOM	12-15 Apr	Official Visit	USSOUTHCOM/CS (282-3970)	Alb Guest House
RCM Teton W. Hedges, USN, Commander, US Naval Forces Caribbean, Roosevelt Roads, Puerto Rico	15-19 Apr	Official Visit	USNAVSTA PC (282-4400)	Not Firm
MG Joseph E. Hopkins, USMC, Asst Div Commander, 2d Marine Div, Camp Lejeune, NC, accom by Party of 1	24-26 Apr	Official Visit	USNAVSTA PC/MARINE BARRACKS (264-5465)	Casa Caribe

Office of the Chief of Staff
United States Southern Command

24 COMPW/CCE

AS OF 19 MAR 82:

9 MAR - 30 MAR	MS. PACE, GS-12, AFAA AREA AUDIT OFFICE & PARTY OF TWO	CONDUCT AUDITS OF 24 COMPW/ACTIVITIES	MAJ PROUT, 24 COMPW/AC 284-4554
15 MAR - 24 MAR	MR. KALISHMAN, HQ TAC LANGLEY AFB, VA. & PARTY OF TWO	FOLLOW-UP STAFF ASSISTANCE VISIT	MR. WOLFE, 24 CS6/DPC 284-5803
15 MAR - 26 MAR	MAJ PUMP, ARPC/JA LOWRY AFB, CO.	ATTORNEY ASSISTANCE	MAJ FEW, 24 CS6/JA 284-3052
21 MAR - 3 APR	LT COL MARGUARDT, USAFR LOWRY AFB, CO.	ATTORNEY ASSISTANCE	MAJ FEW, 24 CS6/JA 284-3052
5 APR - 16 APR	CAPT CONOVER, ARPC/JA LOWRY AFB, CO.	ATTORNEY ASSISTANCE	MAJ FEW, 24 CS6/JA 284-3052
6 APR - 9 APR	LT COL KEHOE, HQ TAC LANGLEY AFB, VA., & PARTY OF ONE	ORIENTATION STAFF ASSISTANCE VISIT	CAPT SMALL, 24 COMPW/SL 284-3268
6 APR - 10 APR	BRIG GEN DELANDRO, EX. DIRECTOR MILITARY POSTAL SERVICE, WASHINGTON, D.C.	POSTAL SERVICE VISIT	MAJ HORTON, 4400 AIRPS/CC 286-3208

File MB

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(CONT'D., AS OF 19 MAR 82)

12 APR - 16 APR

SMSGT DEAN, HQ TAC
LANGLEY AFB, VA., &
PARTY OF ONE

STAFF ASSISTANCE
VISIT

CAPT SMALL,
24 COMPW/SL
284-3268

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	24 COMPW/CCE		
AS OF 26 MAR 82:			
9 MAR-30 MAR	MS. PACE, GS-12, AFAA AREA AUDIT OFFICE & PARTY OF TWO	CONDUCT AUDITS OF 24 COMPW ACTIVITIES	MAJ PROUT, 24 COMPW/AC 284-4554
21 MAR-3 APR	LT COL MARQUARDT, USAFR LOWRY AFB, CO.	ATTORNEY ASSISTANCE	MAJ FEW, 24 CSG/JA 284-3052
6 APR-9 APR	LT COL KEHDE, HQ TAC LANGLEY AFB, VA. & PARTY OF ONE	ORIENTATION STAFF ASSISTANCE VISIT	CAPT SMALL, 24 COMPW/SL 284-3268
12 APR-16 APR	SMSGT DEAN, HQ TAC LANGLEY AFB, VA. & PARTY OF ONE	STAFF ASSISTANCE VISIT	CAPT SMALL, 24 COMPW/SL 284-3268
6 APR-10 APR	MAJ SNOVER, HQ TAC/FFC & PARTY OF ONE	PRE-ATC ANALYSIS/ STAFF ASSISTANCE VISIT	MSGT SMITH, 1978 CG/FFCV 284-6111
5 APR-16 APR	CAPT CONOVER, ARPC/JA LOWRY AFB, CO.	ATTORNEY ASSISTANCE	MAJ FEW, 24 CSG/JA 284-3052

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(CONT'. AS OF 26 MAR 82)

30 MAR-28 APR

MR. NORKOVIN, GS-13 HQ TAC
LANGLEY AFB, VA. & PARTY
OF ONE

DESIGN ASSISTANCE

LT COL CHOATE,
24 CSG/DE
284-5259

30 MAR-6 APR

CMSGT CHAPPELL, TCD LANGLEY
AFB, VA.

STAFF ASSISTANCE

SMSGT McCOLLISTER,
1978 CG/CCF
284-3505

24 COMPW/CEE

OPR:

AS OF 19 FEB 82

19 JAN-20 MAR

MR. GOODWIN, KELLY AFB, TX
& PARTY OF 9COMPLETION OF AN/GPN-24
RADAR INSTALLATIONMSGT CRUTCHFIELD,
24 COMPW/DCX
284-4069

19-26 FEB

CHAP (COL) LEO J. LYONS
HQ TAC/HQ, LANGLEY AFB, VA

STAFF ASSISTANCE VISIT

CHAP (LT COL REYNOLDS)
24 CSG/HQ
284-3107

21 FEB-27 FEB

COL MURPHY, AFLC
WRIGHT-PATTERSON AFB, OH
& PARTY OF 1

ASSIST IN CONTRACT NEGOTIATIONS

LT COL WRIGHT
USAFSO/JA
284-4002

21 FEB-6 MAR

LT COL RAPP, WILLIAMS AFB, AZ
(RESERVIST)PROVIDE ASSISTANCE IN ALL AREAS
OF THE JAG FIELDMAJ FEW
24 CSG/SJA
284-3052

2-9 MAR

LT COL NOCHES, HQ TAC
LANGLEY AFB, VA & PARTY OF 5

STAFF ASSISTANCE VISIT

CAPT ALMODOVAR
24 CSG/DA
284-3863

9-30 MAR

MAJLE B. PACE, GS-12
AFAA AREA AUDIT OFFICECONDUCT AUDITS OF 24 COMPW
ACTIVITIESMAJ PROUT
24 COMPW/AC
284-5852

15-26 MAR

MAJ PUMP, ARPC/JA
LOWRY AFB, CO

ATTORNEY ASSISTANCE

MAJ FEW
24 CSG/JA
284-3952

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F. J. [Signature]

24 COMPW/CCE

AS OF 4 MAR 82:

19 JAN-23 MAR	MR. GOODWIN, KELLY AFB, TX. & PARTY OF NINE	COMPLETION OF AN/GPN-24 RADAR INSTALLATION	MSGT CRUTCHFIELD, 24 COMPW/DCX 284-4069
21 FEB-7 MAR	LT COL RAPP, WILLIAMS AFB, AZ, (RESERVIST)	PROVIDE ASSISTANCE IN ALL AREAS OF THE JAG FIELD	MAJ FEW, 24 CSG/JA 284-3052
1 MAR-31 AUG	MR. LOPEZ, GW-12, KELLY AFB, TX. & PARTY OF FIVE	PERFORM PRE-INSTALLATION SURVEY	MSGT CRUTCHFIELD, 24 COMPW/DCX 284-4069
2 MAR-9 MAR	MR. LUGENT, GS-11, HQ TAC LANGLEY AFB, VA.	STAFF ASSISTANCE/DINING HALL RENOVATION PROJECT	CAPT WINTNER, 24 CSG/SS 284-3365
2 MAR-9 MAR	CMSGT PLECNER, HQ TAC LANGLEY AFB, VA. & PARTY OF ONE	STAFF ASSISTANCE TEAM	CAPT WILSON, 24 COMPW/ADC 284-5443

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UNCLASSIFIED

JRS WORKSHEET		508 - OLD REEL NUMBER
509 - NEW NUMBER (DATE)		010-1808
225 - OLD ACCESSION NUMBER (JCAN)	512 - MICROFILM REEL FRAME NUMBER	
2-2222 2-734-22-07		
SECURITY WARNING/ADMIN MARKINGS		
501 - PW 20 24 28 32 36 40 44 48 52 56 60 64 68 72 76 80 84 88 92 96 100	502 - QUAL HISTORY CAVEAT	
503 - CONTRACT		504 - THIS DOCUMENT CONTAINS NATO
505 - DOCUMENT SECURITY		
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CLASSIFICATION AND DOWNGRADING INSTRUCTIONS FOR		
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514 - NUMBER IN	515 - COPY OF	
CATALOGING RECORD		
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519 - TITLE EXTENSION (DO NOT USE IF TITLE IS MAIN ENTRY) (JCAN)		
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2 MAR-13 MAR	MR. MCINTOSH, DALE CITY, OK. & PARTY OF FIVE	CONTRACT FIELD TEAM/ INSTALL UH-1N STROBE LIGHT MOD	CAPT WILSON, 24 COMPW/MAA 284-5142
8 MAR-19 MAR	CAPT FLETCHER, ARPC/JA LOWRY AFB, CO.	ATTORNEY ASSISTANCE	MAJ FEW, 24 CSG/JA, 3052
9 MAR-15 MAR	LT COL NORMAN, HQ TAC LANGLEY AFB, VA. & PARTY OF FOUR	STAFF ASSISTANCE VISIT	CAPT FRENCH, DET 5, 5MW 284-5910
9 MAR-30 MAR	MS. PACE, GS-12, AFAA AREA AUDIT OFFICE & PARTY OF TWO	CONDUCT AUDITS OF 24 COMPW ACTIVITIES	MAJ PROUT, 24 COMPW/AC
15 MAR-19 MAR	LT COL O'MORROW, HQ MAC, SCOTT AFB, IL.	MAC COMMAND CONTROL STAN/EVAL	MAJ HAND 1300 MAS/DOC 284-5714
15 MAR-26 MAR	MAJ PUMP, ARPC/JA LOWRY AFB, CO.	ATTORNEY ASSISTANCE	MAJ FEW, 24 CSG/JA 284-3052

24 COMPM/CCE

Fate PK

AS OF 12 MAR 82:

19 JAN - 20 MAR	MR. GOODWIN, KELLY AFB, TX. & PARTY OF NINE	COMPLETION OF AN/GPN-24 RADAR INSTALLATION	MSGT CRUTCHFIELD, 24 COMPM/DCX 284-4069
1 MAR - 31 AUG	MR. LOPEZ, GW-12, KELLY AFB, TX. & PARTY OF FIVE	PERFORM PRE-INSTALLATION SURVEY	MSGT CRUTCHFIELD, 24 COMPM/DCX 284-4069
8 MAR - 19 MAR	CAPT FLETCHER, ARPC/JA LOWRY AFB, CO.	ATTORNEY ASSISTANCE	MAJ FEW, 24 CSG/JA, 284-3052
9 MAR - 15 MAR	LT COL NORMAN, HQ TAC LANGLEY AFB, VA. & PARTY OF FOUR	STAFF ASSISTANCE VISIT	CAPT FRENCH, DET 5, SWW 284-5910
9 MAR - 30 MAR	MS. PACE, GS-12, AFAA AREA AUDIT OFFICE & PARTY OF TWO	CONDUCT AUDITS OF 24 COMPM ACTIVITIES	MAJ PROUT, 24 COMPM/AC 284-4554
15 MAR - 19 MAR	LT COL O'MORROW, HQ MAC, SCOTT AFB, IL.	MAC COMMAND CONTROL STAN/EVAL	MAJ HAND 1300 MAS/DOC 284-5714
15 MAR - 24 MAR	MR. KALISHMAN, HQ TAC LANGLEY AFB, VA. & PARTY OF TWO	FOLLOW-UP STAFF ASSISTANCE VISIT	MR. WOLFF, 24 CSG/DPC 284-5803

(CONT., AS OF 12 MAR 82)

15 MAR - 26 MAR	MAJ PUMP, ARPC/JA LOWRY AFB, CO.	ATTORNEY ASSISTANCE	MAJ FEW, 24 CSG/JA 284-3052
16 MAR - 18 MAR	COL ANDERSON, SCOTT AFB, IL. & PARTY OF ONE	AEROMEDICAL EVAL LIAISON VISIT	LT CAMPBELL 24 COMPM/SG 284-4649
17 MAR - 19 MAR	COL BURR, AWC/EDPS MAXWELL AFB, AL.	EDUCATIONAL ASSISTANCE PROGRAM	MR. CASTRO, 24 CSG/DPE 284-4863
21 MAR - 3 APR	LT COL MARQUARDT, USAFR LOWRY AFB, CO.	ATTORNEY ASSISTANCE	MAJ FEW, 24 CSG/JA 284-3052
5 APR - 16 APR	CAPT CONOVER, ARPC/JA LOWRY AFB, CO.	ATTORNEY ASSISTANCE	MAJ FEW, 24 CSG/JA 284-3052
6 APR - 9 APR	LT COL KEHOE, HQ TAC LANGLEY AFB, VA., & PARTY OF ONE	ORIENTATION STAFF ASSISTANCE VISIT	CAPT SMALL, 24 COMPM/SL 284-3268
6 APR - 10 APR	BRIG GEN DELANDRO, EX. DIRECTOR MILITARY POSTAL SERVICE, WASHINGTON, D.C.	POSTAL SERVICE VISIT	MAJ HORTON, 4400 AIRPS/CC 284-3208
12 APR - 16 APR	SMSGT DEAN, HQ TAC LANGLEY AFB, VA. & ONE	STAFF ASSISTANCE VISIT	CAPT SMALL 24 COMPM/SL 284-3268



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PROTOCOL - 1011

Minimum Additional Requirements:

In this functional area one additional Sergeant (E-8, 702XX, Spanish qualified) is required to assist the Chief of Protocol in planning, coordination, briefings and tours of Latin American and US dignitaries.

Impact Statement:

Howard AFB is visited by transient aircrews of the Latin American countries in North, Central and South America to include the Caribbean Basin. In keeping with our relations with these foreign countries, it is in the best interest of our country and the United States Air Force to maintain a friendly, courteous and sociable relationship with the various visiting officials from these countries. The traffic of transient aircrews from Latin American countries has increased since October 1981. This office is also involved in preparing invitations, coordinating billeting arrangements, (which include opening and closing bed cards), setting up luncheons, dinners and receptions for foreign officers, ambassadors, and cabinet level members of Latin American Governments. Conferences we are involved in are the international REELAB conference which has approximately 40 delegates each year, Latin American Honor Graduates tours, sponsored by the USAF Chief of Staff with 10 officers, International Conference for the Chiefs of Staff of the Air Force with 40 delegates and the International Telecommunications System of the Air Forces Conference with 30 delegates.

We have not met a few DVs because of a lack of Protocol personnel. Numerous occasions we have to solicit help in escorting DVs which we would normally attend to, but cannot due to other commitments. Compensatory time off for after hour calls, extended duty days, and weekend work has not been practical due to normal workload.

During the period 14 September 1981 to 21 December 1981 Protocol responded to 77 calls outside normal duty hours (Aitch #1). In addition personnel worked an average of two hours overtime per day. The combined effect resulted in an average day of 13.8 hours. During this period personnel performed duty on 50% of weekend days.

CAPT GARCIA

LT GUEVARA

SGT GAYLE[illegible]



FOR OFFICIAL USE ONLY

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IMMEDIATE

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 RUEHPT/USDAO PARANARIBO BS
 RUEHBR/USDAO BRASILIA BR//AIRA//
 RUESLH/USDAO LIMA PE
 RUESBG/USDAO BOGOTA COLOMBIA//AIRA//
 RUESJO/CHUSOOC SAN JOSE CS
 RUESMG/USMLO MANAGUA NU
 INFO RUEOAWA/89RAU ANDREWS AFB MD//DOM//
 RUEHC/DEPT OF STATE WASH DC
 RUEAHQA/HQ USAF WASH DC//AFCVAN/XQXXE/XOOTA//
 RUETIAA/DIRNSA FT GEORGE G MEADE MD//V1//
 RUESUA/USDAO PIO DE JAMERO BR//AALUSNA//
 RUEOAWA/89RAU ANDREWS AFB MD//DC//
 RUEKNWA/NEACP OFFUTT AFB NE//SC//
 RUELEFA/31CSG HORESTEAD AFB FL//CC/STR//
 RUELEFA/31TFB HORESTEAD AFB FL//CC/CCP/DO/NAEBT//
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AGE 02 RUEOAW7258 UNCLAS F T O FOUO
 UNCLAS F T O FOUO 21

SUBJ: 89RAU RSN 1029

1. TAV USAF FCG REQUEST OVERFLT/LANDING CLNC+ WHERE REQUIRED FOR
 USAF/RAC C-137C/26000. RADIO CALL SIGN SAN 26000. RSN 1029. ACFT
 CRDA LT COL ROBERT A. LAZARD AND CREW (ALL U.S. CITIZENS).

2. ITINERARY FOLLOWS (TIMES ZIRU/LOCAL):

ARRIVE	PLACE	ICAO	DEPART
17/1625/1125	ANDREWS AFB MD	KADW	17/1615/0915 NOV
18/0120/172220	HORESTEAD AFB FL	KHST	17/1800/1300
18/0120/172220	BRASILIA BR	SBRM	18/1600/1300
18/1720/1420	CAMPINAS BR	SBRP	19/1130/0630
19/1420/1120	IGUITOS PERU	SPBT	19/2200/1700
19/2330/1830	BOGOTA CO	NCBO	20/0330/192230
20/0520/192320	SAN JOSE CR	NROC	20/2335/1735

IMMEDIATE

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IMMEDIATE

21/0415/20/2315 ANDREWS AFB MD KAOU
3. FOR GUYANNA, SURINAM, BRASIL, COLUMBIA, PERU: SHORT NOTICE
DIPLOMATIC CLEARANCE PROCEDURES HAVE BEEN APPROVED BY HQ, USAF/KOXXI
WITH THE CONCURRENCE OF THE DEPT OF STATE.
4. REQUEST ALL ACTION ADDRESSEES ACKNOWLEDGE RECEIPT OF THIS MSG.
PAGE 03 RUEOAWAT258 UNCLAS E F T O F000
SEND ALL REPLIES AND CLNCs TO BYNAM ANDREWS AFB MD/DOH/DOCP AND
AFTER 17 NOV INCLUDE APPROPRIATE ENROUTE STATIONS AND USAF AERO STA
ANDREWS AFB MD (RUEOAWAT) AS INFO ADDRESSEES ON ALL REPLIES. PLS
INCLUDE MSG NR 1029 WITH ALL REPLIES AND CLNCs. PHONE: COMRL
(301) 981-2855/ATVN 858-2855. (AFTER OUR DUTY HOURS: COMRL 981-
4181/ATVN 858-4181)

5. FOR ALL STOPS:

A. UPON ARRIVAL, ACFT WILL REQUIRE 2 SETS PAX SVC STEPS 10 FT HIGH
AND AN H32A-60 POWER CART (OR EQUIV) TO BE PLUGGED INTO ACFT INNEO
UPON BLOCK-IN AND PRIOR TO ENGINE SHUTDOWN. ALSO, REQ A CONVEYOR
BELT FOR PAX BAGGAGE HANDLING (DURING RON STOPS), AND FLEET SERVICING
(INTERNAL SEEING 707 SERVICING WILL SUFFICE).

B. FOR DEPARTURE, REQ 4A-1A AIRCART (OR EQUIV), H32A-60 POWER CART,
PAX SVC STEPS, AND CONVEYOR BELT, AND ACFT GRND HEATER/AIR CONDITION-
ING UNIT TWO HRS PRIOR TO DEPT (IF CONDITIONS WARRANT).

C. SERVICING REQUIREMENTS FOLLOWS:

PLACE	FUEL/LBS(AAPPROX)	WET ICE(LBS)	DRY ICE(LBS)
ASILBA	NONE	100	50
JARINAS	40,000	100	0
IGUITOS	25,000	100	0
PAGE 04 RUEOAWAT258 UNCLAS E F T O F000			
BOGOTA	30,000	100	0
SAN JOSE	40,000	100	50

D. REQUEST ALL JET FUEL, FLEET SERVICE AND DRY ICE INNEO UPON
ARRIVAL. REQUEST ALL WET ICE TWO HRS PRIOR TO DEPT.

6. SECURITY REQUIREMENTS

A. FOR ALL RON STOPS: THIS IS A PRESIDENTIAL AIRCRAFT. AIRCRAFT
SECURITY GUARDS WILL ACCOMPANY THIS MISSION. IN ADDITION TO THE
AIRCRAFT SECURITY GUARD WHO WILL REMAIN WITH THE AIRCRAFT, REQUEST
YOU PROVIDE THE SECURITY SUPPORT REQUIRED BY AFW 207-23, CHAPTER 2.
TWO BOUNDARY GUARDS AND A MOBILE RESPONSE FORCE CAPABILITY ARE
NEEDED FOR THE ENTIRE GROUND TIME. THEY MAY BE CIVIL/AIRPORT POLICE.

IMMEDIATE

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IMMEDIATE

FOREIGN MILITARY PERSONNEL OR AMERICAN MILITARY/CONTRACT SECURITY. REQUEST TWO VEHICLES FOR AIRCRAFT SECURITY GUARDS. ONE VEHICLE WILL BE USED AT THE ENTRY CONTROL POINT BY THE AIRCRAFT'S SECURITY GUARD. THE OTHER VEHICLE IS NEEDED TO CHANGE GUARDS AND TRANSPORT THEM BETWEEN THE AIRCRAFT AND THEIR QUARTERS. A DRIVER IS REQUIRED FOR THE GUARD CHANGE VEHICLE. OTHER REQUIREMENTS ARE: (1) TEN STANCHIONS AND 400 FEET OR CORD OR ROPE TO COMPLETELY ENCIRCLE AND ISOLATE THE AIRCRAFT. (2) LIGHTING TO ADEQUATELY ILLUMINATE ALL FOUR SIDES OF THE AIRCRAFT AT NIGHT. (3) FOUR RESTRICTED AREA OR WARNING SIGNS PAGE 05 RUEOHAT258 UNCLAS E F T O FOUO

WRITTEN IN THE LOCAL LANGUAGE TO BE DISPLAYED ALONG THE ROPED BARRIER. (4) COMMUNICATION CAPABILITY, RADIO OR TELEPHONE, BETWEEN THE AIRPORT SENTRY AND THE EMBASSY OR LOCAL/AIRPORT POLICE HEADQUARTERS. CHARGES WILL BE PAID BY AF FORM 15, OR A FUND CITE NUMBER WILL BE FURNISHED UPON REQUEST.

8. FOR STOPS AT IQUITOS AND BOGOTA: REQUEST YOU ARRANGE FOR A SECURITY GUARD, PATROL OR LAW ENFORCEMENT REPRESENTATIVE TO BE PRESENT DURING ENTIRE GROUND TIME. THIS IS AN ESSENTIAL ELEMENT OF OUR ANTI-HIJACK PROCEDURES.

7. FOR AMEMBASSY GEORGETOWN: ACFT WILL ENTER NLGC 17/2120Z VIA UAZO AND EXIT VIA UA-50 AT KOKAR 17/2150Z.

8. FOR USDAO PARAMARIBO: ACFT WILL ENTER MEZY FIR AT KOKAR 17/2150Z AND EXIT AT ACARI 17 NOV 2214Z.

9. FOR USDAO BRASILIA: ACFT WILL ENTER SONL FIR AT ACARI 101540Z (542440) 17 NOV 2214Z. UA-50 TO DRS. ROUTE FROM SBRN TO SBNP: SID TO PONTI, UG-4 CPM. ROUTE FROM SBNP TO SPOT: SID TO PIRA UL-5 EFREV, UA-33 LET 10115 069544. EXIT SONL FIR 19/1532Z.

10. FOR USDAO LIMA: ACFT WILL ENTER SPIN AT LET. 19/1532Z UA-33 101. ROUTE FROM SPOT TO RCMO A-42 TO ENRUT (EXIT SPIN. 19/2222Z).

11. FOR USRLO MANAGUA: ACFT WILL ENTER MCIARAGUA VIA R-7 20/2350Z PAGE 06 RUEOHAT258 UNCLAS E F T O FOUO AND EXIT AT CRUTA 21/0025Z.

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History
of the
USAF SOUTHERN AIR DIVISION
and the
24TH COMPOSITE WING
and the
INTERAMERICAN AIR FORCES ACADEMY (U)

Howard AFB-Albrook AFS
Panama

1 January-31 December 1982

RCS: HAF-CHO (AR) 7101



Classified by Multiple
Sources
Declassify on OADR

IF DECLASSIFIED, REVIEW AGAINST
APR 12-30 BEFORE RELEASE

Volume IV

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14, 15, 16, 17, 20, 21, 41, 42, 43, 45, 46, 47,
57, 58, 59, 60, 61.

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by

Patrick E. Murray
USAFSO Historian

15 July 1983

Volume IV

Classified by Multiple
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TACTICAL AIR COMMAND

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7. Memo (U), 24 COMFW/CC to USAFSD/CC, (Aug 1982).
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11. Visitors Roster (U), Hq US Southern Command (various dates in 1982).
12. Staff Paper (U), USAFSD Protocol additional minning requirements (no date) March 1982.
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22. Report (U), 24 CANS, Subj: Presidential Support Mission Trip Report, 1 December 1982.
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24. Hsg (U), Anombassy Bogota to USCINCSO, 301444Z Nov 82, Subj: Message of Appreciation.
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40. Article (U), Star and Herald, 5 June 1982.
41. Msg (S/NF/Decl 8 Apr 80), AFOSI Dist 30 to Hq AFOSI, 132135Z April 82, Subj: III 1 647 0047 82.
42. Msg (C/ONDR) USCINCSO to CDR 193 INF BDE, Ft Clayton PH, 302200Z Mar 82, Subj: End of Thirty month transition period.
43. Report (S/Decl 30 Dec 87), USCINCSO, Subj: SECDEF Quarterly Report, 7 January 1982.
44. *Document withdrawn from series prior to publication (USAFSO/HQ)*
45. Msg (C/ONDR) USCINCSO to CDR EMUDESCRU twelve, 191830Z Jan 82, Subj: SOUTHCOM current Intelligence Brief 82-003.
46. Report (S/NF/Decl 2 Jul 86), USCINCSO, Subj: SECDEF Quarterly Report, 2 August 1982.
47. Msg (C/ONDR), USDAO Buenos Aires to DIA Wash DC, 301825Z Nov 82, Subj: IR-6 804 0383 82, USAF Argentine Air Force Relationship.
48. Background Paper (U), USAFSO Latin American Logistics Division, 21 August 1980.
49. Msg (U), AFLE Intl Log Cent to various, 011320Z May 82, Subj: Suspension of Security Assistance Deliveries to Argentina.
50. Msg (U), COMUSMILGP Buenos Aires to Hq USAF Academy 041606Z Jun 82, Subj: USAFA Cadet Exchange Visit to Argentina.
51. Ltr (U), USMILGP Argentina to SCAG-AF, Subj: Eviction from USAF Terminal Ezeiza International Airport, Buenos Aires Argentina.
52. Msg (U), COMUSMILGP Buenos Aires to USCINCSO, 042045Z Jun 82, Subj: Crew Incident MSN 1591/1982 Ezeiza Airport.
53. Msg (U), COMUSMILGP Buenos Aires to USAFSO, 121437Z Aug 82, Subj: Ezeiza IAR Update.
54. Msg (U), Hq USAF to various, 111737Z Aug 82, Subj: Aircraft Landing authorization.
55. Msg (U), AFLE to ATG 579, 041404Z Oct 82, Subj: Lifting Suspension of Security Assistance Deliveries to Argentina.
56. Msg (U), USAFSO/CC to Hq USAF/XDXX, September 82, Subj: Argentine Visit.
57. Msg (S/PAR), USAFSO Howard AFB/CC to CSAF, 4 October 1982, Subj: Visit by SIDORRA Permanent Secretary to Argentine Air Force.

UNCLASSIFIED

UNCLASSIFIED

58. Msg (C/DADK), Hq USAF Wash/IG to Hq AFIS Wash DC, 291000Z Jul 82, Subj: Summary of Significant Terrorist Activities.
59. Msg (C/Dec) 9 Sep 80 Hq USAF to USAFSC, 101020Z Sep 82, Subj: Status Report on Latin American initiatives.
60. Msg (C/Dec) 24 May 80 AFOSI Dist 30 Howard AFB to Hq AFOSI, 242140Z May 82, Subj: IR 1 647 0072 82.
61. Report (S/DADR), USCINCSO, Subj: USSOUTHCOM Quarterly Report to the Secretary of Defense, 18 January 1983.
62. Meeting Minutes (U), 24 Composite Wing Energy Conservation Council, 4 Feb 82.
63. Meeting Minutes (U), 24 Composite Wing Energy Conservation Council, 16 April 82.
64. Meeting Minutes (U), 24 Composite Wing Energy Conservation Council, 7 May 82.
65. Meeting Minutes (U), 24 Composite Wing Energy Conservation Council, 28 June 82.
66. Briefing Slides (U), Base Energy Conservation Measures, (no dates), 1982 24 Composite Wing.
67. Meeting Minutes (U), 24 Composite Wing Energy Conservation Council, 29 July 1982.
68. Base Operating Instruction (U), draft of "Administrative Procedures, Energy Conservation Awards Program" August 1982.
69. Meeting Minutes (U), 24 Composite Wing Energy Conservation Council, 19 November 1982.
70. Staff Study (U), The Dollar in Panama, 24 COMW/ACH, 30 June 1982.
71. Memo for Record (U), 24 COMW/PA, Subj: News Media Visit, 5 November 1982.



S.O. G-34, 24 COMBAT SUPPORT GROUP, was the last of the series of 1981

DEPARTMENT OF THE AIR FORCE
HEADQUARTERS 24TH COMBAT SUPPORT GROUP (TAG)
APO MIAMI 34001

SPECIAL ORDER

G-01

13 January 1982

Under the provisions of AFR 35-54, I assume command of the USAF Clinic
Howard, Medical Squadron Section, vice 1Lt John P. Campbell, [REDACTED]

Bobby E. Vasovich
BOBBY E. VASCOVICH, 1Lt, USAF, MSC
Commander, Medical Squadron Section

DISTRIBUTION
F

FOIA 5 U.S.C.
552(b)(6)

DEPARTMENT OF THE AIR FORCE
HEADQUARTERS 84TH COMBAT SUPPORT GROUP (TAC)
APO MIAMI 34001

SPECIAL ORDER
G-02

13 January 1982

LEE B. HENNICUTT, 24th Composite Wing, is designated Equipment Control Officer (ECO) for DPI 5452 in accordance with para 5-5, AFR 300-6, Vice SMSgt Jack M. Newborn, relieved. Effective date of appointment is 16 November 1981. AUTHORITY: AFR 300-6.

FOR THE COMMANDER

CARDOS H. ALBUQUERQUE, Capt, USAF
Chief, Central Base Administration

DISTRIBUTION
"K"

S.O. G-02

DEPARTMENT OF THE AIR FORCE
HEADQUARTERS AIR FORCE OFFICE (HAF/O) (HAF/O)
AFD 1000 1000

6-01

19 January 1952

The following named individuals, 34 Transportation Squadron (TSC), are authorized to receive civilian clothing allowance in an amount not to exceed \$100.00 dollars. Wearing of civilian attire is mandatory in performance of official duties. Authority: AFD 10-61 and HAF/TSC Letter, 21 Dec 51, 5123500 120 1400 2503725.

FOIA 5 U.S.C.
552(b)(6)

NAME	GRADE	SEEN
1. Capt. L. H. Smith, Jr.	Captain	
2. Capt. L. H. Smith, Jr.	Captain	
3. Capt. L. H. Smith, Jr.	Captain	
4. Capt. L. H. Smith, Jr.	Captain	
5. Capt. L. H. Smith, Jr.	Captain	
6. Capt. L. H. Smith, Jr.	Captain	
7. Capt. L. H. Smith, Jr.	Captain	
8. Capt. L. H. Smith, Jr.	Captain	
9. Capt. L. H. Smith, Jr.	Captain	
10. Capt. L. H. Smith, Jr.	Captain	



1. Capt. L. H. Smith, Jr., Captain, DPM
1. Capt. L. H. Smith, Jr., Captain, DPM

Distribution
1 - DPM
1 - Individual
1 - Unit of Assignment
1 - DPM

DEPARTMENT OF THE AIR FORCE
HEADQUARTERS 14TH COMBAT SUPPORT GROUP (TAC)
APO MIAMI 3400

SPECIAL ORDER

G-04

22 January 1982

CAPTAIN DAVID H. LOSAY, [REDACTED] 24th Supply Squadron (TAC) is appointed temporary Commander, 24th Supply Squadron, during the absence of Major Ronald N. Moore, effective 26 January 1982 - 9 February 1982.

FOR THE COMMANDER

CARLOS M. ALARDOVAN, Capt, USAF
Chief, Personnel Administration

S.O. G-04

DEPARTMENT OF THE AIR FORCE (MAC)
HEADQUARTERS FIFTH WEATHER WING
LANGLEY AIR FORCE BASE, VIRGINIA 23665

MEMORANDUM FOR THE RECORD

12 March 1982

FOIA 5 U.S.C. 552
(b)(6)

Under the provisions of AFR 35-54, I assume command of Detachment 25,
5th Weather Wing, Howard AFB, PN during the temporary absence of Lt Col
Carl P. Dobrat, [redacted] Effective 12 March 1982.

Charles W. French
CHARLES W. FRENCH, Captain, USAF
Commander

DISTRIBUTION:
2-HQ MAC/DPAP
2-HQ AWS/CSE
1-SWW/DA
5-SWW/DP
3-Wing Historian
3-Det 25, 5 WW
3-Individual
5-Host Base

DEPARTMENT OF THE AIR FORCE
HEADQUARTERS, UNITED STATES AIR FORCE
WASHINGTON, D.C. 20330

SPECIAL ORDER
G-5

10 March 1962

S.O. G-02, 13 January 1962, HQ 24 Combat Support Group (TAG), this station, pertaining to the Equipment Control Officer (ECO), is revoked.

FOR INFORMATION



CARLOS H. M. JAR, Capt, USAF
Chief, Office of Base Administration

S.O. G-5

DEPARTMENT OF THE AIR FORCE
MEMBERS OF THE 24TH COMBAT SUPPORT GROUP (TAGS)
AND DEAF 1000

10 March 1958

SPECIAL ORDER
G-6

S.O. G-3, 19 January 1952, HQ 24 Combat Support Group, this station, pertaining to Initial Clothing Allowance for Transportation Squadron, is revoked.

FOR THE COMMANDER



CAROL R. BROWDER, Capt, USAF
Chief, Comd Base Administration

DEPARTMENT OF THE AIR FORCE
HEADQUARTERS 24TH COMBAT SUPPORT GROUP (TAC)
APO MIAMI 34001

SPECIAL ORDER
G-07

19 Mar 82

Under the provisions of AFR 35-54, CAPTAIN DONAL J. COLLINS, [redacted]
assumes command of the 24th Security Police Squadron, (TAC) this station
during the temporary absence of LT COL PETER N. HERSHFIELD, [redacted]
effective 19 March 82.

Don J. Collins
DONAL J. COLLINS, Captain, USAF
Commander

FOIA 5
U.S.C. 552(b)
(6)

FOIA 5 U.S.C.
552(b)(6)

(CORRECTED COPY - DESTROY ALL OTHERS)

DEPARTMENT OF THE AIR FORCE

HEADQUARTERS 24TH COMBAT SUPPORT GROUP (TAC)
APO SAN FRANCISCO 96346

5 May 82

FOIA 5 U.S.C.
552(b)(6)

SPECIAL ORDER
G-08

CAPTAIN DAVID M. LOSA, [REDACTED] assumes command of the 24th Supply Squadron (TAC), this station, during the temporary absence of MAJOR RONALD N. MORRE effective 1 May 1982 - 8 May 1982.

FOR THE COMMANDER

CARLES W. BURGESS, Capt, USAF
Chief, Base Administration

DISTRIBUTION
"F"

S.O. G-08

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DEPARTMENT OF THE AIR FORCE

HEADQUARTERS 14th AFSS (Support Group 14C)
APO Miami 31001

SPECIAL ORDER
G-09

13 May 82

Under the provisions of AFR 35-54, 1 Lt ROBBY E. VASCOVICH is appointed Commander of the USAF Clinic, Howard, Medical Squadron section, effective 14 May 1982.

David D. O'Connell
DAVID D. O'CONNELL, Capt, USAF, MSC
Commander, Medical Squadron Section

DISTRIBUTION
F

FOIA 5 U.S.C.
552(b)(6)

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DEPARTMENT OF THE AIR FORCE
HEADQUARTERS (AFM) (AFM) (AFM) (AFM) (AFM) (AFM)
(AFM) (AFM) (AFM) (AFM) (AFM) (AFM)

SPECIAL ORDER
G-10

4 June 1962

Under the provisions of AFR 35-54, MAJOR HORST G. HAERSSER, [redacted],
assumes command of the 24th Civil Engineering Squadron (TAC), this station,
during the temporary absence of LT COLONEL JOHN S. CHOATE [redacted].
Effective 20 Jun - 30 Jul 62.

FOIA 5 U.S.C.
552(b)(6)

FOIA 5 U.S.C.
552(b)(6)

FOR THE COMMANDER



CARLOS H. ALMORAN, Capt, USAF
Chief, Control Base Administration

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"P"

DEPARTMENT OF THE AIR FORCE
HEADQUARTERS 24TH COMBAT SUPPORT GROUP (TAC)
APO Miami 34001

SPECIAL ORDER
G-11

Under the provisions of AFR 35-54, MAJOR JAMES H. TAYLOR, [redacted] 4 June 82
command of the 74th Composite Squadron, during the temporary absence of LT COL
THOMAS E. CLELAND JR., [redacted] effective 12 June 1982.



CARLOS H. RODRIGUEZ, Capt, USAF
Chief, Central Base Administration

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S.O. G-11

FOIA 5 U.S.C.
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FOIA 5 U.S.C.
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(b)(6)

OSAFSC/HHC

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DEPARTMENT OF THE AIR FORCE
HEADQUARTERS 21ST AIRBORNE SUPPORT GROUP (TAC)
APO W-HAM 34001

SPECIAL ORDER
G-12

22 June 1982

Under the provisions of AFR 35-54, LIEUTENANT DEBBIE L. CHAMPEAU [redacted] assumes command of the 21st THWSS SQ during the absence of CAPTAIN MICHAEL L. GLADDEN, [redacted] effective: 22 June 1982.

FOIA 5
U.S.C. 552
(b)(6)

FOIA 5 U.S.C.
552(b)(6)



DEBBIE L. CHAMPEAU, 1st Lt, USAF
Commander

CARLOS R. MONTEYAR, Capt, USAF
Chief, Central Base Administration

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DEPARTMENT OF THE AIR FORCE
HEADQUARTERS 24TH COMBAT SUPPORT GROUP (TAC)
APO MIAMI 3401

HGAFS/HO
(1)

SPECIAL ORDER
G-13

30 Jun 82

Under the provisions of AFR 35-54, CAPTAIN DONAL J. COLLINS, [redacted] assumes command of the 24th Security Police Squadron, (TAC) this station during the temporary absence of LT COL PETER H. HERSHFIELD, [redacted] effective 27 June 1982.

FOIA 5 U.S.C.
552(b)(6)

FOIA 5 U.S.C.
552(b)(6)



DONAL J. COLLINS, CAPTAIN, USAF
COMMANDER

CARLOS H. ALMOSVAR, Capt. USAF
Chief, Central Base Administration

DISTRUBUTION

"F"

USAFSO/HO

①

DEPARTMENT OF THE AIR FORCE
HEADQUARTERS 24TH COMBAT SUPPORT GROUP (TAC)
APO MIAMI 3401

2 July 1982

SPECIAL ORDER
G-14

Under the provisions of AFR 35-54, I assume command of the USAF Southern Air Division during the temporary absence of Major General William E. Masterson, effective 4 July 1982.

Robert R. Reed
ROBERT R. REED, Colonel, USAF
Commander

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"g"

IN PARALLEL OF THE AIR FORCE
OFFICE OF THE CHIEF OF STAFF
WASHINGTON, D.C.

SPECIAL ORDER
6-15

8 July 1962

Under the provisions of AFR 25-54, I assume command of the 24th Consolidated Aircraft Maintenance Squadron during the temporary absence of LT COL KENNETH E. BURTON, effective 10 July 1962.

Robert J. Peoples
ROBERT J. PEOPLES, Major, USAF
Maintenance Supervisor

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"P"

FOIA 5 U.S.C.
552(b)(6)

DEPARTMENT OF THE AIR FORCE
HEADQUARTERS 24TH COMBAT SUPPORT GROUP (TAC)
APO MIAMI 34001

SPECIAL ORDER
G-16

28 July 1982

Under the provisions of AFR 35-54, CAPTAIN THOMAS E. PARKER, [REDACTED]
assumes command of the 24 TRNS SQ, vice CAPTAIN DEBBIE L. CHAMPLIN,
[REDACTED] effective: 27 July 1982.

THOMAS E. PARKER, Capt, USAF
Commander

CARLOS H. ALMODOVAR, Capt, USAF
Chief, Base Administration

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WITHOUT EXPRESS PERMISSION OF THE AIR FORCE

①

OFFICIAL USE ONLY
G-17

4 Aug 62

Under the provisions of AFM 35-54, I assume command of the USAF Clinic
Board, Medical Squadron Section, vice Capt David D. Gilbreath
effective 14 July 1962.

Nicholas Didio Jr.
STEWART WILSON II, Capt, USAF, MC
Commander, Medical Squadron Section

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552(b)(6)

DEPARTMENT OF THE AIR FORCE
HEADQUARTERS 24TH COMBAT SUPPORT GROUP (TAC)
APO MIAMI 34001

SPECIAL ORDER
G-18

5 Aug 82

Under the provisions of AFR 35-54, LT COL DENNIS W. CZAJA, [redacted] assumes command of the 4400 Air Postal Squadron (TAC), vice MAJOR RAYMOND L. HORTON, effective 21 August 1982.

RAYMOND L. HORTON, Major, USAF
Commander



CARLOS H. ALMODOVAR, Capt, USAF
Chief, Base Administration

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DEPARTMENT OF THE AIR FORCE
HEADQUARTERS, 24th Support Squadron
APO 96000, CA 963

OFFICE ORDER
G-19

12 Aug 82

FOIA 5 U.S.C.
552(b)(6)

Under the provisions of AFM 35-54, 1, CAPTAIN DAVID R. LOGA, [redacted]
assumed command of the 24th Supply Squadron, during the temporary absence
of MAJOR RONALD H. [redacted] effective 9 August 82 - 22 August
82.

FOIA 5 U.S.C.
552(b)(6)

CAROL D. [redacted], Capt, USAF
Chief, Base Administration

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DEPARTMENT OF THE AIR FORCE
HEADQUARTERS 24th COMBATTANT SUPPORT GROUP (TAC)
APO W-AND 34001

SPECIAL ORDER
G-20

7 September 1982

FOIA 5 U.S.C.
552(b)(6)

CAPT DRYAN D. LOFTHUS, [REDACTED] this HQ is appointed Commander, Medical
Squadron Section, 24 Composite wing, effective 8 September 1982. Authority: AFM 26-2.

Stanley J. Pala
STANLEY J. PALA, Colonel, USAF, MC, CPS
Commander, USAF Clinic Howard

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P

DEPARTMENT OF THE AIR FORCE
HEADQUARTERS 24th COMBAT SUPPORT GROUP (TAC)
APO MIAMI 34001

20 September 1982

Special Order
G-21

Under the provisions of AFR 35-54, I assume command of the 24th Combat Support Group (TAC) during the temporary absence of Colonel David R. Hughes.


KENNETH L. SEALE, Lt Col, USAF
Commander

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FOIA 5 U.S.C.
552(b)(6)

DEPARTMENT OF THE AIR FORCE
HEADQUARTERS 24TH COMBAT SUPPORT GROUP (TAC)
APO MIAMI 34001

SPECIAL ORDER
G-22

4 October 1982

Under the provisions of AFR 35-54, Col Wayne R. Topp, [redacted] assumes
Command of the 24th Composite Wing (TAC), effective 5 October 1982.

FOIA 5
U.S.C. 552
(b)(6)



WAYNE R. TOPP, Colonel, USAF
Commander

CARLOS H. ALMODOVAR, Capt, USAF
Chief, Base Administration

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- 1 - HQ USAF/SG, Wash DC 20330
- 1 - HQ USAF/PRPO, Wash DC 20330
- 2 - HQ USAF/DP, Wash DC 20330
- 1 - HQ USAF/JAEC, Wash DC 20330
- 1 - AUL/LSE, Maxwell AFB, AI 36112
- 2 - AFSHRC/HOR, Maxwell AFB, AI 36112
- 1 - HQ USAF/PRMO, Wash DC 20330
- 6 - HQ TAC/DAA/DFM/CCE, Langley AFB,
VA 23365

DEPARTMENT OF THE AIR FORCE
HEADQUARTERS 24TH COMBAT SUPPORT GROUP (TAC)
APO MIAMI 34001

1

SPECIAL ORDER
G-23

5 October 1982

FOIA 5 U.S.C.
552(b)(6)

Special Order G-22, 5 October, Appointment of Command, concerning Col Wayne R. Topp, [redacted] are hereby revoked.

CARLOS A. RODRIGUEZ, Capt, USAF
Chief of Base Administration



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- 1 - HQ USAF/SG, Wash DC 20330
- 1 - HQ USAF/PRPO, Wash DC 20330
- 2 - HQ USAF/DP, Wash DC 20330
- 1 - HQ USAF/JAEC, Wash DC 20330
- 1 - AUL/LSE, Maxwell AFB AL 36112
- 2 - AFSHRC/HOR, Maxwell AFB AL 36112
- 1 - HQ USAF/PRMO, Wash DC 20330
- 6 - HQ TAC/DAA/DPM/CCE, Langley AFB VA 23665

DEPARTMENT OF THE AIR FORCE
MACDONALD-DAUGHERTY AIR DIVISION (TAC)
APO HINN 34031

①

SPECIAL ORDER
G-21

5 October 1962

FOIA 5 U.S.C.
552(b)(6)

By direction of the President, Col Wayne R. Fopp [redacted] is
appointed Commander, 24th Composite Wing, TAC, Howard AFB, Panama,
effective 5 October 1962.


E. H. FOPP, Capt, USAF
Director of Administration

WILLIAM E. MASTERSON, Maj Gen, USAF
Commander

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- 1 - HQ USAF/SA, Wash DC 20330
- 1 - HQ USAF/PRO, Wash DC 20330
- 2 - HQ USAF/OP, Wash DC 20330
- 1 - HQ USAF/DAEC, Wash DC 20335
- 1 - AM/AS, Maxwell AFB, AL 36112
- 2 - AFMRC/DDR, Maxwell AFB, AL 36115
- 1 - HQ USAF/PRO, Wash DC 20330
- 6 - HQ TAC/DAA/OTV/CE, Langley AFB, VA 23065

DEPARTMENT OF THE AIR FORCE
HEADQUARTERS 24TH COMBAT SUPPORT GROUP (TAG)
APO MIAMI 34001

SPECIAL ORDER
G- 25

18 October 1982

FOIA 5 U.S.C.
552(b)(6)

Under the provisions of AFR 35-54, I assume command of the 24th Combat Support Group, vice COL DAVID R. HUGHES.

Donald P. Adee
DONALD P. ADEE, Col, USAF
Commander

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"f"

S.O. G-25

FOIA 5 U.S.C.
552(b)(6)

DEPARTMENT OF THE AIR FORCE
HEADQUARTERS 24TH COMBAT SUPPORT GROUP (TAC)
APO MIAMI 34001

18 October 1982

SPECIAL ORDER
G-26

CAPTAIN CARLOS H. ALMODOVAR, [REDACTED] this HQ, is appointed Commander,
Sq Section, this Group, effective 19 October 1982. Authority: AFR 26-2.



DONALD P. ADEE, Col, USAF
Commander

CARLOS H. ALMODOVAR, Capt, USAF
Chief, Base Administration

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"F"

DEPARTMENT OF THE AIR FORCE
HEADQUARTERS 24TH COMBAT SUPPORT GROUP (TAGC)
APO MIAMI 34001

SPECIAL ORDER
G-27

29 November 1982

Special Order G-18, 9 September 1981 is hereby rescinded, due to incorrect composition.

FOR THE COMMANDER

WILFREDO ROSARIO, 1 Lt, USAF
Chief, Base Administration

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"f"

DEPARTMENT OF THE AIR FORCE
HEADQUARTERS 24TH COMBAT SUPPORT GROUP (TAC)
APO MIAMI 34001

SPECIAL ORDER
G-28

29 November 1982

FOIA 5 U.S.C.
552(b)(6)

Under the provisions of AFR 39-11, CMSGT ANITA M. BELLAMY, [REDACTED]
is appointed Detachment Chief of Detachment 5, 1361 Audiovisual Squadron,
vice 1st Lt. ROBERT J. DUGUID, [REDACTED] effective 4 September 1981. Auth:
Msg HQ 1361st AVS/CC R132000Z Dec 79.

FOIA 5 U.S.C.
552(b)(6)

FOR THE COMMANDER



WILFREDO ROSARIO, 1-Lt, USAF
Chief, Base Administration

DISTRIBUTION
"F"

DEPARTMENT OF THE AIR FORCE
HEADQUARTERS 24TH COMBAT SUPPORT GROUP (TAC)
APO MIAMI 36091

①

SPECIAL ORDER
G-29

29 November 1982

FOIA 5 U.S.C.
552(b)(6)

COLONEL DONALD P. ADEE [REDACTED] 24 Combat Support Group, is designated Installation Commander of Howard Air Force Base, Panama, effective 18 October 1982. Authority AFR 26-2.

WILFREDO ROSARIO, 1 Lt, USAF
Chief, Base Administration

DISTRIBUTION
"F" PLUS

24 CSG/DP
24 CSG/DE
HQ TAC/XPMO

DEPARTMENT OF THE AIR FORCE
HEADQUARTERS 24TH COMBAT SUPPORT GROUP (TAGC)
APO MIAMI 34001

SPECIAL ORDER
G-30

15 December 1962

Under the provisions of AFR 35-54, 1ST LIEUTENANT MICHAEL E. ADAMS, [REDACTED]
assumes command of the 24th Services Squadron during the temporary absence of
MAJOR KIM M. WINTNER [REDACTED]

FOR THE COMMANDER



WILFREDO ROSARIO, Capt, USAF
Chief, Base Administration

DISTRIBUTION
"F"

DEPARTMENT OF THE AIR FORCE
HEADQUARTERS ELECTRONIC SECURITY COMMAND
SAN ANTONIO, TEXAS 78243

Ho ①

SPECIAL ORDER
68-7

6 July 1982

1. () Detachment 1, 6994 Electronic Security Squadron (ESS), is designated and activated at Howard AFB, APO Miami 34001, effective 1 September 1982. Equipment authorized under organization identification number 6994ESS70001. Authority: AFR 26-2.

2. (U) This Special Order is UNCLASSIFIED upon date of public announcement.

FOR THE COMMANDER



NEIL J. CHRISTOFFERSEN, Lt Col, USAF
Director of Administration

DISTRIBUTION

"A" plus

1-AUL-LSE, Maxwell AFB AL 36112
2-AFSHRC/RI, Maxwell AFB AL 36112
1-HQ USAF/MPMD, Wash DC 20330
2-HQ USAF/MP, Wash DC 20330
1-HQ USAF/DAA, Wash DC 20330
1-HQ USAF/PAXOC, Wash DC 20330
1-HQ USAF/JAEC, Wash DC 20314
3-HQ USAF/SG, Wash DC 20314
1-6940 ESW/CC, Ft George G. Meade MD
20755
1-6994 ESS/CC, Ft George G. Meade MD
20755

DEPARTMENT OF THE AIR FORCE
HEADQUARTERS 694TH ELECTRONIC SECURITY WING (F-7)
FORT GEORGE G. MEADE, MD. 20755

①

SPECIAL AGENT

25 AUGUST 1982

FOIA 5 U.S.C.
552(b)(6)

DAVID PAUL A. GUTSMER [redacted] is appointed Commander, Detachment 1,
694th ESW, ESWC, eff 1 September 1982. Authority: AFR 26-2.

FOR THE COMMANDER

Charles W. Kinney, Jr.
CHARLES W. KINNEY, JR., JR.
Chief of Administration
Support Services Division

DISTRIBUTION: "E"

6-100

6-100

HEADQUARTERS USAF SOUTHERN AIR DIVISION (TAC)

[illegible]

[illegible]

[illegible]

DOJ		DP		DET 5 (136) AV SO (AIRS-MAC)	
SG		DE		4400 AIRS (BLDG 446) (ALBROOK) POSTAL SG (TAC)	
24TH COMBAT SUPPORT GROUP		SV		157506 (BLDG 717) (HOWARD) 1978 Yn COMM GROUP	
CC		DA		DMA DOL (BLDG 800) (ALBROOK) DMA DISTR OFC LATAM (OCB)	
DA		DW		AFOSI (BLDG 723) (HOWARD) AFOSI DISTRICT 30	
JA		SP		AFOSI (BLDG 723) (HOWARD) AFOSI DISTRICT 30	
MC		OT		DL 8H (BLDG 716) (HOWARD) OL 8H (AFTAC)	
OT					

4444

4444

3

C

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AVERAGE STRENGTH DATA				MONTH AND YEAR		PAGE 1 OF 2 PAGES		REPORT CONTROL SYMBOL					
TO: Ref AFR 35-44, Table 3-1 and local letters				LOCATION QUARRY HEIGHTS, HOWARD AFB, ALBROOK AFB, FT CLAYTON, FT DAVIS, FT GULICK, FT KOSSE, UNLESS OTHERWISE INDICATED									
SECTION I UNIT ASSIGNED UNITS	AVERAGE ASSIGNED AIR FORCE			AVERAGE ATTACHED									
	STRENGTH		TUF	AIR FORCE		ARMY		NAVY		MAKINER	FOREIGN OFFENSE RIGHT	OTHER GDD	
	OFFICER	ENLISTED	OFFICER ENLISTED	OFFICER	ENLISTED	OFFICER	ENLISTED	OFFICER	ENLISTED	OFFICER	ENLISTED	OFFICER	ENLISTED
HQ SOUTHERN AIR DIVISION	15	11	0	0									
24 COMPU	41	38	1	0									
24 COMBAT SUPPORT GROUP	19	105	0	0	117	365							
24 CIVIL ENGINEERING	8	189	0	6									
24 SUPPLY	8	128	0	0									
24 SECURITY POLICE	3	203	1	1									
24 TRANSPORTATION	4	78	0	0									
24 CONSOLD ACFT MAINT SQ	5	210	0	1									
24 COMP SQ	27	32	0	0									
1A4FA	15	102	0	0							132		
24 SAF CLINIC	26	76	0	0									
24 SERVICES	2	42	0	2									
SUB TOTAL	173	1274	2	9	117	365					132		
SECTION II TENANT UNITS													
AEROSP RESCUE/RELY SR	1	1	0	0									
1361 AUDIOVISUAL SQ DET 5	0	16	0	0									
5 WEATHER WG DET 0025	4	17	0	0									
4400 AIR POSTAL SQ	1	4	0	0									
0300 MILITARY AIRLIFT SQ	11	69	0	0									
AFELM OPC DISTE SR JM	1	2	0	0									
4400 MES SQ DET 0014	0	1	0	0									
1978 COMMUNICATIONS GP	11	216	0	0									
MQ USAF DET 0021	1	1	0	0									
AFTAC OL RM	0	2	0	0									
1978 COMMUNICATIONS GP OL A	0	0	0	0									
A DET 30 (AFOSI)	12	0	0	0									
SUB TOTAL	41	329	0	0									
SECTION III GEOGRAPHICAL SEPARATED UNITS													
4400 AIR POSTAL SQ OL 00AA	0	1	0	0									
4400 AIR POSTAL SQ OL 00AB	0	1	0	0									
4400 AIR POSTAL SQ OL 00AC	0	1	0	0									
TYPED NAME AND GRADE													
J. KENT ANDERSON, TSCT, USAF													
SIGNATURE													
<i>J. Kent Anderson</i>													

AF FORM 350 (PREVIOUS EDITIONS OBSOLETE)
DEC 78

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MONTH AND YEAR				January 1982				PAGE 2		OF 2		PAGES				
UNIT	AVERAGE ASSIGNED AIR FORCE				AVERAGE ATTACHED											
	STRENGTH		TOY		AIR FORCE		ARMY		NAVY		MARINES		FOREIGN GOVERN- MENT		OTHER DOG	
	OFFICER	ENLISTED	OFFICER	ENLISTED	OFFICER	ENLISTED	OFFICER	ENLISTED	OFFICER	ENLISTED	OFFICER	ENLISTED	OFFICER	ENLISTED	OFFICER	ENLISTED
4400 AIR POSTAL SQ OL O0AG	0	2	0	0												
1202 AIR POSTAL SQ OL O0OF	0	1	0	0												
1300 MAS OL O0OA	1	0	0	0												
HQS AFSINC OL G0OK	0	0	0	0												
AF SV INFO NEWS CE OL GCOF	0	4	0	0												
AFELM OFF EXCH PGM OL CRAC	3	0	0	0												
AFELM OFF EXCH PGM OL LIMA	3	0	0	0												
AFELM OFF EXCH PGM OL ELDO	3	0	0	0												
AFELM OFF EXCH PGM OL SCHL	1	0	0	0												
AFELM SOUTHCOM IS OL H002	0	1	0	0												
AFELM SOUTHCOM IS OL H003	0	0	0	0												
AFELM MILGP, COLUMBIA	2	0	0	0												
AFELM MILGP, EL SALVADOR	1	0	0	0												
AFELM MILGP, GUATEMALA	2	0	0	0												
AFELM MILGP, HONDURAS	1	0	0	0												
AFELM MILGP, NICARAGUA	1	0	0	0												
AFELM MILGP, PARAGUAY	1	0	0	0												
AFELM MILGP, VENEZUELA	1	0	0	0												
AFELM MILGP, URUGUAY	1	0	0	0												
AFELM MILGP, DOM REPUBLIC	1	0	0	0												
AFELM MILGP, BRAZIL	3	0	0	0												
AFELM MILGP, ARGENTINA	1	0	0	0												
AFELM MILGP, ECUADOR	1	1	0	0												
AFELM SOUTHCOM JS OL H000	30	16	0	0												
AFELM SOUTHCOM JS OL H001	2	1	0	0												
AFELM SCH/AMERICAS JS	1	0	0	0												
SUB TOTAL	60	29	0	0	117	365										
CUMULATIVE TOTAL	274	1632	2	9										132		
* WHILE SHOWN UNDER OFFICER STRENGTH, THE FIGURE REPRESENTS THE TOTAL NUMBER OF MILITARY (OFFICER AND AIRMAN) ASSIGNED TO THIS ATTACHMENT.																

AVERAGE STRENGTH DATA						MONTH AND YEAR		PAGE 01 OF 02 PAGES		REPORT CONTROL SYMBOL							
TO Ref AFR 35-44, Table 3-1 and local letters						February 1982						LOCATION QUARTY HEIGHTS, HOWARD AFB, ALBROOK AFB, FT CLATON, FT DAVIS, FT GULLICK, FT KOBBE, UNLESS OTHERWISE INDICATED					
SECTION I UNIT ASSIGNED UNITS		AVERAGE ASSIGNED AIR FORCE				AVERAGE ATTACHED											
		STRENGTH		TO		AIR FORCE		ARMY		NAVY		MARINES		FOREIGN GOVERNMENT		OTHER DOD	
		OFFICER	ENLISTED	OFFICER	ENLISTED	OFFICER	ENLISTED	OFFICER	ENLISTED	OFFICER	ENLISTED	OFFICER	ENLISTED	OFFICER	ENLISTED		
HQ SOUTHERN AIR DIVISION		15	20	2	0												
24 COMPW		43	96	0	0	142	362										
24 COMBAT SUPPORT GROUP		19	103	0	0												
24 CIVIL ENGINEERING		7	191	0	1												
24 SUPPLY		0	127	3	0												
24 SECURITY POLICE		3	210	0	2												
24 TRANSPORTATION		5	78	0	0												
24 CONSOLIDATED MAINT SQ		6	207	0	4												
24 COMP SQ		27	31	3	2												
24 SERVICES		2	42	0	0												
14AFA		15	102	0	0											162	
USAF CLINIC		26	79	0	1												162
SUB TOTAL		175	1379	5	10	142	362										
SECTION II TENANT UNITS																	
AEROSP RESCUE/RCY SW		1	1	0	0												
1361 AUDIOVISUAL SQ DET 5		0	14	0	0												
5 WEATHER VC DET 0025		4	17	0	0												
4400 AIR POSTAL SQ		1	4	0	0												
1300 MILITARY AIRLIFT SQ		12	63	0	1												
AFPM OPG DISTR SW JM		3	2	0	0												
4400 MBS SQ DET 0014		0	1	0	0												
1978 COMMUNICATIONS GROUP		12	247	0	0												
HQ USAF DET UNIT		1	1	0	0												
AFTAC OLEN		0	1	0	0												
1978 COMM GP DET A		0	0	0	0												
* DET 30 (APOST)		11	0	0	0												
SUB TOTAL		30	428	0	2												
SECTION III GEOGRAPHICAL SEPARATE UNITS																	
4400 AIR POSTAL SQ OF OMAH		0	1	0	0												
4400 AIR POSTAL SQ OF OMAH		0	1	0	0												
4400 AIR POSTAL SQ OF OMAH		0	1	0	0												
TOTAL BASE AND GRADE																	
J. E. ANDERSON, TRAF. STAFF																	

AVERAGE STRENGTH DATA				MONTH AND YEAR MARCH 1962		PAGE 01 OF 02 PAGES		REPORT CONTROL SYMBOL									
TO Ref AFR 35-44, Table 3-1 and local letters				LOCATION QUARRY HEIGHTS, HOWARD AFB, ALBROOK AFS, FT CLAYTON, FT DAVIS, FT GALLICK, FT KOSBE, UNLESS OTHERWISE INDICATED													
SECTION I UNIT ASSIGNED UNITS	AVERAGE ASSIGNED AIR FORCE				AVERAGE ATTACHED												
	STRENGTH		TOY		AIR FORCE		ARMY		NAVY		MARINES		FOREIGN ARMY MENT		OTHER DOD		
	OFFICER	ENLISTED	OFFICER	ENLISTED	OFFICER	ENLISTED	OFFICER	ENLISTED	OFFICER	ENLISTED	OFFICER	ENLISTED	OFFICER	ENLISTED	OFFICER	ENLISTED	
HQ SOUTHERN AIR DIVISION	15	10	0	0													
24 COMB	44	95	2	0	142	362											
24 COMBAT SUPPORT GROUP	19	101	0	1													
24 CIVIL ENGINEERING	7	166	0	1													
24 SUPPLY	8	125	0	0													
24 SECURITY POLICE	3	211	0	1													
24 TRANSPORTATION	4	77	0	1													
24 CONSLO ACFT MAINT SQ	6	204	0	1													
24 COMP SQ	26	28	0	0													
24 SERVICES	2	43	0	0													
1A4FA	15	103	0	0										170			
USAF CLINIC	26	79	2	0													
SUB TOTAL	175	1262	4	5	142	362								170			
SECTION II TENANT UNITS																	
AEROSP RESCUE/RESC SR	1	1	0	0													
1361 AUDIOVISUAL SQ DET 5	0	18	0	0													
5 WEATHER WING DET 0025	4	17	0	0													
4400 AIR POSTAL SQ	1	4	0	0													
1300 MILITARY AIRLIFT SQ	12	48	0	1													
AFELM OFC DISTR SR JM	1	2	0	0													
4400 MCS SQ DET 0014	0	1	0	0													
1978 COMMUNICATIONS GROUP	13	214	1	2													
HQ USAF DET QDIT	1	1	0	0													
ATTAC OLEN	0	2	0	0													
1978 COMM OF OL A	0	0	0	0													
* DET 30 (AFOSI)	11	0	0	0													
SUB TOTAL	44	328	1	3													
SECTION III GEOGRAPHICAL SEPARATED UNITS																	
4400 AIR POSTAL SQ OL 00AA	0	1	0	0													
4400 AIR POSTAL SQ OL 00AS	0	1	0	0													

PREPARED AND CHECKED
BY: CWO1 DILLONSON, TSgt, USAF

SIGNATURE
[Signature]

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MONTH AND YEAR				PAGE 02 OF 02 PAGES												
MARCH 1982																
UNIT	AVERAGE ASSIGNED AIR FORCE				AVERAGE ATTACHED											
	STRENGTH		TOY		AIR FORCE		ARMY		NAVY		MARINES		FOREIGN COUNCILING MENT		OTHER DOD	
	OFFICER	ENLISTED	OFFICER	ENLISTED	OFFICER	ENLISTED	OFFICER	ENLISTED	OFFICER	ENLISTED	OFFICER	ENLISTED	OFFICER	ENLISTED	OFFICER	ENLISTED
4400 AIR POSTAL SQ OL 00AC	0	1	0	0												
4400 AIR POSTAL SQ OL 00AC	0	1	0	0												
4400 AIR POSTAL SQ OL 000P	0	1	0	0												
1300 HAS OL 000A	1	0	0	0												
24 CSG OL 00AA	0	1	0	0												
AP SV INFO NEWS CE OL 000P	1	6	0	0												
AFELM SOUTHCOM HQ00 JS	31	15	0	0												
AFELM SOUTHCOM HQ01 JS	2	1	0	0												
AFELM SOUTHCOM HQ02 JS	0	1	0	0												
AFELM SOUTHCOM HQ03 JS	0	0	0	0												
AFELM OFF EXCH PGM OL CRAC	3	0	0	0												
AFELM OFF EXCH PGM OL LIMA	1	0	0	0												
AFELM OFF EXCH PGM OL ELDO	3	0	0	0												
AFELM OFF EXCH PGM OL SCHL	0	0	0	0												
AFELM SEC AST MGT JS	2	0	0	0												
AFELM MILGP, ARGENTINA	1	0	0	0												
AFELM MILGP, COLOMBIA	2	0	0	0												
AFELM MILGP, DOM REPUBLIC	1	1	0	0												
AFELM MILGP, ECUADOR	1	1	0	0												
AFELM MILGP, EL SALVADOR	1	0	0	0												
AFELM MILGP, GUATEMALA	1	0	0	0												
AFELM MILGP, HONDURAS	1	1	0	0												
AFELM MILGP, NICARAGUA	1	0	0	0												
AFELM MILGP, PARAGUAY	1	0	0	0												
AFELM MILGP, PERU	2	0	0	0												
AFELM MILGP, URUGUAY	2	0	0	0												
AFELM MILGP, VENEZUELA	1	0	0	0												
AFELM SCB/AMERICAS JS	1	0	0	0												
SUB TOTAL	60	32	0	0												
CUMULATIVE TOTAL	279	1622	5	8	142	362								170		
* WHILE COUNTED UNDER OFFICER STRENGTH, THE FIGURE REPRESENTS THE TOTAL NUMBER OF MILITARY PERSONNEL (OFFICER AND ENLISTED) ASSIGNED TO THIS ATTACHMENT.																

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AVERAGE STRENGTH DATA				MONTH AND YEAR APRIL 1982		PAGE 01 OF 02 PAGES		REPORT CONTROL SYMBOL									
TO Ref AFR 35-44, Table 3-1 and local letters				LOCATION QUARRY HEIGHTS, HOWARD AFB, ALBROOK AFS, FT CLAYTON, FT DAVIS, FT CULICK, FT KOBSE, UNLESS OTHERWISE INDICATED													
SECTION I UNIT ASSIGNED UNITS	AVERAGE ASSIGNED AIR FORCE				AVERAGE ATTACHED												
	STRENGTH		TDY		AIR FORCE		ARMY		NAVY		MARINES		FOREIGN GOVERN- MENT		OTHER DOD		
	OFFICER	ENLISTED	OFFICER	ENLISTED	OFFICER	ENLISTED	OFFICER	ENLISTED	OFFICER	ENLISTED	OFFICER	ENLISTED	OFFICER	ENLISTED	OFFICER	ENLISTED	
HQ SOUTHERN AIR DIVISION	13	10	1	2													
24 COMB	43	93	3	2	56	164											
24 COMBAT SUPPORT GROUP	20	98	0	0													
24 CIVIL ENGINEERING	7	184	0	2													
24 SUPPLY	8	123	0	1													
24 SECURITY POLICE	3	207	0	6													
24 TRANSPORTATION	9	75	0	2													
24 CONSOL ACFT MAINT SQ	5	200	0	6													
24 COMP SQ	24	28	3	2													
24 SERVICES	2	43	0	2													
IAAFA	15	101	1	2													
USAF CLINIC	27	77	1	0													
SUB TOTAL	177	1241	9	28	56	164											
SECTION II TENANT UNITS																	
AEROSP RESCUE/RCY SR	1	1	0	0													
1361 AUDIOVISUAL SQ DET 5	0	17	0	0													
5 WEATHER WING DET 0025	4	19	0	0													
4400 AIR POSTAL SQ	1	1	0	0													
1390 MILITARY AIRLIFT SQ	12	64	0	2													
AFELM OPC DISTR SR JM	1	2	0	0													
4400 MES SQ DET 0014	0	1	0	0													
1978 COMMUNICATIONS GROUP	13	214	0	4													
HQ USAF DET 0021	1	1	0	0													
1978 COMM GP OL A	0	0	0	0													
AFTAC OLES	0	2	0	0													
* DET 30 (AFOSI)	11	0	0	0													
SUB TOTAL	44	327	0	7													
SECTION III GEOGRAPHICALLY SEPARATED UNITS																	
4400 AIR POSTAL SQ OL 00AA	0	1	0	0													
4400 AIR POSTAL SQ OL 00AB	0	1	0	0													
4400 AIR POSTAL SQ OL 00AC	0	1	0	0													
TYPED NAME AND GRADE																	
J. KENT ANDERSON, TSgt, USAF																	

J. Kent Anderson

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MONTH AND YEAR								PAGE 02 OF 02				PAGE				
APRIL 1982																
UNIT	AVERAGE ASSIGNED AIR FORCE				AVERAGE ATTACHED											
	STRENGTH		TOY		AIR FORCE		ARMY		NAVY		MARINES		FOREIGN GOVERN- MENT		OTHER DOD	
	OFFICER	ENLISTED	OFFICER	ENLISTED	OFFICER	ENLISTED	OFFICER	ENLISTED	OFFICER	ENLISTED	OFFICER	ENLISTED	OFFICER	ENLISTED	OFFICER	ENLISTED
4400 AIR POSTAL SQ OL 00AG	0	1	0	0												
4400 AIR POSTAL SQ OL 000F	0	1	0	0												
1300 MAS OL 000A	1	0	0	0												
24 CSG OL 00AA	0	1	0	0												
AF SV INFO NEWS CE OL GCOF	1	6	0	0												
AFELM SOUTHCOM HQ00 JS	30	16	0	0												
AFELM SOUTHCOM HQ01 JS	2	1	0	0												
AFELM SOUTHCOM HQ02 JS	0	1	0	0												
AFELM SOUTHCOM HQ03 JS	0	0	0	0												
AFELM OFF EXCH PGM OL CRAC	4	0	0	0												
AFELM OFF EXCH PGM OL LDMA	1	0	0	0												
AFELM OFF EXCH PGM OL ELDO	3	0	0	0												
AFELM OFF EXCH PGM OL SCHL	0	0	0	0												
AFELM SEC AST MGT JS	2	0	0	0												
AFELM MILGP, ARGENTINA	2	0	0	0												
AFELM MILGP, COLUMBIA	2	0	0	0												
AFELM MILGP, DOM REPUBLIC	1	1	0	0												
AFELM MILGP, ECUADOR	1	1	0	0												
AFELM MILGP, EL SALVADOR	1	0	0	0												
AFELM MILGP, GUATEMALA	1	0	0	0												
AFELM MILGP, HONDURAS	1	1	0	0												
AFELM MILGP, NICARAGUA	1	0	0	0												
AFELM MILGP, PARAGUAY	1	0	0	0												
AFELM MILGP, PERU	2	0	0	0												
AFELM MILGP, URUGUAY	1	0	0	0												
AFELM MILGP, VENEZUELA	1	0	0	0												
AFELM SCH/AMERICAS JS	1	0	0	0												
SUB TOTAL	60	33	0	0												
CUMULATIVE TOTAL	281	1601	9	35	56	166								167		
* WHILE SHOWN UNDER OFFICER STRENGTH, THE FIGURE REPRESENTS THE TOTAL NUMBER OF MILITARY PERSONNEL (OFFICER AND AIRMAN) ASSIGNED TO THIS ATTACHMENT.																

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AVERAGE STRENGTH DATA				MONTH AND YEAR		PAGE		REPORT CONTROL SYMBOL									
TO				MAY 1982		01 OF 02 PAGES		LOCATION QUARRY HEIGHTS, HOWARD AFB, ALBROOK AFB, FT CLAYTON, FT DAVIS, FT GULLICK, FT KOBBE, UNLESS OTHERWISE INDICATED									
SECTION I UNIT ASSIGNED UNITS		AVERAGE ASSIGNED AIR FORCE				AVERAGE ATTACHED											
		STRENGTH		TOY		AIR FORCE		ARMY		NAVY		MARINES		FOREIGN GOVERN- MENT		OTHER DOD	
		OFFICER	ENLISTED	OFFICER	ENLISTED	OFFICER	ENLISTED	OFFICER	ENLISTED	OFFICER	ENLISTED	OFFICER	ENLISTED	OFFICER	ENLISTED	OFFICER	ENLISTED
HQ SOUTHERN AIR DIVISION		14	12	0	0												
24 COMFW		46	93	4	6	65	183										
24 COMBAT SUPPORT GROUP		20	97	1	2												
24 CIVIL ENGINEERING		8	182	0	6												
24 SUPPLY		8	122	0	2												
24 SECURITY POLICE		3	211	0	7												
24 TRANSPORTATION		5	74	0	2												
24 COMSLO A/CFT MAINT SQ		6	200	0	5												
24 COMP SQ		24	29	2	3												
24 SERVICES		2	45	0	1												
IAAFA		14	100	2	4												206
USAF CLINIC		27	78	1	0												206
SUB TOTAL		181	1243	12	38	65	183										
SECTION II TENANT UNITS																	
AEROSF RESCUE/RCY SR		1	1	0	0												
1361 AUDIOVISUAL SQ DET 5		0	16	0	0												
5 WEATHER WING DET 0025		4	19	0	0												
4400 AIR POSTAL SQ		1	3	0	1												
1300 MILITARY AIRLIFT SQ		12	69	0	0												
AFELM OFC DISTA SR JN		1	2	0	0												
4400 MES SQ DET 0014		0	1	0	0												
197H COMMUNICATIONS GROUP		13	215	0	4												
HQ USAF DET 0021		1	1	0	0												
1978 COMM GP DL A		0	0	0	0												
AFTAC OLBN		0	2	0	0												
A DET 30 (AFDSI)		11	0	0	0												
SUB TOTAL		44	329	0	5												
SECTION III GEOGRAPHICALLY SEPARATED UNITS																	
4400 AIR POSTAL SQ DL 00AA		0	1	0	0												
4400 AIR POSTAL SQ DL 00AB		0	1	0	0												
TYPED NAME AND GRADE																	
CLARE M. FUENTES, III, USAF																	
SIGNATURE																	

[illegible]

MONTH AND YEAR												PAGE	02	OF	02	PAGES
UNIT	AVERAGE ASSIGNED AIR FORCE				AVERAGE ATTACHED											
	STRENGTH		TCN		AIR FORCE		ARMY		NAVY		MARINES		FOREIGN GOVERN- MENT	OTHER DOD		
	OFFICER	ENLISTED	OFFICER	ENLISTED	OFFICER	ENLISTED	OFFICER	ENLISTED	OFFICER	ENLISTED	OFFICER	ENLISTED				
4400 AIR POSTAL SQ OL 00AG	0	1	0	0												
4400 AIR POSTAL SQ OL 00AG	0	1	0	0												
4400 AIR POSTAL SQ OL 000F	0	1	0	0												
1300 WAS OL 000A	1	0	0	0												
24 CSG OL 00AA	0	1	0	0												
AF SV INFO NEWS CE OL GDOF	1	6	0	0												
AFELM SOUTHCOM HQ00 JS	31	15	0	0												
AFELM SOUTHCOM HQ01 JS	2	1	0	0												
AFELM SOUTHCOM HQ02 JS	0	1	0	0												
AFELM SOUTHCOM HQ03 JS	0	0	0	0												
AFELM OFF EXCH PGM OL CRAC	3	0	0	0												
AFELM OFF EXCH PGM OL LIMA	1	0	0	0												
AFELM OFF EXCH PGM OL ELDO	3	0	0	0												
AFELM OFF EXCH PGM OL SCHL	0	0	0	0												
AFELM SEC AST MGT JS	2	0	0	0												
AFELM MILGP, ARGENTINA	2	0	0	0												
AFELM MILGP, COLOMBIA	1	0	0	0												
AFELM MILGP, DOM REPUBLIC	1	1	0	0												
AFELM MILGP, ECUADOR	1	1	0	0												
AFELM MILGP, EL SALVADOR	1	0	0	0												
AFELM MILGP, GUATEMALA	1	0	0	0												
AFELM MILGP, HONDURAS	1	1	0	0												
AFELM MILGP, NICARAGUA	1	0	0	0												
AFELM MILGP, PARAGUAY	2	0	0	0												
AFELM MILGP, PERU	2	0	0	0												
AFELM MILGP, URUGUAY	1	0	0	0												
AFELM MILGP, VENEZUELA	1	0	0	0												
AFELM SCH/AMERICAS JS	1	0	0	0												
SUB TOTAL	61	32	0	0												
CUMULATIVE TOTAL	286	1604	12	43	65	183							206			
* WHILE SHOWN UNDER OFFICER STRENGTH, THE FIGURE REPRESENTS THE TOTAL NUMBER OF MILITANT PERSONNEL (OFFICER AND AIRMAN) ASSIGNED TO THIS ATTACHMENT.																

AVERAGE STRENGTH DATA				MONTH AND YEAR JUNE 82		PAGE 01 OF 02 PAGES		REPORT CONTROL SYMBOL									
TO: Ref AFR 35-44, Table 3-1, and local letters				LOCATION QUARRY HEIGHTS, HOWARD AFB, ALBROOK AFB, FT CLAYTON, FT DAVIS, FT GULICK, FT KOBBE, UNLESS OTHERWISE INDICATED													
SECTION I ASSIGNED UNITS	AVERAGE ASSIGNED AIR FORCE				AVERAGE ATTACHED												
	STRENGTH		TDT		AIR FORCE		ARMY		NAVY		MARINES		FOREIGN GOVERNMENT		OTHER DOD		
	OFFICER	ENLISTED	OFFICER	ENLISTED	OFFICER	ENLISTED	OFFICER	ENLISTED	OFFICER	ENLISTED	OFFICER	ENLISTED	OFFICER	ENLISTED	OFFICER	ENLISTED	
HQ SOUTHERN AIR DIVISION	16	13	0	0													
24 COMPM	45	94	3	3	58	161											
24 COMBAT SUPPORT GROUP	21	100	2	1													
24 CIVIL ENGINEERING	9	182	0	4													
24 SUPPLY	8	125	0	1													
24 SECURITY POLICE	3	218	0	6													
24 TRANSPORTATION	4	75	0	1													
24 CONSOL ACFT MAINT SQ	6	202	0	2													
24 COMP SQ	24	31	3	3													
74 SERVICES	2	42	0	0													
IAAFA	16	105	1	3													209
USAF CLINIC	28	82	1	0													209
SUB TOTAL	382	1267	10	24	58	161											
SECTION II TENANT UNITS																	
AEROSPACE RESCUE/RCY SR	1	1	0	0													
1361 AUDIOVISUAL SQ, DET 5	0	17	0	0													
5 WEATHER WING, DET 0025	4	21	0	0													
4400 AIR POSTAL SQ	1	3	0	0													
1300 MILITARY AIRLIFT SQ	17	73	0	0													
ARPLM DFC DISTN SF JM	1	2	0	0													
4400 MES SQ, DET 0014	0	3	0	0													
1978 COMMUNICATIONS GROUP	13	217	0	2													
HQ INAP DET 002T	1	1	0	0													
1978 COMM GP OL A	0	0	0	0													
ARTAC OLBN	0	2	0	0													
* DET 30 (AFOSI)	10	0	0	0													
SUB TOTAL	43	334	0	2													
SECTION III GEOGRAPHICALLY SEPARATED UNITS																	
4400 AIR POSTAL SQ OL 00AA	0	1	0	0													
4400 AIR POSTAL SQ OL 00AB	0	1	0	0													
4400 AIR POSTAL SQ OL 00AC	0	1	0	0													
PREP NAME AND GRADE: DIANE M. PUENTES, III, USAF																	

SIGNATURE
Diane M. Puentes

3

MONTH AND YEAR					PAGE		OF		92		PAGE					
JUNE 1962																
UNIT	AVERAGE ASSIGNED AIR FORCE				AVERAGE ATTACHED											
	STRENGTH		VSFV		AIR FORCE		ARMY		NAVY		MARINES		FOREIGN GOVERN- MENT		OTHER DOG	
	OFFICER	ENLISTED	OFFICER	ENLISTED	OFFICER	ENLISTED	OFFICER	ENLISTED	OFFICER	ENLISTED	OFFICER	ENLISTED	OFFICER	ENLISTED	OFFICER	ENLISTED
4400 AIR POSTAL SQ OL OQAG	0	1	0	0												
4400 AIR POSTAL SQ OL OQOF	0	1	0	0												
1300 MAS OL OQGA	1	0	0	0												
24 CSG OL OQAA	0	1	0	0												
AF SV INFO NEWS CE OL GCDF	1	6	0	0												
AFELM SOUTHCOM HQ00 JS	31	15	0	0												
AFELM SOUTHCOM HQ01 JS	3	1	0	0												
AFELM SOUTHCOM HQ02 JS	0	1	0	0												
AFELM SOUTHCOM HQ03 JS	0	0	0	0												
AFELM OFF EXCH PGM OL CRAC	4	0	0	0												
AFELM OFF EXCH PGM OL LIMA	1	0	0	0												
AFELM OFF EXCH PGM OL ELDO	3	0	0	0												
AFELM OFF EXCH PGM OL SCHL	0	0	0	0												
AFELM SEC AST MGT JS	2	0	0	0												
AFELM MILGP, ARGENTINA	2	0	0	0												
AFELM MILGP, COLOMBIA	2	0	0	0												
AFELM MILGP, DOM REPUBLIC	1	1	0	0												
AFELM MILGP, ECUADOR	-	1	0	0												
AFELM MILGP, EL SALVADOR	1	0	0	0												
AFELM MILGP, GUATEMALA	1	0	0	0												
AFELM MILGP, HONDURAS	1	1	0	0												
AFELM MILGP, NICARAGUA	1	0	0	0												
AFELM MILGP, PARAGUAY	2	0	0	0												
AFELM MILGP, PERU	2	0	0	0												
AFELM MILGP, URUGUAY	1	0	0	0												
AFELM MILGP, VENEZUELA	2	0	0	0												
AFELM SCH/AMERICAS JS	1	0	0	0												
SUB TOTAL	64	32	0	0												
CUMULATIVE TOTAL	289	1633	10	26	58	161									209	
* WHILE SHOWN UNDER OFFICER STRENGTH, THE FIGURE REPRESENTS THE TOTAL NUMBER OF MILITARY PERSONNEL (OFFICER AND AIRMAN) ASSIGNED TO THIS ATTACHMENT.																

AVERAGE STRENGTH DATA					MONTH AND YEAR		PAGE 01 OF 02 PAGES		REPORT DOWNGRADE SYMBOL		
TO: WEF AFR 35-44, TABLE 3-1, and local letters					LOCATION: QUARRY HEIGHTS, HOWARD AFB, ALBROOK AFB, FT CLAYTON, FT DAVIS, FT GULICK, FT KOSBE, UNLESS OTHERWISE INDICATED						
SECTION I UNIT ASSIGNED UNITS	AVERAGE ASSIGNED AIR FORCE				AVERAGE ATTACHED						
	STRENGTH		TDT		AIR FORCE	ARMY	NAVY	MARINES	PORTION OCCUPY MENT	OTHER GDD	
	OFFICER	ENLISTED	OFFICER	ENLISTED	OFFICER	ENLISTED	OFFICER	ENLISTED	OFFICER	ENLISTED	
NO SOUTHERN AIR DIVISION	17	12	0	0							
24 COMFW	51	96	1	1	65	183					
24 COMBAT SUPPORT GROUP	22	101	1	4							
24 CIVIL ENGINEERING	9	182	1	1							
24 SUPPLY	8	127	0	2							
24 SECURITY POLICE	3	228	0	4							
24 TRANSPORTATION	4	76	0	1							
24 CONSOLID ACFT MAINT SQ	6	264	0	3							
24 COMP SQ	23	36	0	4							
24 SERVICES	2	45	0	0							
12AFA	18	107	1	5							
USAF CLINIC	11	84	0	0						100	
SUB TOTAL	174	1302	10	24	65	183				100	
SECTION II TENANT UNITS											
AEROSPACE WING/PCV SR	1	1	0	0							
1361 AUDIOVISUAL SQ, DET 3	0	17	0	0							
5 WEATHER WING, DET 0023	4	21	0	0							
4400 AIR POSTAL SQ	1	4	0	0							
1390 MILITARY AIRLIFT SQ	14	74	0	2							
AFELN OPC DISTB SR JC	1	2	0	0							
4400 MES SQ, DET 0014	0	1	0	0							
1978 COMMUNICATIONS GROUP	19	231	0	4							
NO USAF DET 0027	1	1	0	0							
1978 COMM SQ CL A	0	0	0	0							
AFAC OLEN	0	2	0	0							
* DET 30 (AFOSI)	11	0	0	0							
SUB TOTAL	46	346	0	6							
SECTION III GEOGRAPHICALLY SEPARATED UNITS											
4400 AIR POSTAL SQ CL 00AA	0	1	0	0							
4400 AIR POSTAL SQ CL 00AB	0	1	0	0							
PHOTO NAME AND GRADE J. KENT ANDERSON, Tsgt, USAF											

(W)

MONTH AND YEAR				PAGE				OF				PAGES			
AUGUST 1982				02				02							
UNIT	AVERAGE ASSIGNED AIR FORCE				AVERAGE ATTACHED										
	STRENGTH		TOY		AIR FORCE		ARMY		NAVY		MARINES		FOREIGN COUNCIL WEST	OTHER GND	
	OFFICER	ENLISTED	OFFICER	ENLISTED	OFFICER	ENLISTED	OFFICER	ENLISTED	OFFICER	ENLISTED	OFFICER	ENLISTED			
4400 AIR POSTAL SQ OL OQAB	0	1	0	0											
4400 AIR POSTAL SQ OL OQAC	0	1	0	0											
4400 AIR POSTAL SQ OL OQAD	0	1	0	0											
4400 AIR POSTAL SQ OL OQAG	0	1	0	0											
4400 AIR POSTAL SQ OL OQOF	0	2	0	0											
1300 MAS OL OQQA	1	0	0	0											
AF SV INFO NEWS CE OL GCUF	1	6	0	0											
AFELM SOUTHCOM HQ00 JS	30	15	0	0											
AFELM SOUTHCOM HQ01 JS	3	1	0	0											
AFELM SOUTHCOM HQ02 JS	0	1	0	0											
AFELM OFF EXCH PGM OL CRAC	3	0	0	0											
AFELM OFF EXCH PGM OL ELDO	3	0	0	0											
AFELM OFF EXCH PGM OL LIMA	2	0	0	0											
AFELM SEC AST NOT JS	2	0	0	0											
AFELM MILGP, ARGENTINA	2	0	0	0											
AFELM MILGP, COLOMBIA	2	0	0	0											
AFELM MILGP, DOM REPUBLIC	1	1	0	0											
AFELM MILGP, ECUADOR	1	1	0	0											
AFELM MILGP, EL SALVADOR	1	0	0	0											
AFELM MILGP, GUATEMALA	1	0	0	0											
AFELM MILGP, HONDURAS	1	1	0	0											
AFELM MILGP, NICARAGUA	1	0	0	0											
AFELM MILGP, PARAGUAY	1	0	0	0											
AFELM MILGP, PERU	1	0	0	0											
AFELM MILGP, URUGUAY	1	0	0	0											
AFELM MILGP, VENEZUELA	2	0	0	0											
AFELM SCH/AMERICAS JS	1	0	0	0											
SUB TOTAL	61	33	0	0											
CUMULATIVE TOTAL	240	1616	14	14	52	164							213		
* WHILE SHOWN UNDER OFFICER STRENGTH, THE FIGURE REPRESENTS THE TOTAL NUMBER OF MILITARY PERSONNEL (OFFICER AND AIRMAN) ASSIGNED TO THIS ATTACHMENT.															

AVERAGE STRENGTH DATA					MONTH AND YEAR SEPTEMBER 1987		PAGE 01 OF 02 PAGES		REPORT CONTROL SYMBOL					
TO: REF AFR 35-40, TABLE 3-2, and Local Letters					LOCATION QUARRY HEIGHTS, HOWARD AFB, ALBROOK AFB, FT CLAYTON, FT DAVIS, FT GULICK, FT KOBBE, UNLESS OTHERWISE INDICATED									
UNIT	AVERAGE ASSIGNED AIR FORCE				AVERAGE ATTACHED									
	STRENGTH		TDY		AIR FORCE		ARMY		NAVY		MARINES		FOREIGN GOVERNMENT	OTHER DOD
	OFFICER	ENLISTED	OFFICER	ENLISTED	OFFICER	ENLISTED	OFFICER	ENLISTED	OFFICER	ENLISTED	OFFICER	ENLISTED	OFFICER	ENLISTED
20 SOUTHERN AIR DIVISION	16	10	4	0										
24 COMB	45	92	6	1	125	419								
24 COMBAT SUPPORT GROUP	18	91	0	3										
24 CIVIL ENGINEERING	8	166	0	4										
24 SUPPLY	8	127	0	2										
24 SECURITY POLICE	1	215	1	4										
24 TRANSPORTATION	4	73	0	1										
24 CONSOLIDATED ACFT MAINT SQ	5	201	1	3										
24 COMB SQ	24	35	3	3										
24 SERVICES	2	45	0	2										
24AFA	14	103	1	5									236	
24AFA CLINIC	76	79	0	0									236	
24AFA TOTAL	173	1232	16	1	125	429								
SECTION II TENANT UNITS														
24000 W. SCOUT/RCV SQ	0	1	0	0										
1961 ADDITIONAL SQ, DET 5	0	15	0	0										
5 WEATHER WING, DET 0025	1	18	0	0										
4400 AIR POSTAL SQ	0	0	0	1										
1300 MILITARY AIRLIFT SQ	13	73	1	3										
AFELN OFC DISTR SQ RM	1	2	0	0										
4400 HUS SQ, DET 0014	0	1	0	0										
1978 COMMUNICATIONS GROUP	10	211	0	7										
HQ USAF DET 0022	1	1	0	0										
1978 COMM Op OL A	0	0	0	0										
DET 1 6994 ESS	1	8	0	0										
AFTAC OLNN	0	2	0	0										
*DET 30 (APOST)	12	0	0	0										
SEE TOTAL	42	334	1	11										
SECTION III GEOGRAPHICALLY SEPARATED UNITS														
4400 AIR POSTAL SQ OL 00AA	0	1	0	0										
PREPARED NAME AND GRADE														
KENT ANDERSON, TSGT, USAF														
SIGNATURE <i>Kent Anderson</i>														

AVERAGE STRENGTH DATA				MONTH AND YEAR OCTOBER 1962		PAGE 01 OF 02 PAGES		REPORT CONTROL SYMBOL				
TO: REF APR 35-44, TABLE 3-1, and Local Letters				LOCATION: CHARRY HEIGHTS, HOWARD AFB, ALBROOK AFB, FT CLAYTON, FT DAVIS, FT GULICK, FT KOSBE, UNLESS OTHERWISE INDICATED								
UNIT	AVERAGE ASSIGNED AIR FORCE				AVERAGE ATTACHED							
	STRENGTH		TOY		AIR FORCE	ARMY	NAVY	MARINES	FOREIGN GOVERNMENT	OTHER DESI		
	OFFICER	ENLISTED	OFFICER	ENLISTED	OFFICER	ENLISTED	OFFICER	ENLISTED	OFFICER	ENLISTED		
HQ SOUTHERN AIR DIVISION	16	10	2	1								
24 COMB	44	90	5	4	50	123						
24 COMBAT SUPPORT GROUP	18	93	2	6								
24 CIVIL ENGINEERING	9	145	0	4								
24 SUPPLY	8	118	0	3								
24 SECURITY POLICE	3	319	0	0								
24 TRANSPORTATION	4	71	0	2								
24 CONSLO ACFT MAINT SQ	3	198	0	8								
24 COMF SQ	24	35	1	3								
24 SERVICES	1	46	0	0								
TAAPR	14	102	2	5					222			
USAF CLINIC	26	80	0	1								
SUB TOTAL	173	1277	11	39	50	123			222			
SECTION II TENANT UNITS												
AEROSP RESCUE/RCY SR	0	1	0	0								
1361 AUDIOVISUAL SQ, DET 5	0	14	0	1								
5 WEATHER WING, DET 0015	4	17	0	0								
1400 AIR POSTAL SQ	2	2	0	0								
1100 MILITARY AIRLIFT SQ	17	70	0	0								
APPLN DTC DISTR SR JM	1	2	0	0								
1400 MGR SQ, DET 0014	0	1	0	0								
1578 COMMUNICATIONS GROUP	10	217	1	9								
HQ USAF DET 0017	1	0	0	0								
AVC SUPPORT CENTER DE 0012	1	0	0	0								
DET 1 8994 INS	1	4	0	0								
AFAC OLSB	0	2	0	0								
*DET 10 (AFOSI)	12	0	0	0								
SUB TOTAL	44	341	1	4								
SECTION III GEOGRAPHICALLY SEPARATED UNITS												
1400 AIR POSTAL SQ OS, DORA	0	1	0	0								
TOTAL NAME AND GRADE												
1. KENT ANDERSON, TSgt												

MONTH AND YEAR				PAGE 02 OF 02 PAGES												
OCTOBER 1982																
UNIT	AVERAGE ASSIGNED AIR FORCE				AVERAGE ATTACHED											
	STRENGTH		IDY		AIR FORCE		ARMY		NAVY		MARINES		FOREIGN GOVERNMENT		OTHER DOD	
	OFFICER	ENLISTED	OFFICER	ENLISTED	OFFICER	ENLISTED	OFFICER	ENLISTED	OFFICER	ENLISTED	OFFICER	ENLISTED	OFFICER	ENLISTED	OFFICER	ENLISTED
4400 AIR POSTAL SQ OL 00AB	0	1	0	0												
4400 AIR POSTAL SQ OL 00AC	0	2	0	0												
4400 AIR POSTAL SQ OL 00AD	0	1	0	0												
4400 AIR POSTAL SQ OL 00AE	0	1	0	0												
1202 AIR POSTAL SQ OL 00AF	0	1	0	0												
1300 HAS OL 00GA	1	0	0	0												
AF SV INFO NEWS CE OL 00HF	1	0	0	0												
AFELM SOUTHCOM HQ00 JS	34	18	0	0												
AFELM SOUTHCOM HQ01 JS	3	1	0	0												
AFELM SOUTHCOM HQ02 JS	0	1	0	0												
AFELM OFF EXCH POM OL CRAC	3	0	0	0												
AFELM OFF EXCH POM OL ELDO	2	0	0	0												
AFELM OFF EXCH POM OL LIMA	2	0	0	0												
AFELM SEC AST NGT JS	2	0	0	0												
AFELM MILGP ARGENTINA	2	0	0	0												
AFELM MILGP COLUMBIA	2	0	0	0												
AFELM MILGP DOM REPUBLIC	1	1	0	0												
AFELM MILGP ECUADOR	3	1	0	0												
AFELM MILGP EL SALVADOR	1	0	0	0												
AFELM MILGP GUATEMALA	1	0	0	0												
AFELM MILGP HONDURAS	1	1	0	0												
AFELM MILGP NICARAGUA	0	0	0	0												
AFELM MILGP PARAGUAY	1	0	0	0												
AFELM MILGP PERU	1	0	0	0												
AFELM MILGP URUGUAY	1	0	0	0												
AFELM MILGP VENEZUELA	2	0	0	0												
AFELM SEC/AMERICAS JS	1	0	0	0												
SUB TOTAL	63	36	0	0												
CUMULATIVE TOTAL	280	1604	12	49	50	123							222			
*WHILE KNOWN UNDER OFFICER STRENGTH, THE FIGURE REPRESENTS THE TOTAL NUMBER OF MILITARY PERSONNEL (OFFICERS AND AIRMAN) ASSIGNED TO THIS ATTACHMENT.																

AVERAGE STRENGTH DATA					MONTH AND YEAR		PAGE 01 OF 02 PAGES		REPORT SYMBOLS		
REF AFR 15-41, TABLE 3-1, and LOCAL LETTERS					NOVEMBER 1982						
					LOCATION QUARRY HEIGHTS, HOWARD AFB, ALBUQUERQUE, FT. CLAYTON, FT. DAVIS, FT. CULICK, FT. ROBBE, UNLESS OTHERWISE INDICATED						
UNIT	AVERAGE ASSIGNED AIR FORCE				AVERAGE ATTACHED						
	OFFICER		ENLISTED		AIR FORCE	ARMY	NAVY	MARINES	AFSCEN	AFSCEN	
	OFFICER	ENLISTED	OFFICER	ENLISTED							
HQ SOUTHERN AIR DIVISION	16	11	2	2							
24 COMB	46	92	6	4	92	272					
24 COMBAT SUPPORT GROUP	17	92	0	5							
24 CIVIL ENGINEERING	11	164	2	5							
24 SUPPLY	9	120	0	5							
24 SECURITY POLICE	3	219	0	0							
24 TRANSPORTATION	4	75	0	1							
24 CONSOLID ACFT MAINT SQ	5	197	0	2							
24 COMB SQ	24	34	2	4							
24 SERVICES	2	45	0	2						136	
IAAFB	14	104	2	4							
USAF CLINIC	26	79	2	1							
SUB TOTAL	177	1232	16	41	92	272				256	
SECTION II TENANT UNITS											
AEROSP RESCUE/RCY SR	1	1	0	0							
1381 AUDIOVISUAL SQ, DET 5	0	15	0	1							
5 WEATHER WING, DET 0025	4	17	0	0							
4400 AIR POSTAL SQ	2	3	0	0							
1390 MILITARY AIRLIFT SQ	12	69	0	0							
AFELM OPS DISTB SR JN	1	2	0	0							
6400 MES SQ, DET 0014	0	1	0	0							
1978 COMMUNICATIONS GROUP	10	211	0	5							
HQ USAF DET 0021	1	1	0	0							
ANG SUPPORT CENTER OL 004D	0	5	0	0							
DET 1 6994 ESS	1	8	0	0							
AFTAC OL88	0	2	0	0							
*DET 30 (AFOSI)	10	0	0	0							
SUB TOTAL	30	335	0	6							
SECTION III GEOGRAPHICALLY SEPARATED UNITS											
4400 AIR POSTAL SQ OL 004A	0	1	0	0							
TYPED NAME AND GRADE											
J. KENT ANDERSON, 1SGT, USAF					SIGNATURE						
					<i>J. Kent Anderson</i>						
AF FORM 380 (PREVIOUS EDITIONS OBSOLETE)											

(W)

4-11-11

4-11-11

C/S - wing/cc

(4)

- Best opportunity for
us to state CC
our case and maybe
get some relief -- I
would like to look at
your approach and
first cut before we
get too far down the
line.

✓ File MB

4-2-55

4-2-55

(4)

4-2-55

4

4 4 4 4

4 4 4 4

5



DEPARTMENT OF THE AIR FORCE
HEADQUARTERS TACTICAL AIR COMMAND
LANGLEY AIR FORCE BASE, VA 23061

File
10241
5
Feb 27b

14 APR 1982

REPLY TO
ATTN: XPM

SUBJECT: Panama Manpower Ceiling

TO: HQ USAF/MPM

1. The Congressionally mandated manpower ceiling in Panama is a major concern to TAC. The growing political and military interest in Central and South America warrant a re-evaluation of this arbitrary ceiling and we appreciate the opportunity to comment.
2. As you know, the TAC portion of the Panama reduction was 240 spaces. Those spaces are off the books now, but it was not an easy chore. As requested, we are providing rationale for return of some of those spaces to meet mission needs in Panama as seen by Major General Masterson and his subordinate commanders (Atch 1). Of course, we understand that if the ceiling were to be raised, TAC would have to provide any spaces added back.
3. Our ultimate objective should be to lift the ceiling altogether. We believe that an arbitrary ceiling in Panama is inappropriate not only for military and political reasons, but also for reasons which cause difficulty in the proper utilization of total command manpower resources. At a time when activity within USSOUTHCOM is in the national spotlight, it is conceivable that additional manpower could be required to meet unforeseen requirements. We see no rationale to continue treating Howard AFB differently from other TAC bases. Eliminating the ceiling would enable equal and consistent treatment of manpower management policy throughout TAC and allow for unencumbered allocation of spaces to meet validated needs. We appreciate your interest and support in raising or abolishing the Panama manpower ceiling.

FOR THE COMMANDER

Serg L. Demchuk
SERGI L. DEMCHUK, Colonel, USAF
Director, Manpower & Org
DCS/Plans

1 Atch
Summary

Cy to: JACHET 14, 4400 MES/CC

SUMMARY

1. The complexity and diversity of the USAF mission in Panama is illustrated by the multi-faceted roles of the Commander. The Commander, USAFSO has a threefold mission. First, he is the Deputy CINC and Commander of Air Force Forces for USSOUTHCOM. Second, he is the Commander, USAFSO in the administrative chain responsible to CONTAC. Third, he is the designated representative of the Chief of Staff of the Air Force to the Latin American Air Forces. Maj Gen Masterson's concern focuses on the requirement for increased manpower in three areas; the Latin American Affairs (LAA), Inter-American Air Force Academy (IAAFA), and the 24th Composite Wing.

2. The LAA staff manages several expanding and highly visible Air Force programs. Due to legislative interest and the number of congressional visits to this region, protocol support workload has increased dramatically. Latin American attitudes toward protocol dictate the sensitive area receive prompt relief. Current events indicate that this office's workload, mission, and manpower requirement are growing. Other escalating programs include F-16 sales to Venezuela and the reopening of Foreign Military Sales (FMS) channels to Argentina, Chile, and Uruguay. HQ USAF has tasked the LAA staff to provide on-site staff assistance visits to USDAO, Mexico, and the Mexican Air Force on PEACE AZTEC (sale of F-5 aircraft). The LAA staff also manages the Personnel Exchange Program (PEP). This officer exchange program between the U.S. and participating Latin American countries has increased at a rate paralleling IAAFA's dramatic student load increase. The Legal Office has also experienced tremendous increases in workload since 1979. Treaty related action reviews have jumped from 10 to over 200. Legal assistance cases and related documents have risen from 35 and 5, to 2221 and 1057 respectively.

3. Shifts in attitudes toward Latin America have placed increased emphasis on IAAFA. There has been an 83% increase in student enrollment in CY 82, creating requirements for additional manpower. Student Training Advisors are an immediate priority requirement. A recognized ratio for effectiveness is one Advisor to 35 non-English speaking students. Additional support manpower is urgently needed to free-up instructors to teach full time. IAAFA is currently conducting a USAF Chief of Staff directed curriculum revision and Instructional Systems Designers are needed to develop and maintain the new courses requested by our Latin American clients. Responsiveness is essential to avoid further encroachment, by third world countries, into the positive training influence we have established in Latin America. Additional translators are required to meet increased Foreign Military Sales support requirements. A Corrosion Control Specialist, authorized specifically for the school, is needed to train students from 14 Latin American countries, and to maintain the 12 trainee aircraft and associated aerospace ground equipment (AGE) assigned.

4. Key support areas of the 24th Composite Wing also require manpower increases. Presidential Determination 82-5, dated 2 Feb 82, has increased the size and scope of foreign pilot training conducted at Howard. HQ USAF has recently directed changes in the custodial contract management account. Court Martial and Article 15 rates have risen dramatically since 1979 (200% and 50% respectively), requiring additional Staff Judge Advocate authorizations. Fifteen hundred hours in military weekend overtime were expended in FY 81 to

5

handle the severe backlog in contracting. The Precision Management Equipment Laboratory (PMEL) does not presently have sufficient manpower to support current workload and meet the diplomatic commitments made to Latin American nations. A request for a Security Police Contraband Control Section has also been validated.

1 Atch
USAFSO/EC LRP, 19 JAN 82,
w/2 Atch — *LD*





DEPARTMENT OF THE AIR FORCE
HEADQUARTERS TACTICAL AIR COMMAND
LANGLEY AIR FORCE BASE, VA 22653

6
Filed PC
copy given
to 2410000/c
com 4
1 FEB 1982

REPLY TO
ATTN: XP

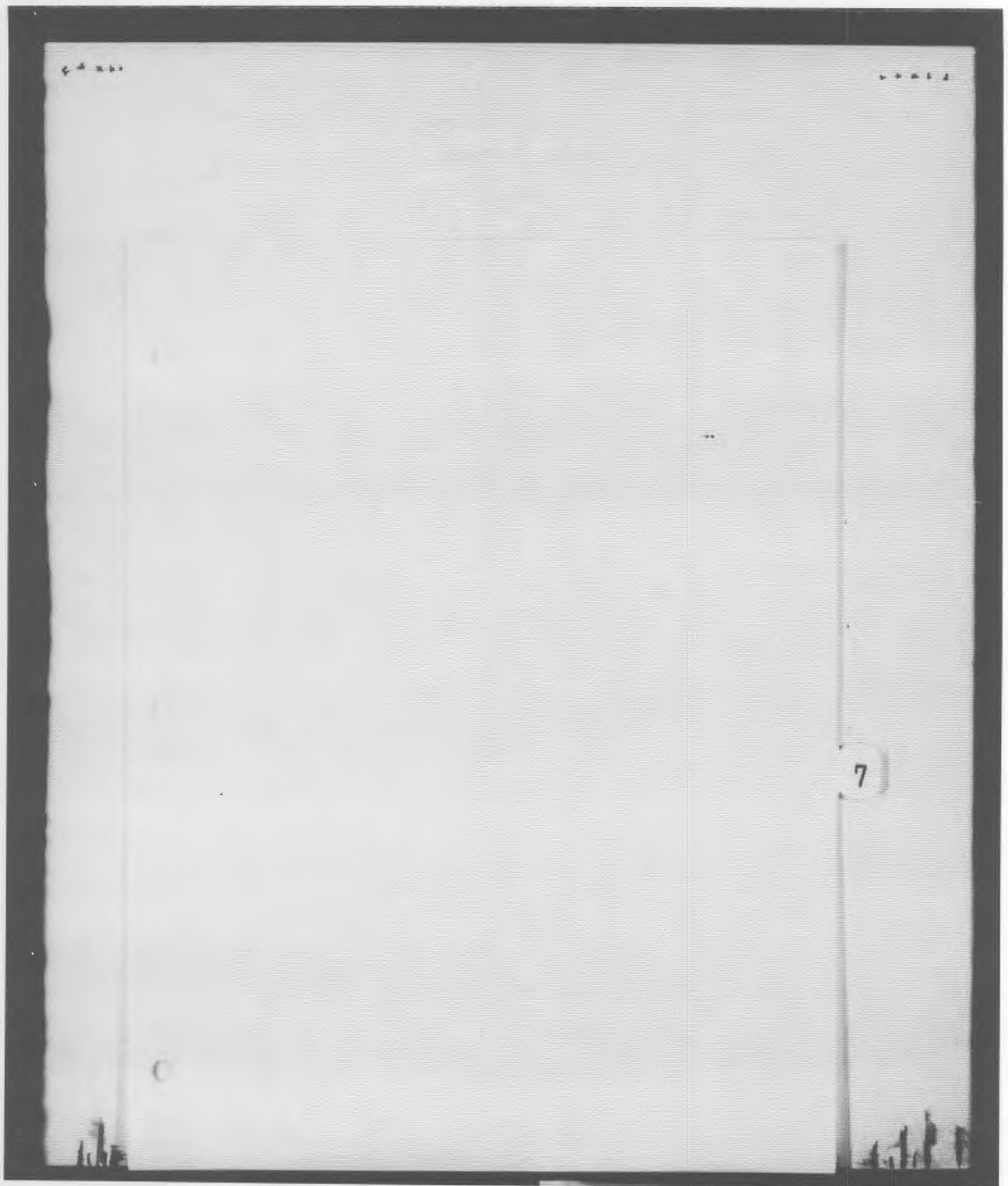
SUBJECT: Panama Manpower Reduction (Your Ltr, 19 Jan 82)

TO: USAFSQ/CC

1. Your prompt response to our request for input concerning the reopening of the Panama ceiling issue is much appreciated. The detailed package you submitted is being staffed by our manpower people and will be the keystone of our proposal to the Air Staff.
2. We agree that your mission in Central and South America is dynamic and growing, and we will support your position concerning the ceiling at every opportunity. The first step, of course, is to present an air tight case to USAF for the immediate requirements outlined in your letter.
3. We expect to have a finalized position to HQ USAF/MPMP by 5 February, and will keep you informed of its progress through the Air Staff and Congressional channels. Again, please thank your staff for their fine work.

FOR THE COMMANDER

WILLIAM A. GORTON, Brig Gen, USAF
Deputy Chief of Staff, Plans



USAFSO/LL

HEADQUARTERS
24TH COMPOSITE WING (TAC)

Commander



Sir,
I asked Chief Hawkins
to prepare the attached looking
paper for you. It appears
that TAC has been sitting on
the info for some time.

B²

Readiness is our Profession

13 Aug 82

"TALKING PAPER"

(CONSOLIDATION/PANAMA CEILING)

⑦

File 13m4
MacRum
DBZ

On the 13rd of July, I was discussing a problem in Civil Engineering with the Support Branch of the TAC Manpower and Organization Requirements Division. The Support folks could not answer my question and had to obtain an answer from HQ TAC/DEMC. At that time, they were informed by the DEMC representative that they were not too concerned about Howard because we were suppose to "consolidate" with the Army. This was the first Manpower or myself had heard of consolidation.

The evening of 24 July, I attended a social function along with Colonel Hughes. I asked him what he had heard concerning the consolidation of our CE function with the Army's Civil Engineering function. He informed me that we had been directed to consolidate our Housing Management and Real Property Maintenance functions with the Army and Navy.

On Monday, 26 July, I called HQ TAC/XPMOR (Manpower Resources/Programs) to inquire as to what they knew about consolidating. This was also the first they had heard of it but, would check it out for me. Also, during the conversation I was informed that MPM had granted permission to TAC to increase our ceiling by 51 or 53 based on our request for 89. However, in addition to TAC having to "fund" these increases (which we were already aware of), MPM also injected another stipulation.....If in fact TAC did increase the strength at Howard, any further reductions (at Howard) would be lost from the Command. I was also asked to keep this information "under my belt", which I did. Later that same day, I received a call from XPMOR and was informed that CE had in fact been directed to consolidate and a team from the Logistics Management Institute was down here to study other areas for consolidation and would I please find out as much information concerning this matter as possible.

Later on in the week, I received a call from the new Director of Manpower and Organization, Colonel Roberts. He assumed the duties 1 Aug. He also wanted to know about the consolidation and what the LMI Team had recommended. I informed him that this was the initial contact for study of consolidating the following functions: Civilian Personnel, Base Contracting, Security Police, Vehicle Maintenance and MPM. I also informed him that the CE consolidation was to take place but could give no details as to how, when, or where. I took this opportunity to ask him about the increase in the ceiling and if they intended to inform the USAFNO/CC of MPM's decision. He said that no, they had not and did not plan to at this time because they didn't know how this consolidation situation would affect us. I informed him that some of the increases were for the Southern Air Division and IAAFA. I also recommended that they notify the USAFNO/CC because MAC and Coma would be getting the word and I felt that the TAC organizations should also be informed. I also recommended that we "lay all of our cards on the table", so to speak.

a. Increases had to be funded from Command Resources (TAC had X amount to offer).

b. Any future reductions at Howard would result in a loss to TAC.

c. We did not want to put any increases into Base Operating Support areas until the consolidation issue was finalized.

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I felt that this action would let it be known that we were attempting to solve some of the Manpower problems for Howard and also make up for the way we handled the request in the beginning. Colonel Roberts informed me that he would consider my recommendations and also asked me if I thought the USAFSO/CC already knew about MPM's decision. I did not think so because I had not heard anything concerning the situation. Also, I am not aware of any attempt to inform USAFSO/CC or Base Officials of MPM's decision, at this time.


 ROBERT E. HAWKINS, CMSgt, USAF
 Det 14, 4400 MES



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ZEM

UNCLAS F F T O

FOR MAJ GEN MASTERSON EYES ONLY

SUBJECT: PANAMA MANOEUVRE ADJUSTMENT

1. HQ USAF/PPM HAS VALIDATED 22 OF THE SPACES REQUESTED TO SUPPORT YOUR MISSION. ACCORDINGLY, THE TAC PORTION OF THE AIR FORCE CEILING IN PANAMA HAS BEEN ADJUSTED UPWARD BY THAT NUMBER. AT THE TIME OF OUR REQUEST, WE ANTICIPATED THAT THE AIR FORCE WOULD NOT MEET THE ADDED REQUIREMENTS. THAT HAS OCCURRED AS PREDICTED.

THIRTIETH, ALTHOUGH WE HAVE REALIZED AN INCREASE TO THE CEILING IN PANAMA, WE MUST SOURCE THE ACTUAL MANOEUVRE AUTHORIZATIONS FROM EXISTING TAC RESOURCES.

2. WE ARE EXPLORING Avenues TO FUND THE INCREASE. FUNCTIONAL DISPUTES ACROSS THE TAC STAFF WILL BE GIVEN THE OPPORTUNITY TO ASSIST. I REQUEST MAXIMUM COMMUNICATION BETWEEN OPS'S AT YOUR LEVEL WITH THEIR TAC HQ COUNTERPARTS. THE CURRENT IOL-DIRECTED INITIATIVES TO CONSOLIDATE BASE OPERATING SUPPORT TYPE ACTIVITIES IN PANAMA MAY YIELD SAVINGS WHICH CAN BE USED. WE WILL MAKE EVERY EFFORT TO EFFECT YOUR INCREASES AS RAPIDLY AS WE CAN.

3. WITH THE CURRENT CONSOLIDATION INITIATIVES PROGRESSING IN PANAMA AND THE INSURING UNCERTAINTIES, WE BELIEVE IT PROUD AT THIS TIME TO MOVE CAUTIOUSLY TOWARD INCREASES. WHILE WE SUPPORT THE INCREASES YOU IDENTIFIED, WE WANT TO PROCEED WISELY. MY MANOEUVRE STAFF WILL BE WORKING WITH YOUR STAFF THROUGH THE TACMET TO MAKE THE ADJUSTMENTS.

26173

UNCLAS E F T O

EXCLUDED FROM AUTOMATIC DOWNGRADING AND DECLASSIFICATION

DOCUMENT HAS AN EEO-5

(8)

File
Manoeuvre
Mr

Pass to LSATSC by name:

Col. Sanchez

Col. Red

Col. Hughes

W. 3 3





DEPARTMENT OF THE AIR FORCE
HEADQUARTERS, UNITED STATES AIR FORCE
WASHINGTON, D.C. 20330

File
Manpower
MR
(9)

OFFICE
OF THE
CHIEF OF STAFF

SUBJECT: MANPOWER Adjustments (Your Ltr, 10 Sep 1962)

TO: HQ TAL/XP

1. I appreciate your efforts to fund the approved increased ceiling for CHAFSD. TALMET here has advised me that the three authorizations for CHAFSD have already been placed on the books along with two authorizations for our FMSL and one for labor/Employee Management Relations. Also consult with your proposal to provide five Munitions authorizations since the increase in Munitions and Munition Handling Unit Trailers will triple our current inventories.

2. I understand your concern with placing any additional authorizations in the Civil Engineering areas because of proposed Consolidation efforts and eleven of our approved increases are in this area; however, I would point out that current information indicates Consolidation could very well cost additional manpower space (current Army estimate is 50 additional) and thus we had best not base any planning or manpower actions on perceived Consolidation savings. In addition the whole idea of Consolidation here is being reviewed. Since our original request was submitted, we have acquired an additional piece of fire fighting equipment which has increased the Fire Operations manpower requirement by eight authorizations. The Crash and Rescue function will not be consolidated in any case and, therefore, we will need eight of our requested eleven to man our Fire Operations function.

3. Again, I appreciate your assistance in obtaining the six authorizations and for providing the additional Munitions authorizations in advance of the increased workload -- request you continue efforts to fill the remaining 42 requirements. As I stated previously, our original request was a bare bone list that I consider essential to fulfill our mission in this theater.

William C. Masterson

WILLIAM C. MASTERSON
Major General, USAF
Commander

Readiness is our Profession

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HISTORY

USAF SOUTHERN AIR DIVISION (TAC)

PROTOCOL (CCP)

(1 Jan - 30 Jun 82)

PART I

1. MISSION: To coordinate all aspects of visits by distinguished visitors (DVs) and to provide Protocol staff assistance to elements of the 24 COMPW, IAAFA, and tenant organizations. Protocol officer is responsible to advise COMUSAFSO on Protocol requirements involving Latin American Air Forces.

2. ORGANIZATION/ADMINISTRATION/OPERATIONS: The Protocol Office is under direct control and supervision of COMUSAFSO. Protocol responsibilities have remained the same. The office supports DV visits in that it is responsible for coordinating all facets of each command visit. Specifically, the following activities must be conducted in support of DVs: coordinate arrivals through Torrijos International Airport and Howard AFB; advise HQ TAC of pertinent facts of each visit; prepare and coordinate an itinerary; assign billets, arrange ground and air transportation; prepare welcome brochures; keep COMUSAFSO, Chief of Staff and 24 COMPW Commander advised of each DV visit; plan and direct luncheons, receptions, and dinner parties; manage the Commander's Contingency Fund; and research correct social and military etiquette. USAFSO Protocol provides above support to the 24 COMPW, 24 CSG, IAAFA, the Air Division, and USSOUTHCOM.

PART II

HISTORICAL DATA:	US Mil DVs	104
	US Civ DVs	90
	Foreign Mil DVs	233
	Foreign Civ DVs	2
	TOTAL:	429

US MILITARY:

<u>Name</u>	<u>Party of</u>	<u>Dates</u>
Brig Gen(Ret) Robert Ashworth	3	8-9 Jan
Gen Eward C. Myer Chief of Staff, USA	2	9-14 Jan
Maj Gen John B. Conaway Director, Air National Guard (USAF)	13	10-12 Jan
Vice Adm Thomas J. Kilcline COMNAVAIRLANT, Norfolk	0	11-13 Jan
RAdm L. F. Eggert USN, IG, CINCLANT	5	7-12 Feb
Gen Donn A. Starry USA, Comdr in Chief, US Readiness Comd	4	9-12 Feb
RAdm Joseph S. Donnell, III USN, Dep Director, Current Ops J-3/JCS	1	9-12 Feb
Brig Gen John L. France Adjutant General, State of Colorado	3	13-17 Mar
Gen David C. Jones USAF, Chairman Joint Chiefs of Staff	26	13-14 Mar
Gen T. R. Milton USAF(Ret), Journalist for Air Force Magazine	0	14-17 Mar
Lt Gen Philip C. Gast USAF, Dir, J3(Ops) Joint Chiefs of Staff	0	26Mar-1Apr
Maj Gen Walter R. Longenecker, Jr Reserve Advisor & Mobilization Augmentee to ACSI/HQ USAF	3	28-29 Mar
VAdm James R. Sanderson USN, Dep Comdr in Chief, US Atlantic Command	0	4-7 Apr
Brig Gen Donald J. Delandro USA, Executive Dir, Mil Postal Service Agency/ Dep AG for Administrative Services	0	6-9 Apr

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<u>Name</u>	<u>Party of</u>	<u>Dates</u>
Maj Gen Richard Murray Comdr AAFS	1	11-14 Apr
CONJEFAMER XXII: Gen Lew Allen Jr. Chief of Staff, USAF	1	10-12 Apr & 15-16 Apr
Brig Gen Jack W. Sheppard IAOB	1	10-12 Apr & 19-21 Apr
Lt Gen James R. Brickie USAF, Dep CC in Chief, US REDCOM/Vice Director Joint Deployment Agency	1	12-15 Apr
RAAdm Normal C. Venzke Chief, Office of Ops, US Coast Guard	0	15-18 Apr
Brig Gen Richard D. Hansen TAC Command Surgeon	3	18-23 Apr
Brig Gen Richard A. Ingram USAF, ACSC Commandant	2	2-4 May
Brig Gen A. Paul Bruno Comdr, AFLC Intl Logistics Center	1	23-25 May
Gen Robert H. Barrow USMC Commandant	2	24-25 Apr
Maj Gen Stanley F. H. Newman Asst to CINCPAC	1	21-26 Jun
TOTAL DVs: 104		

US CIVILIANS:

<u>Name</u>	<u>Party of</u>	<u>Dates</u>
Senator Howard H. Baker R-Tenn	24	2-5 Jan & 12 Jan
Senator Christopher J. Dodd Senate Foreign Relations Committee	10	3 Jan
Mr. Joe Rogers International Relations Counselor for House Republicans Conference	0	10-12 Jan
William D. Ford House Committee on Interior & Insular Affairs	6	11-12 Jan
Amb Gerald E. Thomas US Amb to Guyana	1	4-5 Feb

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Name	Party of	Dates
Amb Thomas Aranda US Amb to Uruguay	0	18-19 Feb
Senator Jeremiah Denton	10	20-21 Feb
Mr. Jack Flynt National CC of American Legion	0	27Feb-3Mar
Mr. Robert E. Rich Asst Dep Dir for Operations, DoD	1	2-7 Apr
Codel Jim Wright House of Rep Majority Leader	20	10-12 Apr
Mr. Terry Peel Staff Dir Mil Construction Subcommittee House Committee on Appropriations	3	14-15 Apr
Amb Anthony C. E. Quainton US Amb to Nicaragua	3	10-11 May
TOTAL DVs: 90		

FOREIGN MILITARY:

Name	Party of	Dates
Brig Gen Salvador Martinez Lopez Chief of Staff Mexican AF	1	10-12 Jan
PREPLAN XXII:		
Argentina - Brig Gen Alfredo R. Berastegui Dir Mil Air School Argentine AF	5	13-22 Jan
Bolivia - Col Mario Guzman Moreno	1	
Brazil - Col Luiz Carlos Palma L.	1	
Colombia - Lt Col Jose Yesid Delgado	1	
Chile - Col Jorge Barrenechea Fernandez	1	
Ecuador - Lt Col Julio Burgos	0	
El Sal - Lt Col Saul Zelaya Campos	1	
Guatemala - Col Mario Gilberto Cabrera	0	
Honduras - Col Edgardo Mejia Ramirez	1	
Nicaragua - Capt Augusto Montealegria	1	

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<u>Name</u>	<u>Party of</u>	<u>Dates</u>
Panama - Capt Ramon A. Adames	1	
Paraguay - Maj Fernando Ugarte	1	
Peru - Col Jaime Garcia M.	0	
Guyana - Maj Charles Hudson	0	
Mexico - Gen Humberto Lucero Nevares	1	
Dom Rep - Col Pascual Vittini	1	
Uruguay - Col Virginio Vega	1	
Venezuela - Col Juan Paz Rangel	1	
Jamaica - Lt Col Torrance Lewis	1	
LATAM Honor Graduates	9	29Jan-2Feb
Brig Gen Raul Vargas Del Campo Comd II Air Brigade, Chilean AF	73	3-4 Mar
Maj Gen Humberto Alcalde Alvarez IG, Venezuelan Army	6	16-19 Mar
CONJEFAMER XXII:		
El Sal - Col Juan Bustillo	1	19-12 Apr & 19-22 Apr
Guatemala - Col Fernando Alfonso Castillo R.	2	
Honduras - Col Walter Lopez Reyes	2	
Panama - Maj Augusto Villalaz Cordero	2	
Dom Rep - Maj Gen Pablo I. Garrido M.	2	
Argentina - Maj Gen Ricardo Augusto Pena	0	
Colombia - Maj Gen Raul Alberto Paredes D.	2	
Guyana - Maj Larry London	1	
Jamaica - Lt Col Terrence Lewis	1	
Mexico - Brig Gen Salvador Martinez Lopez	1	
Haiti - Col Roger Cazeau	1	
Nicaragua - Comandante Raul Venerio	1	

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<u>Name</u>	<u>Party of</u>	<u>Dates</u>
Col Gustavo Alvarez Martinez CINC, Honduran Armed Forces	5	19-21 Apr
Brig Gen Vinicio Santoyo Farias School Dir, Mexican National Defense College	59	23-25 May
Col Walter Lopez Reyes Honduran Air Force/CC	2	25-27 May
Col Juan Bustillo Salvadorian Air Force/CC	2	25-27 May
Col Fernando Alfonso Castillo R. Guatemalan Air Force/CC	2	25-27 May
TOTAL DVs: 233		

FOREIGN CIVILIANS:

<u>Name</u>	<u>Party of</u>	<u>Dates</u>
Amb Jaime Cespedes Toro Bolivian Amb to the Rep of Panama	1	26 Apr
TOTAL DVs: 2		

PART III

PERSONNEL

1. Authorized and Assigned Strength:

a. Protocol Officer Personnel

Authorized	1	Maj	7016	Chief of Protocol
Assigned	1	Capt	7011	Capt Leonard R. Garcia
Authorized	1	Capt	7024	Asst Chief of Protocol
Assigned	1	Capt	7024	Capt Edna G. Guevara

b. Protocol Enlisted Personnel

Authorized	1	TSgt	70270	NCOIC, Protocol
Assigned	1	TSgt	70270	TSgt Vincent R. Gayle

c. Protocol Civilian Personnel

Authorized	1	NM-5	70251	Clerk-Translator (Steno)
Assigned	1	NM-5	70251	Nelly G. Farias

2. Submitted documentation to establish E-8 (702XX Spanish qualified) position in Protocol (see Atch 1).

Leonard R. Garcia
LEONARD R. GARCIA, Capt, USAF
Chief of Protocol

HISTORY

USAF SOUTHERN AIR DIVISION (TAC)

PROTOCOL (CCP)

(1 Jul - 31 Dec 82)

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PART II

HISTORICAL DATA:	US Mil DVs	77
	US Civ DVs	77
	Foreign Mil DVs	97
	Foreign Civ DVs	47
	TOTAL:	298

US MILITARY:

<u>Name</u>	<u>Party of</u>	<u>Dates</u>
Lt Gen Richard J. Seitz US Army	1	3-10 Jul 82
Maj Gen Thomas S. Broton Judge Advocate General	3	6-10 Jul 82
RAAdm Clinton W. Taylor, USN Commander, Training Command, US Atlantic Fleet	3	14-18 Aug 82
Brig Gen Regia F. A. Urschler, USAF Vice Commander, ESC	2	29 Aug-2 Sep 82
General John W. Vessey, Jr., USA Chairman, JCS	3	21-23 Aug 82
Maj Gen Richard Bodycombe Chief of AFRES, and Commander, AFRES	3	18-25 Sep 82
Lt Gen James R. Brickel Dep Commander in Chief, USRED Command & Vice Director Joint Deployment Agency	3	28-30 Sep 82
Brig Gen Charles E. Jones, III, USAFR 459 TAW/CC	3	29-30 Sep 82
Brig Gen Bobby W. Hodges, USAF 136 TAC/CC, Texas ANG	3	2-3 Oct 82
Brig Gen Paul A. Bruno, USAF Commander, AF Logistics Command	1	19-20 Oct 82
RAAdm A. G. Paulson, USN, Acting Chief of Staff of DIA & Chairman of the Caribbean Basin Intelligence Working Group	1	17-20 Nov 82
Maj Gen T. M. Sadler 21AF/CC	6	18-23 Nov 82
Maj Gen Richard A. Wegner, USAF Mobilization Assistant to CINCMAC/CV	8	7-11 Dec 82
Lt Gen Emmett H. Walker, Jr., USAF Chief, National Guard Bureau	18	12-14 Dec 82

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<u>NAME</u>	<u>Party of</u>	<u>Dates</u>
Maj Gen R. L. Prather, Director of Command & Control and Telecommunications Office of the Dep Chief of Staff Plans & Operations	1	12-15 Dec 82
Brig Gen Edward Power, USAF, Assistant Adjutant General, Ohio Air National Guard	2	18-19 Dec 82

TOTAL DVs: 77

US CIVILIANS:

<u>Name</u>	<u>Party of</u>	<u>Dates</u>
Hon William R. Glanelli, Assistant Secretary of the Army (Civil Works) Chairman, Board of Directors, PCE	5	13-16 Jul 82
Hon George W. Landau US Ambassador to Venezuela	1	19-24 Aug 82
Mr. Sheppard C. Lowman, US Dep Chief of Mission in Honduras	1	18-24 Aug 82
Amb Robert Warne, US Amb to Kingston, Jamaica (Charge D/Affairs)	0	21-23 Sep 82
Amb Thomas Aranda US Ambassador to Uruguay	1	29 Sep-1 Oct 82
Amb R. W. Doemling US Ambassador to Suriname	1	19-22 Oct 82
Mansfield, Ohio, Civic Leaders/News Media Representatives to cover/observe 179 TAG Volant Oak Participation	25	22-24 Oct 82
Dr. Fred C. Ikle, Under Secretary of Defense for Policy	5	26-27 Oct 82
Ms. Annette Smiley, Professional Staff Member, Permanent Section Committee on Intelligence	1	31 Oct-3 Nov 82
Rep Daniel Rostenkowski (D-Ill) Chairman, House Committee on Ways & Means	27	17 Nov 82

TOTAL DVs: 77

FOREIGN MILITARY:

<u>Name</u>	<u>Party of</u>	<u>Dates</u>
Brig Gen Gonzalo Saavedra Espinoza Comptroller, Bolivian Air Force	3	8-11 Jul 82
Lt Commander John MacFarlane Commanding Officer, Jamaican Defense Force Air Wing	0	27-28 Jul 82

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<u>Name</u>	<u>Party of</u>	<u>Dates</u>
Haj Augusto Villalaz Commander, Panamanian Air Force	5	9 Aug 82
Gen Gustavo Alvarez Martinez Commander in Chief, Honduran Armed Forces	7 3	8-9 Oct 82 17-20 Nov 82
Brig Gen Orlando Coronel Parra Director of Personnel, Venezuelan Air Force	3	18-23 Oct 82
Col Roberto De Jesu Monterrosa Bonilla Commander, Navy of El Salvador	1	25-29 Oct 82
Brig Gen Claudio Lopez Silva Chilean National Academy of Political & Strategic Studies Director	36	13 Nov 82
Lt Gen Javier Lopetegui Former Chilean AF Chief of Staff	6	12-14 Sep 82
SICOFAM Continental Air Defense Symposium		
Brazil - Colonel Luiz De Oliveira	0	10-12 Oct 82
El Salvador - Colonel Saul Zelaya Campos	1	
Guatemala - Colonel Humberto R. Angeles Juarez	1	
Honduras - Colonel Edgardo Mejia Ramirez	0	
Panama - Captain Octavio Samudio	1	
IX Training Committee Conference		
Argentina - Major R. Guerrero	1	29 Oct-10 Nov 82
Bolivia - Colonel C. Jaldin	0	
Colombia - Major J. C. Moreno J.	0	
Chile - Lt Col C. Schwemmer Diaz	0	
Dominican Rep - Colonel P. L. Vittini	1	
Ecuador - Colonel J. Munoz Paredes	0	
El Salvador - Lt Col S. O. Jimenez Latin	1	
Guatemala - Lt Col J. Campos Bonilla	0	
Honduras - Captain R. Sarmiento Soto	0	
Panama - Lt Cordero	0	
Uruguay - Major Jorge Mora	0	

<u>Name</u>	<u>Party of</u>	<u>Dates</u>
Jamaica - Lt Cdr John MacFarlane	0	29 Oct-10 Nov 82
Venezuela - Colonel R. Garrido	0	
TOTAL DVs: 97		

FOREIGN CIVILIANS:

<u>Name</u>	<u>Party of</u>	<u>Dates</u>
Mrs. Lucia Hiriart Rodriguez De Pinochet Chilean First Lady	20	7/12 Nov 82
Mr. Angel Edmundo (Solano) Calderon Costa Rican Minister of Public Security	4	7-9 Sep 82
TOTAL DVs: 49		

PART III

PERSONNEL:

Authorized and Assigned Strength:

a. Protocol Officer Personnel

Authorized	1	Maj	7016	Chief of Protocol
Assigned	1	Capt	7011	Capt Leonard R. Garcia
Authorized	1	Capt	7024	Asst Chief of Protocol
Assigned	1	Capt	7024	Capt Edna G. Guevara

b. Protocol Enlisted Personnel

Authorized	1	TSgt	70270	NCOIC, Protocol
Assigned	1	MSgt	70270	MSgt William R. Kirton

c. Protocol Civilian Personnel

Authorized	1	NM-5	70251	Clerk-Translator (Steno)
Assigned	1	NM-5	70251	Nelly G. Farias

Leonard R. Garcia
LEONARD R. GARCIA, Captain, USAF
Chief of Protocol

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HEADQUARTERS
UNITED STATES THERN COMMAND
APO Miami 34003
1 March 1982

VISITORS ROSTER

USAFSO/CSE/CS
[Handwritten initials]

NAME AND ORGANIZATION	ETA/ETO	PURPOSE OF VISIT	ACTION AGENCY/ CONTACT NUMBER	BILLET
SG Floyd C. Adams, Jr., USA, CG, 1st Reserve Officers' Training Corps Region, Ft Bragg, NC	23 Feb - 3 Mar	Official Visit	193D INF BDE (PN)/PROTOCOL (287-5057)	Casa Caribe
COL Glenn Matsumoto, USA, Dir, Directorate of Concepts and Systems, USA Troop Support Agency, Ft Lee, VA, accom by Party of 2	26 Feb - 3 Mar	Official Visit	193D INF BDE (PN)/TSA (285-5859)	Ft Clayton Guest House
MG John B. Hirt, USMC (Ret), Dir, Naval Council of Personnel Boards, Wash, DC, accom by Mrs. Hirt	27 Feb - 6 Mar	Visit	USSOUTHCOM/J5 (282-4015)	Navy Guest House
CHAP (COL) Norman R. Brown, USN, US Army Communi- cations Cnd, Ft Huachuca, AZ	28 Feb - 3 Mar	Official Visit	193D INF BDE (PN)/USACC (285-5100)	Casa Caribe
MG William E. Klefo, USA, Asst Dep Cdc, 82d Airborne Div, Ft Bragg, NC, accom by Party of 16	5-12 Mar	Official Visit	193D INF BDE (PN)/PROTOCOL (287-5057)	Not Firm
COL Richard S. Bayes, USAF, Cdr, USAF Office of Special Investigations, Bolling AFB, DC	7-9 Mar	Official Visit	USAFSO/AFOSI, DIST 30 (284-4810)	Howard VOO
CG Frederic J. Brown, USA, DCS for Training, USA Tng and Doctrine Cnd, Ft Monroe, VA	7-10 Mar	Tri-Serv Tng Conf	USAFSO/LAT (284-4260)	How-Alb VOO
FF 83-83 Tri-Service Training Conference (approx 45 participants)	8-12 Mar	Conference	USAFSO/LAT (284-4260)	Alt-How YOQs, R.P.
COL Ronald Stewart, Military Judge, 1st Judicial Circuit, Ft Knox, KY, accom by Mrs. Stewart	8-18 Mar	Official Visit	193D INF BDE (PN)/SJA (286-2363)	Casa Caribe
MG Paul M. Timmerberg, USA, CG, USA Criminal Investigation Cnd, Huntsville, AL	16-18 Mar	Official Visit	193D INF BDE (PN)/CID (286-4213)	Not Firm
MG Humberto Alcalde Alvarez, Inspector General, Venezuelan Army, and Party	16-19 Mar	Official Visit	USSOUTHCOM/J5 (282-3940)	Not Firm

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<u>NAME AND ORGANIZATION</u>	<u>ETA/ETO</u>	<u>PURPOSE OF VISIT</u>	<u>ACT. AGENCY/ CONTACT NUMBER</u>	<u>BILLET</u>
COL Myron W. Burr, USAF, Dean, School of Associate Programs, Air War College, Maxwell AFB, AL	17-19 Mar	Official Visit	USAFSO/DPE (204-5814)	Not Firm
MG Albert N. Stubbins, III, USA, Cdr, USA Intelligence and Security Cnd, Arlington Hall Station, VA, accom by MAJ(P) Henry Nevares, Jr., USA, ACSI/DA	17-21 Mar	Official Visit	193D INF ODE/470 MIGP (287-5956)	Casa Caribe
RADM Paul R. Bates, USN, Cdr, Naval Facilities Engineering Cnd Atlantic, Norfolk, VA, accom by AOC	18-20 Mar	Official Visit	USNAVSTA PC/PUBLIC WORKS (284-3400)	Navy Guest House
Board of Directors Meeting, Panama Canal Commission: WMA William R. Gianelli, Asst Secretary of the Army (Civil Works)/Chairman, Board of Directors, PCC, and Party	22-26 Mar	Board Meeting	PC COMMISSION/STAFF ASST (282-4803)	PCC Housing
National Defense University 1982 Field Studies- National War College, Ft McNair, DC Mr. Ray A. Warren, SES-4, Department of State, Trip Director, accom by Party of 13	24-27 Mar	Official Visit	USSOUTHCOM/J5 (282-3015)	Not Firm
Mr. Jerry L. Calhoun, Dep Asst Secretary of Defense (Civilian Personnel Policy), Ofc of Asst Secretary of Defense (Manpower, Reserve Affairs & Logistics)	24-28 Mar	Official Visit	USSOUTHCOM/CPA (282-3057)	Not Firm
LTD Philip C. Goss, USAF, Dir, J3 (Operations), Joint Chiefs of Staff, Wash, DC	28 Mar - 1 Apr	Official Visit	USSOUTHCOM/J3 (282-4806)	Qtrs 16, Afb
MG Walter R. Longenecker, Jr., Reserve Advisor and Mobilization Augmentee to ACSI/HQ, USAF	28-29 Mar	Official Visit	USSOUTHCOM/J2 (282-4544)	Not Firm
USS PORTLAND Port Visit: VADM James R. Sanderson, USN, Dep Commander in Chief, US Atlantic Command, Norfolk, VA	4-7 Apr	Official Visit	AMEMBASSY PANAMA/USDAO (227-2717)	NA

<u>NAME AND ORGANIZATION</u>	<u>ETA/ETO</u>	<u>PURPOSE OF VISIT</u>	<u>ACTION AGENCY/ CONTACT NUMBER</u>	<u>BILLET</u>
SG Donald J. Delandro, USA, Executive Dir, Military Postal Service Agency/Dep AG for Administrative Systems	6-9 Apr	Official Visit	USAFSO/4400 ATRPS (286-3107)	Not Firm
LTG James R. Brickett, USAF, Dep Commander in Chief, USREDCOM/Vice Director, Joint Deployment Agency, MacDill AFB, FL, accom by MAJ Mark E. Bridges, USAF, Ex Off/Dep CINC REDCOM	12-15 Apr	Official Visit	USSOUTHCOM/CS (282-3211)	Not Firm

Office of the Secretary Joint Staff
United States Southern Command

(11)

HEADQUARTERS
UNITED STATES SOUTHERN COMMAND
APO MIAMI 34003
17 March 1962

VISITORS ROSTER

<u>NAME AND ORGANIZATION</u>	<u>ETA/ETO</u>	<u>PURPOSE OF VISIT</u>	<u>ACTION AGENCY/ CONTACT NUMBER</u>	<u>BILLET</u>
MG Humberto Alcalde Alvarez, Inspector General, Venezuelan Army, accom by Mrs. Alcalde, COL Jose Quinones, C. Comr Dept, Venezuelan Army and Mrs. Quinones; LTC Augustine Garcia, USA, US Army Rep, USMILGP Venezuela; and MAJ Ramon Castillo, ADC to Gen Alcalde and Mrs. Castillo	16-19 Mar	Official Visit	USSOUTHCOM/J5 (282-3940)	Casa Caribe
MG Albert N. Stubblebine, III, USA, Cdr, USA Intelligence and Security Cnd, Arlington Hall Station, VA, accom by MAJ(P) Henry Nevares, Jr., USA, ACST/DA	17-21 Mar	Official Visit	193D INF BDE/470 MIGP (282-3956)	Casa Caribe
ADM Paul R. Gates, USN, Cdr, Naval Facilities Engineering Cnd, Atlantic, Norfolk, VA, accom by ADC	18-20 Mar	Official Visit	USNAVSTA PC/PUB WORKS (284-3400)	Navy Guest House
COL Thomas E. Jackson, USA, IG, US Army Health Services Cnd, Ft Sam Houston, TX, accom by COL Martin R. Lewis, USA, Asst IG (18-25 Mar)	18-27 Mar	Official Visit	193D INF BDE (PN)/MEDDAC (252-3690)	Casa Caribe
Mrs. Jerry L. Hallman, Deputy Asst Secretary of Defense (Civilian Personnel Policy), Ofc of Asst Secretary of Defense (Manpower, Reserve Affairs & Logistics), accom by Mr. David Green, Staff Dir, Ofc of Civ Pers Pol, DASD (MRAAL)	21-26 Mar	Official Visit	USSOUTHCOM/J1-J4/CPA (282-3067)	Holiday Inn
Mr. Delbert L. Spurlock, Jr., General Counsel, Office of Secretary of the Army, accom by Mr. Darrell L. Peck, Dep Gen Counsel for Military & Civil Affairs, OSA	21-26 Mar	Official Visit	PAN CANAL COMMISSION-STAFF (282-4803) ASST	Holiday Inn
Board of Directors Meeting, Panama Canal Commission: HQ William R. Gianelli, Asst Secretary of the Army (Civil Works)/Chairman, Board of Directors, PCC, and Party	22-26 Mar	Board Meeting	PAN CANAL COMMISSION-STAFF (282-4803) ASST	Holiday Inn

~~FOR OFFICIAL USE ONLY~~

NAME AND ORGANIZATION	ETA/ETO	PURPOSE OF VISIT	ACTION AGENCY/ CONTACT NUMBER	BILLET
National Defense University 1982 Field Studies- National War College, Ft. McNair, DC Mr. Ray A. Warren, SES-4, Department of State, Trip Director, accom by Party of 15	24-28 Mar	Official Visit	USSOUTHCOM/J5 (282-3356)	Holiday Inn
LTG Phillip C. Galt, USAF, Dir, J3 (Operations), Joint Chiefs of Staff, Wash, DC, accom by Mrs. Galt 1 Apr	25 Mar - 26 Mar	Official Visit	USSOUTHCOM/J3 (282-4806)	Casa Caribe
MG Walter R. Longenecker, Jr., Reserve Advisor and Mobilization Augmentee to ACSI/HQ, USAF	28-29 Mar	Official Visit	USAFSO/IN (284-3501)	Alb Guest House
USS PORTLAND Port Visit: VADM James R. Sanderson, USN, Deputy Commander in Chief, US Atlantic Command, Norfolk, VA (4-8 Apr)	4-7 Apr	Official Visit	AMEMBASSY PANAMA/USDAO (227-2717)	NA
BG Donald J. Delandro, USA, Executive Dir, Military Postal Service Agency/Dep AG for Administrative Systems	8-9 Apr	Official Visit	USAFSO/4400 AIRPS (286-3107)	Not Firm
BG Frederick C. Dickson, USA, Commanding General, Eisenhower Medical Center, Ft. Gordon, GA, accom by Party of 3	11-15 Apr	Official Visit	193D INF BDE (PN)/MEDDAC (252-3880)	Casa Caribe
LTG James R. Brickett, USAF, Dep Commander in Chief, USREDCOM/Vice Director, Joint Deployment Agency, MacDill AFB, FL, accom by MAJ Mark E. Bridges, USAF, Ex Off/Dep CINC REDCOM	12-15 Apr	Official Visit	USSOUTHCOM/CS (282-3970)	Alb Guest House
ADM Nelson W. Hedges, USN, Commander, US Naval Forces Caribbean, Roosevelt Roads, Puerto Rico	15-19 Apr	Official Visit	USNAVSTA PC (262-4400)	Not Firm
BG Joseph E. Hopkins, USMC, Asst Div Commander, 2d Marine Div, Camp Lejeune, NC, accom by Party of 1	24-26 Apr	Official Visit	USNAVSTA PC/MARINE BARRACKS (284-5465)	Casa Caribe

Office of the Chief of Staff
United States Southern Command

24 COMW/CCE

AS OF 19 FEB 82

OPR:

19 JAN-20 MAR

MR. GOODWIN, KELLY AFB, TX
& PARTY OF 9COMPLETION OF AN/GPN-24
RADAR INSTALLATIONMSGT CRUTCHFIELD,
24 COMW/DCX
284-4069

19-26 FEB

CHAP (COL) LEO J. LYONS
HQ TAC/HQ, LANGLEY AFB, VA

STAFF ASSISTANCE VISIT

CHAP (LT COL REYNOLDS)
24 CSG/HQ
284-3107

21 FEB-27 FEB

COL MURPHY, AFLC
WRIGHT-PATTERSON AFB, OH
& PARTY OF 1

ASSIST IN CONTRACT NEGOTIATIONS

LT COL WRIGHT
USAFSO/JA
284-4002

21 FEB-8 MAR

LT COL RAPP, WILLIAMS AFB, AZ
(RESERVIST)PROVIDE ASSISTANCE IN ALL AREAS
OF THE JAG FIELDMAJ FEW
24 CSG/SJA
284-3052

2-3 MAR

LT COL HOCHES, HQ TAC
LANGLEY AFB, VA & PARTY OF 5

STAFF ASSISTANCE VISIT

CAPT ALMODOVAR
24 CSG/DA
284-3863

9-30 MAR

MAJ B. PACE, GS-12
AFSA AREA AUDIT OFFICECONDUCT AUDITS OF 24 COMW
ACTIVITIESMAJ PROUT
24 COMW/AC
284-5852

15-26 MAR

MAJ PUMP, ARPC/JA
LOWRY AFB, CO

ATTORNEY ASSISTANCE

MAJ FEW
24 CSG/JA
284-3952

(11)

24
F. J. [Signature]

24 COMPW/CCE

AS OF 4 MAR 82:

19 JAN-20 MAR	MR. GOODWIN, KELLY AFB, TX. & PARTY OF NINE	COMPLETION OF AN/GPN-24 RADAR INSTALLATION	MSGT CRUTCHFIELD, 24 COMPW/DCX 284-4069
21 FEB-7 MAR	LT COL RAPP, WILLIAMS AFB, AZ. (RESERVIST)	PROVIDE ASSISTANCE IN ALL AREAS OF THE JAG FIELD	MAJ FEW, 24 CSG/JA 284-3052
1 MAR-31 AUG	MR. LOPEZ, GW-12, KELLY AFB, TX. & PARTY OF FIVE	PERFORM PRE-INSTALLATION SURVEY	MSGT CRUTCHFIELD, 24 COMPW/DCX 284-4069
2 MAR-9 MAR	MR. LUGENT, GS-11, HQ TAC LANGLEY AFB, VA.	STAFF ASSISTANCE/DINING HALL RENOVATION PROJECT	CAPT WINTNER, 24 CSG/SS 284-3365
2 MAR-9 MAR	CMSGT PLENER, HQ TAC LANGLEY AFB, VA. & PARTY OF ONE	STAFF ASSISTANCE TEAM	CAPT WILSON, 24 COMPW/ADC 284-5443

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File MK

		24 COMPW/CCE	
AS OF 26 MAR 82:			
9 MAR-30 MAR	MS. PACE, GS-12, AFAA AREA AUDIT OFFICE & PARTY OF TWO	CONDUCT AUDITS OF 24 COMPW ACTIVITIES	MAJ PROUT, 24 COMPW/AC 284-4554
21 MAR-3 APR	LT COL MARQUARDT, USAFR LOWRY AFB, CO.	ATTORNEY ASSISTANCE	MAJ FEW, 24 CSG/JA 284-3052
6 APR-9 APR	LT COL KEHDE, HQ TAC LANGLEY AFB, VA. & PARTY OF ONE	ORIENTATION STAFF ASSISTANCE VISIT	CAPT SMALL, 24 COMPW/SL 284-3268
12 APR-16 APR	SMSGT DEAN, HQ TAC LANGLEY AFB, VA. & PARTY OF ONE	STAFF ASSISTANCE VISIT	CAPT SMALL, 24 COMPW/SL 284-3268
6 APR-11 APR	MAJ SNOVER, HQ TAC/FFC & PARTY OF ONE	PRE-ATC ANALYSIS/ STAFF ASSISTANCE VISIT	MSGT SMITH, 1978 CG/FFCV 284-6111
5 APR-16 APR	CAPT CONOVER, ARPC/JA LOWRY AFB, CO.	ATTORNEY ASSISTANCE	MAJ FEW, 24 CSG/JA 284-3052

(11)

File MK

	24 COMPW/CCE	
AS OF 26 MAR 82:		
9 MAR-30 MAR	MS. PACE, GS-12, AFAA AREA AUDIT OFFICE & PARTY OF TWO	CONDUCT AUDITS OF 24 COMPW ACTIVITIES MAJ PROUT, 24 COMPW/AC 284-4554
21 MAR-3 APR	LT COL MARQUARDT, USAFR LOWRY AFB, CO.	ATTORNEY ASSISTANCE MAJ FEW, 24 CSG/JA 284-3052
6 APR-9 APR	LT COL KEHDE, HQ TAC LANGLEY AFB, VA. & PARTY OF ONE	ORIENTATION STAFF ASSISTANCE VISIT CAPT SMALL, 24 COMPW/SL 284-3268
12 APR-16 APR	SMSGT DEAN, HQ TAC LANGLEY AFB, VA. & PARTY OF ONE	STAFF ASSISTANCE VISIT CAPT SMALL, 24 COMPW/SL 284-3268
6 APR-10 APR	MAJ SNOVER, HQ TAC/FFC & PARTY OF ONE	PRE-ATC ANALYSIS/ STAFF ASSISTANCE VISIT MSGT SMITH, 1978 CG/FFCV 254-6111
5 APR-16 APR	CAPT CONOVER, ARPC/JA LOWRY AFB, CO.	ATTORNEY ASSISTANCE MAJ FEW, 24 CSG/JA 284-3052

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(CONT'. AS OF 26 MAR 82)

30 MAR-28 APR

MR. MORKOVIN, GS-13 HQ TAC
LANGLEY AFB, VA. & PARTY
OF ONE

DESIGN ASSISTANCE

LT COL CHOATE,
24 CSG/DE
284-5259

30 MAR-6 APR

CMSGT CHAPPELL, TCD LANGLEY
AFB, VA.

STAFF ASSISTANCE

SMSGT McCOLLISTER,
1978 CG/CCF
284-3505

2 MAR-13 MAR	MR. MCINTOSH, DALE CITY, OK. & PARTY OF FIVE	CONTRACT FIELD TEAM/ INSTALL UH-1N STROBE LIGHT MOD	CAPT WILSON, 24 COMPW/MAA 284-5142
8 MAR-19 MAR	CAPT FLETCHER, ARPC/JA LOWRY AFB, CO.	ATTORNEY ASSISTANCE	MAJ FEW, 24 CSG/JA, 3052
9 MAR-15 MAR	LT COL NORMAN, HQ TAC LANGLEY AFB, VA. & PARTY OF FOUR	STAFF ASSISTANCE VISIT	CAPT FRENCH, DET 5, 5MM 284-5910
9 MAR-30 MAR	MS. PACE, GS-12, AFAA AREA AUDIT OFFICE & PARTY OF TWO	CONDUCT AUDITS OF 24 COMPW ACTIVITIES	MAJ PROUT, 24 COMPW/AC
15 MAR-19 MAR	LT COL O'MORROW, HQ MAC, SCOTT AFB, IL.	MAC COMMAND CONTROL STAN/EVAL	MAJ HAND 1300 MAS/DOC 284-5714
15 MAR-26 MAR	MAJ PUMP, ARPC/JA LOWRY AFB, CO.	ATTORNEY ASSISTANCE	MAJ FEW, 24 CSG/JA 284-3052

24 COMPW/CCE

AS OF 12 MAR 82:

19 JAN - 20 MAR	MR. GOODWIN, KELLY AFB, TX. & PARTY OF NINE	COMPLETION OF AN/GPN-24 RADAR INSTALLATION	MSGT CRUTCHFIELD, 24 COMPW/DCX 284-4069
1 MAR - 31 AUG	MR. LOPEZ, GW-12, KELLY AFB, TX. & PARTY OF FIVE	PERFORM PRE-INSTALLATION SURVEY	MSGT CRUTCHFIELD, 24 COMPW/DCX 284-4069
8 MAR - 19 MAR	CAPT FLETCHER, ARPC/JA LOWRY AFB, CO.	ATTORNEY ASSISTANCE	MAJ FEW, 24 CSG/JA, 284-3052
9 MAR - 15 MAR	LT COL NORMAN, HQ TAC LANGLEY AFB, VA. & PARTY OF FOUR	STAFF ASSISTANCE VISIT	CAPT FRENCH, DET 5, 5MW 284-5910
9 MAR - 30 MAR	MS. PACE, GS-12, AFAA AREA AUDIT OFFICE & PARTY OF TWO	CONDUCT AUDITS OF 24 COMPW ACTIVITIES	MAJ PROUT, 24 COMPW/AC 284-4554
15 MAR - 19 MAR	LT COL O'MORROW, HQ MAC, SCOTT AFB, IL.	MAC COMMAND CONTROL STAN/EVAL	MAJ HAND 1300 MAS/DOC 284-5714
15 MAR - 24 MAR	MR. KALISHMAN, HQ TAC LANGLEY AFB, VA. & PARTY OF TWO	FOLLOW-UP STAFF ASSISTANCE VISIT	MR. WOLFF, 24 CSG/DPC 284-5803

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(CONT., AS OF 12 MAR 82)

15 MAR - 26 MAR	MAJ PUMP, ARPC/JA LOWRY AFB, CO.	ATTORNEY ASSISTANCE	MAJ FEW, 24 CSG/JA 284-3052
16 MAR - 18 MAR	COL ANDERSON, SCOTT AFB, IL. & PARTY OF ONE	AEROMEDICAL EVAL LIAISON VISIT	LT CAMPBELL 24 COMPW/SG 284-4649
17 MAR - 19 MAR	COL BURR, AWC/EDPS MAXWELL AFB, AL.	EDUCATIONAL ASSISTANCE PROGRAM	MR. CASTRO, 24 CSG/DPE 284-4863
21 MAR - 3 APR	LT COL MARQUARDT, USAFR LOWRY AFB, CO.	ATTORNEY ASSISTANCE	MAJ FEW, 24 CSG/JA 284-3052
5 APR - 16 APR	CAPT CONOVER, ARPC/JA LOWRY AFB, CO.	ATTORNEY ASSISTANCE	MAJ FEW, 24 CSG/JA 284-3052
6 APR - 9 APR	LT COL KEHOE, HQ TAC LANGLEY AFB, VA., & PARTY OF ONE	ORIENTATION STAFF ASSISTANCE VISIT	CAPT SMALL, 24 COMPW/SL 284-3268
6 APR - 10 APR	BRIG GEN DELANDRO, EX. DIRECTOR MILITARY POSTAL SERVICE, WASHINGTON, D.C.	POSTAL SERVICE VISIT	MAJ HORTON, 4400 AIRPS/CC 284-3208
12 APR - 16 APR	SMSGT DEAN, HQ TAC LANGLEY AFB, VA. & ONE	STAFF ASSISTANCE VISIT	CAPT SMALL, 24 COMPW/SL 284-3268

File MB

24 COMPW/CCE

AS OF 19 MAR '82:

9 MAR - 30 MAR	MS. PACE, GS-12, AFAA AREA AUDIT OFFICE & PARTY OF TWO	CONDUCT AUDITS OF 24 COMPW/ACTIVITIES	MAJ PROUT, 24 COMPW/AC 284-4554
15 MAR - 24 MAR	MR. KALISHMAN, HQ TAC LANGLEY AFB, VA., & PARTY OF TWO	FOLLOW-UP STAFF ASSISTANCE VISIT	MR. WOLFF, 24 CSG/DPC 284-5803
15 MAR - 26 MAR	MAJ PUMP, ARPC/JA LOWRY AFB, CO.	ATTORNEY ASSISTANCE	MAJ FEW, 24 CSG/JA 284-3052
21 MAR - 3 APR	LT COL MARQUARDT, USAFR LOWRY AFB, CO.	ATTORNEY ASSISTANCE	MAJ FEW, 24 CSG/JA 284-3052
5 APR - 16 APR	CAPT CONOVER, ARPC/JA LOWRY AFB, CO.	ATTORNEY ASSISTANCE	MAJ FEW, 24 CSG/JA 284-3052
6 APR - 9 APR	LT COL KEHOE, HQ TAC LANGLEY AFB, VA., & PARTY OF ONE	ORIENTATION STAFF ASSISTANCE VISIT	CAPT SMALL, 24 COMPW/SL 284-3268
6 APR - 10 APR	BRIG GEN DELANDRO, EX. DIRECTOR MILITARY POSTAL SERVICE, WASHINGTON, D.C.	POSTAL SERVICE VISIT	MAJ HORTON, 4400 ATRPS/CC 286-3208

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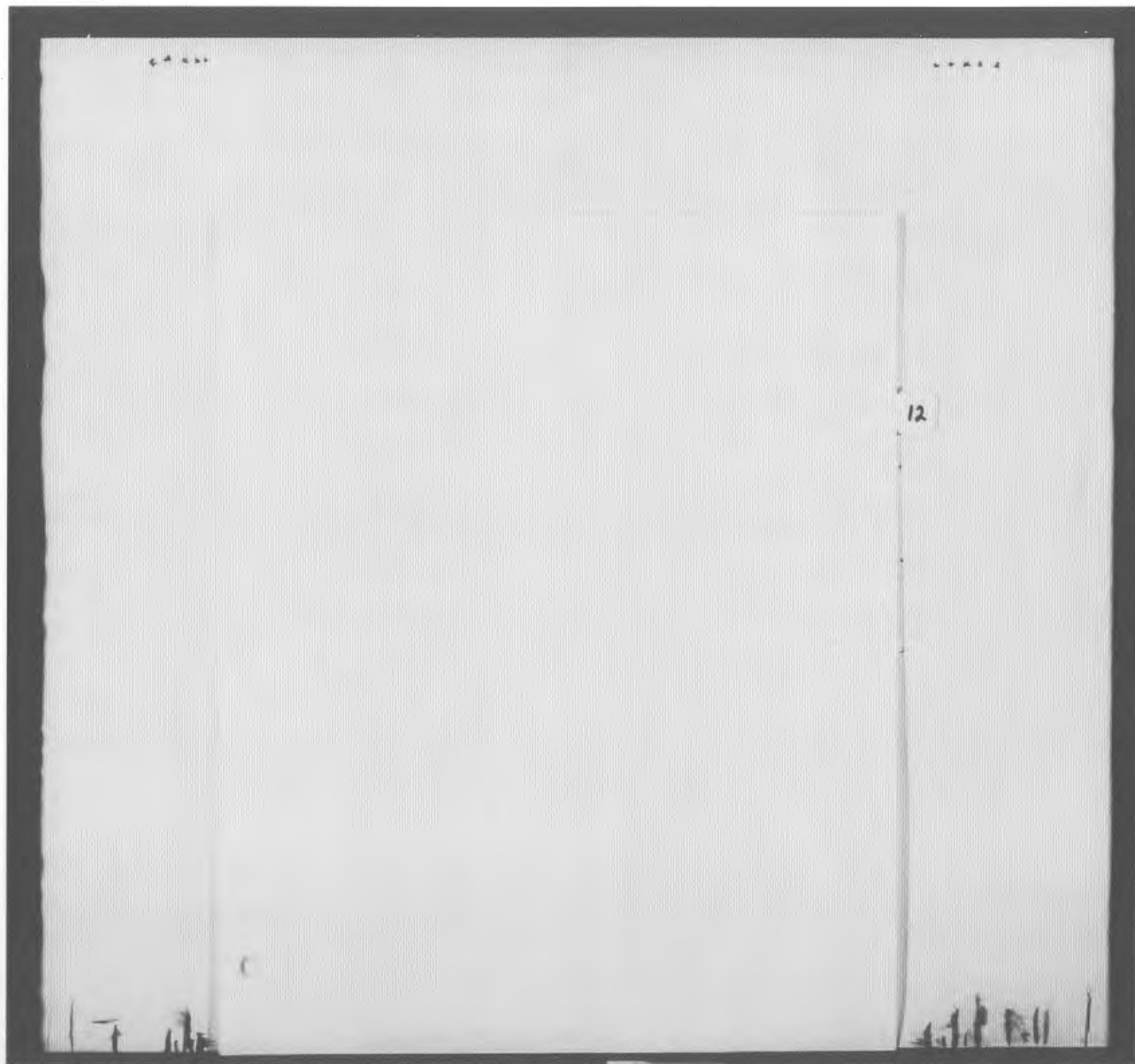
(CONT'D., AS OF 19 MAR 82)

12 APR - 16 APR

SMSGT DEAN, HQ TAC
LANGLEY AFB, VA., &
PARTY OF ONE

STAFF ASSISTANCE
VISIT

CAPT SMALL,
24 COMPW/SL
284-3268



(12)

PROTOCOL - 10/1

Minimum Additional Requirements:

In this functional area one additional Sergeant (E-5, 702X1, Spanish qualified) is required to assist the Chief of Protocol in planning, coordination, briefings and tours of Latin American and US dignitaries.

Impact Statement:

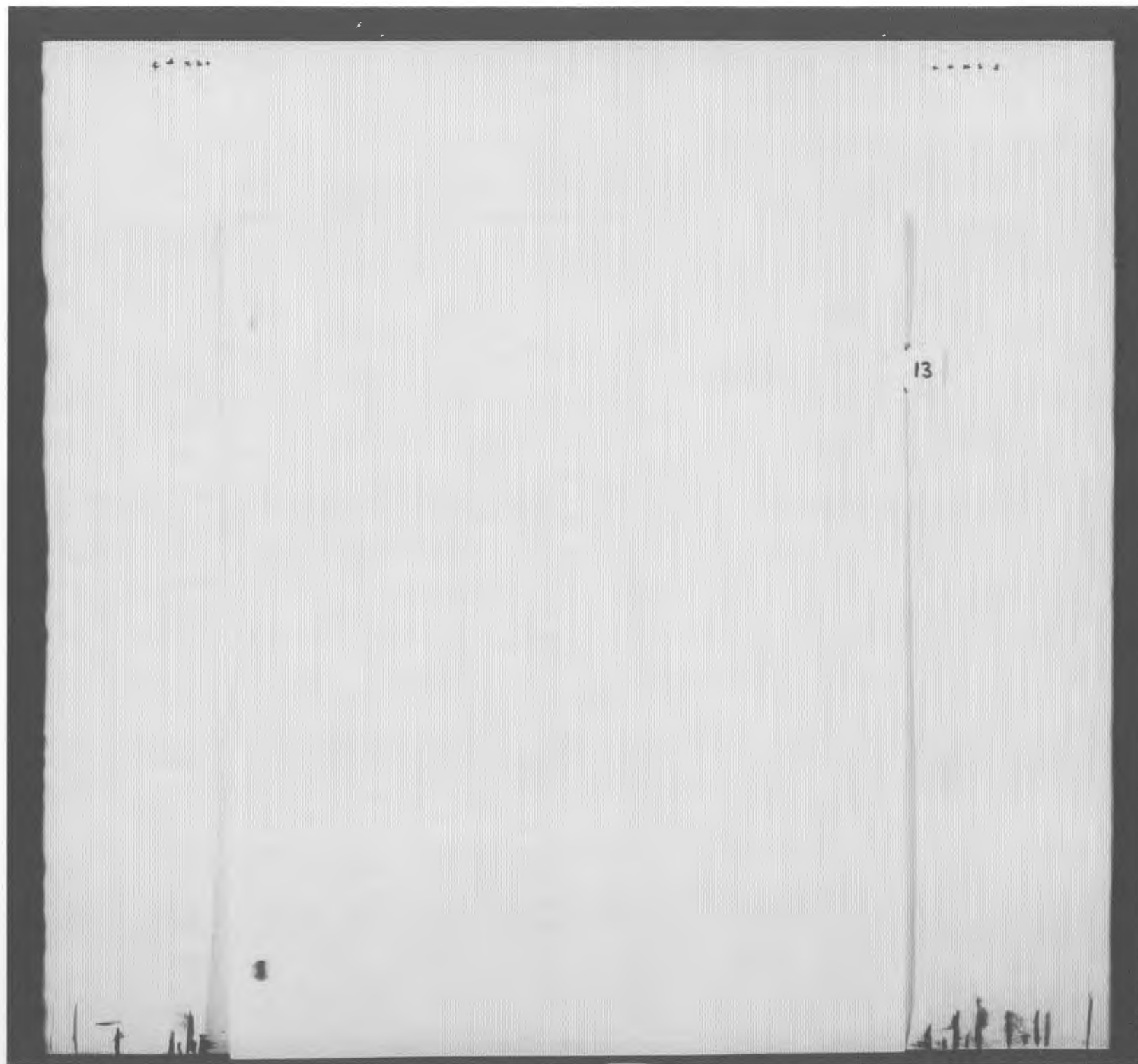
Howard AFB is visited by transient aircrews of the Latin American countries in North, Central and South America to include the Caribbean Basin. In keeping with our relations with these foreign countries, it is in the best interest of our country and the United States Air Force to maintain a friendly, courteous and sociable relationship with the various visiting officials from these countries. The traffic of transient aircrews from Latin American countries has increased since October 1981. This office is also involved in preparing invitations, coordinating billeting arrangements, (which include opening and closing bed cards), setting up luncheons, dinners and receptions for foreign officers, ambassadors, and cabinet level members of Latin American Governments. Conferences we are involved in are the international PREPLAN conference which has approximately 40 delegates each year, Latin American Honor Graduate tours, sponsored by the USAF Chief of Staff with 10 officers, International Conference for the Chiefs of Staff of the Air Force with 40 delegates and the International Telecommunications System of the Air Forces Conference with 30 delegates.

We have not met a few DVs because of a lack of Protocol personnel. Numerous occasions we have to solicit help in escorting DVs which we would normally attend to, but cannot due to other commitments. Compensatory time off for after hour calls, extended duty days, and weekend work has not been practical due to normal workload.

During the period 14 September 1981 to 21 December 1981 Protocol responded to 77 calls outside normal duty hours (Atch #1). In addition personnel worked an average of two hours overtime per day. The combined effect resulted in an average day of 13.8 hours. During this period personnel performed duty on 66% of weekend days.

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FM 89MAW ANDREWS AFB MD//DON//

TO AIG 8170

RUESON/AMEMBASSY GEORGETOWN GUYANA

RUEHNP/USDAO PARAMARIBO NS

RUEHBR/USDAO BRASILIA BR//AIRA//

RUESLM/USDAO LIMA PE

RUESBG/USDAO BOGOTA COLOMBIA//AIRA//

RUESJO/CHUSOCC SAN JOSE CS

RUESMG/USMID MANAGUA NU

INFO RUEOAWA/89MAW ANDREWS AFB MD//DON//

RUENCD/DEPT OF STATE WASH DC

RUEAHQA/HQ USAF WASH DC//AFCEAN/XOXXI/XBOTA//

RUEIAA/DIRNSA FT GEORGE G MEADE MD//V1//

RUESUA/USDAO PIO DE JAMIERO BR//AALUSNA//

RUEOAWA/89MAW ANDREWS AFB MD//DC//

RUEKNN/MEACP OFFUTT AFB NE//SC//

RUCLEFA/31CSG HONESTEAD AFB FL//CC/OTM//

RUCLEFA/31TFB HONESTEAD AFB FL//CC/CCP/DD/MAEBT//

BT

100 02 RUEOAWA7250 UNCLAS = T O FOUO

UNCLAS E F T O FOUO 21

SUBJ: 89MAW MSN 1029

1. IAW USAF FCG, REQUEST OVERFLY/LANDING CLNC+ WHERE REQUIRED FOR

USAF/MAC C-137C/26000. RADIO CALL SIGN SAM 26000. MSN 1029. ACFT

CRDR LT COL ROBERT A. LAZARD AND CREW (ALL U.S. CITIZENS).

2. ITINERARY FOLLOWS (TIMES ZULU/LOCAL):

ARRIVE	PLACE	ICAO	DEPART
	ANDREWS AFB MD	KADW	17/1405/0915 NOV
17/1625/1125	HONESTEAD AFB FL	KHST	17/1800/1300
18/0120/172220	BRASILIA BR	SNBR	18/1600/1300
18/1720/1420	CAMPINAS BR	SNKP	19/1130/0830
19/1420/1120	IQUITOS, PERU	SPBT	19/2200/1700
19/2330/1830	BOGOTA, CO	KCBG	20/0330/192230
20/0520/192230	SAN JOSE, CR	KROC	20/2335/1735

IMMEDIATE

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IMMEDIATE

21/0415/20/2315 ANDREWS AFB MD KADM
3. FOR GUYANNA, SURINAM, BRASIL, COLUMBIA, PERU: SHORT NOTICE
DIPLOMATIC CLEARANCE PROCEDURES HAVE BEEN APPROVED BY HQ, USAF/XOXXI
WITH THE CONCURRENCE OF THE DEPT OF STATE.
4. REQUEST ALL ACTION ADDRESSEES ACKNOWLEDGE RECEIPT OF THIS MSG.
PAGE 03 RUEOAWA7250 UNCLAS E F T O FOUO
SEND ALL REPLIES AND CLNCS TO BNNAM ANDREWS AFB MD/DOH/DOCP AND
AFTER 17 NOV INCLUDE APPROPRIATE ENROUTE STATIONS AND USAF AERO STA
ANDREWS AFB MD (HUEGGA) AS INFO ADDRESSEES ON ALL REPLIES. PLS
INCLUDE MSN NNR 1029 WITH ALL REPLIES AND CLNCS. PHONE: COMML
(301) 981-2855/ATVN 858-2855. (AFTER OUR DUTY HOURS: COMML 981-
4181/ATVN 858-4181)
5. FOR ALL STOPS:
A. UPON ARRIVAL, ACFT WILL REQUIRE 2 SETS PAX SVC STEPS 10 FT HIGH
AND AN H32A-60 POWER CART (OR EQUIV) TO BE PLUGGED INTO ACFT INMED
UPON BLOCK-IN AND PRIOR TO ENGINE SHUTDOWN. ALSO, REQ A CONVEYOR
BELT FOR PAX BAGGAGE HANDLING (DURING RON STOPS), AND FLEET SERVICING
(NORMAL 30EING 707 SERVICING WILL SUFFICE).
B. FOR DEPARTURE, REQ MA-1A AIRCART (OR EQUIV), H32A-60 POWER CART,
PAX SVC STEPS, AND CONVEYOR BELT, AND ACFT GRND HEATER/AIR CONDITION-
ING UNIT TWO HRS PRIOR TO DEPT (IF CONDITIONS WAPRANT).
C. SERVICING REQUIREMENTS FOLLOWS:

PLACE	FUEL/LOS(APPROX)	WET ICE(LBS)	DRY ICE(LBS)
ASILIA	NONE	100	50
AMPINAS	60,000	100	0
IGUIOS	25,000	100	0

PAGE 04 RUEOAWA7250 UNCLAS E F T O FOUO

BOGOTA	30,000	100	0
SAN JOSE	60,000	100	50

D. REQUEST ALL JET FUEL, FLEET SERVICE AND DRY ICE INMED UPON
ARRIVAL. REQUEST ALL WET ICE TWO HRS PRIOR TO DEPT.
6. SECURITY REQUIREMENTS
A. FOR ALL RON STOPS: THIS IS A PRESIDENTIAL AIRCRAFT. AIRCRAFT
SECURITY GUARDS WILL ACCOMPANY THIS MISSION. IN ADDITION TO THE
AIRCRAFT SECURITY GUARD WHO WILL REMAIN WITH THE AIRCRAFT, REQUEST
YOU PROVIDE THE SECURITY SUPPORT REQUIRED BY AFM 207-23, CHAPTER 2.
TWO BOUNDARY GUARDS AND A MOBILE RESPONSE FORCE CAPABILITY ARE
NEEDED FOR THE ENTIRE GROUND TIME. THEY MAY BE CIVIL/AIRPORT POLICE.

IMMEDIATE

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IMMEDIATE

FOREIGN MILITARY PERSONNEL OR AMERICAN MILITARY/CONTRACT SECURITY. REQUEST TWO VEHICLES FOR AIRCRAFT SECURITY GUARDS. ONE VEHICLE WILL BE USED AT THE ENTRY CONTROL POINT BY THE AIRCRAFT'S SECURITY GUARD. THE OTHER VEHICLE IS NEEDED TO CHANGE GUARDS AND TRANSPORT THEM BETWEEN THE AIRCRAFT AND THEIR QUARTERS. A DRIVER IS REQUIRED FOR THE GUARD CHANGE VEHICLE. OTHER REQUIREMENTS ARE: (1) TEN STANCHIONS AND 600 FEET OR CORD OR ROPE TO COMPLETELY ENCIRCLE AND ISOLATE THE AIRCRAFT. (2) LIGHTING TO ADEQUATELY ILLUMINATE ALL FOUR SIDES OF THE AIRCRAFT AT NIGHT. (3) FOUR RESTRICTED AREA OR WARNING SIGNS PAGE 05 TUCDAV7258 UNCLAS E F T O FOUO WRITTEN IN THE LOCAL LANGUAGE TO BE DISPLAYED ALONG THE ROPED BARRIER. (4) COMMUNICATION CAPABILITY, RADIO OR TELEPHONE, BETWEEN THE AIRPORT SENTRY AND THE EMBASSY OR LOCAL/AIRPORT POLICE HEADQUARTERS. CHARGES WILL BE PAID BY AF FORM 15, OR A FUND CITE NUMBER WILL BE FURNISHED UPON REQUEST.

8. FOR STOPS AT IQUITOS AND BOGOTA: REQUEST YOU ARRANGE FOR A SECURITY GUARD, PATROL OR LAW ENFORCEMENT REPRESENTATIVE TO BE PRESENT DURING ENTIRE GROUND TIME. THIS IS AN ESSENTIAL ELEMENT OF OUR ANTI-HIJACK PROCEDURES.

9. FOR AMEMBASSY GEORGETOWN: ACFT WILL ENTER MLCR 17/2120Z VIA UAZO AND EXIT VIA UA-50 AT KDXM 17/2150Z.

10. FOR USDAO PARAMARIBO: ACFT WILL ENTER MEZY FIR AT KUNM 17/2150Z AND EXIT AT ACRI 17 NOV 2214Z.

11. FOR USDAO BRASILIA: ACFT WILL ENTER SBRL FIR AT ACRI (0156N 5626W) 17 NOV 2214Z. UA-50 TO BKS. ROUTE FROM SBRL TO SBKP: SID TO PONTE, UG-4 CPM. ROUTE FROM SBKP TO SPOT: SID TO PIRA UL-5 EFREV, UA-33 LET (0411S 06956W). EXIT SBRL FIR 19/1532Z.

12. FOR USDAO LIMA: ACFT WILL ENTER SPIN AT LET, 19/1532Z UA-33 IGT. ROUTE FROM SPOT TO RCHO A-42 TO ENRUT (EXIT SPIN 19/2222Z).

13. FOR USRLO MANAGUA: ACFT WILL ENTER NCIRAGUA VIA R-7 20/2350Z PAGE 06 TUCDAV7258 UNCLAS E F T O FOUO AND EXIT AT CRUA 21/0025Z.

BT
#7258
NNNN

IMMEDIATE

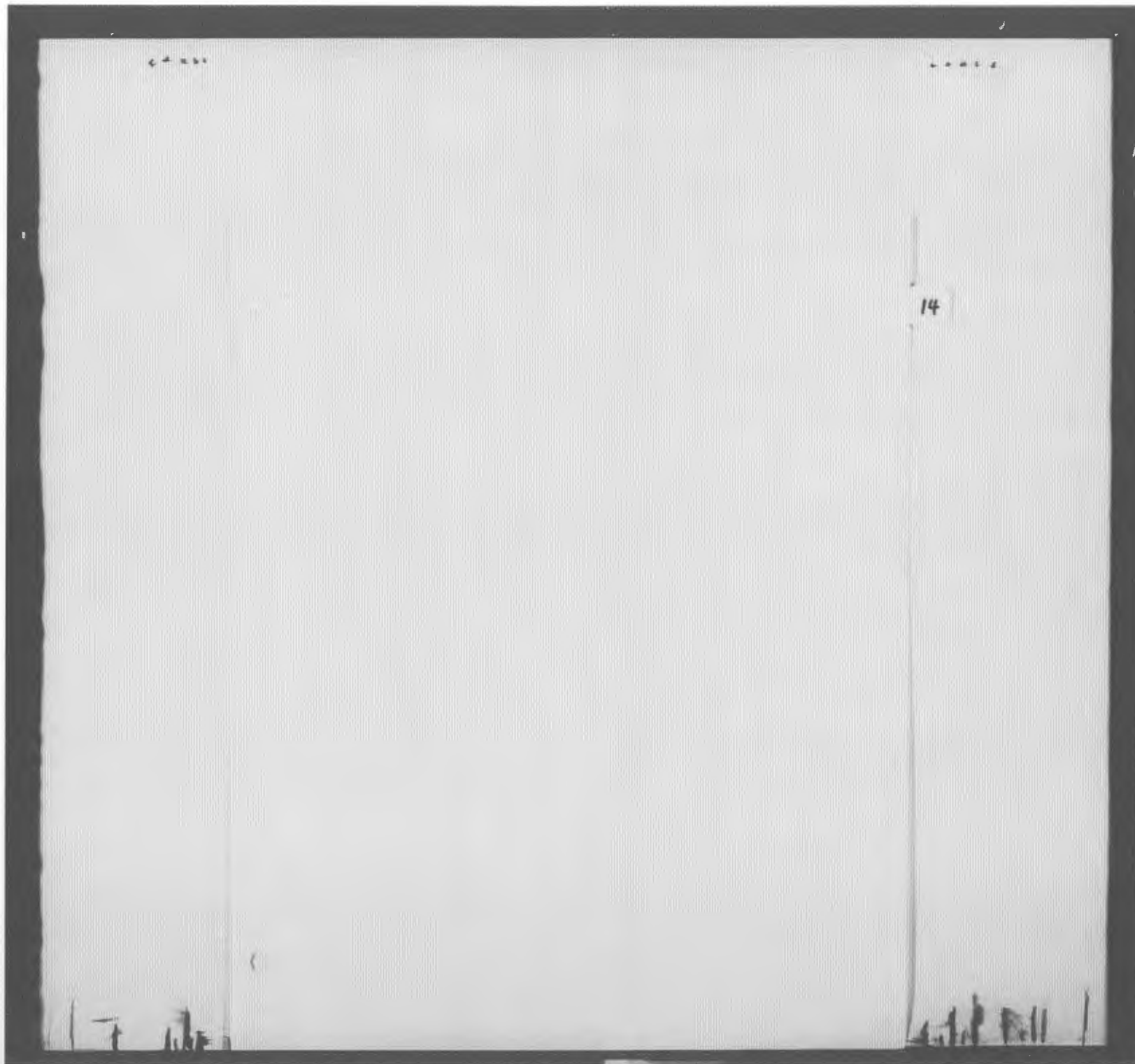


TABLE 2 (continued)

ALL INFORMATION CONTAINED HEREIN IS UNCLASSIFIED
DATE 10-18-82 BY 60322 UCBAW

1410052

W6/CC
DO
MA

1978, CG

45430

01 24 COMPM MSG 101705Z NOV 82

A. CUS MAINTENANCE: EQUIPMENT FOR GROUND MOVEMENT AND TO GROUND JACK THE AIRCRAFT IS NOT REQUIRED. 1-4 QUALIFIED MAINTENANCE PERSONNEL WILL ACCOMPANY THE AIRCRAFT. THEREFORE 24TH CARS MAY BE ASKED TO ASSIST ONLY. THE FOLLOWING EQUIPMENT/SUPPORT ITEMS ARE PROVIDED FOR PLANNING PURPOSES. SUITABLE SUBSTITUTES MAY BE USED.

- (1) (U) ONE C-1 STAND
(2) (U) ONE A-1 STAND
(3) (U) ONE B-4 STAND
(4) (U) TWO H-5 STANDS

(4) (b) 100 GALLONS LIQUID OXYGEN AND PROTECTIVE EQUIPMENT TO BE USED ON AIRCRAFT ARRIVAL.

IMPLICATIONS

• SECRET •

IMMEDIATE

SECRET

14

- (46) (U) ONE NITROGEN HIGH PRESSURE COMPRESSOR, 1 CYCLE/2000 PSF MINIMUM.
(47) (U) TEN CHOCKS (56")
(48) (U) POTABLE WATER SERVICING TRUCK OR GARDEN HOSE TO NEAREST DRINKING WATER TAP.
(49) (U) THREE AN 32A-60 UNITS WITH 60 FT DUCTS OR TWO RA-1A START UNITS WITH 60 FT DUCTS.
(100) (U) 6 NF-2 LIGHT UNITS.

PAGE 1 RICKMANN4045 S E C R E T

- (11) (U) RADIO EQUIPPED VEHICLE OR MAINTENANCE NET.
(12) (U) 60 FT HIGH REACH VEHICLE TO BE USED UPON AIRCRAFT ARRIVAL.
(13) (U) FLEET SERVICE VEHICLE TO BE USED UPON AIRCRAFT ARRIVAL AND DEPARTURE.

D. (U) TRANSPORTATION: SIXTEEN VEHICLES ARE REQUIRED FOR THE DURATION FOR ALERT RESPONSE AND TO TRANSPORT SHIFT WORKERS. VEHICLES MUST BE 5 PASSENGER CAPACITY MINIMUM, FOUR DOOR IF POSSIBLE. IF RENTALS ARE REQUIRED, VINYL TOPS CANNOT BE USED. FUND CITE FOR RENTALS CAN BE OBTAINED FROM HQ SAC/DOCA. TWO ADDITIONAL VEHICLES MAY BE REQUIRED FOR ADVANCE TEAM USE AND NON-ALERT PERSONNEL. THE MOST DIRECT ROUTES FROM BILLETTS AND MESSING FACILITIES SHOULD BE ANNOTATED ON BASE MAPS PROVIDED ALERT FORCE UPON ARRIVAL. IF POSSIBLE, ROUTES SHOULD BE MARKED WITH ALERT ROUTE SIGNS. PARKING SPACES SHOULD BE PROVIDED AT BILLETTS FOR ALL VEHICLES AND AS MANY AS POSSIBLE AT DINING FACILITIES.

100 BILLETING: APPROXIMATELY 87 PERSONNEL WILL ARRIVE ABOARD THE E-4 AIRCRAFT TO INCLUDE TWO D-6'S. ALERT BILLETING WILL BE REQUIRED FOR APPROXIMATELY 70 PERSONNEL INCLUDING ONE D-6 WHO IS ALERT FORCE COMMANDER. REMAINING 17 PERSONNEL, INCLUDING ONE D-6, PLUS 4 ADVANCE PARTY PERSONNEL CAN BE BILLETED AT OTHER NON-ALERT LOCATIONS.

PAGE 4 RICKMANN4045 S E C R E T

ALERT COMPLEMENT INCLUDES 4 FEMALES.

D. (U) SECURITY: SECURITY REQUIREMENTS WILL BE IAW AFR 207-1/207-3. BILLET SECURITY WILL REQUIRE SINGLE CONTROLLED ENTRY POINT, BOUNDARY SENTRY AND EXTERIOR PERIMETER LIGHTING IF AVAILABLE. IN ADDITION, ROPES AND STANCHIONS AROUND BUILDING IF AVAILABLE. AIRCRAFT SECURITY WILL REQUIRE 6 NF-2 TYPE LIGHTS, APPROXIMATELY 900 FEET OF ROPE WITH STANCHIONS AND RESTRICTED AREA SIGNS. IN ADDITION A CLOSE BOUNDARY SENTRY WILL BE REQUIRED ALONG WITH A TWO-HOUR 5 MINUTE SPT.

IMMEDIATE

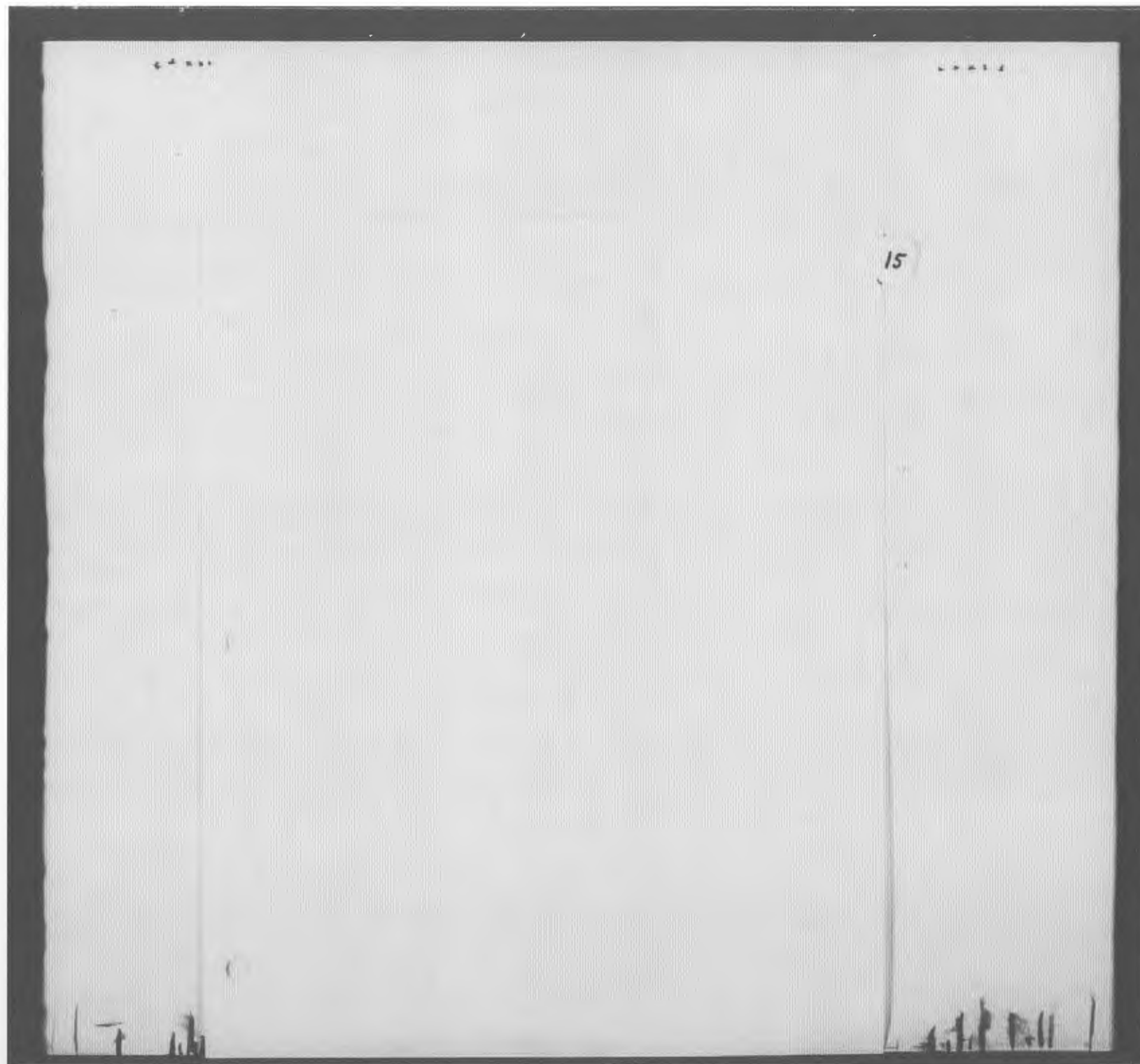
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14

IMMEDIATE

REQUEST ONE PORTABLE RADIO ON SECURITY NET FOR NEACP SECURITY
POLICEMAN ON DUTY AT AIRCRAFT.
E. (C) COMMUNICATIONS: A 25 PAIR BAMP CABLE IS REQUESTED FOR NEACP
COMM LINKS. CONNECTOR IS NOT NECESSARY BUT CABLE ENDS MUST BE
STRIPPED, TINNED, AND PAIRS LABELED. NEACP MESSAGE TRAFFIC WILL BE ALT
ROUTED TO YOUR COMMUNICATIONS CENTER AND PICKED UP BY OPERATIONS TEAM
MEMBERS ON A PERIODIC BASIS. JPS TEAM WILL PROVIDE LETTER CONTAINING
NAMES OF PERSONNEL AUTH TO PICK UP AND SEND MESSAGES AND DETERMINE
PICK-UP SCHEDULE ON ARRIVAL.
2. (S) AN ADVANCE PARTY OF FOUR PERSONNEL WILL ARRIVE PANAMA ON OR
ABOUT 29 NOV 82 TO ASSIST AND ARRANGE FOR NEACP SUPPORT.
BILLINGS AND TRANSPORTATION WILL BE REQUIRED AS DISCUSSED EARLIER.
PAGE 5 RUEKNNAR045 S E C R E T
TEAM COMPOSITION AND ARRIVAL TIME WILL BE FORWARDED UNDER SEPARATE
MESSAGE. ADVON TEAM WILL REQUEST MEETINGS WITH VARIOUS BASE AGEN-
CIES UPON ARRIVAL.
3. (U) NEACP POC IS MSGT MCSAENEY, AUTOVON 271-6293, SECURE 4544
OR MSGT CHILDRESS AUTOVON 271-6294.
DECL OADR
BT
#6083
NNNN

IMMEDIATE



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SECRET
SUBJECT: HEAD SPECIAL MISSION (U)
REFS: A. DCS J3/J36 NSG 271938Z OCT 82 (S) (NOTAL)

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1. P. 100

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The answer

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Approved By

750-244-5000

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29 Nov 1952

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(15)

B. WCAP RSG 027220Z NOV 82 453 (NOTAL)
C. WCAP RSG 027220Z NOV 82 453 (NOTAL)
D. WCAP RSG 161430Z NOV 82 453 (NOTAL)
E. WCAP RSG 161630Z NOV 82 453 (NOTAL)
02 54 CONGEN SMO PAULB BR. PLEASE PASS TO DOL KIDNAP/DOOL SAULEY.
EACH ADVON IN-PLACE AT VIRA COPOS ARPT/CAMPINAS BR.
160 3 RIENK74056 S E C H E T
4 45) EICGOTE DEPOSED ECHO BRAVO/SO PAULB BR. VERGUND ECHO ALFA
WARD KFB BR CZ.
4 45) 1110020VZ
ARRIVE LOCATION DEPART

ARRIVE	LOCATION	DEPART
010115Z DEC 82	OFFUTT AFB NE	301500Z NOV 82
011953Z DEC 82	CAMPINAS BR	031145Z DEC 82
100	HOWARD AFB TX	TBD
100	OFFUTT AFB NE	

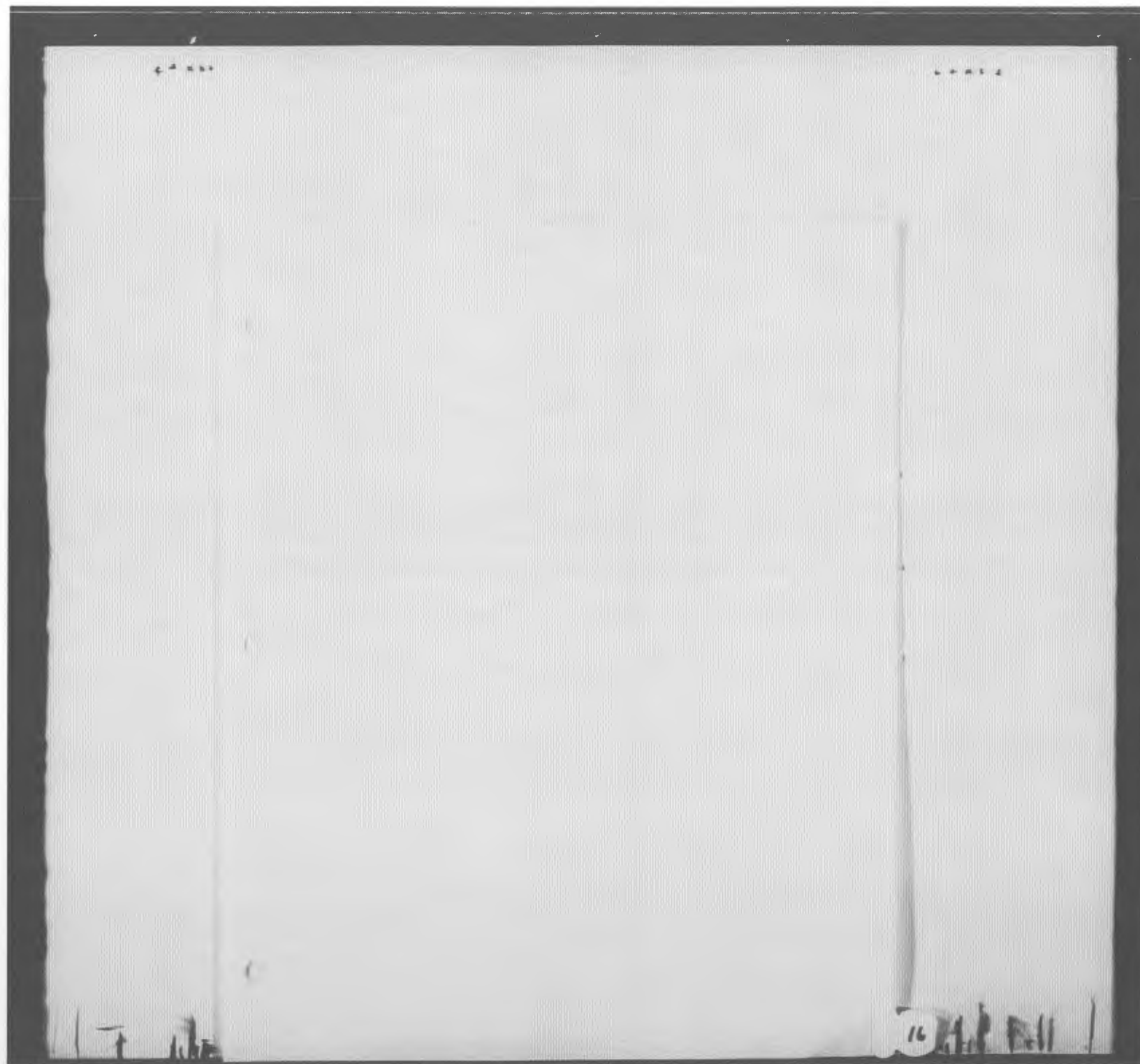
1. (C) CELL SIGNS:
A - 30 NOV - FROTH 25
B - 3 DEC - FLIT 44
C - 8 DEC - KASA 63

1. (U) DIAPYLOS: ARRANGEMENTS FOR QUARTERING WILL BE COORDINATED BY
FROM ADVON REPRESENTATIVES AT EACH LOCATION.

1. (P) FIELD REQUEST 150,000 LB UPLOAD ON ARRIVAL AT CARPINS (30
0V) APPROXIMATELY 205,000 LB UPLOAD ON ARRIVAL AT HOWARD AFB (3
0E).

(C). (5) REMARKS: THE AIRCRAFT WILL BE ON ALERT WITH A 240,000 LB FUEL LOAD AT BOTH LOCATIONS. HOWEVER DUE TO THE REQUIREMENT TO CONTINUALLY RUN AN ENGINE AND APU AT HOWARD AFB IT WILL BE NECESSARY ON PERIODIC REFUELING TO MAINTAIN ADEQUATE ALERT FUEL LOAD REQUIREMENTS. ALSO, THE POSSIBILITY EXISTS FOR AN ADDITIONAL AIRBORNE MISSION ON 4 DEC. THE PLACP WOULD LAUNCH FROM HOWARD PROVIDE AIRBORNE OVERAGE TO THE PRECINCT IN 4000HRS. RECOVER AT HOWARD AND REFUEL BEFORE FINAL DEPARTURE FOR RETURN TO CONUS. THIS CONTINGENCY WILL BE COORDINATED BY THE OPERATIONS TEAM CHIEF AND AIRCRAFT COMMANDER ON ARRIVAL AT HOWARD.

BY *[Signature]*



16

IMMEDIATE

 * ~~SECRET~~ *

16

10 HOURS. BECAUSE OF THIS SHORT STAY, UNIQUE SUPPORT EQUIPMENT MAY NOT BE AIRLIFTED IN. CAN YOU FURNISH SUPPORT EQUIPMENT SUCH AS JETWAY, PORTABLE WATER SERVICING EQUIPMENT, AIRCRAFT JACKS, STANDS, ETC.? CAN AIRCRAFT BE PARKED TO FACILITATE RAPID ACCESS BY THE RESPONDING ALERT FORCE AND ACCESS TO THE PRIMARY RUNWAY? DUE TO POWER REQUIREMENTS, AN ENGINE MAY BE RUN CONTINUOUSLY; PARKING LOCATION MUST FACILITATE THIS POSSIBILITY.

6. (1) THE COMMAND CENTER ON THE AIRCRAFT WILL BE MAINTAINED AND OPERATED CONTINUOUSLY ON THE GROUND. TO SUPPORT VOICE AND RECORD COMMUNICATIONS ONBOARD THE AIRCRAFT FOR OUR GROUND OPERATION, WE NEED THE FOLLOWING COMMUNICATIONS INFORMATION:

(1) WHAT IS THE DESIGNATION OF THE COMMUNICATIONS ACTIVITY WHICH PROVIDE OUR COMMUNICATIONS SUPPORT?
 (2) A RAMP CABLE CONTAINING 25 TELEPHONE PAIRS IS REQUIRED FROM AIRCRAFT TO A TELEPHONE LINE INTERFACE POINT IN CLOSE PROXIMITY TO THE AIRCRAFT PARKING LOCATION. CAN YOU PROVIDE THIS CABLE AND WHAT IS THE ESTIMATED DISTANCE FROM THE TERMINAL BLOCK TO THE PROPOSED AIRCRAFT PARKING LOCATION?

7. (1) CAN YOU PROVIDE DIRECT ACCESS BY THE AIRCRAFT TO THE AUTOVON SYSTEM USING THE RAMP CABLE? WHAT IS THE PRESENT AUTOVON NUMBER(S) FOR YOUR BASE AND WHAT IS THE HIGHEST PRECEDENCE AND ACCESS AUTHORIZED FOR ORIGINATOR OF AUTOVON CALLS?

8. (1) CAN YOU PROVIDE THE FOLLOWING LOCAL TELEPHONE COMMUNICATIONS CAPABILITIES:

1) (1) DIRECT ACCESS TO THE BASE SWITCHBOARD?
 2) (1) COMMERCIAL/MILITARY OR COMMON DROP TELEPHONES IN THE QUARTERS OF THE ALERT FORCE WHICH CAN BE ACCESSED RAPIDLY FROM THE AIRCRAFT.

9. (1) WHERE IS THE CLOSEST COMMUNICATIONS CENTER FOR ACCESS TO THE AUTOVON SYSTEM? WHAT IS THE DISTANCE AND TRAVEL TIME FROM THIS FACILITY TO THE AIRCRAFT PARKING LOCATION?

10. (1) NEACP IS WORKING WITH THE AIR FORCE FREQUENCY MONITOR FOR NEACP FREQUENCY CLEARANCES. BECAUSE OF THE SHORT LEAD TIME REQUEST YOU INITIATE FREQUENCY CLEARANCE ACTION ON THE FOLLOWING FREQUENCIES:

11. (1) 163.8875 MHZ AND 163.5125 MHZ. 2 WATT EIRP HANDHELD RADIOS

IMMEDIATE

 * ~~SECRET~~ *

IMMEDIATE

16

IN (VOICE) FOR DEEP SECURITY.

(2) (C) 139.875 MHZ AT 6 WATTS EIRP, AND 144.025 AT 25 WATTS EIRP FOR INDICED FOR PERSONNEL RESPONSE AND CONTROL.

(3) (C) THE FOLLOWING FREQUENCIES ARE IN MHZ AND WILL BE USED FOR SATELLITE SIGHTING VOICE AND RTTY DATA AT 1 KW PLP EIRP: 5860.0, 5870.0, 7470.0, 7531.0, 9809.0, 15449.0, 18882.0, 18823.0, 18565.0, 19750.0, 20167.0, 20407.0, 23872.0, 24826.0, 24978.0, 26532.0, AND 26539.0 MHZ.

(4) (C) THE FOLLOWING FREQUENCIES ARE IN MHZ AND WILL BE USED FOR DATA SATELLITE COMMUNICATIONS: 100 WATTS EIRP: 295.2, 317.145, 317.149, 317.21, 295.3, 317.245, 317.26, AND 317.31 MHZ.

PAGE 5 ZOEKXV44007 S E C R E T

(5) (C) THE FOLLOWING SHF FREQUENCY 6.0027 GHZ WILL BE USED FOR SATELLITE COMMUNICATIONS AT 5.57 KW EIRP.

2. (5) AN ADVANCE TEAM OF APPROXIMATELY SIX PERSONNEL WOULD BE DISPATCHED APPROXIMATELY ONE WEEK PRIOR TO NEACP ARRIVAL TO ASSIST IN SUPPORT ARRANGEMENTS. THESE PERSONNEL WOULD BE SEPARATE FROM THE ALERT FORCE AND REQUIRE TRAVELING AND TRANSPORTATION.

6. (U) WE REITERATE THAT THIS IS NOT A MISSION COMMITMENT, BUT BACKGROUND INFORMATION FOR PRELIMINARY PLANNING ONLY. HOWEVER, WE

WOULD APPRECIATE AN EXPEDITIOUS REPLY AND THE NAME AND PHONE NUMBER OF A SINGLE POINT OF CONTACT (PROJECT OFFICER). SHOULD IT BECOME NECESSARY TO UTILIZE A BASE IN PANAMA FOR PRESIDENTIAL SUPPORT, YOU WILL RECEIVE NOTIFICATION BY FORMAL EXECUTION MESSAGE, WITH DETAILS AS TO DATES, AIRFIELD AND ARRIVAL TIME AND NAMES OF OUR ADVON TEAM.

23. IS OF CONTACT WITH NEACP PRE LTC SAHLEY OR CMSGT MCSWEENEY, TELEPHONE AUTOVON 271-6293 OR WASHINGTON SWITCH (AV 227-1201) GHOP 230, SECURE PHONE NO. 4594.

RECL: DAUR

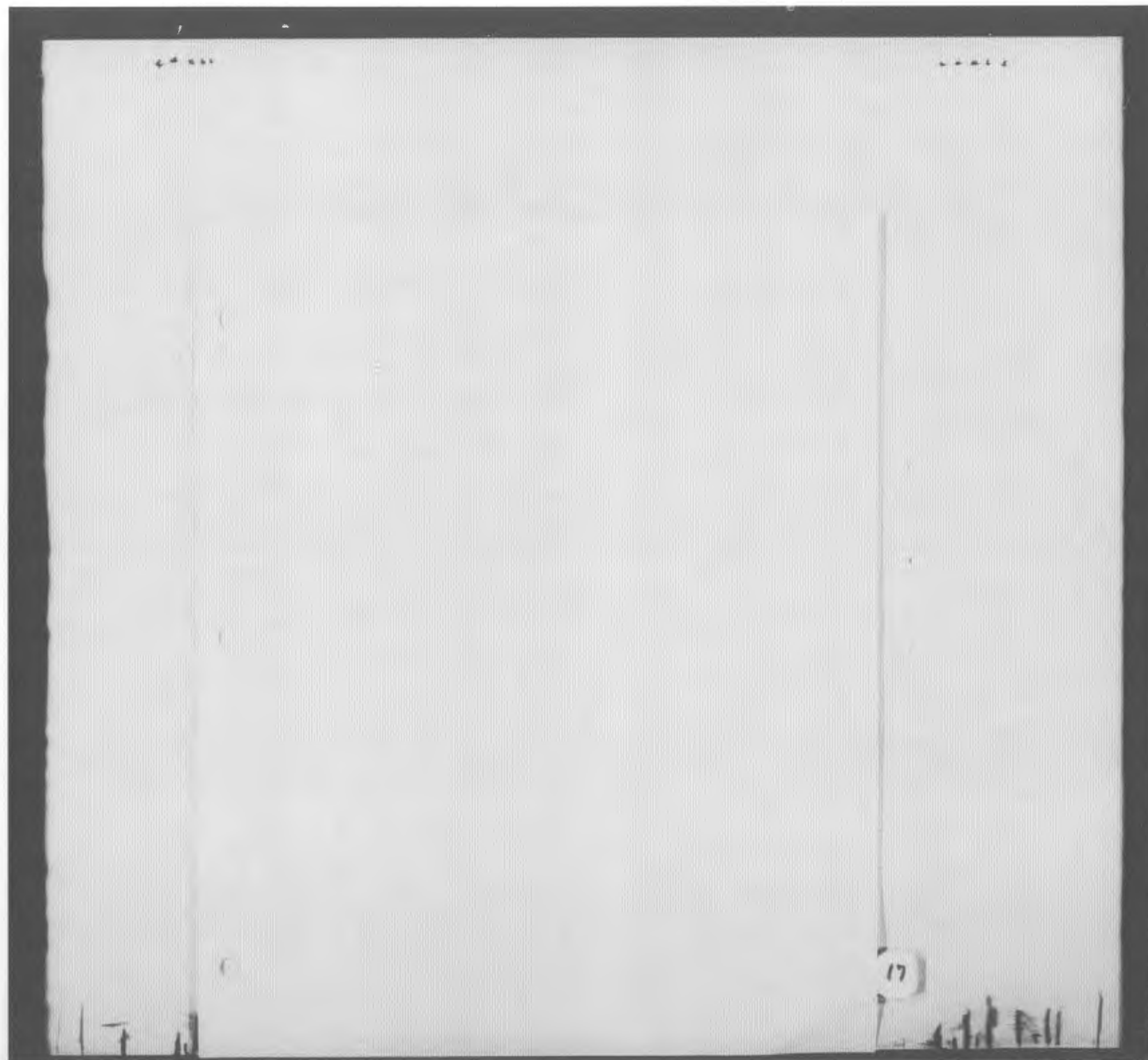
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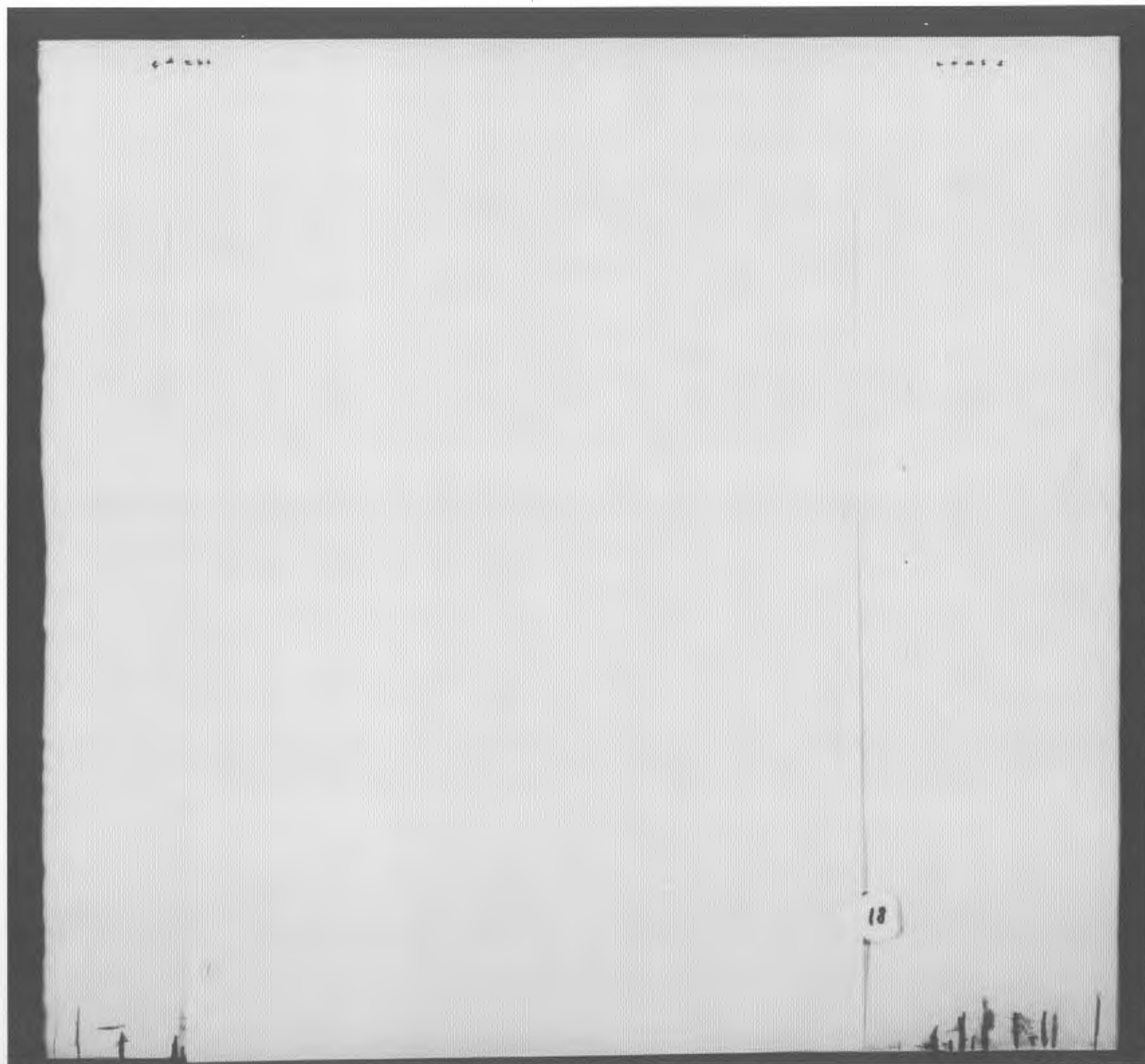
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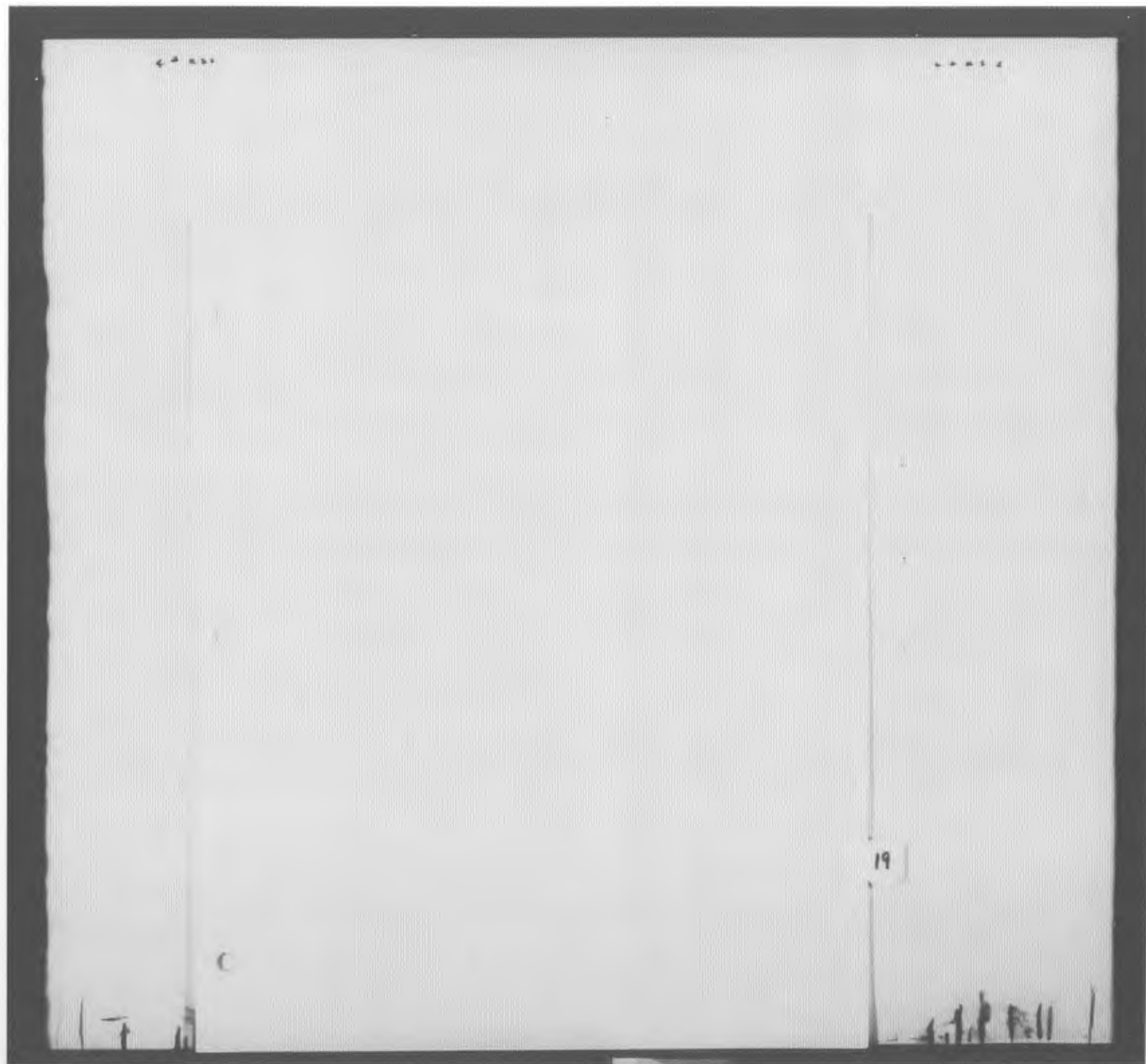
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E.O. 13526 Sec 3.3(b)(1)(2)(3)(4)(5)
(6)(7)(8)(9)





JOINT MESSAGE: JHM				UNCLASSIFIED E F T O			
PRECEDENCE	CLASS	PRECEDENCE	CLASS	PRECEDENCE	CLASS	PRECEDENCE	CLASS
02	UP						
MESSAGE HANDLING INSTRUCTIONS							
3. TRANSPORTATION: THE FUEL TRUCK, MC-2A AIR COMPRESSOR, FUEL SAMPLE KIT AND THE TWO INDIVIDUALS WILL ARRIVE SATURDAY VIA C-130 FROM HOWARD. THE REMAINING EQUIPMENT WILL ARRIVE 1 DEC VIA C-130 FROM HOWARD. TSGT BROWN WILL TAKE FUEL SAMPLES AND RETURN SAMPLES VIA THE 1 DEC C-130. RESULTS WILL BE MESSAGED TO COSTA RICA. PART II FOR USDOC COSTA RICA: PLEASE MAKE HOTEL ARRANGEMENTS FOR TSGT BROWN AND SSGT ADUNA.							
DISPATCH TYPE: A - AIR, OFFICE SYMBOL, PHONE REMARKS: <i>12-103</i> RECEIVED CLASSIFICATION: (UNCLAS E F T O)							



UNCLAS

19

01 01 NOV 82 00 00 0000

USAFSD HOWARD AFB TX//LA//

HQ USAF WASH DC//CVAN//

CHUSODC SAN JOSE COSTA RICA

INFO HQ TAG LANGLEY AFB VA//LGM//

QJCS REACT OFFUTT AFB NE//CC//

USSOUTHCOM JCARRY HTS PH//SCCS//

ZEN/24COMFW HOWARD AFB TX//CC/BN/MA//

ZEN/1300NAS HOWARD AFB TX//CC//

UNCLAS

SUBJ: AIR FORCE ONE SUPPORT EQUIPMENT REQUIREMENTS FOR COSTA RICA

REF: AF/CVAN 171730Z NOV 82 (ROYAL TAC, REACT, USSOUTHCOM)

THIS MESSAGE IN TWO PARTS.

PART I FOR CVAN: THE 24COMFW CAN SUPPORT EQUIPMENT REQUESTED IN REF MSG. SINCE CHANNEL AIRLIFT WILL MOST LIKELY NOT BE AVAILABLE, PLEASE PROVIDE FUND CITE FOR C-130 SAAM TO USAFSD/LA. WE WILL SCHEDULE MISSION AND PLAN TO USE LOCAL C-130 ASSETS. ALSO, DO M32A-60'S REQUIRE A 30 FOOT OR 60 FOOT DUCT? WE DO NOT HAVE 60 FOOT DUCTS.

PART II FOR CHUSODC SAN JOSE: WE WILL BE SENDING ONE (1) AGE MECHANIC TO SUPPORT EQUIPMENT IN SAN JOSE. DURATION OF STAY WILL BE 2-3 DEC. PLEASE MAKE APPROPRIATE ARRANGEMENTS. WILL PROVIDE NAME LATER.

SAME AS RELEASED

RE BECK JR, LT COL, LA. 284-4168

UNCLAS

181920Z NOV 82

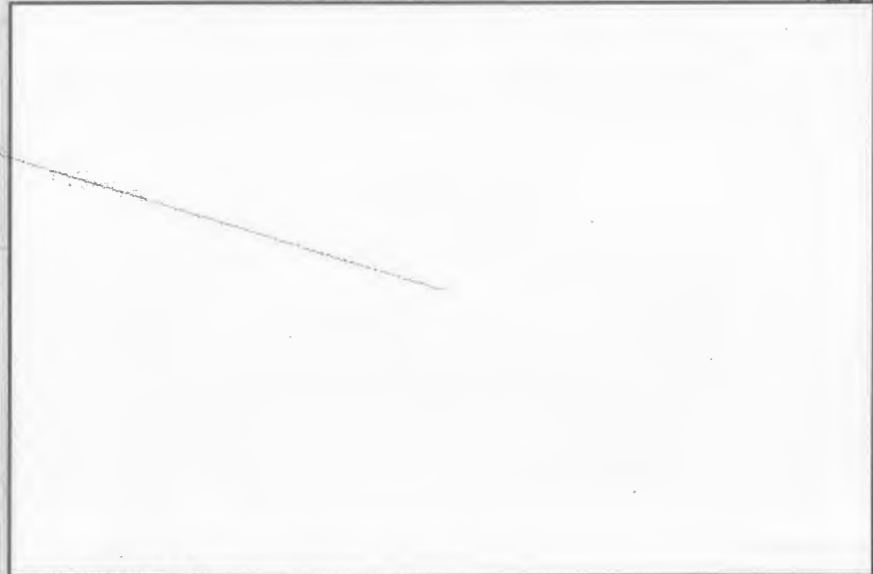
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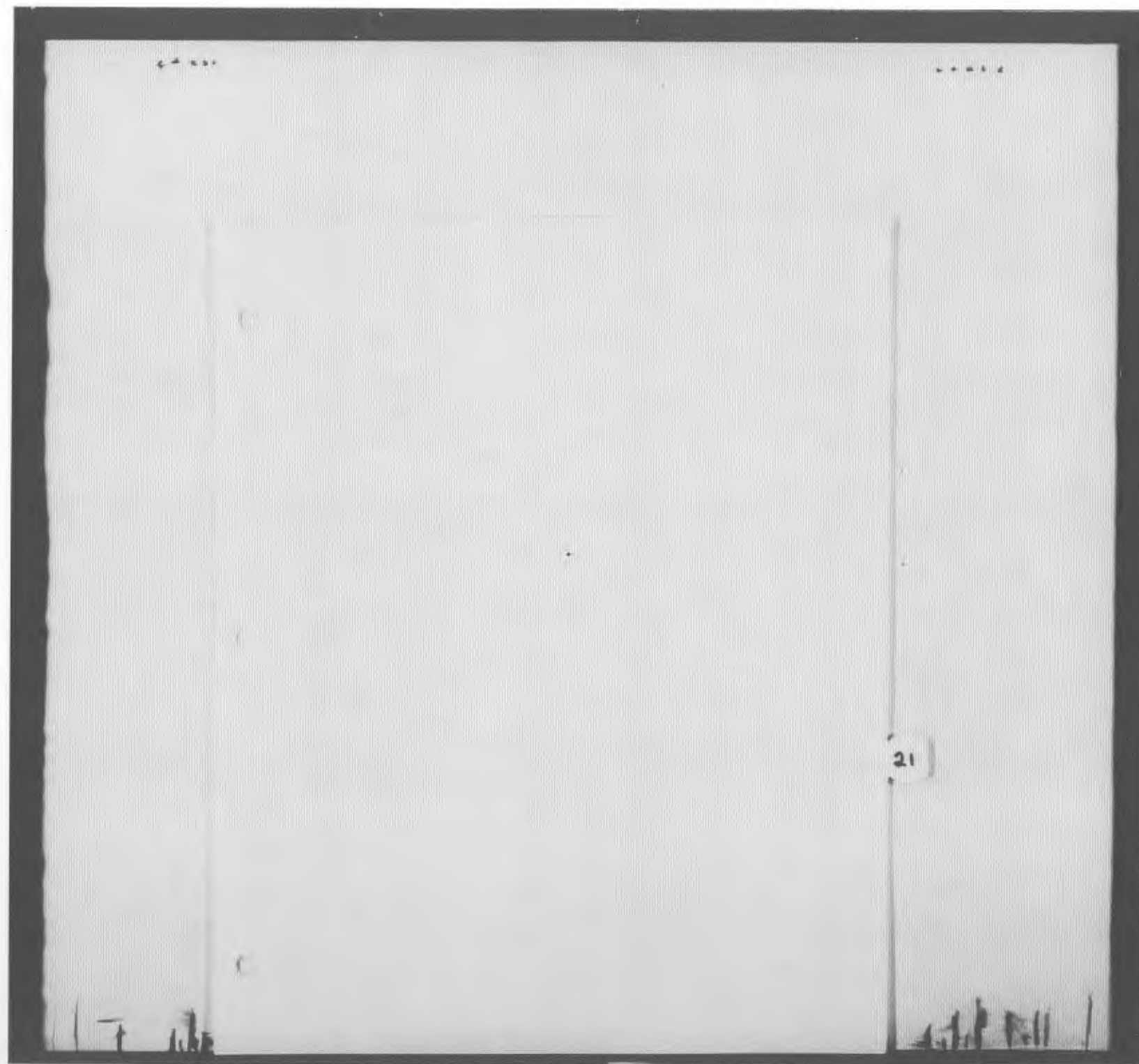
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DEPUTY COMMANDER FOR
OPERATIONS

DATE RECEIVED	24 NOV 1987	
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Wing/CO
Per one conversation
Final Page
24/1800



01 03 242202 NOV 82 00 CCCC

~~CONFIDENTIAL~~

(21)

USAFSO HOWARD AFB PH/LA//
USDAO BOGOTA COLOMBIA NIACT IMMEDIATE
INFO: USSOUTHCOM QUARRY HEIGHTS PH/SCJ3// (MESSENGER)
24COMPW HOWARD AFB PH/CC/DO/MA/RM// (MESSENGER)
1300 MAS HOWARD AFB PH/CC// (MESSENGER)

~~CONFIDENTIAL~~ NIACT

SUBJ: SUPPORT FOR PRESIDENTIAL VISIT (U)

REF: USDAO/BOGOTA 241523Z NOV 82 (C)

1. USAFSO WILL SUPPORT YOUR REQUIREMENT FOR A UH-1N.

2. (C) THE FOLLOWING IS OUR PLAN TO SUPPORT YOUR REQUIREMENT.

A. C-130 WITH DISASSEMBLED UH-1N, FLIGHT CREW AND SUPPORT
PERSONNEL WILL DEPART HOWARD FRIDAY MORNING 26 NOV 82. ETA
BOGOTA IS 1400. FIRM ETA WILL BE PROVIDED FRIDAY 26 NOV 82.
HELICOPTER WILL BE REASSEMBLED FRIDAY. TEST FLIGHT AND FEASIBILITY
SURVEY FLIGHT WILL BE PERFORMED SATURDAY.

B. HELICOPTER WILL BE DISASSEMBLED SAT/SUN AND ENTIRE TEAM
WILL REDEPLOY TO HOWARD SUN OR MONDAY.

3. (C) REQUEST COUNTRY CLEARANCE FOR THE FOLLOWING PERSONNEL.

JAMES TAYLOR

SAME AS RELEASER, 24 NOV 82

R.E. BEE, LT COL, USAFSO/LA, 234-4168

DEPUTY COMMANDER FOR
OPERATIONS

DATE RECEIVED 24 NOV 1982	
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QUINN NIXON

KEITH KENT

JUAN SAN NICOLAS

RUFUS RODRIGUEZ

JOSEPH ROBERTS

JOHN PAFF

RAFAEL GONZALES

ERIC FRY

JOHN GOODWILL

DEBORAH DEBOER

LEE MAGUIRE

ED LOPEZ

ARMANDO TREVIN

NANCY WILSON

3. (C) REQUEST BILLETING AND TRANSPORTATION FOR ABOVE
PERSONNEL. REQUEST PERMISSION TO PURCHASE FUEL WITH FORM 15.
ESTIMATE 1900 LBS OF JP-4 OR JET A. ALSO REQUIRE SECURE

SAME AS RELEASED 24 NOV 82

R.E. BECK, LT COL, USAFSD/LA,284-4168

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PARKING AREA ON COLOMBIAN AIR FORCE BASE.

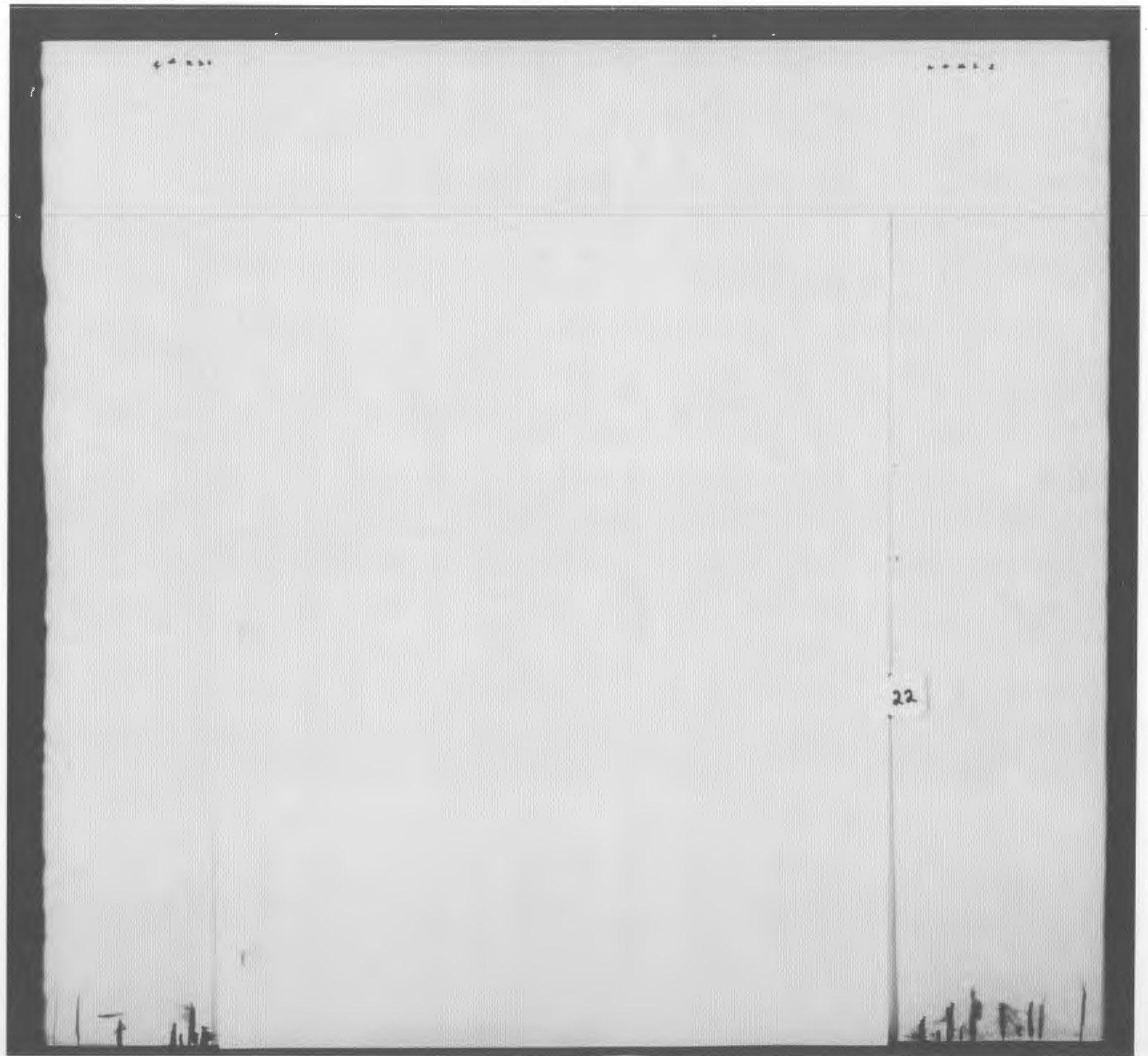
4. (U) POC FOR THIS PROJECT IS LTC REX BECK JR, USAFSO/LA
284-4168 OFF OR 284-4270 QTRS.

DECL: UPON COMPLETION

SAME AS RELEASED 24 NOV 82

R.E. BECK, LT COL, USAFSO/LA, 284-4168

~~CONFIDENTIAL~~



DEPARTMENT OF THE AIR FORCE

22

TO: BAA

1 Dec 82

SUBJECT: Presidential Support Mission Trip Report

NAV
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1. The 10-15 Section was notified at approximately 1500 on 24 Nov 82 of the requirement for one OH-1H aircraft to be torn down for deployment to Ecuador, Colombia in support of the Presidential visit. Tear down of the aircraft and equipment/parts assembly began immediately. Supply was contacted for assistance. Lt Gandy was available immediately and assisted in the gathering of all necessary items.

2. No problems arose during the tear down phase and the helicopter (4644) and equipment were ready for load at 1930. Since mission requirements required the aircraft be in place on Friday, 26 Nov 82, Thanksgiving was an off day for deployment personnel. Personnel list included 10 maintenance personnel, including 2 women - 1 maintenance officer and 1 avionics person.

3. Personnel reported to work at 0700, 26 Nov 82 to assist in loading operations. Aircraft 10-4634 and all equipment were loaded on a C-130 from the Dymally AHC within 45 minutes. Personnel departed forward AFB at approximately 1100 and arrived in Bogota at 1300.

4. The aircraft was met by representatives of both Colombian and U.S. Security representatives. The C-130 with personnel and equipment on board was towed into a position in front of a Colombian Air Force maintenance hangar. It should be noted here that the support provided by the Colombians was superb. Any and all assistance requested was provided.

5. The helicopter and equipment was off-loaded and the build-up process took approximately three hours. A field hoist was deployed to the event in country equipment proved to be inadequate. Although not utilized, the Colombian over-head hoist had not been used and could not be utilized for lateral movement. An "A-frame" hoist provided by the Colombian Air Force was utilized. Recommendation: a three-ton hoist be procured to aid in the lifting of rotor and blades as well as in helicopter loading in the event of no or malfunctioning equipment.

6. After build-up operations were complete and equipment stored, the aircraft was ground-run for engine adjustments. After completion, personnel went to the Hotel Tequidana. Reservations were previously made and all male personnel received individual rooms. The two female maintenance members shared a room. No problems were encountered with or by the female members. The accommodations proved to be some of the finest seen to date.

7. A portion of the maintenance personnel (1 crew chief, 1 engine, 1 instruments, 1 avionics) returned at 0400 on 27 Nov to prepare the aircraft for ECJ and

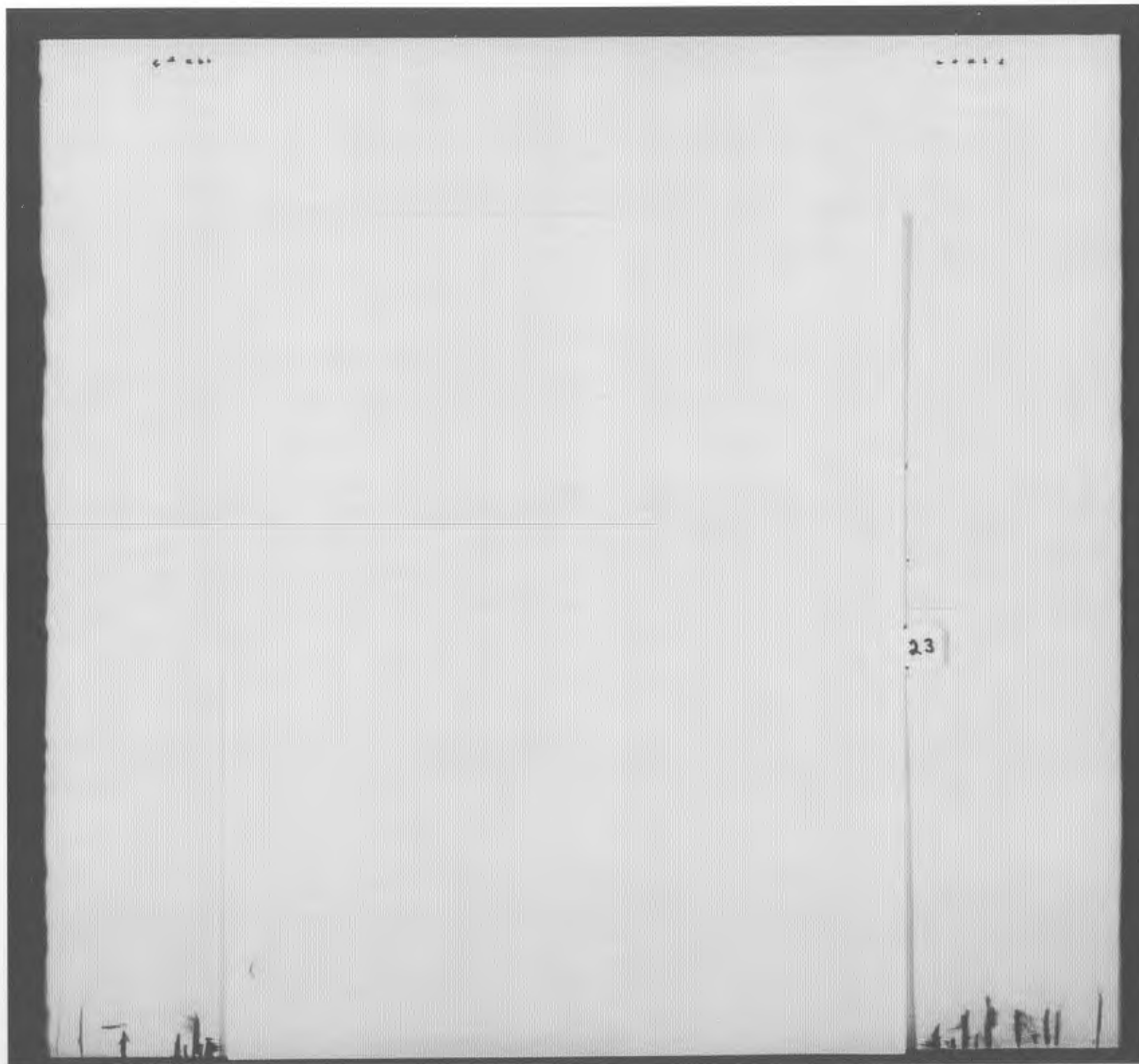
then the mission. The FCF was 30 minutes in duration and the aircraft was released, CODE 1 by the pilot. The aircraft then departed at 0900 for its mission flight which lasted 15 minutes. The aircraft flew CODE 1 and the mission proved to be highly successful. Tear down operations began at 0900 and terminated at 1020. Items were secured and personnel were returned to the hotel. A vehicle and a driver were at the disposal of personnel for the remainder of the day.

8. On 25 Nov 62, the helicopter was loaded onto a C-130. Only one problem arose when the winch cable broke pulling the helicopter on board. The cable was repaired and the aircraft/equipment and personnel loaded. Personnel departed Bogota at 1500 and arrived Howard AFB at approximately 1700. Down loading of the C-130 was without significant problems. Recommend ATOC personnel be pre-briefed on the requirements for unloading and down loading of UH-1H helicopters. ATOC personnel are not familiar with the operation and could be seriously injured.

9. As a final note recommend the squadron procure at least 5-5 gallon water containers for deployments. Water in almost every location is unfit to drink.

10. All personnel performed in an excellent manner. This deployment was a great success.

Nancy L. Wilson
NANCY L. WILSON, Capt, USAF
OIC, Aircraft Generation Echelon





THE JOINT CHIEFS OF STAFF
NATIONAL EMERGENCY AIRBORNE COMMAND POST
DEFENSE AIR FORCE BASE, NEBRASKA 68712

23

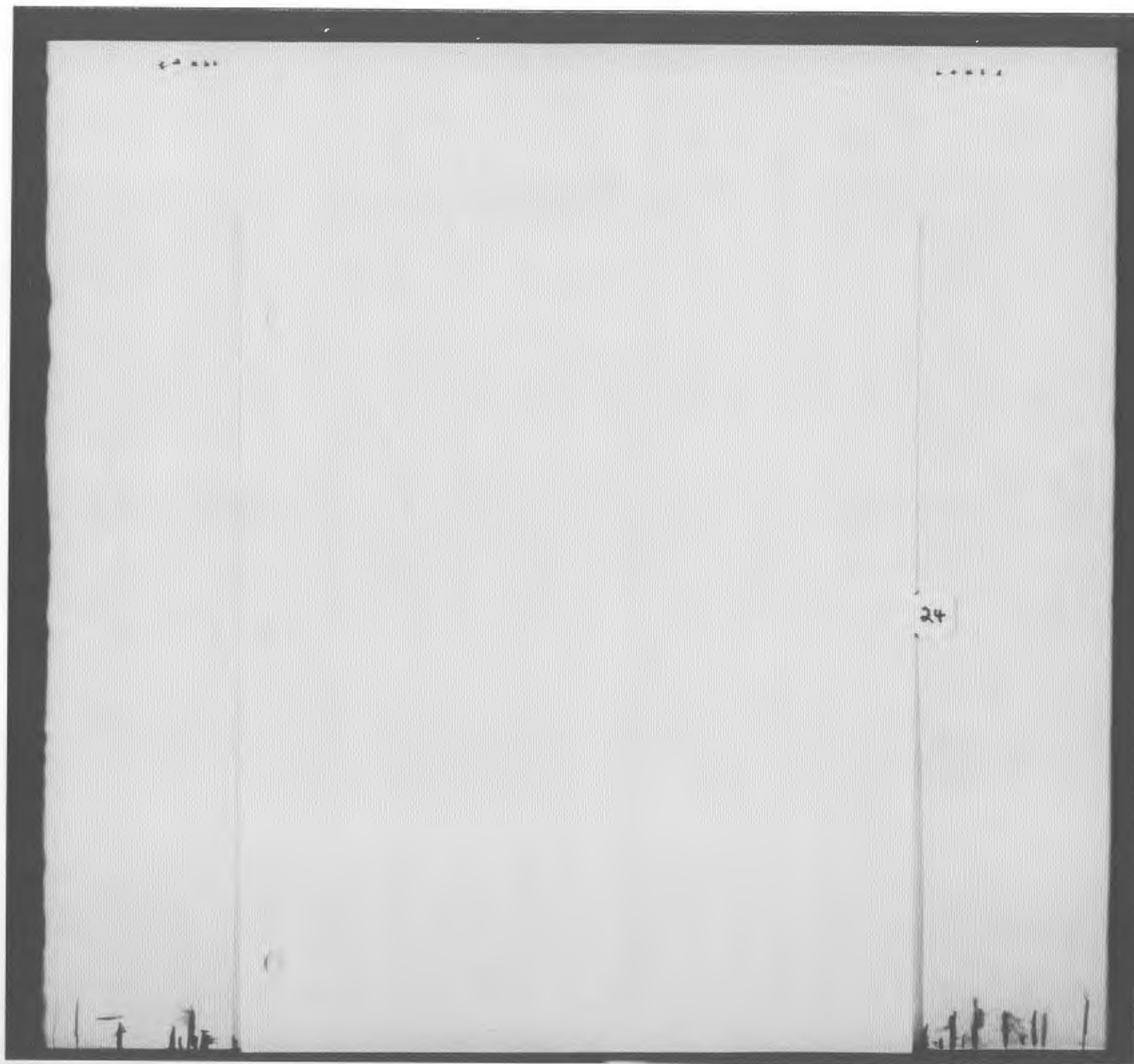
NEACP 495-82
22 December 1982

MEMORANDUM FOR THE COMMANDER, 24TH COMPOSITE WING

Subject: Letter of Appreciation

1. During the recent NEACP deployment to Howard AFB the support provided by you and your people was absolutely outstanding. We have found during our extensive travels that a multitude of things will go wrong if the host unit has not paid sufficient attention to detail. The fact that the entire deployment was flawless speaks volumes for the preparation made by your people.
2. We are grateful for the smooth operation. Special thanks are due to 1LT Norbert Cacreiro and SMSgt Persley Daniels. Please pass on our thanks to those people as well as to all the others who worked hard to insure our success.

James W. Kidd, Jr.
JAMES W. KIDD, JR.
Colonel, USAF
Chief, NEACP





THE JOINT CHIEFS OF STAFF
NATIONAL EMERGENCY AIRBORNE COMMAND POST
OFFUTT AIR FORCE BASE, NEBRASKA 68112

23

NEACP 495-B2
22 December 1982

MEMORANDUM FOR THE COMMANDER, 24TH COMPOSITE WING

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James W. Kidd, Jr.
JAMES W. KIDD, JR.
Colonel, USAF
Chief, NEACP

DEPARTMENT OF THE AIR FORCE
39TH TACTICAL AIRLIFT SQUADRON (MACI)
FORSYTH AIR FORCE BASE, NORTH CAROLINA 28306



AFM
ATTN: CC

22 Nov 82

SUBJECT: Letter of Appreciation

TO: 24 CANS/CC

1. In early September we had an aircraft in Panama that developed maintenance problems. The crew, and particularly the flight engineer, was so impressed with the support your people gave us that he brought it to my attention with the attached letter.

2. Please accept my personal thanks for your help and commend your people from all the "trailblazers" of the 39 TAS. Hopefully this plaque will find a place of prominence in your organization.

3. We look forward to working with you again in the future. If we can ever be of assistance to you or your organization, please let us know.


BYRON K. HOOTEN, Lt Col, USAF
Commander

2 Atch

1. 39 TAS/FE Ltr, 9 Nov 82
2. Plaque

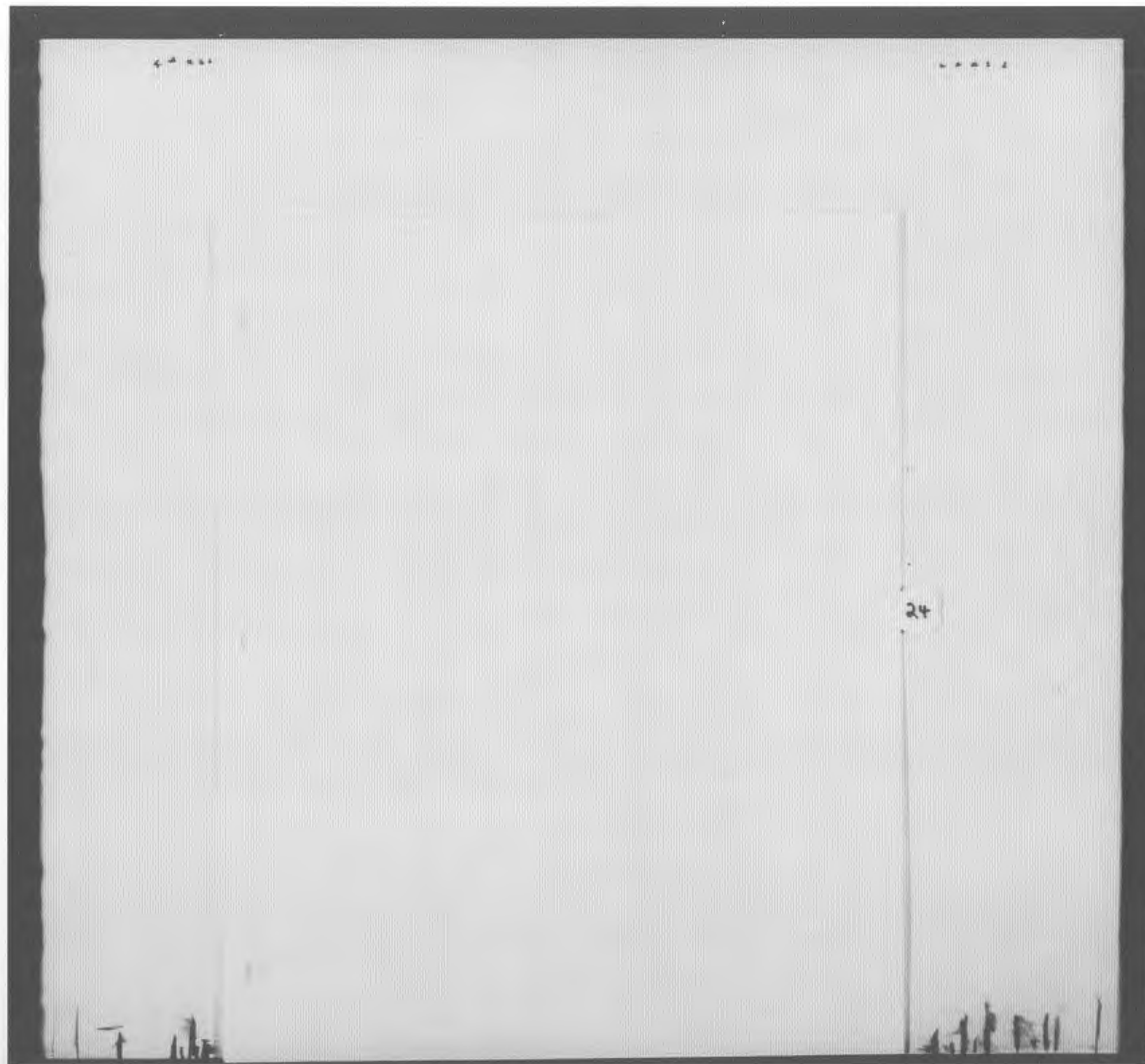


TABLE 1. *Continued*

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ALL INFORMATION CONTAINED HEREIN IS UNCLASSIFIED
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12-35
11-7

1952: 311
SUBJECT: MESSAGE OF APPRECIATION

1. PLEASE EXTEND MY PERSONAL CONGRATULATION AND WARM APPRECIATION TO EACH MEMBER OF YOUR COMMAND INVOLVED IN THE AIRLIFT AND HELICOPTER LIFT FLIGHT WHICH WAS NECESSARY TO PREPARE FOR PRESIDENT REAGAN'S VISIT THIS FRIDAY.

7. YOUR RAPID RESPONSE OVER THE THANKSGIVING HOLIDAY AND THE TOTAL PROFESSIONALISM OF THE PILOTS AND STAFFED IN LA PLANCHING THIS CRITICAL INSTITYEY THE SPIRIT YOU HAVE BROUGHT TO THE UNITED STATES AIRCRAFT COMMAND AND THE DEDICATION OF THOSE WHO COMPRISE YOUR FIRE ORGANIZATION.

IT IS A SIMPLE THANK YOU SENTENCE DOESN'T CONVEY HOW I
REALLY FEEL ABOUT THE WAY YOU AND YOUR COMMAND HAVE
SUPPORTED THIS EFFORT. BUT I CAN'T THINK OF A BETTER
WAY TO SAY IT. I WANT EACH MEMBER OF THE MISSION AND
THOSE WHO ORGANIZED IT TO KNOW HOW MUCH I APPRECIATE
THEIR EFFORTS. I WANT YOU TO KNOW THAT YOU HAVE BEEN
A GREAT HELP TO US. WILL COME TO ALL AND WASH BEARDS.
ROYAL

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PART 402

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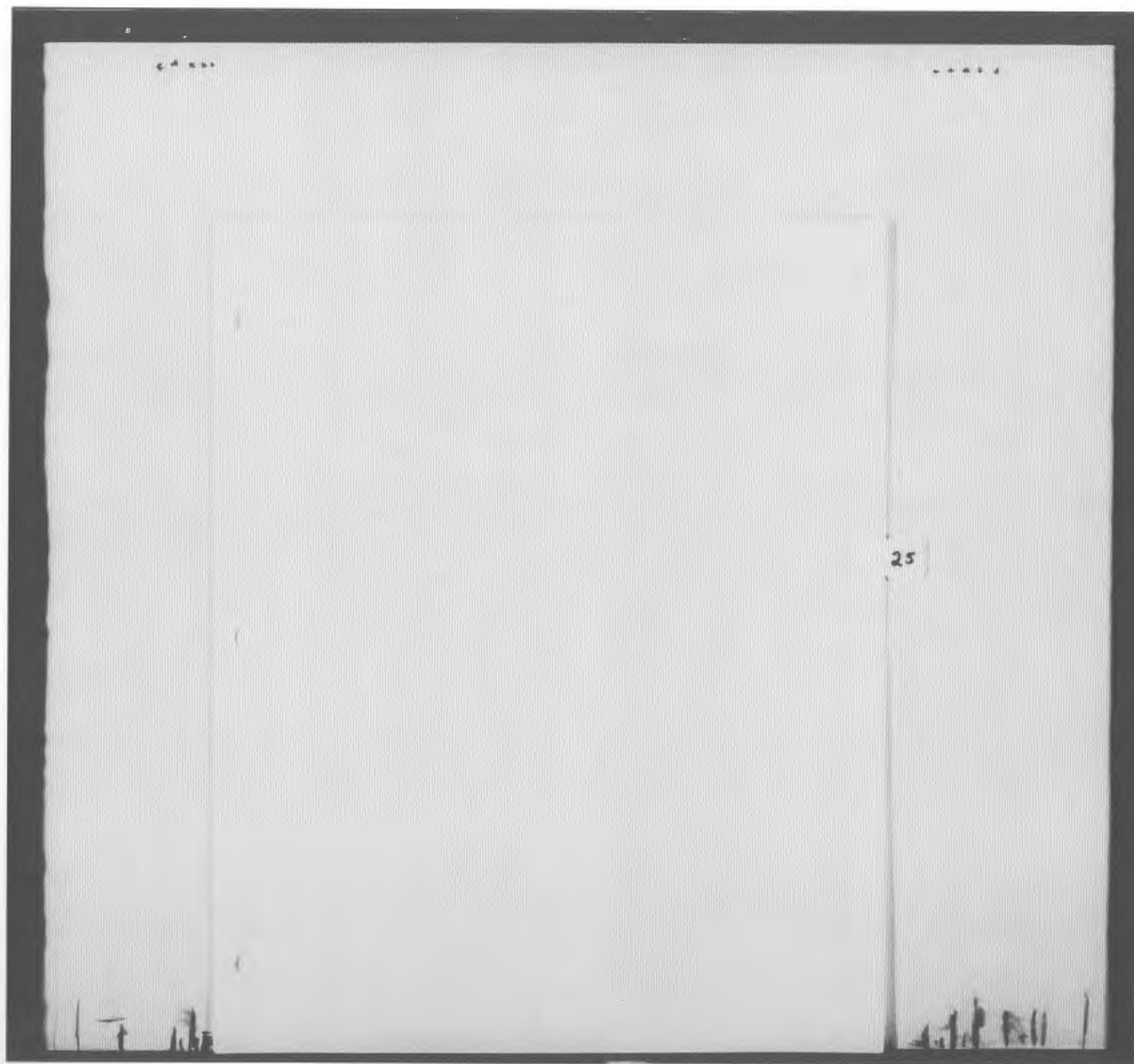
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DATE: 3 DEC 1987

USAFS/CC ✓
USFVS/VCS ✓
USMIG/S ✓
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GENERAL/DOS
VOLUME 2A





DEPARTMENT OF THE AIR FORCE

HEADQUARTERS 24TH COMPOSITE WING (EAG)
APO SAN FRANCISCO 96346

25

MEMO TO
ATTN OF

PA

7 July 1982

SUBJECT: Semi-Annual Historical Report for January-June 1982 (Your Ltr, 16 Jun 82)

TO: USAFSD/HQ

1. The USAFSD Public Affairs Office has the responsibility for all Air Force Public Affairs activities at Howard AFB and Albrook AFS. The officer in charge is dual hatted in that he is the Director of Public Affairs for the U.S. Air Force Southern Air Division, reporting to the Commander of USAFSD through the Chief of Staff, and is Chief of Public Affairs for the 24th Composite Wing, reporting directly to the Wing Commander. The office carries out the three basic functions of Air Force Public Affairs: Public Information (press relations), Internal Information, and Community Relations under the direction of the OIC for the Commander. The OIC also serves as the Resource Advisor for the Wing Commander's Budget as well as for Public Affairs and Safety Offices, with the NCOIC serving as alternate.

2. This office is manned by one officer, three NCOs and a clerk-translator (stenography). SSgt Glenn "Smokney" Willerforde completed his tour of Panama in May of this year and left for Hickam AFB, Hawaii. He was a mainstay for several programs in the office and will be missed. During his tenure, the office received command recognition for the commander's call newsletter which he produced. He also did a good job of monitoring unit commanders' calls and setting up the monthly officers calls for the Wing Commander. SSgt Willerforde's responsibilities will be assumed by SSgt Dowell. Willerforde's replacement is Sergeant Willis Rogers whose last assignment was Malmstrom AFB, Montana. He was due in during the first week in June, but passport problems for his dependents held him up. He arrived on 29 June.

3. The following is a summary of public affairs activities during this period.

a. 10-19 February -- Support of Exercise Kindle Liberty was essentially internal information only. No news media visited Howard or Albrook during the exercise which was tailored toward the Army this year. The office staff in-briefed visiting AF people and produced an exercise newsletter. (Attachment 1)

b. February -- NCO Wives Club initiates Pleasant Person of the Month program by giving a cake to the most friendly service provider on base. MSGT Johnson of this office came up with the idea. (Attachment 2)

c. 14-17 March -- General I. R. Milton, USAF (Retired), visited USAFSD, IAAFA and USSOUTHCOM and received briefings for a column/story in Air Force Magazine. (Attachment 3)

d. 25 March -- Stanley Meisler, Los Angeles Times, visited IAAFA as part of Central American coverage. (Attachment 4)

Readiness is our Profession

25

e. 1 April -- Visited by ABC news team from El Salvador. They toured IAAFA and covered treaty transition celebration in Balboa. (Attachment 5)

f. 2 May -- Motion picture documentation team arrives to document Project ELSA. The Public Affairs Office coordinates all photo documentation and public affairs policy on Project ELSA which is the training of Salvadoran pilots and maintenance crews. (Attachment 6)

g. 3 May -- Jim Lemoyne, Newsweek Magazine, visited IAAFA. (Attachment 7)

h. 12 May -- Shirley Greene, Charleston News and Courier, covered activities of routine medevac flight from Howard. (Attachment 8)

i. 21 May -- Office prepares all news releases on "Chiriqui Express" C-130 flight to David. C-130s from Howard AFB carry supplies in and out of Chiriqui Province which was cut off from the rest of the country because of flooding and a collapsed bridge. (Attachment 9)

j. 4 June -- Several articles published in local papers alleging that the U.S. was supporting Britain in the Falkland war by routing ordnance through Howard AFB. USAFSD/PA hosts news conference. General Masterson gives statement denying allegations and news media representatives are given tour of base flightline. Officials point out fuel tanks which were identified as bombs in articles. (Attachment 10)

k. 19 June -- Jim Shultz of Gung-Ho Magazine visits Howard AFB. (Attachment 11)

l. 22 June -- Jerry Seib of the Wall Street Journal visits IAAFA and Howard AFB. (Attachment 12)

m. During this period we produced 643 local releases and 45 public releases.

Richard H. Benoit
RICHARD H. BENOIT, 1st Lt, USAF
Chief, Public Affairs Division

12 Attachments



DEPARTMENT OF THE AIR FORCE

HEADQUARTERS 24TH COMPOSITE WING (TAC)
APO MAINE 0407

25

REPLY TO
ATTN OF PA (284-5654)

11 January 1983

SUBJECT Semi-Annual Historical Report for July - December 1982 (Your Ltr, 16 Dec 82)

TO USAFSD/HQ

1. The USAFSD Public Affairs Office has the responsibility for all Air Force Public Affairs activities at Howard AFB and Albrook AFS. The officer in charge is dual hatted in that he is the Director of Public Affairs for the U.S. Air Force Southern Air Division, reporting to the Commander of USAFSD through the Chief of Staff, and is Chief of Public Affairs for the 24th Composite Wing, reporting directly to the Wing Commander. The office carries out the three basic functions of Air Force Public Affairs: Public Information (press relations), Internal Information, and Community Relations under the direction of the OIC for the Commander. The OIC also serves as the Resource Advisor for the Wing Commander's Budget as well as for Public Affairs and Safety Offices, with the NCOIC serving as alternate.

2. This office is manned by one officer, three NCOs and a clerk-translator (stenography). We were augmented during this past period by an NCO from the 24th Transportation Squadron, Traffic Management Office. TDY trips by three regular staff members had created a manning shortfall, so augmentation in the form of one Sgt James A. Biggerstaff was very helpful from 13 September through 12 December 1982. During this period, SSgt Dowell attended the Public Affairs Supervisors Course at Fort Benjamin Harrison, Indiana; Sgt Rogers accompanied the 79th Army Band to Belize to document Southern Command's community relations tour of that country, and MSgt Johnson served as a subject matter specialist test writer at the Occupation Measurement Center, Randolph AFB, Texas. Sergeant Rogers, who arrived in July, has quickly adjusted to his assignment here and became an asset to the staff with the full confidence of the OIC and NCOIC during his first six months.

3. The following is a summary of public affairs activities during this period.

a. 2 July -- Jim Shultz of Gung-Ho Magazine visits USAFSD units for story material on mission activities in Central and South America. (Attachment 1)

b. 12 July -- Chris Dickey of Washington Post visits IAAFA for information on history, purpose and current program. He visited Howard AFB on 14 July and was briefed by Colonel Lane on mission and Project ELSA. (Attachment 2)

c. 15 July -- Briefing and tour of USAFSD and 24th Composite Wing facilities of 150 Japanese Naval Cadets. (Attachment 3)

d. 10 August -- Juan Tomayo of The Miami Herald visits IAAFA. Colonel Medigovich briefed him on function and history of IAAFA. (Attachment 4)

Readiness is our Profession

25

e. 2 September -- Harold Jung, Latin American correspondent for ZDF, Germany, visits 24th Composite Wing and IAAFA for story on Air Force activities. (Attachment 5)

f. 17 September -- USAF 35th Anniversary celebration. (Attachment 6)

g. 5 October -- 24th Composite Wing Change of Command. Hosted local media and SCN Television to cover activities. Printed program. (Attachment 7)

h. 17-23 October -- CMSAF Arthur L. Andrews visited USAFSD and 24th Composite Wing. This office conducted mission and area briefings. (Attachment 8)

i. 18 October -- 24th Combat Support Group Change of Command ceremonies. Filmed by SCN Television. (Attachment 9)

j. 22-24 October -- Six civic leaders and 13 news media representatives from Mansfield, Ohio, visit for first hand view of Volant Oak activities. (Attachment 10)

k. 4 November -- Dirk Vandersypen, Belgian journalist of Humo Magazine from Belgium, visits USAFSD and IAAFA. His two-day visit included an interview with General Masterson. (Attachment 11)

l. 6 November -- John Donnelly of USA Today visits IAAFA for story information on mission and current programs. (Attachment 12)

m. 8 December -- Wall Street Journal editorial board visits IAAFA for mission and history briefing. (Attachment 13)

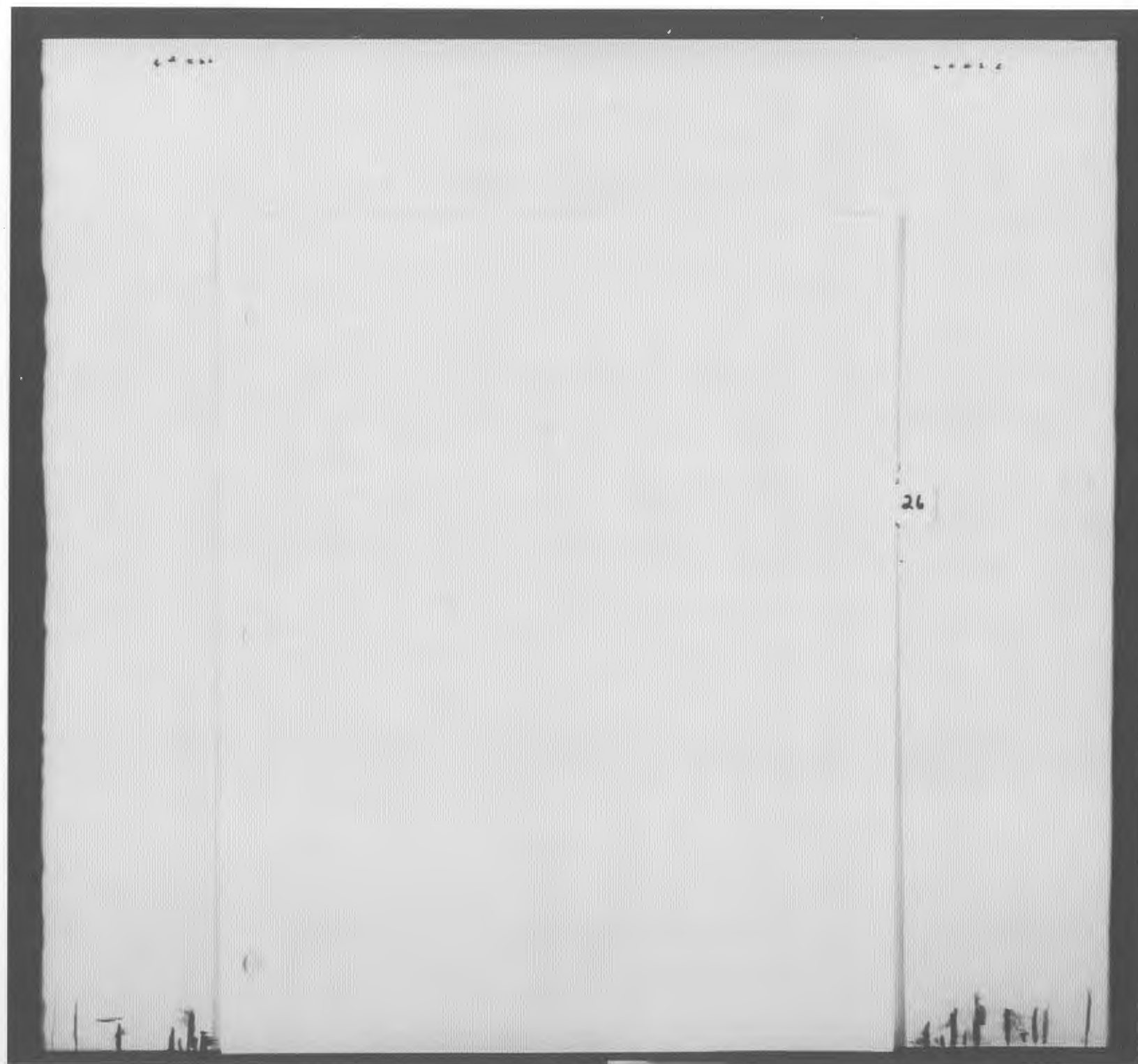
n. 7-11 December -- Four news media representatives from Martinsburg, West Virginia, visit Howard to cover Volant Oak activities. (Attachment 14)

o. 18-19 December -- Two news media representatives from Columbus, Ohio, visit Howard AFB to cover ANG refueling operations. (Attachment 15)

p. During this period we produced 876 local releases and 87 public releases.

Richard N. Benoit
RICHARD N. BENOIT, Capt, USAF
Chief, Public Affairs Division

15 Attachments



Memo for Record

15 March 1962

Subject: General Milton Visit - 15 Mar 62

1. Picked up General Milton at Tormijos Airport Sunday night at 2045. Capt Jose Rodriguez also went to the airport with me and took care of getting the General through customs, etc. We left General Milton at his quarters on Howard at approx 2145.
2. Picked up General Milton at 0720 on Monday morning and brought him to Col Reed's house for breakfast. Col Reed said he would drive the General to USAFSO Headquarters after breakfast.
3. Picked up General Milton at USAFSO at approx 0945 and drove him to SCPA for interviews with Col Richards. I sat in on most of the interview with Col Richards. The conversation centered mostly on the present press coverage on El Salvador and Central America and SCPA's efforts to gain more balanced press coverage.
4. Col Richards escorted General Milton over to J-2 where he was briefed for about an hour. I was not included in the intel brief, so subject matter is unknown to me.
5. Escorted General Milton to CINC's office at approx 1150. Gen Nutting and Gen Milton walked to the CINC's house to have lunch. I returned to Howard to give General Milton's airline tickets to Protocol.
6. Picked up General Milton at USSOUTHCOM Headquarters at approximately 1330 and drove him to USAFSO Headquarters, Protocol Office. Col Lane escorted General Milton from Protocol to his office where he briefed him for approximately two hours. I was not included in briefing so all the subject matter covered is not known.
7. Drove General Milton to his quarters at approx 1600. I asked him whether Col Lane had briefed in on current training plans. He said that he had. I asked what caveats if any were given him. He said none. I asked if he intended to publish the information. He said yes. I told him I did not think it was releasable and he stated that no one had told him he couldn't use the information. I then asked if he would let me do some checking to make sure it was releasable as I thought it was still classified information. He said would not use the information if I could come up with some good reasons not to.

R. N. B.
RICHARD N. BENNETT, 1st Lt, USAF
Director of Public Affairs
USAFSO

Memo For Record

17 March 1982

Subject: General Milton Visit - 7b Mar 82

1. Picked up General Milton at approx 0900. We ate breakfast at the Howard NEO Club, then proceeded to Aibrook and IAAIA.
2. Colonel Medigovich greeted General Milton and gave him an extensive briefing covering the history, current, and future activities of IAAIA. He also covered some statistics on the Soviet presence in Central America and the Caribbean.
3. Following the briefing, Col Medigovich guided us on a tour of the classroom and shop facilities.
4. Escorted General Milton to the Deputy GIC's office at approx 1145. General Masterson escorted General Milton to the Quarry Heights Officers' Club for the Sr. Officers Luncheon.
5. Following the luncheon, General Milton and General Masterson talked for about 30 minutes in Gen Masterson's office. After we left, General Milton said he asked General Masterson if there was any problem in using the information on training plans and that General Masterson said there shouldn't be any problem, but that he would check it out and get back with him if there was. General Milton said he intended to use the information unless General Masterson got back with him with other guidance.

RMB
RICHARD N. BENNETT, 1st Lt, USAF
Director of Public Affairs
USAFSD

Memo for Record

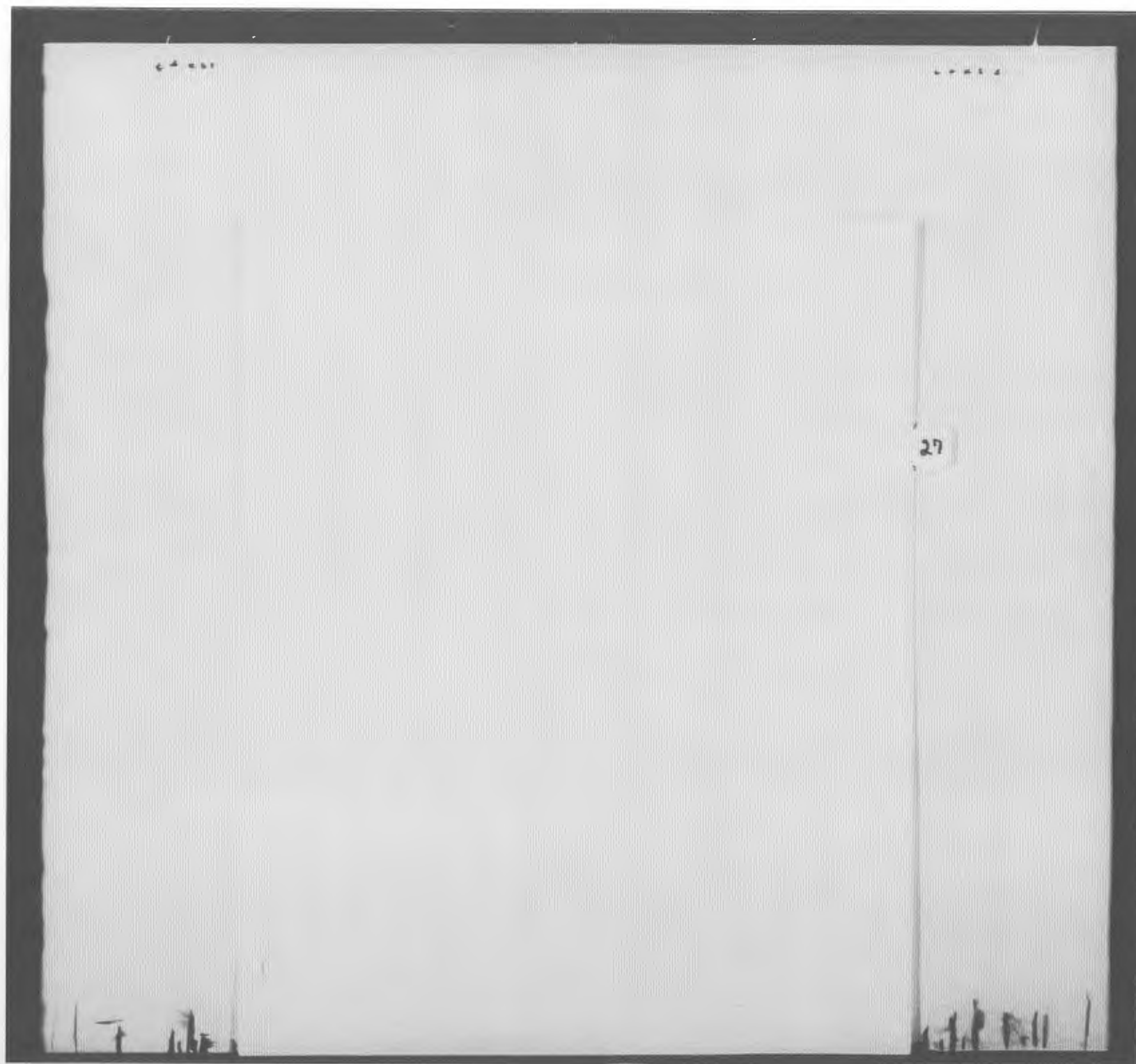
17 March 1982

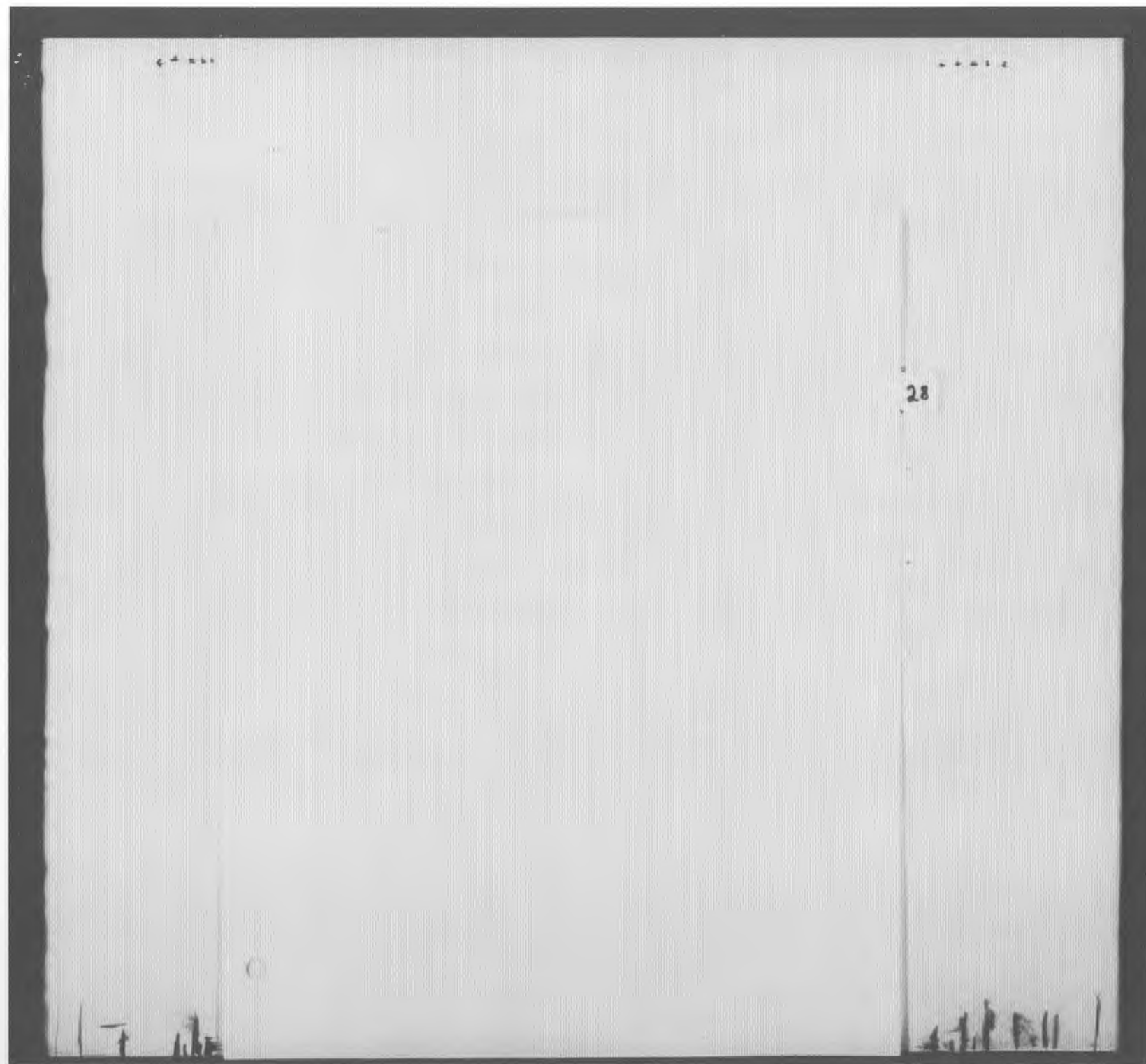
Subject: General Milton Visit - 17 Mar 82

1. Captain Garcia and I picked up General Milton at approx 0930. We took him to Billeting to pay his room charges and then to the Officers' Club to cash some travel checks, and then to the Terminal to catch his flight.
2. He was met at the Terminal by Colonel Noren and Major Lange. Colonel Lane came by shortly after that to see the General off.

[Signature]
RICHARD H. BENOIT, 1st Lt, USAF
Director of Public Affairs
USAFSD

*Copy file 0901
News Media Visit - Air Force Magazine*





JOINT MESSAGE FORM				REF ASSIGNED			
TO: [] FROM: [] INFO: []				SUBJECT: []			
01	02	03	04	05	06	07	08
FROM: USAFSD HOWARD AFB TX//PA// TO: HQ TAC LANGLEY AFB VA//PA// INFO: USSOUTHCOM QUARRY HEIGHTS PA//SCPA// (MESSENGER) UNCLAS SUBJ: ABC NEWS TEAM VISIT, 1 APR 82. 1. ON 1 APRIL AN ABC NEWS TEAM HEADED UP BY MR JOHN TERENZIO AND MR DAVID ENLER VISITED THE INTER-AMERICAN AIR FORCES ACADEMY (IAAFA) AT ALBROOK AFS. THE VISIT WAS PART OF A VISIT COORDINATED THROUGH SCPA TO ALL THE TRAINING SCHOOLS IN THE PANAMA CANAL AREA INCLUDING THE U.S. NAVY'S SMALL CRAFT TRAINING SCHOOL AND THE U.S. ARMY SCHOOL OF THE AMERICAS. 2. VIDEO FOOTAGE SHOT IS AS FOLLOWS: TWO LATIN AMERICAN STUDENTS WORKING ON A RECIP ENGINE TRAINING AID; FOUR LATIN AMERICAN STUDENTS WORKING ON AN A-27 TRAINING AID; U.S. AIR FORCE INSTRUCTORS TEACHING LATIN AMERICAN STUDENTS IN A CLASSROOM; LATIN AMERICAN STUDENTS MARCHING TO DINING FACILITY AND GOING THROUGH FOOD LINE AT DINING FACILITY. 3. THE NEWS TEAM RECEIVED A BRIEFING FROM THE VICE COMMANDANT OF THE ACADEMY BEFORE THE TOUR OF THE FACILITIES. NO ON-CAMERA INTERVIEWS WERE REQUESTED AND NO STAND UPS BY ANY OF THE NEWS							
DISTR: 2R COMNAVCC, IAATA/CC							
(SAME AS RELEASER) 204-5554, 2 APR 1982				204- RICHARD H. BENNETT, ILT, USAFSD/PA, 5554			
DECLASSIFIED				DATE 11/11/00 BY 10202Z APR 82			

JOINT MESSAGE FORM										UNCLASSIFIED	
DATE		TIME		FROM		TO		SUBJECT		PRIORITY	
02 APR 82		0200Z		AFM		USCINCPAC		RR		VJCH	
FROM: TO: CREW WERE TAPED WHILE ON ALBROOK AFS. VERY FEW QUESTIONS CONCERNING THE ORIGIN OF THE STUDENTS IN THE PROGRAM. THE REMARK DID SEEM TO BE IMPRESSED WITH THE NUMBER OF MEXICAN STUDENTS ATTENDING CLASSES AT IAFA. FOR YOUR INFO, THAT NUMBER IS 30 OFFICERS AND 35 ENLISTED. THE RECENT SALE OF F-4S AIRCRAFT TO MEXICO IS A CONTRIBUTING FACTOR TO THIS INCREASED MEXICAN STUDENT LOAD. THE TOTAL NUMBER OF OFFICERS FROM THE EIGHT OTHER COUNTRIES CURRENTLY PARTICIPATING IS ONLY 24. 4. WE ANTICIPATE THE COVERAGE OF IAFA WILL BE VERY LIMITED AND WITHIN THE CONTEXT OF OVERALL MILITARY TRAINING IN THE PANAMA CANAL AREA. OUR IMPRESSION OF THE IAFA VISIT IS POSITIVE, BUT WE CANNOT ANTICIPATE HOW IT WILL BE USED WITHIN THE CONTEXT OF THE OVERALL COVERAGE.											
DATA: OTHER INFORMATION (SEE SPECIAL INSTRUCTIONS): REMARKS: UNCLASSIFIED 020000Z APR 82											

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1st Lt Dendit/8000/0000 May 1982

UNCLASSIFIED E F T O

(29)

01 01 001000Z MAY 82 BR BR EEE

USAFSO HOWARD AFB TX//PA//

HQ TAG LANGLEY AFB VA//PM//

INFO USSOUTHCOM QUARRY HEIGHTS PR//PA// (MESSENGER)

IAAPA HANCOCK AFB PR//CC// (MESSENGER)

UNCLAS E F T O

SUBJ: MEDIA VISIT.

1. MR. JIM LEVYNE OF BONGHEER VISITED THE INTER-AMERICAN AIR FORCES ACADEMY ON 3 MAY 82. HE WAS BRIEFED BY COL FEDOROVICH, ACADEMY COMMANDANT, AND TOURED THE CLASSROOM AND HANGAR FACILITIES.
2. MR. LEVYNE HAD JUST COME FROM EL SALVADOR. HE ALSO VISITED THE ARMY AND NAVY SECURITY ASSISTANCE SCHOOLS IN PANAMA. HE TOOK NOTE OF THE C-123 MAINTENANCE TRAINING AND TOOK PHOTOS OF ELVADORAN STUDENTS WORKING ON A RECIP ENGINE.
3. OUR IMPRESSION OF MR VISIT IS POSITIVE.

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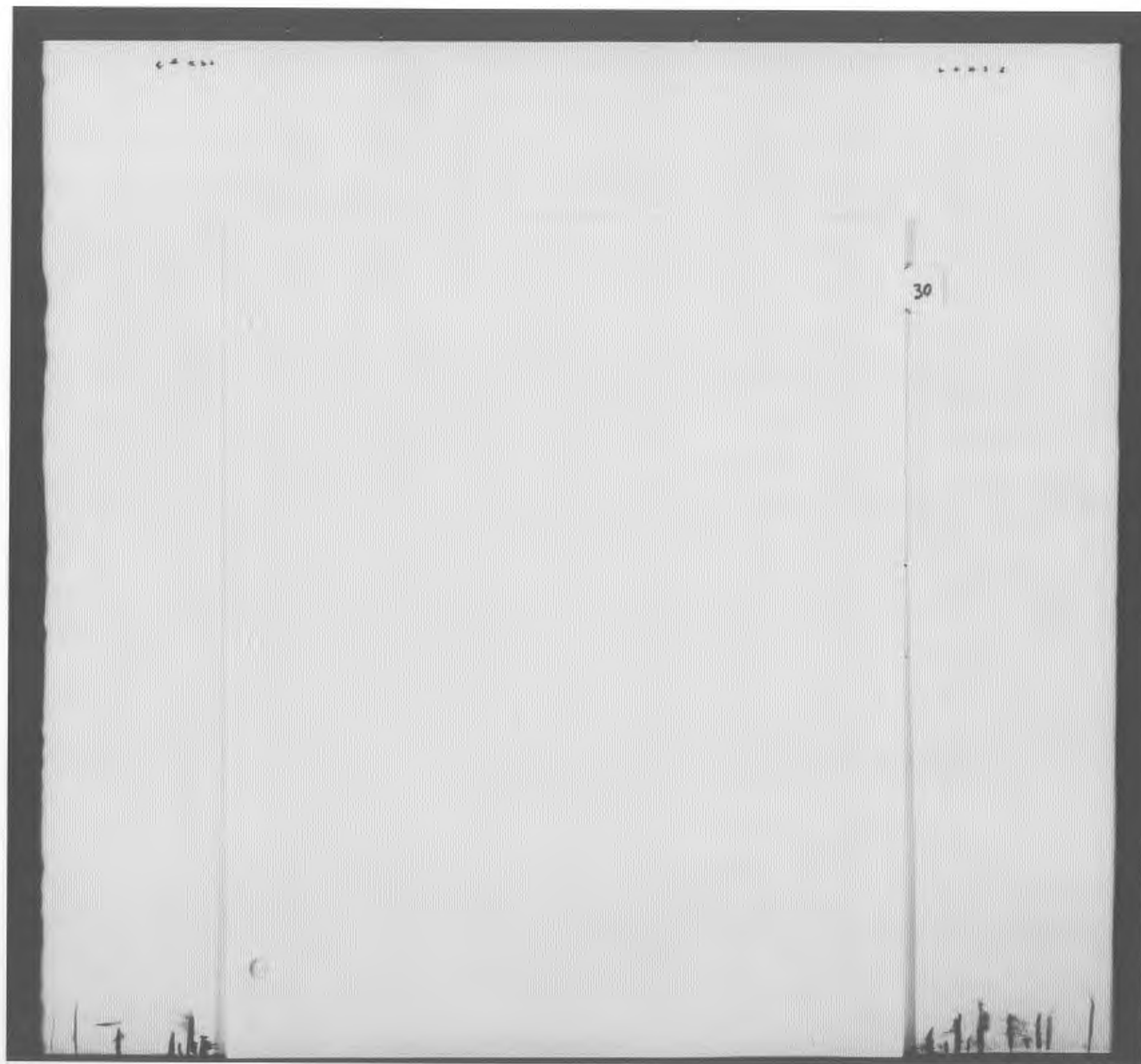
USAFSO/CS 24 001000Z MAY 82 USAFNO/LAL (Capt Morrell)

(SAME AS RELEASER)
204-5554, 6 MAY 1982

RICHARD D. DENDIT, 1LT, USAFNO/PA, 204-5554

Richard D. Dendit

UNCLASSIFIED E F T O 061000Z MAY 82





SCPA

DEPARTMENT OF DEFENSE
UNITED STATES SOUTHERN COMMAND
QUARRY HEIGHTS, PANAMA
PUBLIC AFFAIRS OFFICE

30 April 1982

SCHEDULE FOR
JIM LEMOYNE, NEWSWEEK

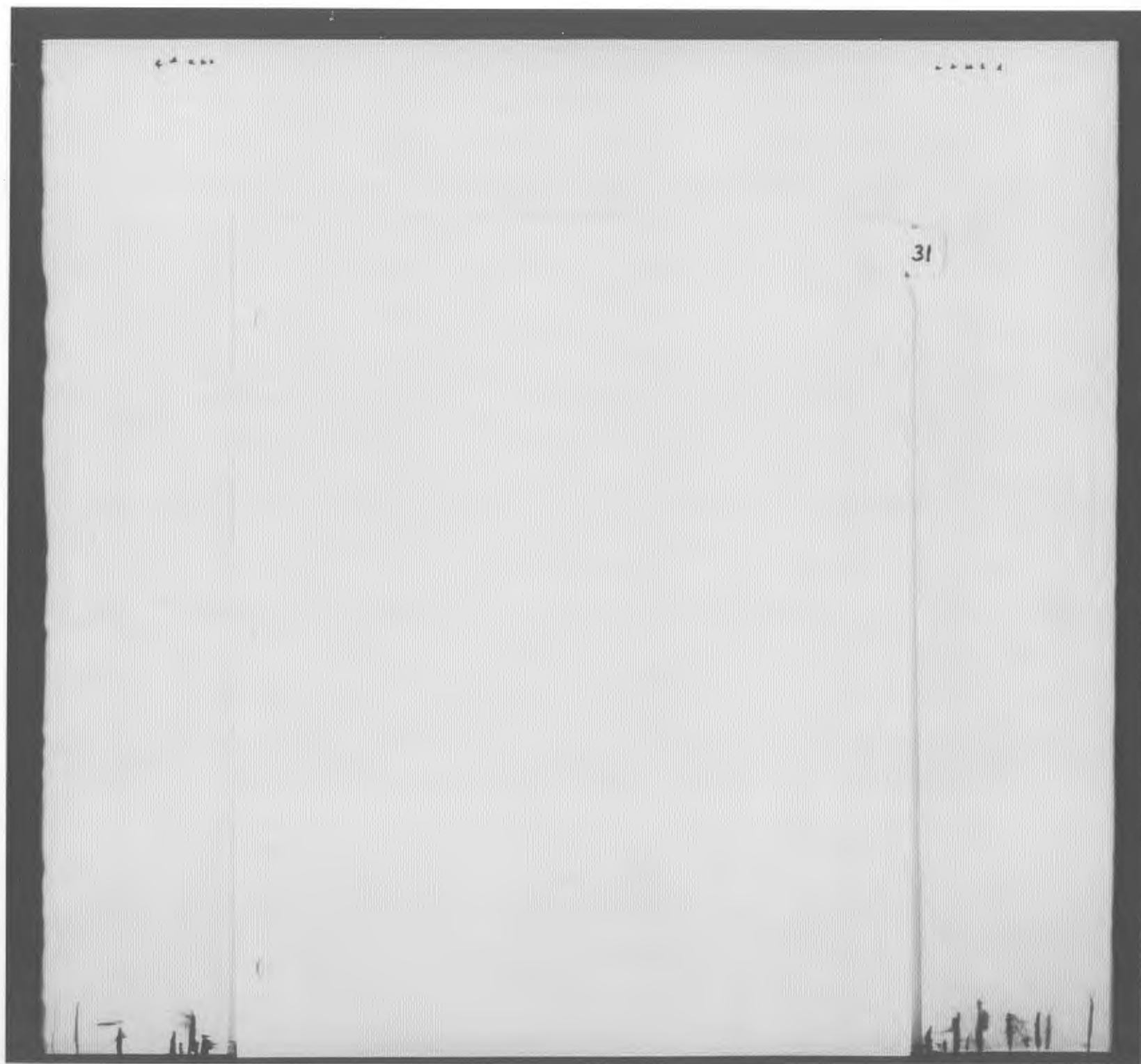
Monday, 3 May 82:

1915-1915	Briefing by J-5 -- COL Miner/LTC Balent/MAJ Hidalgo. SUBJ: LATAM Security Assistance Training
1915-1930	Travel to IAAFA -- Pick Up at USSOUTHCOM PAO (Lt Benoit Escort)
1930-1200	Visit IAAFA - LT Benoit Escort
1200-1315	Lunch at QH Club with USSOUTHCOM PAO
1315-1415	Interview CINC (COL Richards or Mr. Friedman escort)
1415-1430	Travel to SCIATT -- Pick Up at USSOUTHCOM PAO (Ensign Beckham Escort)
1430-1530	Visit SCIATT

Tuesday, 4 May 82

All Day Visit USARSA -- Dill Ormsbee Escort

- NOTES:
1. MAJ thrust of Mr. Lemoine's Visit is Security Assistance Training in LATAM, particularly Salvadorans and Central Americans.
 2. Mr. Lemoine may bring a Newsweek Photographer with him for the visit.
 3. Mr. Lemoine is presently based in San Salvador, and has interviewed COL Maghelstein, MILGP Commander, on training of Salvadorans.



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02-CLAS 17

SUBJ: MEDIA VISIT AND FLIGHT REQUEST - SHULTZ

1- THIS OFFICE HAS RECEIVED A REQUEST FROM MR. JIM SHULTZ, EDITOR-
IN-CHIEF OF GUNG HO MAGAZINE, TO FLY ABOARD A USAF C-130 AIRCRAFT
FOR A VISIT TO THE PANAMA CANAL ZONE 19 JUNE-2 JULY 82 TO RESEARCH
AND DEVELOP A STORY ON VULNERABLE MISSIONS. WHILE IN THE AREA
SHULTZ HAS INDICATED WILLINGNESS TO COVER ADDITIONAL USAF OR OTHER
U.S. MILITARY ACTIVITIES THAT MAY BE IDENTIFIED BY PUBLIC AFFAIRS
OFFICERS IN PANAMA.

NY 045024 AND THIS OFFICE HAVE ENDORSED SHULTZ' REQUEST FOR THE VISIT TO THE AREA AND THE FLIGHT, PROVIDING THE FLIGHT IS PART OF PAGE 02 AEC40A9055 UNCLAS

REGULARLY SCHEDULED MISSION AND FLIGHT AND VISIT SUPPORT ARE WITHIN THE APPLICABLE UNIT'S CAPABILITIES AND CAN BE GIVEN AT NO ADDITIONAL COST TO THE GOVERNMENT ON AN UNCLASSIFIED, NON-INTERFERENCE TO THE MISSION BASIS.

3* FOR ADDL REQUEST SMOLTZ BE FLOWN AS PART OF THE MISSION OF THE
173 IAW TO PANAMA ON 19 JUNE 82 AND RETURN TO THE U.S. ON 2 JULY 82.
SMOLTZ UNDERSTANDS THE VISIT AND FLIGHT WILL DEPEND ON MISSION
REQUIREMENTS UNDER GUIDELINES IDENTIFIED ABOVE IN PARA 2 AND IAW
DOD 4511.10.

4. IN THE FOREIGN CLEARANCE GUIDE, PANAMA, SEC 110, THE FOLLOWING ADDITIONAL INFORMATION IS PROVIDED:

6. JIM SMITH, CIVILIAN, U.S. CITIZEN, EDITOR-IN-CHIEF, EVMS NO
PROBATION, P.O. BOX 760, BROOMFIELD, CO., 80020. NO SECURITY CLEAR-
ANCE.

Frederick 183155

PRIORITY

PRIORITY

U. TO COVER VOLANT OAK AND POSSIBLY OTHER MILITARY STORIES IN PANAMA. NO SPECIAL BRIEFINGS REQUESTED ALTHOUGH SHULTZ INDICATES WILLINGNESS TO WORK WITH INCOUNTRY PUBLIC AFFAIRS OFFICES ON POSSIBLE ADDITIONAL STORIES. SHULTZ HAS ALREADY CONTACTED OTHER U.S. MILITARY ACTIVITIES IN PANAMA AND HAS MADE INDIVIDUAL ARRANGEMENTS FOR VISITS SHOULD HIS TRIP BE APPROVED.

PAGE 01 KULATGAYSS UNCLAS

C. VOLANT OAK MISSION DATES: 19 JUN-2 JUL 82.

D. SHULTZ WOULD ARRIVE ON C-130 MISSION AIRCRAFT DEPARTING MN ON 19 JUN.

E. N/A

F. NO KEY PERSONNEL.

G. SHULTZ HAS INDICATED HE WILL NOT REQUIRE MILITARY BILLETING ORCE IN PANAMA. LIMITED GROUND TRANSPORTATION MAY BE PROVIDED AT YOUR DISCRETION.

H. ASD/ISA APPROVAL NOT REQUIRED.

I. LT COL ERIC BOLANDER, CHIEF, AFOPA-RO CAN BE REACHED AT AV 225-5331.

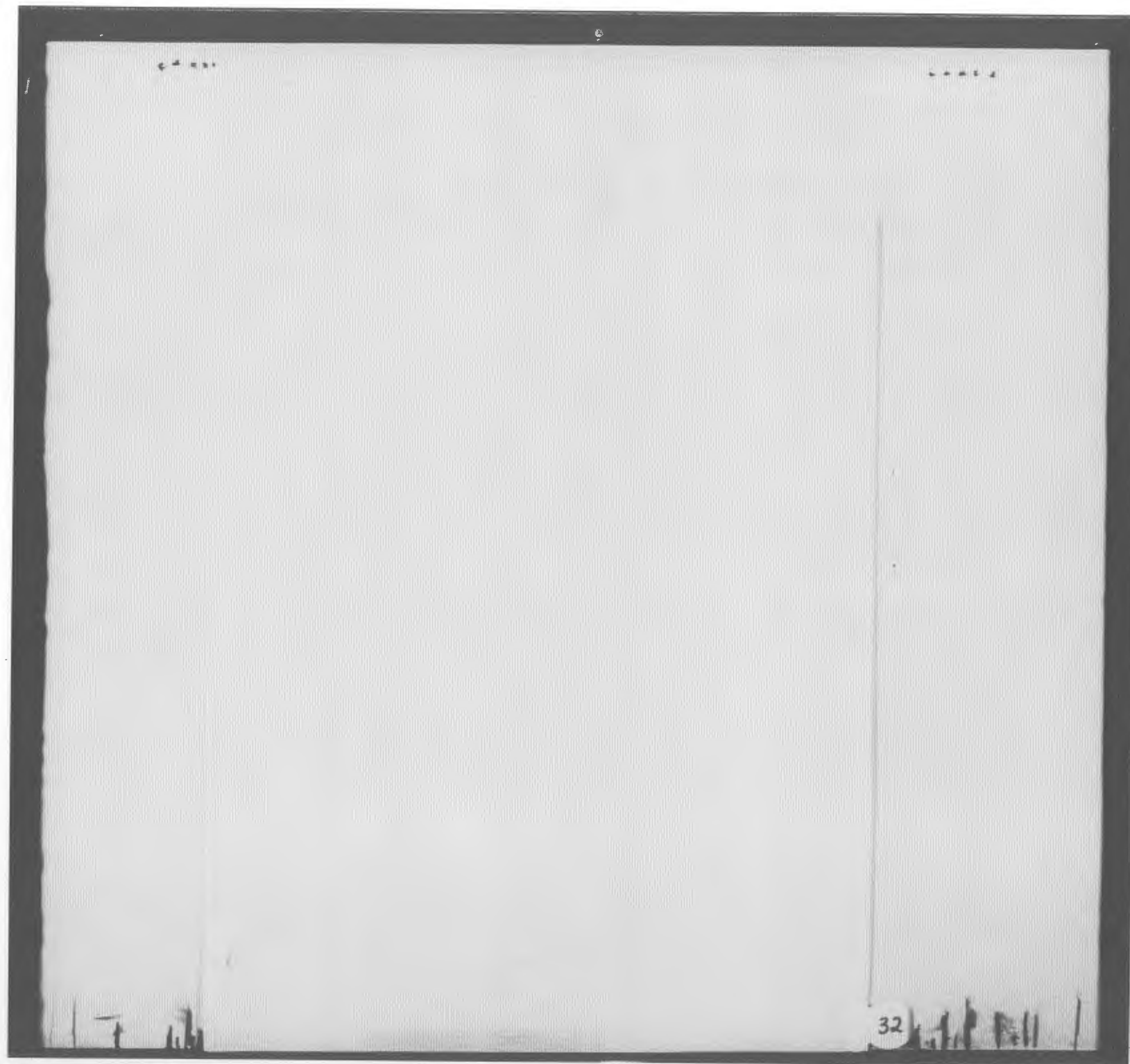
M. SHULTZ' REQUEST IS TIED TO VOLANT OAK MISSION AND PUBLICATION DEADLINE. WE REQUEST SHULTZ LEAD TIME AND REQUEST APPROVAL AS SOON AS POSSIBLE.

BT

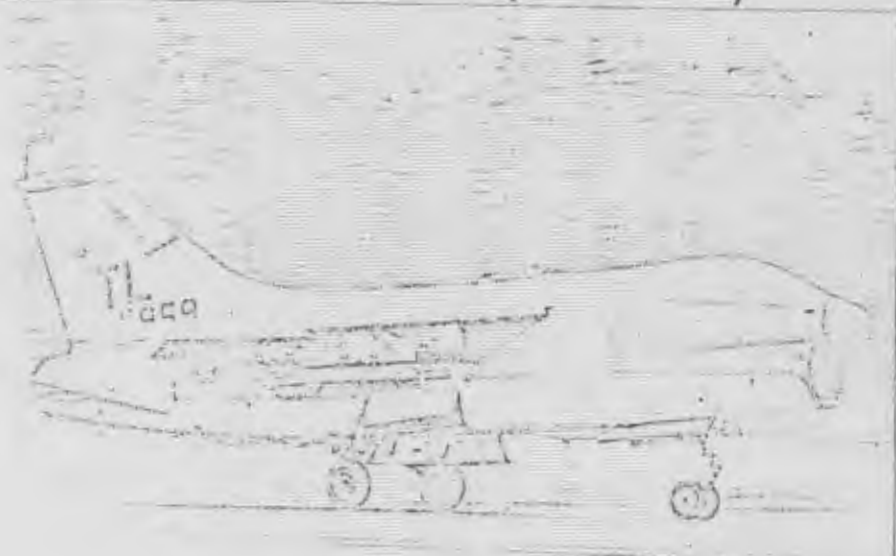
80000

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PRIORITY



A Great Way To Fly



This Guard A-7D does its takeoff thing. The A-7D is an excellent, close air-support aircraft.

by Jim Shults

I have always been impressed by the National Guard and reserves of any branch of service. The depth of experience that lies in these organizations is great, to say the least. They contain men who have combat experience and extensive military backgrounds, men who have chosen the civilian way of life but still like soldiering.

They do the soldiering because it's fun and, of course, for patriotic reasons. It also adds "just a little" to their feelings of accomplishment and satisfaction in doing an important job.

Recently I flew some 30 hours with the Air National Guard on a Volant Oak mission. The National Guard claims to do over 50 percent of the USAF mission in cargo and troop handling. They perform this mission at a cost that is much less than their full-time Military Air counterpart (MAC) Air Force counterpart.

The air guard and reserves must put in their two weeks or more "active time" duty every year, just as must their ground and sea-

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OSAF

32

A C-130 was flown into a Central
American country to aid in disaster
relief.

MILES

1000
500

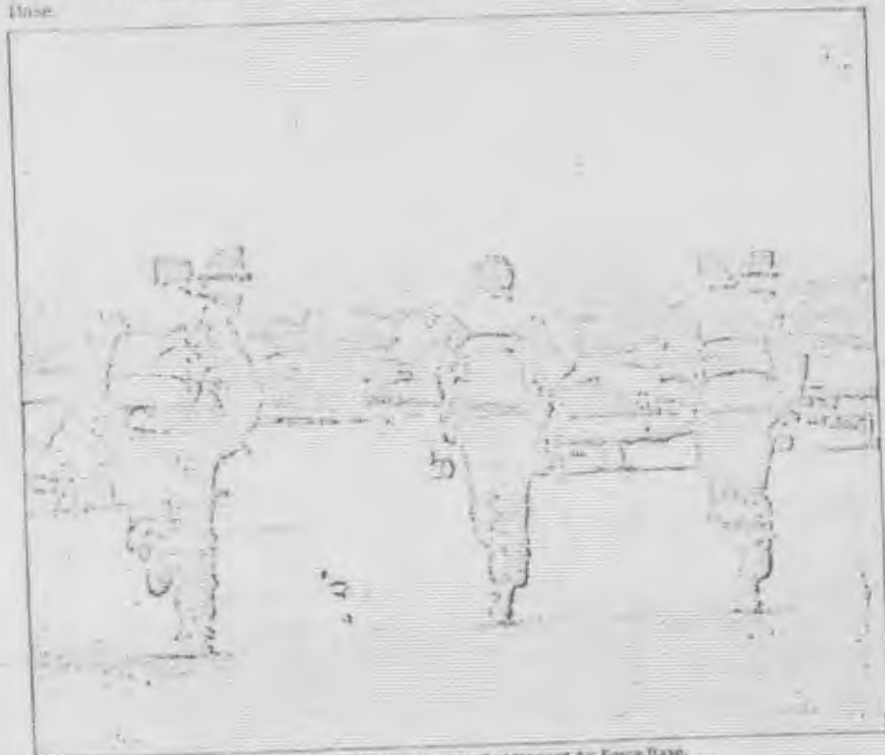


pounding brothers. Fortunately, someone wisely thought, "Why have these guys fly empty C-130s and A-7s, Phantom 4s, etc. around the skies of America, doing little but marking time for two weeks of drill when they can be doing something useful?" So these aircrews, units, and aircraft have been tasked to do a "real time" job and at the same time fulfill their reserve time. Now that's time and tax-dollar efficiency!

I decided to look into the Central and South American mission (a C-130 operation called Volant Oak) with a partial coverage of the A-7D (Corsair) Air Guard fighter-bomber operation. Volant Oak is an Air National Guard and reserve program.

Every 17 days, C-130 members from six Air Reserve or Guard units fly missions down to the Panama Canal Zone to provide cargo and air-support capabilities to that whole part of the world. They also fly down their own ground maintenance people to help fill out their duty time and provide support for their aircraft.

The aircraft in which I flew down had five C-130 crews in it, along with ground support people. The crews are flown to their waiting C-130s and A-7Ds which are based in the Canal Zone at Howard Air Force Base.

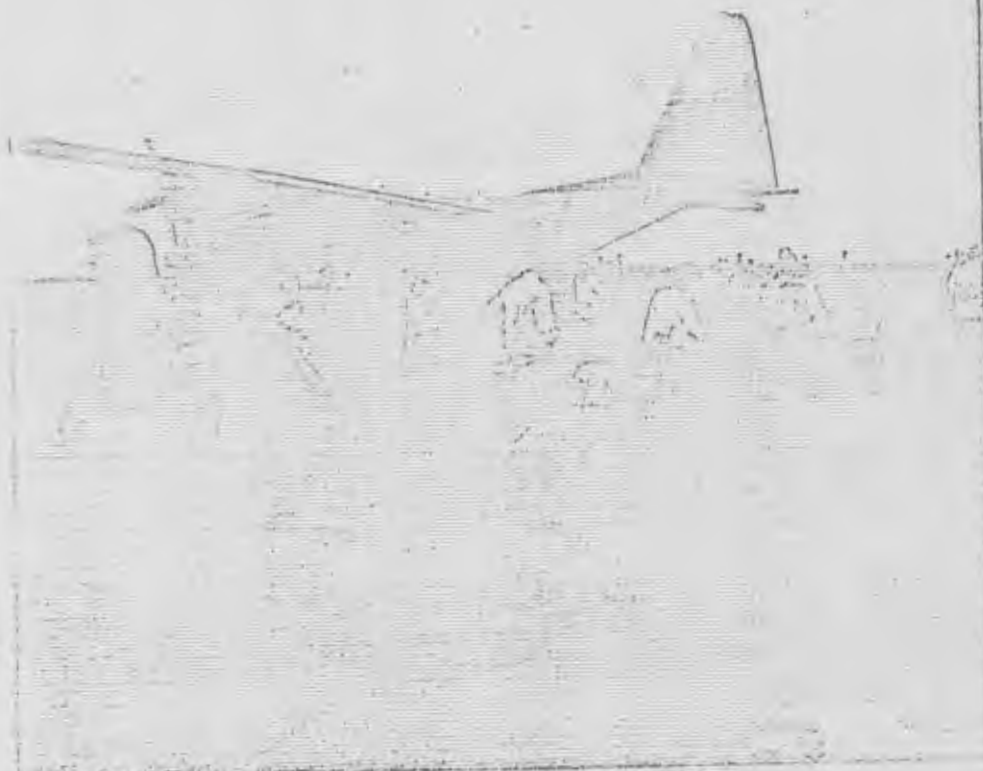


A-7 crews scramble to their aircraft at Howard Air Force Base.

Copyright © 1983

USAF

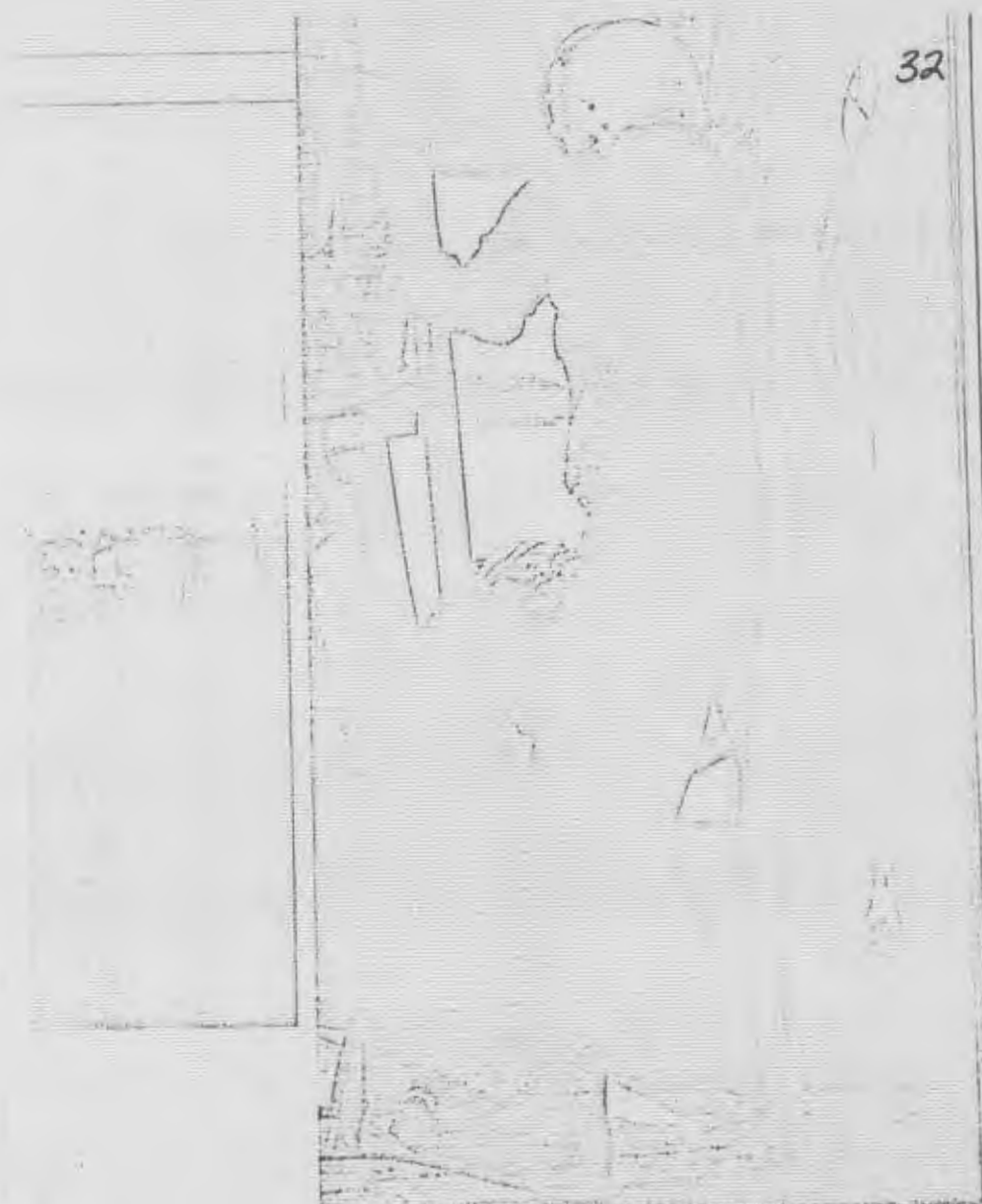
32



Evacuation of civilians from troubled areas is just one of many missions for Volant Oak crews.

I personally had fond feelings about Howard from my Army time in the zone. I used to get my CO's approval to go out and moon rides in B-26s lighter-bombers used in counter-insurgency missions. Sitting just inches behind the co-pilot as we skimmed the waves at some 20 feet at 300 miles per hour was a great thrill. I'll always love those B-26s.

Anyway, back to the story. The Guard and Reserve people spend their 17 days doing rescue, disaster relief, airborne, cargo, and troop missions to all countries of Central and South America, and even Nicaragua (to support official U.S. missions still in the country). It was



32

One of the many missions for Volant Oak people. Here a teamster of the U.S. Army (SF) Jump Team looks for a drop-zone approach as the load master looks on.

Thang 160 January 1963

35

USAF



C-123 flies off on its Central American mission.

The navigator is constantly busy with maps, charts, logs, etc. He is the hard worker on any long trip. Note bunk for crew on long trips.



USAF

32



Lt. Col. David H. Smith's ride to the Canal Zone. Smith is typical of the people in the Reserves and Guard — combat experience. He is a commercial airline pilot in civilian life.

the Guard and Reserves who helped out with the forestown, Guyana, mess.

I got quite a kick out of the pilots and crews who flew the C-130s. In many cases the pilot, co-pilot, and navigator are pilots or co-pilots with civilian airlines — these people like to fly.

One lieutenant (the boss of the cargo portion) told me that in civilian life he is a schoolteacher, but that on weekends and in the summer he can cut loose and change his lifestyle to be a soldier. He goes on every mission he can get from his unit in Minneapolis. It's easy to tell he really loves his flying job. In fact, it's easy to see all of these people like their Air Guard and Reserve duty.

The jet jocks obviously enjoy flying their A-7D Corsairs. A fine ground attack and close air support aircraft, the A-7s provide protection for the Panama Canal area. The A-7 program is called Carpet Cove. These aircraft, like their C-130 brothers, are a very cost-effective way to go, since the Air Force doesn't have to hire additional full time, active crews and aircraft to do their worldwide mission.

The reason these and the KC-135 Tanker mission to Mildenhall, England, are cost-effective is simple: it's expensive (but necessary) to base a tactical fighter group and support people. It's wise for cargo and refuel assets. However, the Air Guard and Reserve must fly and work support duties as a part of their active duty time, so they do it for real and kill two birds with one stone.

I was impressed with the way the air crews operated. Many of the pilots flew fighters in Korea and Vietnam and really know their way around the air.

All in all, this guard and reserve program seems like a real winner to me for several reasons. It does perform a real mission, is cost effective, it's fun, and is another way to earn money and do your thing for the security of our country.

If all of this sounds interesting, which it is, contact your Air Guard or Reserve recruiter, they should be able to answer all of your questions. Fly the friendly skies and keep them friendly!

Group 10, January, 1982

Page 11

27

6-2-21

6-2-21

33

JOINT MESSAGE/INQUIRY				UNCLASSIFIED			
DATE	TIME	FROM	TO	RE	INFO	REF	NOTE
02	02	281507	JUN	13	RR	RR	UNCL
FROM TO U.S. NAVY ACTIVITIES ON 24 JUN. 4. THE FOLLOWING EXCERPT FROM A C SOUTHCOM/FA MEMO IS INCLUDED FOR YOUR INFO. QUOTE. 1. PURPOSE OF VISIT IS POSSIBLE NSJ ; FEATURE STORY ON USSOUTHCOM, WITH PARTICULAR EMPHASIS ON HOW COMMAND TIES IN TO THE CARIBBEAN COMMAND. 2. SEID INTERVIEWED GENERAL WITTING, USCMC50, IN WASHINGTON ON 26 MAY 82. 3. CAP-RESPONDENT VISITED GILBERT AT NORFOLK, VA AND HAS HAD DISCUSSION WITH DOD AND JCS PERSONNEL ON THE SUBJECT. 4. SEID REQUESTED VISIT MILITARY FACILITIES, BASES AND PERSONNEL (SOURCES). DR/JAN							
DISPATCH							
ORIGINATOR'S NAME (TYPE, PHONE NUMBER, PHONE)				SPECIAL INSTRUCTIONS			
TELETYPE NAME, TELE, QUOTE, SYMBOL AND PHONE				TELETYPE NAME, TELE, QUOTE, SYMBOL AND PHONE			
UNCLASSIFIED				281507 JUN 82			

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DD FORM 1721

PREVIOUS EDITIONS OBSOLETE

DATE 10-1-82

4-4-44

4-4-44

34



DEPARTMENT OF THE AIR FORCE
HEADQUARTERS USAF SOUTH PACIFIC DIVISION (HQP)
AFB HAWAII

(34) File
25
JPM

REF ID: A77001 PA (284-5554)

15 July 1982

SUBJECT: After-Action Report - Media Visit, Chris Dickey, Washington Post

TO: USSOUTHCOM/PAO

1. Mr. Dickey visited USAFSO on 12 and 14 July 1982. On Monday, 12 Jul 82, we hosted him at the Inter-American Air Forces Academy. He was briefed by Colonel Modigovich on the history, purpose and current programs conducted by IAAFA.

2. Mr. Dickey expressed an interest in the student training associated with Project ELISA. He asked: How many students were trained? - Approximately 44. Was there any follow-on training in El Salvador? - Yes, IAAFA had one NCO in the country at this time. Where was the flight training conducted? - At Howard AFB.

3. Mr. Dickey visited Howard AFB on Wednesday, 14 July. USAFSO/PAO briefed him on the mission of the major units at Howard AFB and supplied him with fact sheets on each. He expressed an interest in purpose of the aircraft at Howard AFB. He asked: What the C-130s were used for? - Theater airlift. Local support of the 193rd Infantry Brigade, and search and rescue operations. What are the A-7s for? - Close-air support, defense of the Canal. Is Howard primarily a training base? - No.

4. Colonel Peter Lane, 24th Composite Wing vice commander, briefed Mr. Dickey on Project ELISA. The brief and interview was conducted in Colonel Lane's office, and Colonel Sanchez, USAFSO Chief of Staff, and Colonel Reed, acting USAFSO Commander, were present. Mr. Dickey expressed an interest and asked questions in several areas, as follows: The original number of A-37s given by the Embassy was 4, but 6 showed up. Why? - The number of aircraft USAFSO expected was always six. What was Colonel Lane's impression of Colonel Bustillo? - He is a solid leader and a patriot. How many pilots were trained? - 15. What about ground control personnel? - Approximately 30 during a four-day period. What is the purpose of ground attack control? - To insure the ordnance dropped supports the Army with minimum danger to friendly forces and civilians. What kind of ordnance was supplied? - Standard package, Mark 82 bombs, rockets, 7.62 ammo. Any napalm? - No. What are bombs for, fragmentation? - Yes. What's it good for? - Light equipment, i.e., trucks, groups of enemy personnel. Is it effective on "well dug-in forces"? - Not really. Do we have people in El Salvador now? - Yes, a small contingent of follow-on support personnel, i.e., supply, avionics. Anyone flying combat aircraft? - No. Is the A-37 a high technology aircraft? - No, pretty basic. What kind of weapons would it take to consistently shoot down A-37s? - At least 50-caliber automatic weapons. Did we think the guerrillas would try to obtain and use surface-to-air missiles? - No opinion. Would a SAM bring down an A-37? - Sure!

Readiness is our Profession

(34)

5. Interview with Mr. Dickey seemed to go smoothly, atmosphere was amiable. Interview was concluded in approximately an hour and 15 minutes. Possible angle for Dickey's story would be "are the A-37's high technology weapons systems which will escalate the war due to a one upmanship reaction." Another slant might be "are the Salvadorans capable of using the O-2, A-37 combination effectively with efficient command and control."

Richard N. Benoit
RICHARD N. BENOIT, 1st Lt, USAF
Director of Public Affairs

4-251

4-251

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Memo for Record

13 Aug 82

(35) File
25
JEM

Subj: News Media Visit - Mr. Juan Tomayo
Miami Herald

1. Received word from Ed Friedman on morning of 9 Aug that Juan Tomayo of the Miami Herald was in the area and might want to visit our Air Force facilities sometime during the week.
2. I received information from Ed Friedman on morning run and dispatched copies of Wall Street Journal story to General's office and to Col Reed. Also contacted IAAPA about possibility of Tomayo wanting to visit them.
3. Ed Friedman called on morning of 10th to say that Tomayo would like to visit IAAPA at 1000 and I said I would meet him at IAAPA.
4. Mr. Tomayo was welcomed by Colonel Medigovich and briefed on IAAPA's function and history. He was then given a tour and much of this briefing was handled by SMSgt Bumgartner. Tomayo seemed favorably impressed with his briefing/tour and I expect favorable publicity to result.
5. Briefed Tomayo's visit in staff meeting.


ALVIN H. JOHNSON, MSgt., USAF
MCOIC, Public Affairs Division

4-251

4-251

36

File 25
Q3M (36)

RESPONSE TO QUERY					
(THIS FORM IS SUBJECT TO THE PRIVACY ACT OF 1974)					
AUTHORITY: 5 USC 201, 10 USC 4012 and 4024 and 50 USC 3605 PRINCIPAL PURPOSE: To provide response to the public or news media inquiries. DUTY OF USE: This form will not be used to respond or serve as a source for personal data about any individual unless the person is informed and agrees that the information may be used in providing response to the public or news media inquiry. DISCLOSURE IS VOLUNTARY: The SSN when used will be used for positive identification of the individual. It will not be used for any other purpose.					
QUERY INFORMATION					
RECEIVED		RESPONSE ACTION OFFICER		SUSPENSE DATE	
DATE	TIME				
1 Sept 82	1400	Lt. Bensit		2 Sept 82	
RECEIVED FROM					
DESCRIPTION OF QUERY					
Call from Mr. Friedman SCPA Mr. Harold Tung, Latin American correspondent for ZDF, Germany request visit to Howard and Albrook to film Air Force activities.					
RESPONSE					
Escorted Tung and three man film crew around Howard flight line and IAFA Training area from 0740 to 1230 on 2 Sept. 82. They filmed: UH-1N take off : Landing of IAFA student receiving instruction on aircraft maint. Turned crew over to 103/PAD (Colin Holt)					
SOURCE OF RESPONSE		COORDINATION			
PHONE NO.	OFFICE SYMBOL	OFFICE SYMBOL	NAME	PHONE NO.	DATE
		103/PAD	Col. Reed		1 Sept 82
		103/PAD	Col. Johnston		1 Sept 82
NAME OF SOURCE					
DATE	TIME				
REMARKS					

4-2-55

4-2-55

37

37

FROM: USAFSO/PA

4 June 1982

SUBJECT: "Matutino" Article, 4 Jun 82

TO: HQ TAC/PA

1. The accompanying transmittal is a outline and article published with three photos in Matutino, a Spanish daily here in Panama.

2. The top photo of the three was of two of eight C-141s here as part of a Jungle Operation Training Center deployment of U.S. Army personnel from Fort Campbell KY. The aircraft arrived Friday, 28 May and departed Saturday, 29 May, carrying troops from a previous JOTC session back to Fort Campbell.

3. The center photo was of two racks of fuel tanks. foreground, center were A-37 drop tanks and background, right were A-7 drop tanks.

4. Bottom photo was of street side of MAC Air Freight Terminal showing six loaded pallets with clear plastic rain covers over them. Contents unknown. The scene is routine according to 1300 MAS officials.

5. This info provided for your background. USSOUTHCOM Public Affairs is presently holding discussions with publisher. USAFSO PA impression at this time is that publishers were not ignorant of facts and that article was published either for fun and profit or to satisfy unknown pressure groups.

Richard N. Bengitt
 RICHARD N. BENIGT, 1st Lt, USAF
 Director of Public Affairs

4 June 1982

NOTE: A press conference and tour of Howard for local news media has been scheduled for 1600 today by USSOUTHCOM PA.

(Translation) - From "MATUTINO", Friday, June 4, 1982 (Translator: Laly Nize)

Argentines Residing in Panama Report
C-141 AIRCRAFT AND 500-POUND BOMBS AT HOWARD

Are these bombs for defending the Canal? El Salvador? Nicaragua or kill Argentines and Latin Americans?

The presence of U.S. Air Force C-141 aircraft that landed at Howard Air Force Base, plus a great quantity of 500-pound bombs in the base's hangars on May 28, 1982, was reported last night by Argentines residing in Panama.

The report is accompanied, as evident proof of what Argentine residents affirm, with a set of photographs taken secretly at Howard Air Force Base and which show at first instance the presence of aircraft, which point of departure and destiny are unknown, 500-pound bombs and bulks of unknown material.

According to raised issues, will the bombs be used for the Canal defense? in El Salvador? Nicaragua? or to kill Argentines and Latin Americans? The issues cite a paragraph of the letter that Panamanian President Aristides Rojo sent to President Reagan on May 22 when he says:

"Therefore, we request the formal promise of the United States Government that none of those installations and personnel, or the areas that they utilize, will be associated with actions which, direct or indirectly, contribute to harm Argentine interests or of any other Latin American country or be inclined to favor British actions which the Panamanians disapprove of."

The resident Argentines reaffirmed their reports and identified themselves with the struggle their country is fighting to defend the sovereignty of their country and the Malvinas. They reassured they'll be very meticulous, no matter the cost, with certain military movements by the United States Armed Forces in Panama.

-MORE-

2/2/2 ARGENTINE RESIDENTS

Other issues raised yesterday in our office is that if the United States complies with the Neutrality Treaty agreed to in the Torrijos Carter Treaties and is it necessary 500-pound bombs for the defense of the Panama Canal.

When Ambassador Silvio Newman was interviewed last night concerning the report and set of photographs, he said that he was truly shocked because if all this was true, the joint interamerican relations would be banished and concepts by President Aristides Royo in his May 22nd letter to U.S. leader Ronald Reagan ignored.

"I am baffled with these photographs," he said, stating that they go beyond what can be imagined and expected.

Even though the Argentine Ambassador did not reveal it, it was seeing vaguely that he will be interested in the accusation, remembering what Chancellor Illueca said at a meeting of the United Nations Security Council when he stated, "can you imagine what is Latin America's reaction if it's said that Argentine aircraft are being shot down through technological material, plans, and technical assistance from the United States?"

(Translation) - From "MATUTINO", Friday, June 4, 1982

(PHOTOGRAPH OUTLINES)

We can see in the top picture U.S. Air Force C-141 aircraft that landed at Howard Air Force Base last Friday, May 28, 1982. Their point of departure and destiny are unknown. Center, 500-pound bombs in one of the hangers, and below, the air freight terminal where we can see a great quantity of covered equipment.





File 11-5-138

RESPONSE TO QUERY					
FORM 1000 (EXEMPT) 1-72 (NO PREVIOUS ACTING 1974)					
AUTHORITY: - FAR 251.40 (1) (2) (3) and 401.40 (1) (2) (3). PRINCIPAL PURPOSE: - To provide response to the public or news media inquiry. SUPPLEMENTARY: - This form is used to add to record or other searching information disclosed and individual when the process is informed and agrees that the information may be used in providing response to the public or news media inquiry. DISCLOSURE OF INFORMATION: - The JCS is to be used only for the purpose of disclosure of the individual. It will not be used for any other purpose.					
QUERY INFORMATION					
RECEIVED		RESPONSE ACTION OFFICER		SUSPENSE DATE	
DATE	TIME				
4 Jun 82	1100 hrs	1st Lt Richard H. Benoit		N/A	
RECEIVED FROM					
USSOUTHCOM Public Affairs (Col Richards/Mr. Friedman)					
DESCRIPTION OF QUERY					
Two local newspapers have carried reports this week alleging that Howard AFB was used in support of the British against Argentina. An article in La Republica, 28 May, implied C-54 aircraft loaded with troops and war materials were transiting Howard enroute to Ascension Island. A story in Matutino, 4 June, erroneously identified fuel tanks at Howard as bombs and other cargo as war materials for unknown purposes. What are the facts?					
RESPONSE					
The aircraft identified as C-54s in the first article were actually eight C-141s carrying troops down from Fort Campbell, Kentucky, for Jungle Operations training in Panama at Fort Sherman. The photos showing what were identified as bombs were actually of aircraft drop tanks that are continuously at Howard. The cargo was routine cargo that can be seen around the Air Freight Terminal on a daily basis.					
<i>AMH</i> <i>file</i>					
SOURCE OF RESPONSE		COORDINATION			
PHONE NO.	OFFICE SYMBOL	OFFICE SYMBOL	NAME	PHONE NO.	DATE
284-5540	1300 HAS/CO	SACOMEN/CC	Col. Rains	284-5343	4 Jun 82
		JO TAG/PA	Maj. Sands		4 Jun 82
NAME OF SOURCE					
1st Col. Freeman					
DATE	TIME				
4 Jun 82	1130 hrs				
REMARKS					
USSOUTHCOM PA has called news conference for 1600, 4 June, at Howard AFB.					

4-2-11

4-2-11

Televised to TAC 4 June 82 17:45
Statement read to local news media by
Maj Gen. Masterson at 16:10, 4 June 82
PRESS STATEMENT (39)

RECENT EDITIONS OF PANAMANIAN NEWSPAPERS HAVE CARRIED ARTICLES ALLEGING THAT U. S. AIRCRAFT AND APPARENT WERE AT HOWARD AIR FORCE BASE LAST FRIDAY FOR POSSIBLE USE IN SUPPORTING BRITISH EFFORTS IN THE SOUTH ATLANTIC. EVIDENCE OFFERED INCLUDED PHOTOGRAPHS TAKEN ON FRIDAY, 28 MAY 1982, SHOWING C-141 TRANSPORT AIRCRAFT SUPPOSEDLY ENROUTE TO HELP THE BRITISH, DISPOSABLE AIRCRAFT FUEL TANKS IDENTIFIED AS 500-LB BOMBS, AND QUANTITIES OF PALLETIZED CARGO AT THE HOWARD FREIGHT TERMINAL.

REGRETTABLY, NO EFFORT WAS MADE TO CONTACT THE USAF SOUTHERN AIR DIVISION OR THE UNITED STATES SOUTHERN COMMAND, QUARRY HEIGHTS TO VALIDATE THIS INFORMATION. THE UNFORTUNATE RESULTS WERE INCORRECT AND MISLEADING STORIES.

THESE ARE THE FACTS OF THE AIRCRAFT, "BOMBS" AND SUPPLIES WHICH WERE THE SUBJECT OF THE ERRONEOUS PRESS REPORTS:

1. ON FRIDAY, 28 MAY 1982, SEVEN C-141 AIRCRAFT ARRIVED AT HOWARD AFB FROM FORT CAMPBELL, KENTUCKY. THEY TRANSPORTED SOME 720 MEMBERS OF THE 101ST AIRBORNE DIVISION TO PANAMA FOR TRAINING AT THE JUNGLE OPERATIONS TRAINING CENTER AT FORT SHERMAN. ANOTHER C-141 ARRIVED ON 27 MAY 1982 WITH THE BRIT'S SUPPORT EQUIPMENT. THIS AIRLIFT IS ROUTINE, AND OCCURS FREQUENTLY THROUGHOUT THE YEAR. ALL EIGHT C-141 DEPARTED FROM PANAMA AT 9:30 A.M. SATURDAY, 29 MAY 1982 WITH OTHER MEMBERS OF THE 101ST AIRBORNE DIVISION, FORT CAMPBELL.

2. THE SO-CALLED "500-POUND BOMBS" PHOTOGRAPHED AT HOWARD AIR FORCE BASE AND PUBLISHED IN A PANAMA PAPER THIS MORNING ARE IN FACT DISPOSABLE WING FUEL TANKS FOR U. S. AIRCRAFT. SIMILAR WING FUEL TANKS ARE USED BY AIR FORCES WORLDWIDE. SUCH TANKS ARE ROUTINELY AT HOWARD, AND CAN BE SEEN THROUGHOUT THE YEAR SINCE THEY ARE A STANDARD ITEM ALWAYS IN STOCK.

UPI Representative was at briefing

39

3. THE PALLETIZED SUPPLIES PHOTOGRAPHED AT THE HOWARD FREIGHT TERMINAL ARE ROUTINE CARGO TRANSPORTED THROUGHOUT THE YEAR TO HOWARD AFB FOR USE HERE AND FOR TRANSHIPMENT TO OTHER US STATIONS IN THE HEMISPHERE. SIMILAR PICTURES OF SUPPLIES COULD BE TAKEN VIRTUALLY ANY DAY OF THE YEAR.

6-2-20

6-2-20

40

Empty Gas Tanks USAF Denies Arms Stored Here To Ship To British

Star-Herald photo shows a group of men standing in front of a group of empty gas tanks at Howard Air Force Base, Panama, May 29, 1962. The tanks are empty and are being used for training purposes. The tanks are being used for training purposes and are not being used for anything else.

The tanks are empty and are being used for training purposes. The tanks are being used for training purposes and are not being used for anything else.

The tanks are empty and are being used for training purposes. The tanks are being used for training purposes and are not being used for anything else.

Star-Herald photo shows a group of men standing in front of a group of empty gas tanks at Howard Air Force Base, Panama, May 29, 1962. The tanks are empty and are being used for training purposes. The tanks are being used for training purposes and are not being used for anything else.

A-060 A

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Rec'd 11 Apr 1970

~~SECRET~~
~~NO FOREIGN DISSEM~~

(41)

FROM: AFOSI DIST 30 MILARD AFB TX//INVA//
TO: HQ AFOSI BOLLING AFB DC//INVA//
INFO: USMC PANAMA CITY PN//DAD//
PROGRAM DEVELOPMENT GROUP CORONA PN
WILSON/INCOM BARRY HEIGHTS PN//2-2//
A70 MICHONE ST CLAYTON PA//JAGT-PT/DET 9//
NAVINVISOR ST AMONG PN
HE TAC LANGLEY AFB VA//SP//INVC//
HG MAC SCOTT AFB IL//SP//
MACOS INTEL CTR SCOTT AFB IL//IN//
HE ST ST MICHAEL AFB NM//IN//SP//
HQ ST ST TACOS AFB CA//IN//
AFOSI DISTRICT 4 ANDERSON AFB MS//INVA//
AFOSI DISTRICT 5 WRIGHT PATTERSON AFB OH//INVA//
AFOSI ST 1 G-L-C SCOTT AFB IL
AFOSI DISTRICT 7 BATHURST AFB TX//INVA//
AFOSI DISTRICT 10 TARRANT AFB TX//INVA//
AFOSI DISTRICT 12 LANGLEY AFB VA//INVA//
AFOSI DISTRICT 13 LANGLEY AFB VA//INVA//

FOIA 5 U.S.C.
552(b)(6),(b)(7)
(C)
FOIA 5 U.S.C.
552(b)(6),(b)(7)
(C)
FOIA 5 U.S.C.
552(b)(6),(b)(7)
(C)

CLASSIFIED BY THE COMMANDER AFOSI
PER AFOSI 215.2 17 Dec 79
DECLASSIFY ON: 2 Apr 82
REASON: C

~~SECRET~~
~~NO FOREIGN DISSEM~~

41

100 MAS HOWARD AVE EN/IN // (CUBES)

SECRET

NUMERICAL ESTIMATION

~~NO FOREIGN DISSEM~~

41

03 DE 85 132125 2 000 00 00 00 0000

FOIA 5
U.S.C. 552
(b)(6)



REGIONAL 1000. THE ROYAL HAS BEEN ORDERED BY US TO MAKE NO
POLITICAL ANNOUNCEMENTS WITHOUT FIRST OBTAINING THE PERSONAL
APPROVAL OF THE PARADE. COL JARVIS CAUTIONED THAT THE
MICHIGAN ARMY STAFF UNDER THE JARVIS SCHEME. THEN JARVIS
THE PARADE IDENTIFIED WITH GEN OMAR TURELID, POLITICALLY HE
WAS TO THE RIGHT. HE CAN BE CONSIDERED A CENTER MODERATE.
DURING VISIT ON STAFF MEETING COL JARVIS ANNOUNCED HE WILL
NOT TELL ANY MORE JARVIS THINGS THROUGH PARADE TO THE
COMMITTEE IN CONTROL OFFICE AND PARADE. COL JARVIS WANTS
TO BE ELIGIBLE WITH US IN FOREIGN POLICY. HE WANTS TO PART OF
THE JARVIS PART IN THE. THERE WILL BE NO MORE NO MORE
CHANGES IN JARVIS POLICY IN FUTURE. COL JARVIS IS A
CLOSE PARTNER OF THE VICE PRESIDENT (V.P.) OF THE. THIS PART OF
IS IN A MORE JARVIS JARVIS JARVIS JARVIS JARVIS.

TRANSFERS

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MAJ AUGUSTO VILLALBA IS NOW NEW PAT/DEL. VILLALBA IS A GRADUATE
OF BRAZILIAN AIR FORCE ACADEMY, GRADUATE OF BRAZILIAN SQUADRON
OFFICERS' SCHOOL (SOB), AND FIRST IN OFFICER TO GRADUATE FROM
LUNA FOX, MAXWELL AFB, AL. HE IS CONSIDERED BEST PILOT IN FAP,
WITH 500 HOURS IN JET AIRCRAFT. PREVIOUSLY VILLALBA WAS
DIRECTOR OF BRAZILIAN FLIGHT 70-DEVELOP THE LATEST PROGRESS.
FROM 1958 HE WAS DIRECTOR OF FLIGHT 70-10. HE IS
REMARKED BY HIS SUBORDINATES AND CONSIDERED AN EXCELLENT
MANAGER. HE SPEAKS GOOD ENGLISH AND IS FLUENT IN PORTUGUESE.
HE IS PROBABLY WELL INFORMED PERSONALLY, BUT FEELS TENSE
ABOUT HIS MANY MISTAKES AND WAS WHEN HE LEFT THE IN-LIAISON
POSITION. VILLALBA IS FORMERLY A FAP/DEL. MAJ. HE IS THE
PERSONNEL OF FAP/DEL AND SUPPORTED ALBERTO VILLALBA IN
RECENT YEARS THE LAST FIVE YEARS AND ASSES FOR THE PERSON
PERSONNEL. VILLALBA SAYS VILLALBA WAS IN BRAZIL WHEN
HE WAS IN FAP.

FOIA 5 U.S.C.
552(b)(6),(b)(7)
(C)

THE PERSONNEL INFORMATION CONTAINED IN THIS REPORT
CONSTITUTES INFORMATION OF A SECRET NATURE AND IS
NOT TO BE RELEASED TO ANY OTHER PERSON OR
ORGANIZATION WITHOUT THE WRITTEN PERMISSION OF THE
PERSONNEL OFFICE. IN THIS CASE THE PERSONNEL OFFICE
HAS BEEN ADVISED.

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CONSEQUENTLY, FIJIANA HAS EXPERIENCED NONE OF THE INSURGENT
AND VIOLENCE CALLED FOR IN NEIGHBORING COUNTRIES. AS A
DIRECT RESULT OF COL PAREDES' NEW POLICIES ON THE
RESTRICTION OF ARMS FLOW THROUGH FM, SOME OF THESE TERRORIST
GROUPS MAY NOT USE THE SAME RESTRAINT AS THEY HAVE IN THE
PAST.

CONCOMITANT WITH THE ABOVE, DESKTOP
100 100 100 100 100

11. (U) THIS MESSAGE IS NOT

12. (U) SPECIAL INSTRUCTIONS: THIS MESSAGE IS NOT TO
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13. (U) SPECIAL INSTRUCTIONS: THIS MESSAGE IS NOT TO
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/NY CCCCC
U 302200Z MAR 82
FM USCINCSO QUARRY HEIGHTS PA //SCJ3//
TO RULPAFA/CDR 193DINFBDG FT CLAYTON PA //AFZU-DPT//
HULPAFA/USAFSG HOWARD AFB PA //DD//
HULBSAA/COM USNAVSO FT AMADOR PA //30//
HULH2P/AFEPD/SSY PANAMA
ZEN/PANAMA CANAL COMMISSION BALBOA PA
BT

302200Z

W/DOV ✓
RM ✓
CSG/CA ✓

C O N F I D E N T I A L NOFORN

SUBJ: END OF THIRTY MONTH TRANSITION PERIOD RUY

1. (U) THE 30-MONTH CARTER-TORRIJOS TREATY TRANSITION PERIOD ENDS ON 31 MARCH 1982. CEREMONIES TO TRANSFER PROPERTY AND CERTAIN GOVERNMENTAL FUNCTIONS WILL OCCUR ON THIS DATE. FOLLOWING THESE ACTIVITIES A LARGE GOVERNMENT OF PANAMA (GCP) COMMEMORATIVE EVENT WILL TAKE PLACE ON 1 APR 82. PERSONS PARTICIPATING ARE EXPECTED TO ASSEMBLE AT ROSEMENA PLAZA (SHALER TRIANGLE) AT APPROXIMATELY 0900 HOURS AND THEN MARCH TO THE BALBOA POLICE STATION, WHERE A CELEBRATION IS SCHEDULED TO TAKE PLACE AT 1000 HOURS. THE GCP IS DISCOURAGING THE EXPLOITATION OF THEIR CEREMONY BY ANTI-U.S. POLITICAL ACTIVISTS AND NO VIOLENCE IS ANTICIPATED.

PARA 02 RULPAFA/0944 C O N F I D E N T I A L NOFORN

2. C/NOFORN HOWEVER, AS A PRECAUTIONARY MOVE TO PREVENT U.S. MILITARY PERSON- AND PROPERTY FROM BEING THE OBJECTIVES OF POSSIBLE CROWD ACTION DURING THE ABOVE PERIODS, THE FOLLOWING ACTIONS ARE DIRECTED:

A. (C/NOFORN) FROM 011200H MARCH 82 THRU 012400H APR 82, ALL MILITARY TRAFFIC (EXCEPT MILITARY POLICE AND EMERGENCY VEHICLES) ARE PROHIBITED FROM TRAVERSING THE BALBOA AREA ENCLOSED BY THE STREETS STARTING AT ROSEMENA PLAZA, NORTH-WEST ON ROOSEVELT AVENUE TO THE ADMINISTRATION BLDG LEFT ON GORGONA ROAD, RIGHT ON BARNABE STREET, LEFT ON BALBOA ROAD, LEFT ON FOURTH OF JULY, RETURNING TO ROSEMENA PLAZA.

B. (U) RECOMMEND ADVISE ALL ASSIGNED PERSONNEL AND THEIR DEPENDENTS TO AVOID AREAS DESCRIBED IN PARA 2A ABOVE DURING PERIODS OF SCHEDULED MARCHES AND CELEBRATIONS. ADDITIONALLY, PERSONNEL SHOULD BE ALERT TO AVOID CROWD FORMATIONS.

3. (C/NOFORN) FOR THE 193D INF BDE:

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A. C/NOFORN EFFECTIVE 010700R APR 82, REPOSITION MILITARY POLICE AS REQUIRED TO PROVIDE SECURITY AT CECO SOLO HOSPITAL, GORDON'S HOSPITAL, BALBOA HIGH SCHOOL, BALBOA ELEMENTARY SCHOOL AND THE PANAMA CANAL COLLEGE.

B. (U) ADVISE USSOUTHCOM, ATTN: J3, ALT 311200R APR 82 OF PLANS TO IMPLEMENT PARA 3.A. ABOVE.

PAGE 03 RULP/LJ0944 C O N F I D E N T I A L NOFORN

C. (U) ESTABLISH LIAISON WITH PANAMA CANAL COMMISSION.

4. (U) FOR THE PANAMA CANAL COMMISSION (PCC):

A. (U) REQUEST PCC ESTABLISH LIAISON WITH USSOUTHCOM EMERGENCY ACTION CENTER (EAC) AND THE USSOUTHCOM COMMAND PROVOST MARSHAL'S COMMANDER LEA.

B. (U) REQUEST NAME OF LIAISON OFFICERS AND PHONE NUMBER, BE PROVIDED USSOUTHCOM EAC ALT 311200R MARCH 1982.

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DEPARTMENT OF DEFENSE
UNITED STATES SOUTHERN COMMAND
QUARRY HEIGHTS, PANAMA

7 January 1982

*Pass to 43
Commanders
and staff*

SUBJECT: SECDEF Quarterly Report

Commander, 193d Infantry Brigade (Panama), ATTN: AF70-CG, Ft Clayton, PH
Commander, USAF Southern Air Division, ATTN: CC, Howard AFB, PH
Commanding Officer, US Naval Station, Panama, ATTN: OO, Ft Anador, PH

For your information, CINC's Quarterly Report to SECDEF is attached.

FOR THE COMMANDER IN CHIEF:

1 Incl
as

W. H. H. H.
GIAC P. MODICA
Colonel, USA
Director, J3

Regraded UNCLASSIFIED when
separated from classified
inclosure

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DEPARTMENT OF DEFENSE
UNITED STATES SOUTHERN COMMAND
OFFICE OF THE COMMANDER IN CHIEF
APO SAN FRANCISCO 96346

43

11 December 1981

SUBJECT: Activities of the United States Southern Command (U)

Secretary of Defense
Washington, D. C. 20301

I. (U) State of the Command.

a. (C) During 1981, the Soviet strategy of the indirect approach became perfectly clear as we witnessed the continuing and unprecedented intrusion into the Western Hemisphere, including a major military imbalance in the Caribbean Basin founded upon the power and projection potential of Cuba, Grenada, and especially Nicaragua. It is now clear that events in and the dynamics of Latin America must enter the U. S. strategic calculus -- our ability to fulfill responsibilities elsewhere in the world is decidedly affected. On the other hand, the opportunity to solidify hemispheric relationships is clearly of historic proportions. This fact is evident in the results of USSOUTHCOM's continuous military representation efforts, the XIV Conference of American Armies, in Washington, in November, and the CAS General Assembly in St. Lucia in December. The urge to democracy in Latin America is strong, as represented in the schedule of elections displayed at inclosure 1. In capitalizing on this urge, it is essential to acknowledge the importance of the modernizing/professionalizing militaries throughout Latin America, with whom our relationships this year have improved in an impressive way.

b. (C) The future security of U. S. interests in the hemisphere, our "strategic rear" in Soviet parlance, is centrally affected by the crisis in Central America. Our policy with respect to that crisis is evolving positively, and our nationally directed support to the Government of El Salvador is achieving a wider, positive impact on relationships throughout the hemisphere. Although our efforts to confront this crisis are not yet sufficient, events of the year have highlighted the importance of balanced and coordinated U. S. foreign operations to effectively confront the continuous, multi-dimensional challenge posed by the Soviets and their Cuban surrogates. Military forces and resources assigned to this command have played a key role in confronting the immediate crisis and in laying the foundation for building the coalition required in the more difficult years ahead. Summary highlights of significant command activities during the year are provided at inclosure 2. While some progress is evident in realignment of priorities accorded to this command; for example, the recent allocation of theater airborne intelligence collection assets; realistic addressal of the threat will require further elevation of resource priorities and allocations -- still modest in relative terms -- in selected areas such as air defense, special operations, and security assistance (where Latin America still receives only 22

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REF: 31 December 1981
SUBJECT: Activities of the United States Southern Command (USC)

of the worldwide foreign military sales (financing program).

2. (D) Panama Situation.

a. (U) In the post-Torrijos era, apparently in consonance with regional dynamics, both the Government and National Guard of Panama tend increasingly to accommodate U. S. positions in the region, although links to the Left and Cuba remain. Locally, treaty implementation continues on a relatively positive course with daily practice and precedent building a solid relationship which fills the great voids left by treaty negotiators. We should expect the basic issues of sovereignty and finance to remain, but a practical working arrangement now appears feasible. In January, in coordination with the Panama Canal Commission and as approved by Bill Gisnelli, ASA (CW), we will implement a new wage base for our 8,000 person work force which will be more expensive but an improvement to the employee, will narrow treaty inequities, and remains within command prerogatives. Also in coordination with the Panama Canal Commission and Bill Gisnelli, I have agreed to the imminent publication by the Secretary of the Army of the Panama Canal Employment System mandated by Public Law 96-70. We anticipate but hope to avoid a potentially explosive situation when the Federal Labor Relations Authority returns to Panama -- in the face of GOR opposition -- to supervise elections in the work force leading to definition of union representation. Concurrently, in frustration, we seek agreement with the GOR on required payments supporting full employee Social Security benefits. Resolution of this aggravating issue will also be more expensive but must be achieved in fairness to both employee and employer.

b. (U) On the U. S. side, relationships between this command, the Panama Canal Commission, and U. S. Embassy are practical, candid, and positive. We approach, on 31 March 1982, the end of the initial 30-month Treaty transition period which probably will produce some dislocation and additional friction within the canal community. Phase II military construction activities, totaling 23.4 million dollars, are essentially on schedule and improving the environment and support of service members stationed here. In the future, we hope to achieve some efficiencies through at least partial consolidation of civilian personnel management and a centralization of responsibility for real property maintenance.

c. (C) Panama's continued tolerance of our regional mission performance, periodic public statements acknowledging the importance of the U. S. military presence in Panama, and Panama National Guard agreement to support the training of Salvadoran officer candidates (a significant commitment in itself) should that training have been conducted at the School of the Americas, all serve to enhance the stature and relevance of this command. Nevertheless, through constructive political-military diplomacy we must continue to push Panama into alignment on our side. The continued unencumbered use of this base structure is essential to our security interests.

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31 December 1961

SUBJECT: Activities of the United States Northern Command (USNCOM)

3. (D) Regional Situation.

a. (G) In support of our evolving regional policy, I see our regional military strategy, set in the global context, as providing essentially for the following elements:

— Fight the covert war in Central America with direct action, indirect action, and tailored counterinsurgent action.

— Reverse the Soviet/Cuban intrusion into the hemisphere by emphasizing security assistance and otherwise by largely indirect action — always prepared for a direct military engagement in close coordination with political and economic activities.

— Build the evident coalition potential in the hemisphere through intensified professional military interaction so as to enhance internal security, multinational power projection capabilities, and potential of the hemispheric mobilization base against a World War III type situation.

b. (S) In execution of this strategy, efforts of the command during the past year have focused on operational planning and activities. As a result, we are in a substantially improved posture to fulfill our responsibilities for contingent evacuation of U. S. citizens or to respond to added security requirements in Central American hot spots. In October (for the first time in over a decade), we planned and conducted combined exercises HALCON VISTA with the Armed Forces of Honduras. We planned and executed a similar, but much more ambitious, combined exercise with Venezuela. Both exercises had a decided effect in the region, advancing military-to-military relationships, prospects for interoperability, and USSOUTHCOM command and control capabilities.

c. (C) Security assistance activities, especially in El Salvador and Honduras, but significantly also in Costa Rica, have contributed directly to the prosecution of the covert war. Even as our new arms transfer policy takes effect, I anticipate substantial frustration of Latin American interests in acquiring U. S. military supplies and equipment both because of our reluctance to proliferate/sophisticate and the mechanics of our system. My recently submitted views on rethinking the security assistance program are attached at inclosure 3. At the same time, additional emphasis on regional training, both institutionally in the schools here in Panama and through mobile training teams, offer an unparalleled opportunity to attain our strategic objectives. Our recent decision to train both Salvadoran OCS and Infantry battalions in COMUSMACV favored a very sensitive internal political concern for prestige and institutional parity over our interest in internationalizing support to COMUS and longer term need to build the coalition. We will seek additional opportunities to maximize use of these schools and their international facilities. The Panama Canal area military schools (PACAMS) have enormous potential in terms of future coalition building. We have submitted to the Army Staff, based on a JCS tasking, a monumental regional training study which identifies an 8-year training requirement in Latin

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SUBJECT: Activities of the United States Southern Command (USCINCSOUTH) 31 December 1981

America on the order of 100 thousand students and 1.5 billion dollars. The credibility, prestige, and utility of these institutions as a valuable regional training center is assured with the return of guest instructors from Brazil (who also privately indicated to me a willingness to support El Salvadoran officer candidate training in Panama), Argentina, and Chile. The presence of numbers of Mexican military here in this school system offers one of the few opportunities for building that vital bilateral relationship. In the months ahead we will be working with the Service departments to orient our institutional and exportable training capability to the future requirement.

d. (5) With substantial staff planning assistance from adjacent unified commands, we are currently responding to JCS tasking on detailed contingency plans, realistically acknowledging the possibility of direct and indirect involvement in Central America. While these plans are essentially unilateral in nature, in each case we are identifying opportunities for multinational involvement.

e. (5) Until now, planning and operations in Central America have necessarily been almost entirely conventionally oriented. In El Salvador, General Noriega and his military strategy assessment team have now provided an essential basis for the orderly development of the Salvadoran Army, Navy, and Air Force. I believe his statement of requirements is realistic but attainment of that capability in itself will not be sufficient to that challenge. Initially, in conceptual planning I propose to identify the requirement for an internal unconventional/special operations capability in El Salvador, and possibly other countries. Such a capability I am convinced will be required to insure the final defeat of the guerrilla forces. At the same time in El Salvador, we must lay out a realistic plan for evolution of the National Guard, National Police, Treasury Police, Municipal Police, and Customs Police. Throughout Central America I am convinced we must work harder to multilateralize both counter-insurgency and nation-building efforts. A number of Latin American military leaders have assured me they approve of our actions in this crisis, would like to help, but believe they cannot in an overt, military way. In this situation there is a certain relevance to our earlier experience in Vietnam with civil operations and revolutionary development support. I intend to develop a conceptual proposal for the organization of "freedom brigades," military or para-military and multinational in character, which I believe will appeal to cross nations of the hemisphere whose interests are similarly challenged. Such an organization could be tailored to the individual security, development, and psychological needs of each nation -- we might make more progress with less emphasis on fighting communism and more emphasis on promoting freedom.

f. (C) To attain the long-term goal of building a coalition, we have submitted to the JCS for approval a security development plan which will more efficiently orchestrate our military presence and interaction with Latin America and provide for orderly planning, programming, budgeting, as well as to preserve the economy of force approach in this region.

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31 December 1981

SUBJECT: Activities of the United States Southern Command (CS)

g. (C) To accomplish the short and long term program outlined above, I have stated specific requirements for intelligence resources and headquarters manning. At this time it is apparent that intelligence priorities are being reoriented and that necessary intelligence collection assets are now to be assigned to this theater. We are evolving an appropriate structure to control this new collection capability but will need additional support to insure appropriate analysis and dissemination. Joint manpower requirements for FY 83 to FY 85 have been submitted to JCS. While partial approval has been received for FY 82, all approved positions for FY 81 and FY 82 have not been filled. I will be working closely with the Service departments to appropriately resource this headquarters to facilitate attainment of our strategic goals.

4. (U) Command Concerns. As we enter the third year of the dangerous decade of the 80's, the following basic issues remain of concern to this command.

a. (S) Addressal of the growing military imbalance in the Caribbean Basin in both military and psychological terms must sensibly counter the Soviet/Cuban/Nicaraguan buildup and yet be in harmony with economic development goals for the region. I believe our assistance should be directed toward development of national military capabilities sufficient for maintaining internal security and for limited defense against external conventional aggression. The differential between indigenous Central American defense capabilities and the growing Nicaraguan offensive capability should be offset by a policy commitment on the part of the U. S., and other capable/willing nations of the hemisphere, to intervene in the event of conventional aggression. Such a commitment is feasible and supportable within relatively reasonable force levels and, if presented properly, would have a substantial deterrent effect and would serve to neutralize the Nicaraguan offensive capability. Force level implications for the U. S. would be reasonable.

b. (C) A limited survey of internal U. S. Government and academic/business activity in the field indicates little interest in what is now increasingly called low intensity conflict. I reported earlier that only the U. S. Army among government institutions has recognized the central importance and articulated clearly in doctrinal terms the mission of foreign internal defense and development. The likely direct and indirect actions required to achieve our strategic interests in Central America require a clarification of our willingness to participate and support actions which counter Marxist/Communist insurgency on the one hand and support nation-building efforts on the other hand. I urge that such a policy clarification be announced.

c. (S) U. S. law and regulation regarding relationships between government agencies under conditions of general war are rather specific. No such specificity exists with respect to the present low intensity conflict/latent war environment such as we face in Central America. As a result, I foresee possible difficulties, increasing with the tempo of operations, in assuring unified action among

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E.O. 13526 Sec
3.3(b)(6)

E.O. 13526 Sec 3.3
(b)(6)

EXOC 31 December 1981
SUBJECT: Activities of the United States Southern Command (USC)

The various elements of DOD, NSA, [redacted] While significant strides have been made toward improvement of regional/interagency coordination through the presence of my staff of State, [redacted] NSA, and Coast Guard representatives, there may be a need to further refine these relationships in the execution of assigned missions. I will report further on this concern.

d. (4) In the face of the present crisis in Central America, U. S. security assistance efforts have been focused on El Salvador, Honduras, and to a lesser extent, Costa Rica. In spite of the political complications, it seems essential in the near term that we find a way to help Honduras before it is too late. In the long term, it seems essential that we build a more constructive relationship with Mexico so that we can help modulate the tremendously destructive revolutionary potential there.

e. (5) As I have expressed in earlier reports, the proper unified command structure is central to successful pursuit of U. S. objectives in Latin America. I consider Latin America a strategic entity which includes all of the Caribbean, Central America to include Mexico, South America, and contiguous waters. It remains my personal and professional conviction that U. S. security interests can best be served in this increasingly complex environment by asserting true unity of command and concentration of effort in Latin America so as to achieve economy of forces and resources committed.

(1) Current contingency planning responsibilities remain divided between two unified commands. While I recognize in operational practice the U. S. Navy will always be in support of a campaign on land, such an arrangement is not best suited to the planning for and conduct of low intensity conflict/covert war such as now exists in Central America. In my view, USSOUTHCOM, located in the region, must be responsible for planning and operations in all of Latin America. Our headquarters remains culturally attuned, language capable, and is politically/militarily oriented to take optimum advantage of the unique form and character of Latin American militaries. While I have the utmost respect for and confidence in the Atlantic Command, I do not believe it possible to successfully prosecute the covert/low intensity war and simultaneously build the coalition from Norfolk and/or Key West and/or Roosevelt Roads.

(2) Successful mission accomplishment by this command, however, requires restructuring in such a manner as to perform missions across the full spectrum of land, sea, and air operations. U. S. general war strategy is predicated upon a secure Latin America; a status which can only be assured by the development in parallel of an economically, politically, and militarily viable and friendly Latin America. A fundamental element of this structure must be a viable naval component comprised of minimum in-place, full-time staff/planning capability and forces to meet operational requirements and adequate part-time Navy/Marine Corps forces to assure a secure Caribbean and participate as part of a coordinated, multi-dimensional U. S. military presence.

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SOCG 31 December 1981
SUBJECT: Activities of the United States Southern Command (U)

(3) I must state in complete candor that I believe the pending Presidential decision to now divide security assistance responsibilities in the region--changing responsibility for the small security assistance offices (8 personnel) and programs in Barbados and the Dominican Republic from USSOUTHCOM to LANTCOM -- not only is inefficient but also further fragments our efforts and clearly impedes the possibility of accomplishing our military objectives in the area. My assigned responsibilities, as outlined in paragraph 9, MCD Directive No. 5132.3, require that I provide military assessments and impact, inform, make recommendations, coordinate, and evaluate the effectiveness of our security assistance program. I feel the ultimate success of our efforts in the Caribbean and throughout Latin America is tied directly to proper command arrangements for executing an effective "peacekeeping" strategy. In sum, the U. S. is confronted with a potentially serious security threat on its southern flank, for the first time since 1962. In the face of this unprecedented threat, the worst possible signal the U. S. could now send to Latin America and our adversaries would be to reduce the U. S. military presence or continue to dilute its effectiveness through diverse and competing command arrangements.


WALLACE H. MOTTLING
Lieutenant General, USA
Commander in Chief

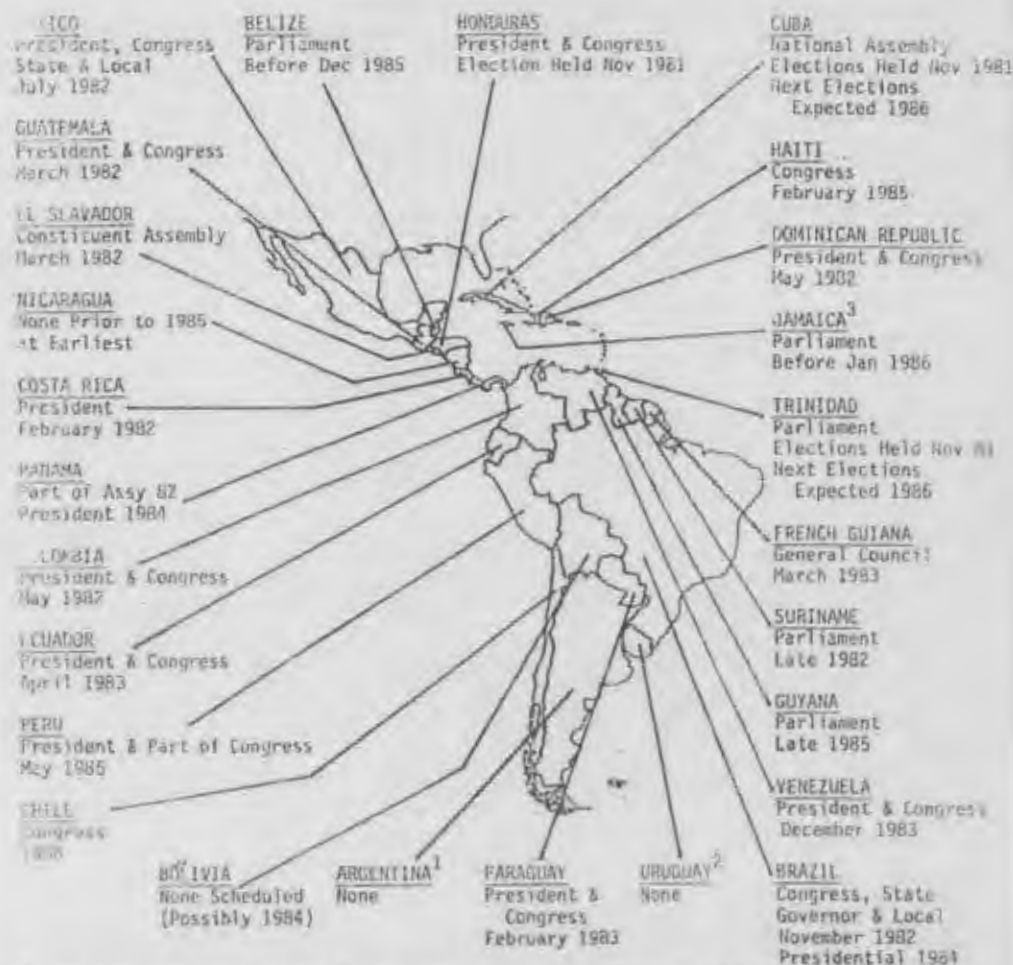
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ELECTIONS - LATIN AMERICA



¹ A new President was selected by the Junta in Nov 1981. Next selection is scheduled for early 1984.

² General election tentatively scheduled for 1984.

³ Prime Minister took office in October 1980.

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ACCOMPLISHMENTS IN CALENDAR YEAR 1981 (U)

(VI) Summary highlights of significant command activities for 1981.

a. (U) INTELLIGENCE.

(1) (S) In October, through coordination with NSA, DIA and the Air Force, the Command received for the first time, an airborne collection system (CROWNEY GUARD) over which USSOUTHCOM exercises operational control. Follow-on negotiations to obtain a second collection system over which USSOUTHCOM would also exercise operational control have also been successful. In January 1982, the Army is scheduled to deploy the CEPHEM LEADER system in support of the Command. These deployments provide USSOUTHCOM with the new ability to direct the gathering of critical information on high priority targets in the region.

E.O. 13526 Sec
3.3(b)(1)

b. (S) SABOTAGE AND SURVEYS USSOUTHCOM reacted on three separate occasions during the last quarter of 1981 to acts of actual or threatened sabotage in El Salvador (ES). In October when two-thirds of the Puente de Oro bridge was destroyed, we deployed a two-man USA engineer team to survey the damage. A detailed report was provided to the Government of El Salvador (GOES) for use in effecting repairs and improving defenses. In November, in response to a GOES request, we deployed a four-man team to provide a security assessment of the current defenses of the Cerro Grande and 5th of November dams. A detailed report was provided to the GOES containing recommendations for active and passive security improvements. Later in November, USSOUTHCOM was advised of a possible sabotage attempt directed against the USS AFRICAN DAWN at Acajutla Harbor, ES. A nine-man scuba qualified special forces team was deployed which provided training for ES personnel in harbor defense/ship security techniques.

c. (U) EXERCISES.

(1) (U) JFET BLACK HAWK IV, conducted 16-25 February 1981 was a JCR-coordinated, USSOUTHCOM sponsored, joint air, ground, and naval defense exercise. Maximum participation by components and augmentation forces insured a highly successful exercise which revalidated the augmentation concept and clearly demonstrated the ability of our forces to accomplish their canal defense mission. It was our largest and most ambitious exercise effort to date.

(2) (S) USSOUTHCOM conducted combined/joint exercises (HALCON VISTA) with both Venezuela (VE) and Honduras (HO) in 1981. HALCON VISTA-HONDURAS marked the first such exercise that the U.S. has participated with in a Central American

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Country A, over a decade. It further permitted the exercise of C3 for US-
SOUTHCOM contingency plans for combined surveillance and interdiction opera-
tions and demonstrated U.S. interest, credibility and commitment to the
region. The exercise also served to condition the region to the presence of
U.S. forces.

4. (U) COMMUNICATIONS.

(1) (C) Several major U.S. military communications-electronics (C-3E) systems upgrades were made in Panama during 1981 to include: (a) extension of digital microwave (MW) links within both the Pacific and Atlantic areas; (b) installation of eight telephone electronic switching offices; (c) digitalization of the SATCOM link to Ft Detrick, MD. The USSOUTHCOM Mission Radio System (MRS) was upgraded during 1981 with the installation of highly efficient HF radios and Parkhill secure voice KY-65's throughout Central America. These upgrades will be extended throughout South America during 1982. Step will also be initiated in 1982 to provide USSOUTHCOM with secure voice telephone lines or SATCOM links to the USMILGP's in Central America to provide greater reliability and COMSEC protection than is possible with the MRS.

(2) (U) C3S Directorate. USSOUTHCOM submitted a proposed organization for a new C3S Directorate in the FY83 Joint Manpower Program. Manpower is presently borrowed from subordinate commands to perform communications staff planning. The rapid expansion of Latin American (LATAM) activities, especially in Central America, calls for sound C3S planning which cannot be provided by the current inadequate USSOUTHCOM staffing.

5. (U) TREATY.

(1) (C) Although the issues cited in the 6 October 1981 Quarterly Report to the SECDEF remained unresolved, our achievement during the past year lies in the fact that our interpretation of the pertinent Treaty language has withstood Panamanian challenges and, thus, our positions on these issues remain viable. We have, in essence, delayed for the time being the Government of Panama's (GOP) attempt to renegotiate the Treaty documents and we have done so without being the subject of overly critical commentary from either the GOP or the local media.

(2) (U) Relationships among the three U.S. Government agencies in Panama--Canal Commission--Embassy--USSOUTHCOM, have been very positive. Communication is open and effective at all levels. The role of the Panama Review Committee (PRC) has been considerably enhanced during the past year by the function of the Mini-PRC which now fully staffs and coordinates all issues prior to their discussion at the PRC. USSOUTHCOM will continue to "go the extra mile" to ensure coordination is conducted in a timely and proper manner.

(3) (U) Base support operations (schools, hospitals, exchanges, commissaries) continue to provide the U.S. community in Panama with excellent services. There could be some commissary problems if the Balboa Commissary does not continue to operate beyond its Treaty mandated closing date (31 March 1982). Discussions are continuing at the diplomatic level to have the commissary operation extended.

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(4) (U) A new method of Department of Defense Dependent School (DODDS) housing--U.S. Navy providing civil service operators and managing the entire operation on a reimbursable basis--is working extremely well. This new housing method has reduced costs by about \$300,000, decreased labor problems, and decreased management supervision.

(5) (U) Civilian Personnel. Local coordination between Panama Canal Commission (PCC) and USSOUTHCOM has been completed on the Panama Canal Employment System (PCEIS), which will provide the basic civilian personnel framework for all U.S. agencies in the Canal area. Features of the PCEIS are the maintenance of a basic merit system and the establishment of the Panama Area Personnel Board as the central personnel policy coordination authority. USCINCSO is a member of the Board, thus assuring that the needs of the Defense agencies are considered.

(6) (U) Panamanian Preference in Procurement. Although "preference in procurement" as prescribed in the Treaty, has yet to be specifically defined, US-SOUTHCOM expended more than \$46.75M locally for supplies, services and contracts. This represents an increase of 15.1% over FY80 expenditures and demonstrates continuing USCINCSO resolve to accord preference to Panamanian firms.

(7) (U) Panama Area Wage Base (PAWB). A new PAWB was approved in December 1981 and will become effective on 10 January 1982. Major features of the new plan are: (1) provide significant pay increases at the higher grade levels (e.g. up to 29.5% for nonmanual and 32.1% for manual categories), which will enhance our recruiting of highly qualified Panamanians; (2) provide within-step increases similar to U.S. pay plans; and (3) allow agencies to place employees at a higher step within their grade based on a higher previous rate that was earned in U.S. Government service. The unions and officials of the Panama Government have voiced strong opposition to the new plan in that it does not provide pay increases at the lower grades where most Panamanians are employed. They have been pushing for a return to U.S. pay scales.

(8) (U) 13th Month Bonus Issue. The 13th Month Bonus System, which is provided for in Panamanian labor law, became effective on 1 October 1979 and applies to those Panamanian employees hired after 30 September 1979. The 13th month is divided into three increments:

1. First 1/3 - provides a bonus in April of each year to cover school expenses.
2. Second 1/3 - covers disability, death and old age retirement benefits under the Panamanian social security system.
3. Third 1/3 - provides a Christmas bonus.

The part in contention is the "second 1/3" which is paid to the Panamanian Government. In Panama, the "second 1/3" is paid by the employer. The U.S. Government's position is that it is the employee's responsibility since all bonus money is taxed and that it is discriminatory because U.S. employees do not get the same benefit. The issue is at impasse between the two governments, however, a proposal by the U.S. Government is being studied which is that we would start paying the "second 1/3" as an employer if retroactivity to October 1979 is waived.

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1. (U) THE REGION.

(I) (U) Security Development. The U.S. Southern Command took positive steps throughout 1981 to solidify and expand U.S. military influence in Latin America.

(a) (U) The region's Personnel Exchange Program (PEP) currently includes 36 positions in eight countries. Army and Air Force component commanders in Panama now have a well defined role in managing the program. The Navy maintains centralized control from Washington.

(b) (U) Initial Security Assistance contacts were made with officials in Belize and Jamaica. Additionally, programs were established/developed with Guyana and Surinam.

(c) (U) The representation visit continues to serve as an effective vehicle for expanding military relationships. Visits during 1982 (22 visits to 14 countries) were as follows:

CINC		D/CINC/AF Component Commanders	
Peru	Ecuador	Ecuador	
Argentina	Chile	Honduras	
Colombia	Venezuela	Chile	
El Salvador	Honduras	Colombia	
Brazil	Uruguay	Belize	
Barbados	Dominican Republic		
Army Component Commander		Navy Component Commander	
Honduras		Guatemala	
Venezuela		Ecuador	
		Brazil	

The command also hosted senior military leaders from nine countries--to include chiefs of the military establishments in Argentina, Brazil, Chile, the Dominican Republic, Jamaica, and Guyana.

(d) (U) Closer ties developed between the National Guard Bureau and USSOUTHCOM. Exchanges between the Puerto Rican National Guard, the Uruguay and the Dominican Republic have already extended military influence in the region. A recent visit to USSOUTHCOM by LT GEN Weber, Chief, National Guard Bureau, laid the groundwork for other, mutually beneficial initiatives.

(e) (U) United States Coast Guard billets have been programmed for security assistance offices in Jamaica, Barbados and Panama--a worldwide first. The navies of many countries in the region have missions which closely equate to those of our Coast Guard. Cooperation from the U.S. Coast Guard in dealing with these navies has been outstanding throughout the year.

(f) (U) The Chief of Staff, U.S. Army contributed innovative ideas in our quest for security development initiatives. These included high-level consultations with the Argentine Joint Staff and a "U.S. Army in the 80s" briefing tour by a Department of the Army team. USSOUTHCOM representatives participated in both of these successful ventures.

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(g) (U) The U.S. Southern Command finalized a Force Development Study for the Dominican Republic and presented results to government officials. This is the second study of this nature undertaken by the command. (Panama's Guardia Nacional (GN) was the object of a similar, 1980 study.) The survey of force requirements is an influence generating technique with considerable potential, particularly in the smaller countries of the region. We remain alert for future opportunities to employ this technique.

(2) (U) Training. During the past fiscal year, elements of USSOUTHCOM trained approximately 6,000 military personnel from 15 Latin American/Caribbean countries. Of these, 381 received instruction in the Panama Area Military Schools, while the remaining 611 were trained in their respective countries by 81 mobile training teams (MTT). The number of students in the Panama schools represents an 87% increase over FY80. Schools handled this increase with reduced overall manning and without budget augmentation. A more detailed look at FY81 training is provided in the table below.

USSOUTHCOM REGIONAL TRAINING SUMMARY (FY 81)

	School	Courses Offered	Students Trained	Mobile Training Teams	Students Trained
Army	School of the Americas	19	1,497	24	3,337
AF	Inter-American AF Academy	25	593	22	291
Navy	Small Craft Instruction & Technical Team	9	171	3	105
Totals		53	2,261	49	3,733

NOTE: An additional 473 Latin American military students were trained in COMUS schools and by CONUS Mobile Training Teams (18).

(3) (U) Peru-Ecuador Border Conflict. During the early 1981 border conflict between Peru and Ecuador, USSOUTHCOM made substantial contributions. The Deputy CINC, Major General Mastersan, played an important role in a multinational commission which negotiated force disengagement. Helicopters and crews for the Rio Protocol Observer Force also came from USSOUTHCOM. The cost of our involvement was high. Three crewmen were lost in the crash of a helicopter supporting the observer force. Despite extensive search efforts, neither the crewmen nor the helicopter were ever located.

(4) (C) El Salvador. The U.S. Southern Command entered 1981 with a sound, long considered plan for limited support to the Government of El Salvador. As the climate for support improved, we stood ready to respond. This preparation paved the way for: introduction of tactically oriented MTT's; lease/grant of helicopters to improve mobility; response to S06 Authority with a prioritized list of equipment; development of a Salvadoran national military strategy; and planning for Officer Candidate School (OCS) and infantry battalion out-of-country training. In addition to planning, USSOUTHCOM made significant contributions in each of these areas as concrete requirements materialized.

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(3) (C) Honduras. In recognition of growing insurgent infiltration of arms into and through Honduras, USSOUTHCOM developed, coordinated, and executed a two-phased arms interdiction training program for Honduran Army and Air Force personnel. Planned and implemented in close concert with the U.S. Mission, the program was acknowledged by the Chief of Mission as being a "model for inter-agency cooperation." On another important issue, USSOUTHCOM's urgings to extend the UH-1H helicopter lease (10 helicopters) from one to four years were realized through concerted DA efforts in April 1981.

5. (U) COMPONENTS. The components made significant contributions to the overall U.S. Southern Command mission in CY 1981. In addition to their participation and support in implementing the command's regional initiatives, the following brief comments also apply.

(1) (U) The 193d Infantry Brigade (Panama) continued their excellent support for joint/combined exercise BLACK HAWK IV. The Brigade parachute team "Jumping Ambassadors" continued to perform to appreciative crowds throughout LATAM; performances were conducted in conjunction with appearances of the 82nd Airborne Band. In addition the Brigade, in conjunction with the Guardia Nacional (GN) of Panama, hosted a Jungle Operations Conference in November at the Jungle Operations Training Center (JOTC), Ft Sherman, Panama. The purpose of the conference was to establish an interchange of views, concepts and doctrine on jungle operations. The delegates reported excellent feedback and judged the conference a high success. The following countries were represented: Argentina, Belize, Brazil, Chile, Colombia, Dominican Republic, Ecuador, El Salvador, Guatemala, Honduras, Jamaica, Panama, Peru, Uruguay, and Venezuela. U.S. Army representatives attended from the U.S. Army Infantry School, Fort Benning National Guard (92d SIG), JOTC, and USSOUTHCOM.

(2) (U) United States Air Force Southern Air Division (USAFSD) continued to "do more with less." The congressionally directed manpower reduction of 300 personnel concurrent with the increasing workload had and will continue to have an impact on mission accomplishments. With the increasing emphasis and priority that the present administration is giving to this area, an increase, not decrease, in manpower is needed. During CY 1981, USAFSD units received many well deserved unit and individual awards, participated in several combined/joint exercises and missions and hosted or assisted in hosting several important conferences. The Rescue Coordination Center (RCC) was credited with saving 28 lives and 92 assists. Overall, CY81 was a very good and successful year for USAFSD.

(3) (U) U.S. Naval Station, Panama Canal (USNAVSO). In addition to heavily supporting USSOUTHCOM's BLACK HAWK and MALCON VISIA exercises, USNAVSO supported the UNITAS XXII Task Force when it visited the station. Ships were resupplied and refueled through the Thanksgiving Holiday. A primary function of USNAVSO is to provide support for the operating forces of the Navy, and in fulfillment of this function, 73 port visits were arranged in 1981 and are summarized as follows: 22 US/USCG surface ships; 31 foreign allied navy ships; 7 U.S. Government-sponsored research vessels; two U.S. submarines; 11 USNS/Government contract ships; and 10 U.S. ships (transit only and not included in port visit total).

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RETHINKING THE U.S. SECURITY ASSISTANCE PROGRAM (U)

1. (U) The ideas expressed below were recently submitted to the JCS. Feedback on specific proposals has been positive. The new Arms Transfer Management Group has established working groups to study the entire subject. I urge your personal support for revitalization of this important program.
2. (C) After two years of close observation, I perceive serious deficiencies in the philosophy, substance, and structure of our Security Assistance Program in Latin America. I believe the program requires revitalization. At the same time, we are on the threshold of significant opportunities, which I consider of historic proportions, to develop more reliable, productive relationships with our neighbors to the south—to build the effective coalition required in the more difficult years ahead. It is imperative to rethink the program and resolve these deficiencies.
3. (U) Program philosophy reflects neither the Latin American cultural environment nor the reality of the times. A direct correlation between the danger of subversive insurgency to the nations of Latin America and danger to the national security of the U.S. must be acknowledged. Several countries are now facing insurgent challenges, often stemming from but always compounding severe economic and social problems. They need timely support (to deter the revolution) from the standpoint of well-coordinated country-specific/regional programs of political, social, psychological, economic, as well as military elements. From my perspective, the present program does not provide this integrated approach. Moreover, it sometimes fails to recognize that civil-military regimes are a fact of life and that it is essential to move toward melding populations and armed forces into mutually supportive units if we expect to achieve stated regional security objectives. Although the Latin American Armies are normally predominant and certainly the most powerful service in a political sense, we must encourage development of better regional navies as well as armies and air forces if our "economy of force" premise is to remain viable. This development is accomplished necessarily in most cases thru army leadership. Basically, program philosophy for Latin America needs to be focused on the pursuit of common, mutual, shared security interests—among equals.
4. (C) The revised arms transfer policy was a salutary development. Yet program substance and structure tend to hamper desired results. Substantive problems stem from continuing high interest rates, a poor record of delivery/responsiveness, uncertain funding levels, mid-term changes in funding, disparity between IMET and FMET pricing, and lack of flexibility to accommodate economic variables in individual countries. Many countries continue to turn to third-country suppliers who offer better terms and response times. Skepticism over the future and substantive value of the program is widespread. Further, its configuration is outdated, confusing, delimiting, and it hampers effective progress toward our objectives in the region. The Unified Command, if more engaged substantively, could be of greater assistance in achieving country-specific and regional goals. Examples of inadequacy can be found in terminology, manning, and tasking. The term "Security Assistance" is in itself viewed as paternalistic. It does not convey the idea of partnership or shared responsibility in the face of mutual threat.

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There is confusion, even within US circles, over the matter of names by which Security Assistance Organizations are known. Manpower ceilings have reduced command flexibility with respect to regional operations. Likewise, legislative delimitation of functional tasks, as they apply to Security Assistance Organizations, reduces the value of an important foreign policy asset.

6. (U) I offer the following recommendations for consideration:

a. (C) Focus on the definition and pursuit of common, mutual, shared security interests--among equals.

b. (C) Change name of program to "Mutual Security Program."

c. (C) Standardize title of Security Assistance Organizations in Latin America to "Military Liaison Offices (MLO's)."

d. (C) Relax legislated limitation of functional tasks to be performed by MLO's (22 U.S.C. 2321 I).

e. (C) Broaden scope of MLO activities to include in-country management/coordination of more comprehensive military activities which would include: Security Assistance support; expanded Personnel Exchange Programs; small unit exchanges; individual and collective training; joint/combined exercises; representational visits; civic action programs; disaster relief operations; engineer/ambulance design and construction projects; intelligence exchanges (with DATT) and public affairs activities (22 U.S.C. 2321 I).

f. (C) Remove manpower ceilings to allow unified commander spanning flexibility to accomplish the above listed functions.

g. (C) Revise FMS interest rates and FMS training prices downward.

h. (C) Accommodate reciprocal training agreements.

i. (C) Improve delivery of contracted items on time, at the agreed price.

j. (C) Recognize that U.S. security interests can, in isolated cases, only be served through grant assistance.

k. (C) Appropriate Security Assistance funds in multi-year increments to allow systematic planning; coordinate interim adjustments of priorities and allocations (Foreign Assistance Appropriations Act 22 U.S.C.).

l. (C) Improve coordination procedures to mesh DOD and STATE systems for planning, programming and budgeting with a more positive role for the Unified Command.

m. (C) Clarify/modify provisions relating to the prohibition of police training in those countries with no formal national defense establishment (22 U.S.C. 2420, Sec 660).

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6. (C) a revitalized Mutual Security Program can serve as a centerpiece in the building of regional coalitions. Extension of our efforts beyond that to reinvigorated professional military inter-action among the Armed Forces of the hemisphere and to initiate technology transfers/coproduction arrangements so as to expand our mobilization potential, can place us in a much stronger position in this period of competitive coexistence.

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FROM: SAC, NEW YORK (100-100000)
SUBJECT: [Illegible]

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wcc



WFO to
J3/J33

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DEPARTMENT OF DEFENSE
UNITED STATES SOUTHERN COMMAND
QUARRY HEIGHTS, PANAMA

2 August 1982

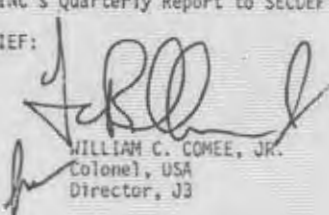
SUBJECT: SECDEF Quarterly Report

✓ Commander, 193d Infantry Brigade (PN), ATTN: AFZU-CG, Ft Clayton, PN
✓ Commander, USAF Southern Air Division, ATTN: CC, Howard AFB, PN
✓ Commanding Officer, US Naval Station, Panama, ATTN: OO, Ft Amador, PN

For your information, CINC's Quarterly Report to SECDEF is attached.

FOR THE COMMANDER IN CHIEF:

1 Incl
as


WILLIAM C. COMEE, JR.
Colonel, USA
Director, J3

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UNITED STATES SOUTHERN COMMAND
THE COMMANDER IN CHIEF
APO SAN ANTONIO 78003

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2 July 1982

SUBJECT: Activities of the United States Southern Command (U)

Secretary of Defense
Washington, D. C. 20301

1. (S/NF) The quarterly period ending 30 June 1982 brought forward events of a particularly momentous nature for United States interests and stature in the hemisphere, and with significant implications for our global competitive posture now and in the future. Our efforts to build the coalition, which were showing promise, have been set back. The Falklands/Malvinas crisis has served to reinforce Latin American distrust of our sincerity in building a hemispheric defense partnership. The problems in Central America which appeared to be stabilizing in early April have become more severe and, correspondingly, more important.

2. (S/NF) Actions we have taken during the past year to force Cuba and Nicaragua to reduce their support to insurgents began to bear fruit in April. In fact, intelligence estimates saw a significant decrease in the arms flow; however, as the Falklands shifted attention away from Central America, the flow once again increased. Today in El Salvador, the momentum gained during the spectacularly successful election process having dissipated, we face perhaps the most serious guerrilla offensive since the so-called final offensive of January 1981. Honduras appears to be seized with a crisis of confidence in the United States, claiming we have placed their security in jeopardy without committing material support to sustain their defenses. Guatemala, now in a state of siege under a new government, remains unstable. Economic deterioration continues in Costa Rica and President Monge realistically seeks our assistance in shoring up an inadequate security structure. The state of emergency imposed in Nicaragua by the Sandinistas on 15 March 1982 has been renewed each month since that time. Although Eden Pastora, Comandante Cero, and his allies have pledged to oust the FSLN, the internal consolidation process has reached a point where I believe only force (not necessarily U. S.) will achieve their removal from power.

3. (S/NF) During this period, I have travelled to Brazil (where I was received in early June very generously and openly), El Salvador, Honduras, and Jamaica. My discussions confirmed that Latin American military leaders at least partly understand — but do not necessarily accept — our rationale for support of the Thatcher Government against the Argentine invasion; however, they clearly do not understand why we have acted with so little finesse. They believe that once again we have broken the bond of trust by our blatant form of public support, although some do not necessarily resent the support itself. The net result of Latin American reactions

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2 July 1962

SUBJECT: Activities of the United States Southern Command (U)

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has been an increase in the willingness with which our Latin friends seek to demonstrate their independence from the "colossus to the north." Recognizing at this critical juncture that President Reagan's Caribbean Basin Initiative is in danger of Congressional burn-out, I am seriously concerned about our ability to successfully execute the prescriptive strategy for Latin America as stated in your Defense Guidance.

4. (C/NF) Aftermath of the South Atlantic Crisis. Clearly, the Falklands/Malvinas crisis overshadows all other events in the hemisphere. That crisis, which most leaders and nations wish quickly to forget largely because of Argentina's embarrassing performance, is a milestone of historic proportions. Relations in the hemisphere will never be the same. Certainly, the United States need make no apology for supporting the rule of law and we should be businesslike and methodical in our peace-seeking efforts. Short term divisiveness is likely to give way to pragmatic recognition of the importance of maintaining relations with the United States. While political ties remain strained, economic and military-to-military ties should begin to improve with appropriate effort on our part. The reality of our global commitment, which must be balanced with our hemispheric interests, is now indelibly in focus in Latin America because of our stand in the crisis. In the past, there may have been a latent sense of security within Latin American circles that the United States was committed to support hemispheric allies in conflicts with our-
selves to the exclusion of our other interests. That perception no longer exists. Nevertheless, as our own strategic thinking evolves and we place Latin America in its truly important and proper perspective, we have a new opportunity to replace Latin America's sense of inferiority with a new appreciation of their relevance in global terms.

a. (C/SF) For a time, we will continue to hear calls for modification/restructuring of the Organization of American States and the Rio Treaty. While we should be willing to rethink these institutions so as to insure their "modernization," I do not foresee significant, substantive changes. A more concern should be to limit opportunities for the left to capitalize on the situation by stimulating a restructuring of an inter-American system without the United States. Venezuela and Panama now lead in this effort. Certainly, the Soviet Union will reap whatever dividends result from current hemispheric divisiveness; but it is doubtful that Argentina -- unless total chaos and anarchy prevail -- will embrace the non-aligned movement or accept any long-term military reliance on the Soviet Union. They will need our help to maintain this disunity.

b. (C/BF) Immediate impacts of concern go beyond the several cancellations in UNTAS XXIII. Argentina finally withdraws her guest instructor from the United States Army School of the Americas only at the hour of defeat, and has just requested withdrawal of the Army portion of our MHC. Brazil has now terminated finally our agreement for the Security Assistance Management Staff in Rio and, along with other countries, is deferring first-time small unit exercises with this command, although the Brazilians have indicated a willingness to participate next year. Panama perceives our position as weak and is seeking extravagant additional funds in return for extension of the United States Army School of the Americas beyond September 1964.

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2 July 1982

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SUBJECT: Activities of the United States Southern Command (USC)

1. (C/NF) These past few reactions indicate that we rethink related issues, for example, the forward force deployments and headquarters location in Panama and a continuation of the military schools in Panama. Yet, the situation created by the Falklands/Malvinas crisis is not beyond repair. The declaration and execution of a clear and consistent foreign policy which builds on common hemispheric interests, must be our first priority. Our commitment and consistency in helping resolve the Central American crisis thus assumes even a greater importance. In this regard, I remain concerned about the coordination and integration of our multi-dimensional foreign operations in the execution of such a policy.

2. (C) Regional Situation. In my 8 April 1982 report to you, I summarized the elements of a program of action for El Salvador and the Central American region, which I believe continue to be completely relevant. The threat requires a steady, low visibility, sustained, and affordable program of action which enables each country to restore internal security while we help neutralize Soviet/Cuban/Cuban support. I repeat that closer coordination of effort with Ambassador Hinton, who has been mightily stressed, has not been achieved.

3. (S/NF) El Salvador. It is regrettable that politically the decisive and surprising election turnout 28 March gave way to the struggle to define and divide power to two governments.

(1) Militarily this quarter began on an optimistic note. The Armed Force executed a well planned, effective program for defense of the election process and observers, dealing a substantial psychological blow to the guerrillas. Their success surely was enhanced by increasingly available intelligence and by the presence in the high command staff of United States intelligence and operational officers. Operation BUENAS, a joint operation in the Usulután area, added to the confidence of the military as did the infusion of new strength in the form of returned cadet lieutenants and the BELLOSO Battalion. The optimism was tempered, however, by the defeat and loss of men at El Barrigón and the inconclusive results of the late May operation DOMINIQUE in Chalatenango. We do not have good reporting upon which to judge performance of the cadet lieutenants nor of the BELLOSO Battalion. Their impact apparently has been limited and may have been lost in what I perceive as a general deterioration in operational performance since the elections. On the other hand, the addition of trained pilots for the O-2 observation and A-37 attack aircraft appears to have had a positive impact, at least on morale. Additional air-ground operations training in Panama this month should enhance that impact operationally.

(2) The ongoing struggle in Morazan, following the 3 June seizure of Tegucigalpa, poses the greatest military crisis since the failed "final offensive." A determined guerrilla force has tied up the entire strategic reserve of the country, has dealt a serious military and psychological blow to the military, and has created military and political conditions fraught with danger in El Salvador. Intelligence assistance to the El Salvador Armed Force General Staff is being supported by USCENTCOM in the assignment of an officer from my staff on a full-time, temporary duty basis to act as a member of a joint agency team providing such assistance. This effort is showing positive results, and in the basic

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2 July 1982

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SECRET// ACTIVITIES of the United States Southern Command (U)

for an ongoing effort to obtain an officer on permanent assignment to San Salvador. Additionally, it is encouraging to note that the level of international support for El Salvador is increasing. Military assistance is being received or offered now by Argentina, Venezuela, Chile, Colombia, Spain, Taiwan, Bolivia, Paraguay, Uruguay, Peru and Mexico, while economic and humanitarian aid comes from Argentina and Venezuela as well as from the United States.

b. (S//NF) Hondurans. Apparently serious Honduran doubts about the depth of our commitment and increased concerns about their own security vis-a-vis the growing Nicaraguan capability have been conveyed to us through numerous channels. I perceive that their concerns are aggravated by our own imperfect coordination of policy and operations by the various departments and agencies involved and more assuredly by the loss of hope that any FY83 supplemental grant assistance will be forthcoming. I believe they are serious in their intent to shut down some of our activities and even to consider disengaging from their broad-based association with us. USMACV/COM is taking actions which address their concerns within the limits of our own capability. I am coordinating these actions with the JCS and Rumsfeld's Topography, but to do more will require additional resources. I strongly urge the provision of adequate resources, particularly grant aid, since Honduras remains the keystone to our entire Central American strategy.

c. (S//NF) Intelligence Sharing. One significant step in redressing Honduran concerns occurred in June in the intelligence area. The commencement of a USMACV/COM initiative, JCS-DIA [redacted] intelligence assistance effort to the Honduran Armed Forces is the result of strong representations by the Honduran high command which threatened the present relationship however on unless we started sharing information on our "common enemy," Nicaragua. The initial phase of this assistance consists of delivering approved-for-release order of battle information [redacted] to the American Embassy, Tegucigalpa for turnover to the Honduran General Staff. Working level representation is explaining details of the released material to the Hondurans. Follow-on phases of this assistance will include continuing release of additional and updated information [redacted]

USMACV/COM represents to assist/train/advise the Honduran [redacted] I sincerely hope that this is the first step in implementing an intelligence sharing program throughout Latin America. We need an efficient, frequent, and two-way program of sharing/exchanging with the governments of selected Latin American nations. This program is key to the restoration of relationships and to development of the idea of coalition. Permitting the theater commander to directly manage such an effort in theater will improve both United States leverage, access to Latin American defense establishments and, I believe, will improve our own intelligence product.

d. (S) Central American Observer Force. USMACV/COM submitted a draft proposal for an OAS observer force in Central America to JCS on 7 May 1982. The proposal outlines establishment of an observer force with the mission of monitoring the borders of Nicaragua with both Costa Rica and Honduras, as well as the Honduran-Salvadoran border. A multilateral force operating under international (Organization of American States?) auspices is envisioned which would be able to

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SUBJECT: Activities of the United States Southern Command (U)

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direct transborder movement of insurgents and arms shipments has mobilize regional and international pressure to inhibit such activity. The proposed force would include 14 observer teams using observation helicopters, vehicles, and small boats to cover various terrain configurations. Broad costing data and personnel and equipment requirements were addressed in the proposal. Estimated aircraft operating costs for one year, assuming funding at the non-DBD rate, are approximately \$5,220,000. Total personnel requirements for the proposed operation are 128, of which 66 would be OAS personnel and 62 would be supporting United States aircraft crews and maintenance personnel.

4. (C/NF) Panama Situation. All contacts with the new leadership of the former National Guard remain positive, except that they perceive us in a weak, therefore vulnerable, position as a result of the Fallones/Blivins crisis. While they offer repeated assurances of cooperation and good will, they obviously at the same time are seeking to extract additional material benefits from continuing treaty implementation actions. Most recent reporting indicates that General Pavones — who has essentially declared himself a presidential candidate for the 1968 elections — will retire in January 1963, to be followed as Commandant for about one month by Colonel Cantrean, present Chief of Staff, who will be succeeded then in early 1963 by Colonel Herrera, present G-2. The latter eventually will pose severe problems for the United States. Currently, I share Executive concern that President Kaya and Foreign Minister Blivins are making strenuous anti-United States noises in international forums, quite different from the sounds we hear from the National Guard. As mentioned in my last report, I am increasingly concerned over the Russian presence and potential for influence in Panama. This concern has been achieved positive public notice following a substantive civic action contribution following the loss of a key bridge on the Inter American Highway in western Panama. Locally, in Panama City, we have agreed to release real estate at Fort Amador for the construction of a Hyatt Hotel. Even in the face of strong pressure from State, I was reluctant to do so because the character of Fort Amador will inevitably and radically change. While we were not successful in securing Panamanian agreements which would ease our military housing shortage as a condition for the hotel, I have insisted that Panamanian treaty violations/improprieties be considered as part of Congressional action on this real estate concession. We now are apprised of likely Panamanian action through the Panama Canal Commission Board of Directors which could exacerbate our housing situation. It is precisely these efforts which could result in higher costs to the United States which cause me to believe we must reevaluate our force presence in Panama, particularly in the aftermath of the Fallones/Blivins crisis.

5. (C/NF) Command Concerns. The current dynamic situation in the hemisphere causes me to reiterate my earlier expressed concern about the need for building United States public support for our actions, the necessity for engaging more actively in the information battle, the requirement for a common doctrine and policy for the conduct of low intensity conflict, and above all, the essentiality of aligning command arrangements efficiently and consistent with our security interests.

~~SECRET NOFORN~~

~~SECRET ROFSOM~~

2 July 1967 46

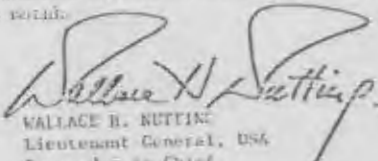
5117

SUBJECT: Activities of the United States Southern Command (U)

a. (C) The CISC's Initiative Fund made available two years ago for improvement of command and control has proved to be a vital resource for this command. We have extended a secure, high-frequency mission radio system throughout Latin America which includes all military groups. Additionally, we have acquired three, portable, secure satellite communications sets which give us an essential emergency reaction capability. We look forward to the availability in FY68 of the CISC Readiness Fund allocated, as I understand it, to improve the efficiency of headquarters activities. Our recent and continued experience suggests to me a need for separate additional funds and corresponding authority enabling us to take advantage of unforeseen operational opportunities. Such a CISC's Operating Fund would permit us to engage in unscheduled training/exercise opportunities, undertake meaningful civic action important to coalition building, and initiate timely operations of importance to us such as the impending reinsertion of the 5th Infantry Battalion from Comayagua to Puerto Lempira. I hope to address this resource in the forthcoming meeting with your Defense Resource Board.

b. (S) In light of recently expressed Honduran concerns, I now believe even more strongly that we should, through a policy declaration, indicate our willingness and readiness to neutralize any Nicaraguan military offensive action outside Nicaraguan sovereign territory. Earlier, I have provided rationale for this action. I plan to develop realistic, threat-related scenarios and concepts of operations in Honduras which justify the development of command contingency plans. This action could provide a vehicle for addressing the basic policy issue.

c. (U) During this quarter, this headquarters has been heavily engaged in responding to various contingency planning requirements. We have received very positive and substantial support from the Organization of the Joint Chiefs of Staff and various supporting commands, including LANTCOM, USMACVCOM, MAC, SAC, and PACOM. We appreciate the visits of Secretary Casarod and General Jones. I look forward to the opportunity to address USMACVCOM needs while meeting with the Defense Resource Board later this month.


WALLACE H. RUTTING
Lieutenant General, USA
Commander in Chief

ET:
CJCS, J43

~~SECRET ROFSOM~~

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Feder
Argentina
AR

TO THE DIRECTOR, FEDERAL BUREAU OF INVESTIGATION
WASHINGTON, D. C.
FROM THE DIRECTOR, ARGENTINE CONSULATE
BUENOS AIRES
SUBJECT: [Illegible]
[Illegible text follows, appearing to be a list or report of activities.]

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[Illegible text]

(47)

F. L.
B. L.
H. P.

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BACKGROUND PAPER

ON

FOREIGN MILITARY SALES PROGRAM - ARGENTINA

- Section 6206, Part III, Chapter 2, Foreign Assistance Act of 1961, as amended, prohibits Security Assistance to Argentina after 30 September 1978.
 - No FMS credits may be extended and no loans may be guaranteed.
 - No sales of defense articles and services.
 - No export licenses may be issued.
 - No IHET funds may be made available to Government of Argentina (GOA).
 - Congressional action required to change these limitations.
- Country has no uncommitted FMS credit funds.
- Material in Supply pipeline purchased under FMS before 1 Oct 1979.
 - Can continue to flow without export license.
 - Agency of GOA must accept, pickup, and transport material to country.
 - Undelivered balance in pipeline is about \$33.9 million.
 - Figure not actual balance.
 - Reflects latest billing figures, which are 30-60 days behind shipment.

Capt Merkel/LAL/4559/21 August 80/84-3407

POINT PAPER

1. SUBJECT C-130 Radar, Argentina

2. DISCUSSION

- Point paper prepared to clarify paragraph 4 of the AMEMBASSY BA Msg dtg 081918Z Apr 80.
- Argentine Air Force (AAF) critically needs C-130 radar sets, information on how or where to purchase.
- Security Assistance restrictions prohibit FMS support for military related items to Argentina.
 - No sales of defense articles and services
 - No export licenses may be issued.
- AAF should direct requirement for commercial version of C-130 radars to Lockheed-Georgia Company.
 - Vendor to country contract outside DOD.
 - Commercial version of military related items (radar) may receive State approval for export.
- C-130H radar system used by USAF and foreign countries is Texas Instruments manufactured and sold by Lockheed. Military designation is APQ-122V5.
 - Radar provides capability for weather, ground mapping, and beacon.
 - No USAF assets available
 - Lead time is 18-22 months at estimating cost of \$200,000.

Capt Merkel/LAL/5449/21 August 80.

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→ O/R 011320Z MAY 82

011320Z

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TO RUEOHUA/DEF INO SUP CTR PHILA PA//CC//
RUEHUSA/HQ OLA CAMERON STA VA//OLA-OT/OLA-AT//
RUESSAA/NAVSUPSYSCOM WASH DC//OSUP-00/NSUP-05//
RUEOHUA/NAV MAT AV SUPPLY OFFICE PHILA PA//CC//
AIG 579//CC/AM/AMM/US/UST/USTH/USM/PM/XR/USP//
INFO RUEAHQA/HQ USAF WASH DC//PHIA//
ZEN/HQ AFLE WPAFB OH//LOL/LOZ/MI//
RULPALJ/ZUSINCSO QUARRY HEIGHTS PN//SCJS//
RULPAPA/USAFSO HOWARD AFB PH//CC/LAD/ALL
RUESBA/AMEMB BUENOS AIRES AR
RUESBA/USMILGP BUENOS AIRES AR//AFSLC//
BT

UNCLAS E F T O 30

SUBJ: SUSPENSION OF SECURITY ASSISTANCE DELIVERIES TO ARGENTINA

1. SECDEF/OSUP MSG 302208Z APR 82 IS QUOTED FOR YOUR IMMEDIATE IMPLEMENTATION.

QUOTE "REF: A. PARAGRAPH 11, CHAPTER C, PART 1, MILITARY ASSISTANCE AND SALES MANUAL (INASM)

1. 1E 2 RUVAFLC0070 UNCLAS E F T O

1. UNTIL FURTHER NOTICE, THE DEPARTMENT OF STATE HAS DIRECTED THAT ALL DELIVERIES OF FMS MATERIEL TO ARGENTINA ARE SUSPENDED. NO NEW RELEASES OF MATERIEL TO THE GOVERNMENT OF ARGENTINA (GOA) OR THEIR AUTHORIZED AGENT (FREIGHT FORWARDER) WILL BE MADE. YOU ARE NOT AUTHORIZED TO ALLOW ARGENTINA TO USE MILITARY FACILITIES FOR THE PURPOSE OF PICKING UP MATERIEL PREVIOUSLY DELIVERED TO THEIR FREIGHT FORWARDER.

2. IT IS NOT INTENDED THAT PRODUCTION OF MATERIEL BY U.S. MANUFACTURERS BE STOPPED AT THIS TIME. IF PRODUCTION IS COMPLETED PRIOR TO RECEIPT OF FURTHER GUIDANCE, MATERIEL SHOULD BE SHIPPED TO USG WAREHOUSES OR DEPOTS AND STORED. FURTHER GUIDANCE WILL BE PROVIDED BY DSSA UPON RECEIPT OF THE REPORTS REQUESTED BELOW.

3. THE STANDARD PROCEDURES AS OUTLINED IN REFERENCE A WILL BE FOLLOWED WITH NO EXCEPTIONS. SPECIAL EMPHASIS SHOULD BE PLACED ON

9 MAY 1982

IMMEDIATE

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IMMEDIATE

PARAGRAPHS 11B (1), (2), (4), (5), AND (7). PLEASE ADVISE USAA/OPS (B) AS SOON AS POSSIBLE BUT NOT LATER 10 MAY 1982 AND 21 MAY 1982 OF THE DATA REQUESTED IN PARAGRAPH 11B (7). ALSO INCLUDE SPECIFIC ITEMS, QUANTITIES, AND DOLLAR VALUE OF MATERIEL AFFECTED BY SUSPENSION AND THE MATERIEL DELIVERED TO THE 60A SINCE 1 APRIL 1982."

UNQUOTE.

PAGE 3 RUVAFLC6878 UNCLAS E F T O

2. ALL ADDRESSEES WILL PROVIDE STATUS OF ANY UNSHIPED USAF SPONSORED FMS REQNS (SERVICE CODE U IN FIRST POSITION OF DOC NR) FOR ARGENTINA (COUNTRY CODE AR) BY TELECON TO AFLC ILC/DOL, MR GLENN KELLER OR MR J.H. WILEY, AT 787-6802/6825, COMMERCIAL (513) 257-6802/6825. CONFIRM BY MSG.

3. DISPOSITION INSTRUCTIONS FOR ITEMS ON CONTRACT WILL BE PROVIDED BY SEPARATE MSG NLT 4 MAY 82.

4. REQNS CURRENTLY ON BACK ORDER WILL NOT BE RELEASED FOR SHIPMENT. ADDITIONAL INSTRUCTIONS TO FOLLOW.

5. OUR RECORDS INDICATE THE FOLLOWING REQNS HAVE UNSHIPED BALANCES:

DOCUMENT NUMBER LATEST STATUS FROM

DARBSV/0284/1001 FGZ

DARBSV/1040/1000 FHZ

DARBS4/0201/1002 FPZ

DARBS4/0201/1001 FPZ

DARBS4/0201/1000 FPZ

7854/0011/0055 "

7854/9363/0002 "

DARBS4/9363/0109 "

DARBS4/0018/0395 N32

PAGE 4 RUVAFLC6878 UNCLAS E F T O

DARBS4/9363/0050 "

DARBS4/9363/0014 N32

= / " /0013 "

= /0016/0153 S91

= / " /0547 FPZ

= / " /0299 S91

DARBS4/0015/0004 N32

= / " /0055 FPZ

= /9361/0041 FPZ

= /0015/0005 N32

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= /0163/1000	FLZ
= /0073/0253	N32
= /0025/0195	FF7
= /0025/0196	*
= / * 70232	*
= / * 70002	NW2
= / * 70111	S91
= /0073/0179	N32
= /1257/1001	S91
PAGE 5 RUVAFLC6876 UNCLAS E F T O	
DAR054/1257/1000	*
DAR054/1257/1003	S91
= / * 71002	*
= /1264/1017	S91
= / * 71003	*
= / * 71004	*
= / * 71006	*
= / * 71001	*
= / * 71014	*
6. THIS MSG HAS BEEN COORDINATED WITH HQ AFLC/L07.	
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#6876	
VN	

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[Handwritten signature]
F. L. H. g
H. g (50)

6-10-11

6-10-11

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HEADQUARTERS UNITED STATES SOUTHERN COMMAND
QUARRY HEIGHTS, PANAMA

Hot 15 Sep 52
Col Sanchez

John - per own
telcom.

Comment # 774-X¹¹/5811 64287

Wair 2745L
15 SEP 52

Hold until resolved.
1300 hrs - Major Hand is
in touch with Major 8
21st AF to resolve. Jd.

Need recommendations using
USAF Com on above. Jd.

Working - approached R
be man - 18 Oct 82

LA2:

File *JD*

J/E in class with
BOO HAS - Did Ho (mac)
concern in the house. *JD*
Received 1745 27 Oct 82
- Note emp obs'd - 27 Oct 1745

- Attempt to make approach but got turned
up in Argentina (to El Estero)
- El Estero

UNCLASSIFIED

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DEPARTMENT OF DEFENSE
UNITED STATES MILITARY GROUP, ARGENTINA
DAV. JRSBY, BUENOS AIRES, ARGENTINA
AFM MIAAM 34034

REPLY TO
ATTN OF:

SCAG-AF

16 August 1982

SUBJECT:

Eviction From USAI Terminal, Ezeiza International Airport,
Buenos Aires, Argentina

TO:

Major General William L. Masterson
Deputy Commander in Chief
United States Southern Command
APO Miami 34003

1. General Masterson, as you are aware, the Argentine Air Force (AAF) directed that we vacate our office, passenger terminal and customs depot at Ezeiza International Airport by 23 August 1982. I have spoken to Brigadier (irig. Gen.) De Blas, DCS-III Operations; Comodoro (Col.) Martinez Viadmonte, Chief Political Department; Comodoro Benza, Deputy Director of Cargo for Lineas Aereas del Estado (state owned military airline); and Comodoro Alvarez, Chief Central Air Logistics in an effort to find new office and depot space. Throughout these conversations, it became apparent that the intention of the AAF was to eliminate the favors and concessions that had been granted to us over the years. Additionally, we have held talks with Aerolineas Argentinas, Pan American, and Eastern/Braziff personnel and have been unable to find storage space for pallets/nets and other associated ground equipment.

2. Therefore, our current plans are to vacate our space at Ezeiza on 18-19 August. The possibility exists that an extension may be forthcoming, but if so, I anticipate that it will be for a short period only. We will continue to utilize the MAC contract with Aerolineas Argentinas but anticipate increased costs associated with transportation and ground handling equipment. Our pallets and nets will be stored in the Embassy warehouse and transported to Ezeiza via Embassy vehicles to facilitate outbound cargo. Pallets and nets utilized for inbound cargo will be returned on the same flight and this may result in load planning difficulties for TR/SMI personnel.

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3. As depot space is not available at Foz de Iguazu, we will be required to use the Argentine customs depot and we are currently in the process of working out the required procedures. Some problems are anticipated but we believe these can be solved. However, I am requesting assistance from your staff in the following areas:

a. Argentina is currently authorized as a hardlift area for the U.S. Army and Navy. We request that this authorization be suspended until further notice and that all HHC's shipped to and from Argentina be by surface. Current procedures in effect at the port of Buenos Aires are not affected.

b. Additionally, we request that all airfreight coming into Argentina be held at Panama and that a detailed advance load message be sent to us. We will then prepare the proper customs documentation and when cleared with local authorities, will advise the 1300NAS/240800N and request the cargo be shipped. The aircraft will be met by an Argentine customs inspector and the cargo off-loaded directly onto a truck and transported to the Embassy warehouse. This will preclude, in most instances, cargo entering the Argentine customs area and eliminate associated charges and problems.

c. During discussions with Comodoro Martinez Viademonte on 9 August, I was asked to determine the possibility of operating our flights through the 1 Air Brigade base at El Palomar. I informed him that I would query Panama but that problems with customs and immigration would have to be solved. He indicated they would look into the customs problem and that they would make available for our use, the equipment necessary for loading and unloading of cargo. It is also my understanding that an Air Field Survey has been made at El Palomar.

Any assistance that your staff can provide on these issues will be appreciated.

4. We understand that the above procedures will cause additional work for many people, however, it will facilitate and simplify the handling of cargo at this location and we will do everything possible to eliminate burdensome procedures. I will advise you on all future developments and I take this opportunity to thank you and your staff for the assistance that has already been provided.

THOMAS L. SIENA, Colonel, USAF
Chief, Air Force Section

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ZNR UUUUU

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FM COMUSMILGP BUENOS AIRES

TO RULPALJ/USCINCSO QUARRY HTS PN/CC

RULPFA/USAFSO HOWARD AFB PN/CC

RULPFA/1300 HAS HOWARD AFB PN/CCR

BT

UNCLAS 031717

SUBJ: CREW INCIDENT MSN 159121592 EZEIZA AIRPORT.

BUENOS AIRES 3 JUN 82

1. AT 1640Z 3 JUN 82 MAC AIRCRAFT TAIL NO. 21611 ARRIVED EZEIZA AIRPORT. NORMAL PROCESSING BEGAN WITH CARGO BEING UNLOADED. AT APPROXIMATELY 1800Z HRS, 2 CREW MEMBERS DEPLANED WITH CAMERAS AND BEGAN TO TAKE PHOTOGRAPHS OF USAF C-130. SHORTLY THEREAFTER, THEY ALSO TOOK PHOTOGRAPHS OF AN ARGENTINE AIR FORCE (AAF) 707 WHICH WAS ALSO UNLOADING CARGO. AT THAT TIME AN AAF MILITARY POLICEMAN WHO WAS ESCORTING THE CREW CONTACTED HIS OFFICE AND GAVE THEM INFORMATION CONCERNING THE TAKING OF PHOTOGRAPHS AND REQUESTED ASSISTANCE. IMMEDIATELY FOLLOWING THIS CONTACT, AN AAF LIEUTENANT ARRIVED WITH THREE ARMED SOLDIERS. HE REQUESTED THAT PERSONNEL REMAIN ON THE AIRCRAFT OR IN THE TERMINAL OFFICES. ADDITIONALLY, HE REQUESTED THAT THE FILM FROM ALL CAMERAS ON THE AIRCRAFT BE BROUGHT DIRECTLY TO HIM. THIS FILM WAS CONFISCATED AND AN AAF LIEUTENANT INDICATED THAT THE FILM WOULD BE DEVELOPED AND RETURNED TO THE MILGP/AFSEC BUT HE HAS ANY PHOTOGRAPHS TAKEN OF THE AIRPORT AND AIRCRAFT. ALL WAS CONDUCTED IN A DIPLOMATIC AND TACTFUL MANNER. THE AIRCRAFT WAS NOT SURVEILLED AND THE USAF CREW COOPERATED FULLY. DEPARTURE ON THE AIRCRAFT WAS DELAYED 40 MINUTES DUE TO THIS INCIDENT. 2. THEREFORE, ALL FUTURE AIRCRAFT TRANSITING THIS STATION WILL BE MET BY AN OFFICER OF THE MILGP. ALL CREW MEMBERS AND PASSENGERS WILL BE THOROUGHLY BRIEFED BY USMILGP PERSONNEL PRIOR TO DEPLANING. RESTRICTIONS ON BOARD AIRCRAFT, VS. ANY INCIDENT THAT OCCURS AT THIS LOCATION IN THE FUTURE COULD RESULT IN THE TERMINATION OF U.S. MILITARY FLIGHTS.

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PRIORITY

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ZNR ULULU

P 111737Z AUG 82

FM HQ USAF WASHDC //CVAII//

TO RUECAWA/93AFS ANDREWS AFB MD//TDRG//

RUECAWA/85PAW ANDREWS AFB MD//COXP//

RUECAWA/1776MAW ANDREWS AFB MD//AC//

RUECAWA/1776ABW ANDREWS AFB MD//OT//WH//

RUECAWA/76ALD ANDREWS AFB MD//LESE//

RUECAWA/USAFSC HOWARD AFB TX//LR//

RUECAWA/24COMPU LOC HOWARD AFB TX

RUECAWA/24CSG HOWARD AFB TX//BT//

INFO HULPAPA/130000S HOWARD AFB TX//TDRG//

RUECAWA/USCINCSO BENTLEY HEIGHTS PA

TRCMAAA/HQ PAC SCOTT AFB IL//DOC/TDR//

RUECAWA/HQ USAF WASHDC //CVAII/PRIN//11//TCXX//

RUECAWA/HQ AFPC WPAFB OH//LH2P//

RUECAWA/AFPC ILC WPAFB OH//OD//

RUECAWA/AFPC ILC WPAFB OH//CO//CO//

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PRIORITY

3. PURPOSE OF FLIGHT IS TO TRANSPORT MATERIAL FROM AND TO ARGENTINA. MATERIAL IS COMMERCIAL CARGO (COMMUNICATION EQUIPMENT PARTS). AT ANDREWS AFB THEY WILL UNLOAD 6000 POUNDS (110 CUBIC METERS) OF COMMERCIAL EQUIPMENT BEING RETURNED TO THE U.S. FOR REPAIR UNDER WARRANTY.

4. ITINERARY AS FOLLOWS: ALL TIMES ZULU AUG 82.
PAGE 03 RUEAHGASCO UNCLAS

EIA	ETD	PLACE	NOTES
	161100Z	EL PALOMAR	
162135Z	171200Z	HOWARD AFB	FUEL/RON
171900Z	172200Z	ANDREWS AFB	
	191400Z	ROCKFESTER	FUEL/RON
192130Z	201300Z	HOWARD AFB	FUEL/RON
202335Z		EL PALOMAR	

REQUEST ROUTINE ACFT SERVICING/FUEL AND RON FOR CREW AS REQUIRED.

5. INVOICES FOR SERVICING OTHER THAN FUEL WILL BE PROCESSED IAW

EXISTING DIRECTIVES AND FORWARDED TO HQ AFAC/PCRS DENVER CO 80279.

DEL ISSUE DOCUMENTS WILL BE PROCESSED IAW EXISTING PROCEDURES.

6. HQ USAF/CCAF AIRCRAFT LANDING AUTHORIZATION NUMBER ALAN-900-02 APPLIES.

-T

89000

NR 14

PRIORITY

1955

1955

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PRIORITY

PTA 00325

278 2123210

55

PTDUZYUW RUVAFLCS943 2782107-0000--RULPAPA.

ZNR JUJUUJ

P 041424Z OCT 82

FM AFIC ILC WPAFB OH//00//

TO AIG 579//CC/HH/HH/US/OST/OST/USF/PK/PA/DS/ACF/

RUEOPNA//JISC PHILA PA//CC//

RUEBDSA/HQ OLA CAMERON STA VA//OLA-DT/OLA-AT//

RUESSAA/NAVSUPSYSCOM WASH DC//OSUP-00/NSUP-05//

RUEOHUA/NAV NAT AV SUPPLY OFFICE PHILA PA//CC//

INFO RUEAHQA/HQ USAF WASH DC//PRIA//

RULPALU//JSCINCSO QUARRY HTS PA//SCJS//

RULPAPA//USAF SO HOWARD AFB PA//CC/LA/LAL//

RUESSAA/USMILGP BUENOS AIRES AR//AFSEC//

RUCLRFA//JFC OF THE AIR ATTACHE ENB OF ARGENTINE REPUBLIC

2405 I ST NW WASH DC

ZEN/AFIC ILC WPAFB OH//JUCS//

ZEN/HQ AFIC WPAFB OH//LOL/LOZ/MI/LOH/ACF/IN//

ACCT AF-ACXJRT

BT

UNCLAS

SUBJ: LIFTING SUSPENSION OF SECURITY ASSISTANCE DELIVERIES TO ARGENTINA

PAGE 2 RUVAFLCS943 UNCLAS

REF:

A. OUR 311320Z MAY 82

B. OUR 041520Z MAY 82

THIS MSG IN FOUR PARTS.

1. PART ONE FOR ALL. SECDEF MSG 280049Z SEP 82 ADVISED THAT EFFECTIVE 24 SEP 82, THE SUSPENSION OF SECURITY ASSISTANCE DELIVERIES TO ARGENTINA IS LIFTED. ALL ITEMS IN THE ARGENTINE PIPELINE ARE AUTHORIZED TO BE MOVED TO THE ARGENTINE FREIGHT FORWARDER.

2. IAW WITH SECDEF MSG 280049Z SEP 82, REQUEST NECESSARY ACTION BE TAKEN TO RESUME SHIPMENT FOR ALL USAF SPONSORED FMS REONS FOR ARGENTINA.

3. PART II FOR AFIC ALCS. ALL ITEMS PREVIOUSLY IDENTIFIED ON CONTRACT SHOULD BE SHIPPED TO THE FOLLOWING ADDRESS:

041424Z

USABIC
16

TO: LAL/

What down
have the new is
major item only.

For AF only
they have:

- 1) Class A items
- 2) Pubs
- 3) Class B items
- 4) Acquisition system

Nothing major
in pipeline.

DATE:	6 OCT 1982
USABSO/CC	
USABSO/CS	
USABSO/LA	
IAAFA/CC	
34 COMPW/CC	
34 CSO/CC	
USABSO/CCP	
SCOPAA/CCZ	
USABSO/JA	

PRIORITY

55

PRIORITY

ARGENTINE AIR FORCE
WAREHOUSE 10 AND 11
8411 OLD HARLBORO PIKE
UPPER HARLBORO RD 20570
4. PART III FOR SA-ALC. REQUEST YOU ADVISE AS TO WHETHER OR NOT
ANY ITEMS ARE CURRENTLY BEING HELD IN THE MUOD ACCOUNT. IF ITEMS
PAGE 3 RUVAFLC5943 UNCLAS
WERE RECEIVED, PROVIDE ALL NECESSARY INFORMATION IAW OUR 041520Z
MAY 32, PARA 2.
5. PART IV FOR ALL. POC IS MR GLENN KELLER, AUTOVON 787-6802/6825
BT
P5943
NNNN

PRIORITY

56

01 01 2 SEP 82 00 00 0000

USAFSO/LAI

USAFSO HOWARD AFB TX//CC//

TO USAF WAREDC//SCCX/SCCXV//

INFO: USAFSO HOWARD AFB TX//LAI/CC// (LHM)

UNCLAS

SUBJ: ARGENTINE VISIT

1. BY REQUEST OF THE ARGENTINE AIR FORCE, LT COL DENNIS CAFFEY, USAF SICOPAA LIAISON OFFICER, AND LT COL FARIAS, SICOPAA PERMANENT SECRETARIAT, HAVE BEEN INVITED TO VISIT ARGENTINA DURING THE MONTH OF OCTOBER.

2. THE PURPOSE OF THIS VISIT IS TO DISCUSS PREPLAN AND CONJEFANER XRIIE WHICH WILL BE HOSTED BY THE USAF IN 1983, AND TO DISCUSS RELATED SICOPAA ACTIVITIES.

3. STRONGLY RECOMMEND LT COL CAFFEY BE ALLOWED TO ACCOMPANY LT COL FARIAS TO THESE IMPORTANT MEETINGS.

LTCOL MATIAS FARIAS/CCZ/284 3854

WILLIAM E. MASTERSON, NGEN, CC, 284-3401

UNCLAS

25SEP82

File (conf.)
M3
(56)

4-23-4

4-23-4

57

~~SECRET~~

57

USAFSO/
CC 5104

LT COL NATIAS

CC2

5705

hah

R/A

VISIT TO ARGENTINA

25 OCT 1982

1. Lt Col Narias, USAFSC/CC2, and Lt Col Dennis Caffrey, USAF/XOXXW, visited Argentina during 15-21 October 1982.

2. Details of conversations held with Argentine Air Force are included in message in Tab 1.

RECOMMENDATION:

3. That USAFSC/C sign message at Tab 1.

NATIAS NATIAS, LT COL, USAF
Chief, Permanent Secretariat

1 Arch
USAFSC/CC message

If such is 1 is given withdrawn
or not attach the classification of
the correspondence will be downgraded
to SECRET

~~SECRET~~

REF: 16

Z OCT 22 PP PP 5555

USAFSO/LAI

USAFSO/PROBAND AFB PA//CC//

CSAF USAFSC/CC//

INFO: HQ USAF USAFSC//XO/XOO//

SECRET

SUBJ: VISIT BY PROVAL FERRARI SECRETARY TO ARGENTINE AIR FORCE (U)
 REF: (S) VISIT BY LT COL MATIAS PARLAS, USAFSC/CCZ AND LT COL HENRI
 GARCIA, USAF//LAI TO ARGENTINA: 15-21 OCTOBER 1982.

1. (S) PROVAL CONTACTS:

A. DIRECTOR OF TRAINING (AFC/CC EQUIVALENT): EDEN ALFREDO RAMON
 RAMIREZ.

B. DIRECTOR OF OPERATIONS: EDEN CARLOS ALBERTO JOSE D'ELASIS

C. DIRECTOR OF PLANS: COL JOSE M. PEREZ

D. DIRECTOR OF POL. AFFS: COL EDUARD OSCAR MARTINEZ VIADMONTE

E. DIRECTOR OF MATERIAL FOR OPS: COL HIDEALDO BARRIO

F. PERSONAL COMMANDER (SPECIAL OPS): EDEN VION CARLO YOGGA

2. (S) MEETINGS WERE HANDLED EXTREMELY PROFESSIONALLY. SCHEDULES
 WERE ADHERED TO THE MINUTE. DELEGATION WAS PROFESSIONAL BUT COOL. THE
 FOLLOWING STATEMENT WAS MADE BY EDEN D'ELASIS: QUOTE: WE VIEW U.S.
 AS OUR BIG BROTHER. WE WANT HELP FROM THE U.S. WE DON'T WANT ANY
 OTHER COUNTRY TO ASSUME THE POSITION THAT WE HAVE TRADITIONALLY

LT COL MATIAS PARLAS/USAFSC-CCZ/784-5708

264-

WILLIAM E. BENTON, JR., AFCEA, CC, 3401

~~SECRET~~

FOUO

...THE U.S. AFTER ALL, THE ONLY TIME THEY DID DURING THE
 WAR WAS TO BRING A BOMBING ON OUR COUNTRY... THE U.S. HAS BEEN AN
 INSPIRATION TO US FOR MANY YEARS. THE MAJORITY OF OUR SENIOR OFFICERS
 HAD BEEN TRAINED TO U.S. TRAINING AND CULTURE... IT'S VERY HARD FOR
 US TO UNDERSTAND WHY THE U.S. ACTED THE WAY IT DID DURING THE WAR...
 WHAT WE WANT THE U.S. NEEDS TO UNDERSTAND BEFORE IT'S TOO LATE, IS
 THAT WE HAVE A LARGE NUMBER OF YOUNG OFFICERS, MOSTLY LITTLERETS
 AND CAPTAINS -- SOME WE CALL "HOT HEADS" -- WHO CARRY A LOT OF WEIGHT
 BECAUSE OF THEIR WAR EXPERIENCE FLYING MIRAGES, BOMBERS, STRIKERS,
 AND AIRCRAFTS, AND ARE EXERTING A GREAT DEAL OF PRESSURE TO FORCE THE
 ARGENTINE AIR FORCE TO MAKE A TOTAL BREAK WITH U.S.... U.S. SHOULD
 BE AWARE THAT ARGENTINA WILL REPLACE THE EQUIPMENT WE LOST DURING THE
 WAR... HOWEVER... WE DON'T HAVE THE MONEY... WE CAN'T BUY ANY MORE
 MIRAGES BECAUSE THE PRICE IS VERY HIGH IN CASH... WE GUARANTEED THAT
 WE'LL BUY IT ONE DAY OR ANOTHER... UNKNOWN.

3. (C) ARGENTINES EXPRESSED INTEREST IN OBTAINING ADDITIONAL A-4
 AIRCRAFT OR A-7S FOR THE COMBAT ATTACK ROLE. ALSO MENTIONED WAS THE
 POSSIBILITY OF GETTING A NEW FIGHTER TYPE, BUT NO SPECIFIC MODEL WAS
 DISCUSSED.

4. (C) THE OFFICER FOR IMPROVED RELATIONS WITH THE ARGENTINE AIR

5. (C) 7.

01 04

THAT WOULD BE A BLOW. THE FEW OFFICERS THAT STILL ADVOCATE CLOSE RELATIONS WITH THE U.S. ARE RUNNING OUT OF TIME. THE YOUNG OFFICERS WANT NEW EQUIPMENT, EVEN IF IT MEANS GETTING MIG 21S AND A SOVIET PRESENCE IN ARGENTINA.

5. (C) ARGENTINA FEELS THE FOLLOWING POINTS ARE OF KEY IMPORTANCE IN IMPROVING RELATIONS:

- A. (S) PROMPT REPLY AGREEMENT MUST BE RESOLVED AS SOON AS POSSIBLE.
- B. (S) U.S. MUST HELP IN REPLACING EQUIPMENT LOST IN WAR.
- C. (S) ARGENTINA EXPECTS SOME SORT OF PREFERENTIAL TREATMENT WITH REGARD TO MILITARY SALES. BECAUSE OF CURRENT ECONOMIC SITUATION, CASH TRANSACTIONS ARE OUT OF THE QUESTION.
- D. (S) ARGENTINA IS SEEKING A LARGE NUMBER OF TRAINING SPACES, PARTICULARLY AT THE SQUADRON OFFICER SCHOOL LEVEL, SO THAT YOUNG OFFICERS CAN BE EXPOSED TO USAF. (PERHAPS THIS IS THE TIME TO PUSH FOR THE PEP WITH ARGENTINA).
- E. (S) ARGENTINA WANTS IT MADE CLEAR THAT THE DIFFERENCES WITH THEM ABOUT THE BEALE CHANNEL WILL CONTINUE TO BE WORKED THROUGH DIPLOMATIC CHANNELS. THEY WANT IT KNOWN THAT HAVE NOT IN THE PAST AND WILL NOT IN THE FUTURE PLAN TO USE MILITARY FORCE TO PRESS

W. S. M.

~~SECRET~~

25 09

57

CHILE FOR A SETTLEMENT. THEY WILL CONTINUE TO NEGOTIATE THE ISSUE
IN INTERNATIONAL FORUMS AND IN BILATERAL NEGOTIATIONS WITH CHILE.

7. (5) THE VISIT OF THE US NAVY SIOGMA LIAISON OFFICER AND USASO
SIOGMA PERMANENT SECRETARIAT WAS THE FIRST OFFICIAL VISIT ANNOU-
NCED BY THE ARGENTINES AFTER THE FALKLANDS/MALVINAS WAR. WE HOPE
THOSE CONTACTS CAN CONTINUE, SINCE THEY ARE THE ONLY CONTACTS WE
HAVE AT THE PRESENT TIME.

CLASSIFIED BY: USASO/CC

REVIEW ON: 25 OCT 1989

E.O. 3.

4-5-55

4-5-55

58

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4 5 6

59



ROUTINE

114 00241

A T T E N T I O N *****

254 1147:16

010270Z BUEENHCAWRT 2512041-CCCC--DULPAPA-
204 15000
R 101500Z SEP 82
FM HQ USAF WASHDC //XOXXW//
TO DULPAPA/USAFSD HOWARD AF PN//CC/LA/LA//
INFO RUEANCI/HQ USAF WASHDC //XOXXW//
BT

C O N F I D E N T I A L *****

SUBJECT: STATUS REPORT ON LATIN AMERICAN INITIATIVES (U)
REF: DISCUSSION ITEMS WITH AF/XOXXW, 2 SEP 82 (U)

1. (U) IN RESPONSE TO QUESTIONS RAISED RELATIVE TO THE PERSONNEL EXCHANGE PROGRAM (PEP) AND COMBINED EXERCISES WITH BRAZIL, DURING RECENT MEETINGS, THE FOLLOWING INFORMATION IS PROVIDED:

2. (U) ARGENTINA: THE MEMORANDUM OF UNDERSTANDING (MOU) HAS BEEN APPROVED BY STATE DEPT BUT NOT AUTHORIZED FOR PRESENTATION TO ARGENTINE DURING PRESIDENTIAL CERTIFICATION. AS OF 7 SEP 82, JMWISA ESTIMATED THAT A POSSIBLE RELEASE DATE MAY COME IN THE NOV-DEC 82 TIME FRAME IF ISSUES OF THE SOUTH ATLANTIC CONFLICT CAN BE RESOLVED.

3. (U) CHILE: THE DRAFT MOU HAS BEEN REVIEWED BY CHILE AND IS CURRENTLY IN AIR STAFF COORDINATION CHANNELS. PENDING APPROVAL FOR RELEASE BY STATE DEPT AND SIGNATURE BY CSAF, THE MOU COULD BE READY ABOUT 22 NOVEMBER 82. C O N F I D E N T I A L

PRESENTATION TO CHILE BY OCT 82. IT WILL PROBABLY BE HELD IN ADVANCE OF THE SAID STATUS AS THE ARGENTINE PEP. RAPID APPROVAL WOULD BE IN CONTACT, THROUGH SUCH AN EXCHANGE WITH BOLIVIA, MIGHT BE APPROVED AFTER RESOLUTION OF THE COCAINE TRAFFICKING ISSUES TIME FRAME IS DEPENDENT UPON FOR ACTIONS. AIR STAFF VIEW IS THAT THE PROGRAM CAN BE DISCUSSED IN CONCEPT BUT SHOULD NOT BE PROMOTED BY THE USAF UNTIL IMPLEMENTATION BECOMES A POSSIBILITY.

4. (U) BRAZIL: A DRAFT MOU WAS SENT TO BRAZIL ON 20 MAR 82, WHICH OFFERED A POSSIBLE EXCHANGE OF F-5 MAINTENANCE OFFICERS. THE BRAZILIAN AIR FORCE (FAF) HAS NOT RESPONDED WITH QUESTIONS OR COMMENTS. A FOLLOW-UP MESSAGE WILL BE SENT TO VERIFY STATUS.

5. (U) VENEZUELA: AIR STAFF HAS PROPOSED THE F-16 GOOD NEIGHBOR INITIATIVE PATTERNED AFTER THE C-119 GOOD NEIGHBOR INITIATIVE, TO STRONGLY SUPPORT INITIATIVES THAT IMPROVE MILITARY

CL5
LA
- Results from 59
my meeting w/
the staff folks
15237
USAFSO

DATE:	14 SEP 1982
BY:	[Signature]
FOR:	CC
USAFSO/LA:	
MAJ/TC:	
21 COMSW/CC:	
21 CCA/CC:	
USAFSD/OCP:	
SECNAV/CC:	
USAF/ISA:	

ROUTINE

A T T E N T I O N *****

ROUTINE

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MILITARY CONTACT. YOUR OV-1070-2 PROPOSAL IS MOST WELCOMED.
2. (U) COMBINED EXERCISES WITH BRAZIL: NO COMBINED EXERCISES HAVE
YET CONDUCTED OR PLANNED SINCE BRAZIL DECLINED TO PARTICIPATE IN
JFITS-82. CURRENT PLANS ARE UNDERWAY TO INVITE BRAZIL AS WELL AS
VENEZUELA, COLOMBIA, AND PERU TO PARTICIPATE IN MAC'S ANNUAL
EXERCISE VOLANT 8080, SCHEDULED FOR JUN 83. DETAILS TO FOLLOW IN
PAGE 03 RUEAHQA9282 C O N F I D E N T I A L
SEPARATE MESSAGE. DECLASS 9 SEP 88

BT
#0000
NNNN

ROUTINE

4-2-51

4-2-51

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Rec'd 25 May 82

JOINT MESSAGEFORM

~~CONFIDENTIAL~~

NOT RELEASABLE TO
FOREIGN NATIONALS

DATE TIME	242145 Z	MONTH	MAY	DAY	82	PR	PP	CCCC											
MESSAGE HANDLING INSTRUCTIONS																			

60

FROM AFOSI DIST 30 BUCKED AFB PN//IVCA//
TO HQ AFOSI ROLLING AFB DC//IVCA//
INFO: DEEMB CARACAS VE//DAO//
DEEMB LIMA VE//DAO//
DEEMB BIENHO AFBES JA//DAO//
PROGRAM DEVELOPMENT GROUP CONGOAL PN
VRSOUTHCOM CHERRY HEIGHTS PN//C-2//
HQ TAC LANGLEY AFB VA//PP//IVCA//
MACOS INTEL CTR SCOTT AFB IL//IR//
AFOSI DIST 5 WRIGHT PATTERSON AFB OH//IVCA//
AFOSI DIST 6 CLARK AFB IL
AFOSI DIST 7 PATRICK AFB FL//IVCA//
AFOSI DIST 8 LANGLEY AFB VA//IVCA//
INFO: TRAFPO HOWARD AFB PN//CC//IVCA//
14 COMTH HOWARD AFB PN//CC//IVCA//
14 CTR HOWARD AFB PN//CC//IVCA//

FOIA 5 U.S.C. 552
(b)(6),(b)(7)(C)
FOIA 5 U.S.C. 552
(b)(6),(b)(7)(C)
FOIA 5 U.S.C. 552
(b)(6),(b)(7)(C)

CLASSIFIED BY THE COMMANDER AFOSI PER AFOSI 2053 12 APR 82 DECLASSIFY ON: 24 MAY 82 REASON: MINIMIZE CONSIDERED (C)	DATE TIME GROUP 242145 205382
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~~CONFIDENTIAL~~
NOT RELEASABLE TO
FOREIGN NATIONALS

~~CONFIDENTIAL~~

~~NOT RELEASABLE TO
FOREIGN NATIONALS~~

02 OF 03 242145Z MAY 82 FF PF CCCC

(60)

CONFIDENTIAL NO FOREIGN DISSEM

SUBJ: 19 1 647 0072 82/VENEZUELA/PERU/ARGENTINA/VENEZUELA
AND PERU PLEDGE SUPPORT TO ARGENTINA (U)

THIS IS AN INFO REPORT, NOT FINALLY EVALUATED INTEL

1. (U) COUNTRY: VENEZUELA (VE)/PERU (PE)/ARGENTINA (AR)

2. (U) IF NO: 1 647 0072 82

3. (U) TITLE: VENEZUELA AND PERU PLEDGE SUPPORT TO
ARGENTINA

4. (U) DATE OF INFO: 820513

5. (U) ORIG: JMWST DIST 30, HOWARD AFB, FL (8230D349-301)

6. (U) REF REF: TOP

7. (U) SOURCE: 3300-00-1

8. (U) SUMMARY: OMITTED

9. A. (C/NIFORM) DETAILS

(1) (U) THIS REPORT CONTAINS UNPROCESSED INFORMATION.
PLANS AND/OR POLICIES SHOULD NOT BE EVOLVED OR MODIFIED SOLELY
ON THE BASIS OF THIS REPORT.

(2) (C/NIFORM) SOURCE, A SENIOR USAF OFFICIAL, WHO HAS
REPORTED RELIABLY IN THE PAST, RELATED THE FOLLOWING: HE
WAS TOLD BY A HIGH RANKING AR OFFICIAL WHO HAS LOGICAL ACCESS
TO THE INFO PROVIDED THAT ON 9 MAY 82 A VE DELEGATION MET WITH
REPRESENTATIVES OF THE AR GOVERNMENT (GOA) AND PLEDGED TO
PROVIDE AR WITH SPARE PARTS FOR THEIR C-130 AND MIRAGE
AIRCRAFT. THE PRESIDENT OF VE, LUIS HERRERA COMPINS, IN A

FOIA 5 U.S.C.
552(b)(6),(b)(7)(C)

~~CONFIDENTIAL~~

~~NOT RELEASABLE TO
FOREIGN NATIONALS~~

~~NOT RELEASABLE TO FOREIGN NATIONALS~~ **CONFIDENTIAL**

23 08 03 242145Z MAY 88 PP PP COCC

(60)

SPANISH LANGUAGE NEWSPAPER, STATED THAT AID MUST BE PROVIDED TO AR TO AVOID A COLLAPSE OF THE GOA AND A TAKEOVER BY THE LEFTISTS.

FOIA 5 U.S.C.
552(b)(6),(b)(7)(C)

(U) (U/NOFORN) THE AR AMBASSADOR TO PE, VICE ADMIRAL MIGUEL SANCHEZ MARTINO, MET WITH THE AIR FORCE AND NAVY MINISTERS OF WAR FOR PE. THEY DISCUSSED PE PROVIDING AID TO AR. THE PE GOVERNMENT WILL NOT SEND TROOPS TO AR. HOWEVER, PE AGREED TO PROVIDE EQUIPMENT, INCLUDING AIR DEFENSE MISSILES, RADAR, AND A NEW SOVIET "VICTOR" MISSILE, WHICH HAS A 300 MILE RANGE, FOR COASTAL DEFENSE. (DFOA: 822514, HOWARD AFB, TX, EVAL: 9-7)

black line thru on original document

8. (U) ORIGINATOR'S COMMENTS: FOR COLLECTION, NO FOLLOW UP.

20. (U) PAGE NO: N/A

21. (U) COLL W/O CROSS: NONE

22. (U) SPECIAL INSTRUCTIONS: NONE

FOIA 5 U.S.C.
552(b)(6),(b)(7)(C)

23. (U) FREEMAN BY: SA [REDACTED] AFOSI DIST 20, HOWARD AFB, TX

FOIA 5 U.S.C.
552(b)(6),(b)(7)(C)

24. (U) ATTACHED BY: [REDACTED] LT COL, USAR, CMDE, AFOSI DDCS SA, HOWARD AFB, TX

25. (U) SEC EVAL: NO

26. (U) ENCLOSURE: NONE

27. (U) DISTRIBUTION BY ORIGINATOR: N/A

DECL: 24 MAY 88

FOIA 5 U.S.C.
552(b)(6),(b)(7)(C)

~~CONFIDENTIAL~~ NOT RELEASABLE TO FOREIGN NATIONALS

4-2-55

4-2-55

61



10-10-83

SCJ5-PS

SUBJECT: USSOUTHCOM Quarterly Report to the Secretary of Defense

Commander, 193d Infantry Brigade (Panama), Fort Clayton, Panama
 Commanding Officer, U.S. Naval Station Panama Canal, Fort Amador, Panama
 Commander, USAF Southern Air Division, Howard AFB, Panama

Forwarded for your information is the USSOUTHCOM Quarterly Report to the Secretary of Defense on activities of the United States Southern Command.

FOR THE COMMANDER IN CHIEF:

Incl
 43

Terry N. Rosser
 TERRY N. ROSSER
 LTC(P), USA
 Deputy Director, J-5

UNCLASSIFIED
 REGULATORY CONTROL SYSTEM
 DEPARTMENT OF DEFENSE

~~SECRET~~



DEPARTMENT OF DEFENSE
UNITED STATES SOUTHERN COMMAND
OFFICE OF THE COMMANDER
WASHINGTON, D.C.

61

SCCC

6 January 1983

SUBJECT: Activities of the United States Southern Command (U)

Secretary of Defense
Washington, D. C. 20301

1. (G) State of the Command. This report for the Quarter ending 31 December 1982 provides a good opportunity to review summary activities of the U. S. Southern Command (USSOUTHCOM) during 1982. It was for this command in all respects a dynamic year -- this headquarters went to general quarters 20 times during the year over significant and time-sensitive events requiring major input to the Joint Chiefs of Staff or production of an operations plan. Additionally, we were involved in more than 12 regional crisis actions entailing aircraft hijackings, hostage seizures, and similar terrorist activities. Yet in Latin America 1982 was not a decisive year insofar as U. S. interests in the region are concerned. The year-end press offers thought-provoking critiques. Alan Riding of the New York Times says,

"The Reagan Administration has succeeded in reasserting U. S. influence over Central America ... the U. S., although all-present, appears to be failing to achieve its proclaimed objectives -- peace, democracy, and development."

George Melloon of the Wall Street Journal says,

"The fascinating and dispiriting thing about this claim is the extent to which the Reagan Administration, with a massive superiority over the Marxists in money and military power -- and even in public opinion in Central America itself -- is contending from a position of weakness."

Melloon concludes that the most serious danger in this situation is that the informed American understanding of what is taking place in Central America, together with the susceptibility of U. S. opinion to Marxist/Leninist propaganda, will embolden the Soviet Union, Cuba, and the Sandinistas to continue expanding their military power and their political activities to the point where American apathy will suddenly be transformed to fight. I believe these critiques are valid.

2. (G) Nevertheless, this command has been very successful and is developing a potential for even greater success in the

SECRET 6 January 1982
SUBJECT: Activities of the United States Southern Command (U)

61

During year. USSOUTHCOM components have maintained a high level of unit readiness; however, increasing mission requirements indicate the need for selected equipment improvements in the near future. Through our Security Development Plan promulgated in January 1982, we are maximizing use of existing military resources and invigorating our efforts to build a hemispheric coalition through increased professional military interaction, specialized training, an expanded security assistance program, and an expanded joint/combined exercise program as well as other important initiatives. We have activated the Joint Reconnaissance Center to control the few theater intelligence assets now available to us. We have organized an Information Development Group with local interagency participation to respond to the propaganda/disinformation campaign being waged against us. In accordance with your guidance, we have intensified contacts with various news media representatives and outlets, both locally and in the U. S. We have also substantially improved our regional secure radio communications -- through the CINCPAC initiative fund -- and are making good progress through the Security Assistance program in upgrading secure communications in El Salvador and Costa Rica. Inclosure 1 provides additional information on significant accomplishments of this headquarters and our Service components.

b. (S) Latin America should be looking forward to a period of growth but we must expect increased terrorist attacks and political violence and agitation in the year ahead. I conclude that we remain on the strategic defensive in our own hemisphere and that, while we can identify some laudible achievements, we have lost ground in 1982. In helping to fight the multi-dimensional irregular war in Central America, we are running out of time.

2. (S) Regional Situation.

a. (S) Region wide there have been some decidedly positive occurrences; for example, the El Salvador elections in March and President Reagan's trip in December. Overall we concluded that the potential for free enterprise and democratic movement has been strengthened. Yet a number of decidedly negative factors also must be recognized. The Falkland Islands dispute retarded previous efforts to enhance hemispheric cohesion. Intense and hostile propaganda/disinformation continually discredits the U. S. Government, its officials, and military. Mexico exhibits markedly hostile potential for chaos -- and no one in our hemisphere of defense is responsible for building our military capability, right now. Most events must be viewed in light

SECRET

6 January 1983

SUBJECT: Activities of the United States Southern Command (USC)

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positive and negative lights. President Reagan's Caribbean Basin Initiative held great promise through out of the year, but the failure of Congressional passage is an extremely serious blow. The Armed Forces of El Salvador have shown some marked improvements operationally but they so far are incapable of preventing insurgent destruction of the economy. Encouragingly, government operations and control in Guatemala seem to be improving (without our assistance though certainly profiting from our activities in El Salvador and Honduras) but if true may make more difficult the counterinsurgency mission elsewhere in Central America. As one evaluates the present situation, it appears that objective conditions in the region are generally favorable -- but as we have seen before in this period of competitive U.S./USSR existence, objective conditions in the U. S. are unfavorable with respect to successful prosecution of the irregular war in Central America.

b. (S) The focus of the crisis remains El Salvador.

(1) (S) In summary, operations of the El Salvador Armed Force (ESAF) have demonstrated somewhat encouraging improvements in some areas -- notably technical planning, ESASF, and combined operations with Honduras. Multi-company operations have achieved limited success at relatively high cost while the essential keys to eventual victory continue to elude the ESAF. Too often they continue to react to guerrilla initiatives and fail to take appropriate holding actions in those areas where they have reestablished government control. The ESAF remained on the strategic defensive, a virtual stalemate continues, with no indication of a Government of El Salvador/ESAF commitment to seize the strategic offensive yet quite in sight.

(2) (S) In the last Quarter there was a dramatic increase in the number of personnel killed in action on both sides. The losses of weapons in some respects is even more disturbing. We have recently recognized that the government forces are losing enough weapons to equip a new guerrilla company every two to four weeks. These serious personnel and material losses substantially limit the Government's ability to continue to work through the Counter Team to conduct operations and improve ESAF performance within given District areas.

(3) (S) Results:

- U. S. action against the guerrillas
resulted in significant losses of personnel and weapons.

6 January 1983
 Summary: Activities of the United States Southern Command (USCIB)

- Otherwise, U. S. disaffection have been indecisive.
- The level of U. S. military involvement thus far has generated serious charges of U. S. intervention.
- Uncertainty throughout the region as to U. S. will to persist tends to destabilize friendly nations and to fuel guerrilla optimism.

1. (S) Panama Situation. A combination of events has produced a climate of closer cooperation between U. S. entities here in Panama and both the Government and the Panama National Guard. We are finding improved understanding and greater recognition of common interests. Although major long-standing issues noted in my last report remain deadlocked, we have resolved some of the less crucial treaty implementation issues through the Joint Committee. We find Panama more supportive of U. S. Government positions and of the USSOUTHCOM regional mission.

a. (U) Panama Trade Seminars. The USSOUTHCOM Joint Acquisition Coordinating Board, in conjunction with the three Panamanian Chambers of Commerce has hosted very successful trade fairs. In all, 14 contracting activities within USSOUTHCOM and the Panama Canal Commission participated in the trade seminars to better inform Panamanian businessmen on how to conduct business seminars with local DOD contracting activities. In addition to providing up to date information to over 175 individual local business firms, the seminars also proved to be opportune vehicles for better acquainting contracting officers with the type and availability of goods and services in Panama.

b. (U) Labor Relations. The DOD component elections for bargaining units were completed on 9 December 1982. Bargaining unit certifications have been received for Appropriated Fund activities and we expect certification of Non-Appropriated Fund activities shortly. We expect to enter negotiations with bargaining units by 1 March 1983.

c. (U) Base Support Consolidation. In addition to earlier consolidation activities, consolidation of Air Force and Navy Civilian Personnel Offices was completed in Miramar. Consolidation of Base Housing Management (BHM) has proceeded to the present. Joint MCMC Consolidation is also well staffed and is currently being consolidated. The consolidation of the Base Support Office (BSO) is also well staffed and is currently being consolidated. The consolidation of the Base Support Office (BSO) is also well staffed and is currently being consolidated.

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stage. A request had been forwarded to JCS for assistance in forming a dedicated team of experts from JCS and the Services to perform temporary duty in Panama as an implementation/planning team. The Logistics Management Institute has completed its study of other areas of possible BOS consolidation and their recommendations are presently being reviewed by the Assistant Secretary of Defense for Manpower, Reserve Affairs, and Logistics. Overall, the consolidation efforts in Panama to date have progressed well despite component concerns over consolidation methodology and divergent opinions over the extent of potential savings.

d. (U) BOS Housing Requirements/Shortage. Last quarter we surfaced the critical nature of our present family housing shortfall and the heavy impact that the 350 transfer of function employees will cause on or before 30 September 1984. Use of excess PCC housing is the logical and most responsive alternative. American Embassy Panama message to SECSTATE, Subject: Treaty Implementation - US Military Use of PCC Housing After September 30, 1984, 151541Z Dec 82, classified CONFIDENTIAL, thoroughly discusses the situation and problems. In summary, a present shortfall of approximately 300 family housing units may swell to 1,000 units by 30 September 1984. PCC's 500-600 currently empty and projected excess housing can meet the BOS requirement and appears to be the least costly alternative, especially if the USG position is one of BOS entitlement to use. Resolution of this issue must occur expeditiously to afford sufficient time to react to the approved alternative, whatever it may be.

e. (U) Panama Area Wage Base (PAWB). The PAWB was implemented with the Panama Canal Treaty on 1 October 1979. There are two basic principles behind the establishment of the PAWB. The first supports the past policy of a "single wage concept" which was mandated by a 1955 Treaty between the USG and COP (i.e., no discrimination on wages based on nationality). The second principle is that the wage base was designed to be competitive with wages paid by major, progressive, private businesses and industries in the COP and be in line with Panama's economy in the year 2000. The PAWB was established with the full knowledge and without agreement of COP officials and thereby was rejected as "discriminatory" or a "treaty violation." This issue was discussed in Washington in December of the 80s in a Personnel Board (chaired by Bill Gumpert), advised by the PCC Administration, and the USG. The issue was resolved in a way that the PAWB was maintained and the USG was assured that the PAWB was in line with Panama's economy in the year 2000.

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system can be adjusted as necessary to remain competitive. The USSOUTHCOM position is to continue PAWB. The POC Administrator wants to return to the pre-treaty, i.e., U.S. wage scales in order to recruit the "cream of the crop." Further, the Administrator believes it would improve morale and relations with the unions and the ROP. To return to the higher wage rates, it is estimated that it would cost POC \$511 million and DOD \$409 million through FY 1999. Since this is a highly political issue, the POC Administrator and I met with Ambassador Briggs to discuss the issue. It was agreed that the Ambassador would seek USC approval to approach high level ROP officials to determine if funds, that would be in USC interest, could be obtained for the higher wages. They also agreed that if no funds were forthcoming, they would not move off the PAWB. I am concerned as well about the security/stability implications of this issue. I will seek your guidance as appropriate.

4. Command Concerns. As I review 1982 and U. S. stature in Latin America, I am both impressed and concerned by the trend of events. Clearly, the U. S. Government and our people are displaying great interest in the potential/problems of nuclear war and national conventional conflict; however, I see little events of interest in or understanding of the form of war in which we are now engaged -- irregular conflict. Without that essential base of interest and understanding, the establishment of appropriate priorities to Latin America and our prosecution of the irregular war has proven very difficult.

a. (S) USSOUTHCOM Requirements. In your 26 Oct 82 reply to my 4 Oct 82 Activities Report, you requested (1) my opinions on items in the proposed budget most critical to SOUTHCOM, and (2) my top priority goals for the FY 85 PPBS cycle. As you may recall, I expressed my view during our 8-9 Nov 82 DRC discussions that the PPBS, as a mid-range planning/programming vehicle, does not accommodate current resource requirements not identified earlier. I am frequently struck as a theater commander involved in the irregular war in Central America and am not able to respond in a timely and effective manner to contingencies which may be encountered. As a Unified Command, our near-term requirements are relatively small -- and are either available from existing Service assets or are reflected in the respective Service PW's in the current cycle. Yet, USSOUTHCOM

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Message outlined my theater resource priorities as follows:
Aerial patrol craft and personnel, F-4 fighter escorts in replacement of A-1H attack aircraft, ground-based air surveillance, Vulgar/Chopper air defense assets, additional Special Operations Forces, a Rapid Runway Repair capability for Howard AFB, and an increase in USMC/USMCV manning in accordance with FM 31 JWP. (Summary of list at Inclosure 2.)

b. (U) As we seek to refine a comprehensive policy toward the region and improve the organization which both develops and executes policy, there are a number of command-related actions that could substantially improve our capability to prosecute the war in Central America.

(1) (S) Theater Intelligence Program. Although our collection capabilities have improved somewhat, we have yet to organize the presently scattered analysis/production capabilities and agree on dissemination procedures. We need to increase our intelligence collection capabilities in the region and establish a regional collection manager. A theater-based all-source intelligence center is required and should respond to decentralized national production priorities unique to this region as well as to produce for defense intelligence that data needed by DOD and the NSA. Development of an all-source theater intelligence center would result in dedicated intelligence support to the operational commander in the theater and would enable delegation of production responsibility which could be supported by both regional and national assets. This center would also produce substantive tactical intelligence products to support our intelligence sharing initiatives with the Hondurans, Salvadoreans, and other friendly Latin American armed forces as appropriate.

(2) (C) Personnel Constraints. The arbitrary limit of 55 military members in El Salvador continues to reduce our ability to achieve effective solutions to the numerous training problems in El Salvador. The need for increased flexibility is particularly evident in our current efforts to place operations and planning assistance teams (OPATS) at Division/Army-level. The daily shuffling of US personnel in/out of country in conformity with this limit is counterproductive and militarily inefficient. The proposed annual average across heavily exceeds temporary relief, not an adequate solution to the problem. While I recognize the need to limit US military personnel in-country, we need to review this constraint to light the way for the training requirement.

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(3) (C) Security Assistance Resources. We must squeeze maximum benefit from security assistance resources allocated to Central America. Nevertheless, increased total efforts and additional flexibility must be made available if we are to accomplish our goals in the region.

(4) (C) Legislative Constraints. Although we have launched new initiatives responding to regional requirements to implement U. S. policy throughout Latin America, there remain significant constraints which impede our efforts. I know you are pursuing legislative relief, but we urgently require greater flexibility to address public security/police forces and to support third countries in their regional assistance efforts.

(5) (C) Most of our training and operational efforts during the past year have been accomplished on a temporary ad hoc basis. This practice not only limits substantive accomplishment but it is also proving to be extremely expensive.

c. (C) Correction of the deficiencies/impediments outlined above could have an early salutary effect on our ability to accomplish security objectives in the region. In sum, these actions would constitute a shift in the mode of operation of USSOUTHCOM. We would take USSOUTHCOM from what is essentially now a monitor mode and provide authority and resources essential to operate actively in pursuit of U. S. interests.

5. (S) The next year may well see decisive actions in Latin America. I believe it essential that the U. S. make the fundamental decision to win in El Salvador/Central America. Having done that, we should actively seek a consensus within the government on how to proceed. If achievement of a consensus is not possible, then guaranteed minimum levels of support should be established. While we can identify some limited achievements in the past year, I believe we continue to lose ground over the long haul. I remain convinced that this irregular war is winnable, but only if we successfully confront the major issues. We need more of all a set of operating ground rules on how we win and between the Executive Branch and the Congress.

WALLACE R. HUPPING
Lieutenant General, USA
Commander in Chief

ACCOMPLISHMENTS OF UNBOUTHOOD AND COMPOUND FORMATION

1. (S/NF) Intelligence. The past year marked the first time that USSOUTHCOM utilized multi-source SAREPRO collection platforms to monitor the level of military activity in Central America. For a region that previously had only limited intelligence available for exploitation, Central America is now the focus of a variety of IMINT and SIGINT platforms that complement national system support, the Defense Attache System, and other DOD human source intelligence collection in the area. SAREPRO collection highlights for 1982 include a concise documentation of the military buildup in Nicaragua to include the forward deployment of armor along the border with Honduras, first firm evidence of CONTRA and Nicaraguan fighting, first indication of EPS combined arms coordination and air-to-ground support, a detailed command and control network of the insurgency in El Salvador, and direct Nicaraguan involvement in the infiltration of arms into El Salvador. This data not only has served the national intelligence community and our policy formulation process but it has been a source of timely intelligence sharing with our allies in the region. In the area of intelligence sharing, we made some notable gains, particularly with Honduras and El Salvador. Much more can be accomplished. In addition, intelligence briefings have been presented to and clearly influenced the Panamanians, Costa Ricans, Colombians, El Salvadorans, and Chileans.

2. (S) Operations. USSOUTHCOM activated its Joint Reconnaissance Center on 1 Oct 81 with temporary duty personnel from other commands. We received our first permanently assigned personnel in August 1982. Additionally our Information Development Group (IDG) continues to counter hostile propaganda by coordinating and developing regional and national policy and psychological operations objectives. USSOUTHCOM continues to expand its joint/combined exercise program (Americas United) with LATAM countries. A combined/joint exercise in cooperation with UNITAS 81 was conducted 5-10 July 1981 at the Exercise Center for the first time. Participants were military officers and Marines from both Colombia and the U.S., as well as civilians and alcoholic recruits with ground air and naval gunfire support. Exercise participants in Colombia took place in Honduras (from 25 Jul to 15 Aug 82). This was a joint/combined deployment exercise utilizing two battalions of USMC and one battalion from USNavy, along with US Air Force and US Navy aircraft. The exercise was coordinated with the Colombian military and the US State Dept. The exercise results showed that the USMC and USNavy units were able to operate effectively in the theater.

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exercises were conducted in November, including a combined staff planning exercise with the Uruguayan Army and a combined personnel exercise with Brazil utilizing new MAC C-141. Training exercises, both in Feb 83, include ADUAS TANA, a multinational Honduran PTX with U. S. logistical, airlift, and communications support, and KISBLE LIBERTY, the annual Panama Canal Defense exercise.

3. (S/NF) Political-Military Affairs. During November and December 1991 a Strategy/Force Development Assessment was conducted in Honduras. The U. S. team, under the leadership of USSOUTHCOM, assisted the Honduran government in developing a realistic strategy for staging their tri-service forces and logistical support in geographical areas within Honduras to enhance responsiveness to likely threats. Upon the completion of this study the Honduran government/military realized the disparity between their increased equipment and personnel requirements and their current defense expenditures. We were able to point out that few countries can fully meet their perceived defense requirements and that funding limitations and compromise would be essential to meet these needs. Throughout the study the importance of continued U. S. Security Assistance support to Honduras was evident. Our team's effort was highly successful in that the General Staff now has a more perceptive appreciation of planning and resource allocations. Our task now is to encourage the institutionalization of the strategic planning process to integrate force development and equipment priorities with security assistance provided.

4. (U) National Guard Bureau Training. Another initiative we are exploring which has exciting potential is increased training opportunities by the National Guard, Army Reserve, and the Air National Guard in Latin America. The concept was analyzed during a recent visit to SOUTHCOM by LT GEN Walker and key staff members of the National Guard Bureau. Such training will fall outside the FMA restriction against unit exchanges where the training benefits will accrue primarily to the Guard/Reserve units and any benefit to the host country will be strictly a by-product of the visit. Some of the specific areas that we intend to pursue include engineering, medical, and maintenance support for common equipment. The Guard/Reserve units will be achieving their annual training goals and the region will benefit from the positive effects of increased military-to-military relations.

5. (S) Communications. We are seeing significant progress in achieving several important communication initiatives throughout the USSOUTHCOM region. In El Salvador, the secure voice radio system provided by FY87 FMA funds was used for the first time in November in a combined U.S./Honduran operation. This is the first time since its operationally ready for this initiative, and

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they have been used since on a joint basis by air and ground forces. We are presently working with the Costa Rican Ministry of Public Security to develop a similar secure voice radio system for their new National Reaction Force and for their security patrols along the northern border with Nicaragua. Our most critical communications requirement at this time is to have reliable, secure voice communications between USSOUTHCOM headquarters and the DAOs and Military Liaison Offices in Central and South America. We are finalizing a plan to achieve this capability and will be submitting our requirements to the Joint Staff during January 1982.

6. (U) Public Affairs. In line with your guidance, exposure by senior USSOUTHCOM officers to various news media representatives and outlets during 1982 was the most extensive in years and ranged from personal interviews at USSOUTHCOM by print and electronic reporters to Editorial Board meetings, press conferences, and radio/TV interviews in CONUS. Key on-site areas covered included the east and west coasts, the Midwest, southwest, and southeast. Status of print media reached included such newspapers as the Washington Post, New York Times, Wall Street Journal, Miami Herald, St. Louis Dispatch, N. Y. Globe Democrat and The Los Angeles Times and such magazines as Newsweek, U. S. News and World Report and Business Week. Contact with the electronic media included NBC and ABC. These media opportunities provide convenient avenues for speaking to many diversified audiences in a dedicated attempt to communicate the issues affecting this command and region. The results are viewed as being generally positive, meaningful, and important. The number and varied background of visitors during the last quarter (not yet the best weather, but including 23 individual groups totaling 143 people) attest to the interest in airing the issues confronting Latin America today.

7. (C) The 193d Infantry Brigade significantly expanded its regional role during 1982 while maintaining its combat readiness to provide ground defense for the Panama Canal. The USARSA has substantially increased its course offerings and is having a major impact on the regional military training situation. Mobile Training Teams were provided throughout Latin America, significantly expanding the professionalization of militaries throughout the region, and to U. S. National Guard partnership units in Florida and Puerto Rico to enhance their wartime support for USSOUTHCOM missions. Panama's Guardia Nacional participation in all local exercises as active planners and players has increased markedly this year as a result of the strong, cooperative efforts of the Brigade.

8. (C) USARSA has increased its effectiveness in some areas and still required external support in others. On 19 Dec 81 the

Small Craft Instruction and Technical Training School became a separate command under the aegis of the Chief of Naval Education and Training thereby providing direct access to the personnel, financial, and training/education resources of the U. S. Navy; future capability will double. Although USNA/SSC has increased the readiness of assigned combat craft, their range and endurance limit the effectiveness of their harbor defense and surveillance of the Panama Canal, and cannot perform the regional missions that I envision for the future. Enhanced patrol assets and requisite personnel in USSOUTHCOM requirements list (Incl 2) will accomplish that goal. The consolidation of Naval Security Group Activity and the Army 470th MI Battalion on Galera Island significantly enhanced our signal collection and processing capability.

9. (C) USARPAC has provided significant airlift to the theater throughout the year through assets provided on a rotation basis by the Air National Guard and Air Force Reserve, and has increased its aviation maintenance training capacity through expanded curricula and scope of instruction at the Inter-American Air Forces Academy (IAAFA). Project ELISA, completed in El Salvador, was an unqualified success with 44 USAP maintenance personnel and pilots trained for the A-1J and G-2A aircraft. Peace Aztec, a maintenance training course to support the Mexican Air Forces' acquisition of the F5, was conducted in COMUSMEX and has significantly enhanced the introduction of that aircraft into the MAF.

10. (U) Panama Canal Area Military Schools. The U. S. Army School of the Americas has increased its output by 36% in FY82 and is scheduled to increase an additional 36% in FY83. Student weeks climbed from 10,500 in FY81 to 15,000 in FY82, to 19,000 scheduled for FY83.

The Inter-American Air Forces Academy increased its output by 72% in FY82 and is scheduled an additional increase of 14% in FY83. Student enrollment climbed from 483 in FY81 to 614 in FY82 and is scheduled for 903 students in FY83.

NAVSCHIEFTS increased its output by 75% in FY82 and is scheduled an additional increase of 34% in FY83. Enrollment climbed from 113 in FY81 to 217 in FY82 and is scheduled for 253 in FY83.

Note: All percentages are based upon FY81 levels.

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USSOUTHCOM FACILITY AND FORCE REQUIREMENTS (SEP 72)

1. (C) Naval Patrol Craft. (Three 65-ft patrol craft, two 22-ft light patrol craft, one 100-ft coastal patrol and communication craft)
2. (S) Secure voice net, USSOUTHCOM HQ and LATAM Defense Attache Offices.
3. (C) Funds for leased housing.
4. (S) One additional Special Forces company and four specialty detachments.
5. (C) Regional Information Program. (Eleven contract personnel and publication of quarterly LATAM Defense Forum)
6. (S) Contingency facilities, Palmerola AB, Honduras.
7. (S) Rapid runway repair capability, Howard AFB, Panama.
8. (S) Mini Forward Air Control Post manned by rotational personnel.
9. (S) One Vulcan/Chapparel air defense battery.
10. (S) Replacement of four rotational A-7Ds with six rotational F-4s.
11. (S) Replacement of eight 210 Aviation Bn CH-47Ds with CH-47Ds.
12. (S) Replacement of 210 Aviation Bn U-21 with C-12.
13. (C) Improvement of refueling hydrant system, Howard AFB, Panama.
14. (C) Extension of runway, Fort Sherman, Panama to make it C-130 capable.
15. (C) Increased USSOUTHCOM manning (from 14 to 21) and increase of 31 officers, 21 NCOs, 9 civilians.
16. (U) Construction of small annex to USSOUTHCOM building.
17. (C) Bridging assets.
18. (C) Command Support Aircraft (one C-130, one C-119, one Boeing 737-200).
19. (C) Increased training and support for host nation forces.

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DEPARTMENT OF THE AIR FORCE
HEADQUARTERS 24TH COMPOSITE WING (TAC)
APO WIGAN 3401

62

4 FEB 1982

REPLY TO
ATTN OF 24 COMPW/LGSF (284-3210)

SUBJECT: Meeting Minutes of the 24 COMPW Energy Conservation Council

TO: See Distribution

1. The Energy Conservation Council convened on 18 Jan 82 in Colonel Lane's office, Bldg 703, at 1330 hours.

2. Personnel in attendance:

Col P.B. Lane (Chairman)	24 COMPW/CV
Col W.O. Womble	24 COMPW/RM
Lt Col K.G. Burton	24 COMPW/MA
Lt Col K.L. Seale	24 CSG/CD
Maj D.G. Prout	24 COMPW/AC
Capt M.R. Newberry	24 COMPW/SGPM
1Lt J.H. Franklin	24 COMPW/LGSF
1Lt E. Rodriguez	24 CSG/DEEV
1Lt R.A. Serz	5WW 25
Mr. F.D. Stone	24 COMPW/LCS
SSgt E. Matos	24 COMPW/DO
SSgt G.M. Sumrall	24 COMPW/LGSF
Mr. R. Fifer	24 CSG/DEEV

3. Organizations not represented:

1978 COMMEP
IAAFA

4. Review of Cumulative Area Weather: There were 513 degree cooling days with a cumulative deviation of -2.4% for FY 82 through December.

5. Review of Energy Consumption for December 1981:

a. Cumulative electrical energy consumption equaled our ceiling. The cumulative consumption through December was .0474 MBTU.

b. Total automotive energy use was -5.5% below the baseline for December. Gas was -4.1% below while diesel was -22.8% below that allocated.

6. Review of: Avfuel Management Accounting System

02A Aviation Fuel Consumption Rate
FY 82 Gal/HR = 26
FY 81 Gal/HR = 27
TAC STL 31 Gal/HR
TAC Ceiling 34 Gal/HR

Readiness is our Profession

4. DIRM Aviation Fuel Consumption Rate

FY 82 Gal/HR = 403
FY 81 Gal/HR = 402
TAC STD 86 Gal/HR
TAC Ceiling 93 Gal/HR

5. DIRM Comments

Mr. Fifer briefed that the project to convert all dining hall ice machines looks both feasible and profitable. There are 10 machines that require 12-16 hours per day and utilize 3 gallons of water per minute. A more detailed pricing of this project will be provided at the next energy meeting.

6. DIRM Comments

Mr. Fifer stated that the two fuel tanks have been filled, and the conversion to gas will be completed.

Mr. Fifer stated that he would like to see a slide depicting those organizations who are consistently exceeding their monthly allocations.

Mr. Fifer stated that the hot water heat exchanger project in Skidmore is the next significant energy saving project scheduled for this year.

Mr. Fifer stated that the energy consumption in the military facility has been on a down trend since 1975. The reason for the down trend was the completion of the projects to insulate the atrium, replacing all windows with more energy efficient units, and weather proofing the doors. The slight upward trend in 1981 was due to the leveling out of energy efficient projects. The down trend is expected to continue in the future.

Mr. Fifer stated that the energy consumption in the industrial areas has been on a down trend since 1975. This is due to the increased air conditioning in the Skidmore, the Algonquin Mall, administrative areas, and the NGA shop. He also stated that 70% of the electrical energy consumption is through the air conditioning.

Mr. Fifer asked what monitoring system do we have to check the temperature in buildings in the industrial area. Mr. Fifer stated that their industrial areas have a system in place and this program is working out very well.

Mr. Fifer stated that our fuel conservation program looks pretty good compared to other bases.

Mr. Fifer stated that the Transportation Squadron exceeded their fuel allocation due to their support of a special project.

Mr. Fifer stated that Maintenance exceeded their fuel allocation due to the increase in Transit Shop activity.

j. Maj Prout briefed the Avfuel Management Accounting System (AMAS). He stated that the purpose AMAS is to monitor the aircraft fuel consumption per hour and also track late obligations reporting of payments. He also briefed that the AMAS working committee is a sub-committee of the Energy Council because we do not have any problems within our AMAS system. Maj Prout briefed that our helicopters fuel consumption has been averaging higher than the TAC Standard and the O-2 fuel consumption has been lower. TAC has not indicated any concern with this.

k. Col Lane asked if there is a program to monitor fuel consumption for vehicles. Col Womble stated that transportation does monitor vehicle fuel consumption on a monthly basis.

l. Col Lane briefed that education of personnel of energy conservation is vital if our program is to succeed. There are a lot of places where energy may be saved. Instead of taking the easy way out we are going to have to start soliciting new ideas for energy conservation. It is up to everyone to make conservation achieve its goals and to start doing it now.

9. The meeting was adjourned at 1420 hours. The next meeting will be 22 Feb 82, in the USAFSG Conference Room, Bldg 703 at 1330 hours.


PETER B. LANE, Col, USAF
Chairman

Dist: 24 COMFW/CC

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24 CSO/CC

DF

2400 XRMN/CC

1300 MAS/CC

Det 25, 5WW/CC

IAAFN/CC

USAFSD/CC

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HQ TAC/DE

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DEPARTMENT OF THE AIR FORCE
HEADQUARTERS 24TH COMPOSITE WING (TAC)
APO WASH 24001

64

REF: 24 COMW/10ST (104-5100)

7 MAY 1962

SUBJECT: Meeting Minutes of the 24 COMW Energy Conservation Council

1. Distribution:

The Energy Conservation Council convened on 18 April 62 in the 24 CSG Conference Room, Room 217, at 1000 hours.

Personnel in Attendance:

Col P.B. Lane	24 COMW/10V
Col W.O. Womble	24 COMW/10M
1st Col R.E. Burton	24 COMW/10A
1st Col J.S. Choate	24 CSG/DE
1st Col H. Elliott	24 COMW/10M
1st Col R. Seale	24 CSG/CO
Maj R.N. Moore	24 COMW/10S
Maj V.G. Troutman	1A/FA
Mr. S.J. Shaw	0000-201
Capt M.R. Newberry	24 CSG/SGM
1st M. Ausman	DEHRL
1st L.R. Bokowski	197H-00/10M
1st J.H. Franklin	24 COMW/10SP
1st R.N. Hancock	24 COMW/PA
1st N. Ottome	24 COMW/10M
1st E.T. Shoenko	24 COMW/10CH
1st E.H. Banton-Nieves	Det 25, 9AW
1st J.R. Sutherland	24 COMW/10O
Mr. W.C. Barrow	HQ TAC/DEMO
Mr. E. Fifer	24 CSG/DESV
Mr. E.C. Green	HQ TAC/DEMO
Mrs. Mary MacDonald	HQ TAC/DEMO
Mr. T.E. White	HQ TAC/DEMO
SSgt F.B. Freeman	24 COMW/10IN
SSgt H. Kay	24 COMW/10ST
SSgt W. Williams	197H-00
SSgt P. McDonald	24 COMW/10C
SSgt George Surrail	24 COMW/10SP

1. Review of cumulative Area Weather: There were 59/2 degree cooling days with a cumulative deviation of -1.6 for FY 62 through March.

2. Review of Energy Consumption for March 1962:

a. Cumulative electrical energy consumption was -1.2% below the baseline. The cumulative consumption through March was .0795 MBTU.

Submitted by: Prof. J. P. ...

4. Total automation energy use was -1.7% below the baseline for March. Power was 17.0% above while diesel was -13.3% below that allocated.

5. Other business:

a. The security ramp lights are on timers and should be photoelectrically controlled. DE will check this out.

b. DEEW sent a letter to the Thrift Shop asking them to turn off their lights and air conditioner when the shop is closed.

c. Col Lane asked FA to get with the Base Suggestions Office to look at the last 6 months to determine the number of suggestions that were approved. He also commented that a good energy suggestion program is vital to a successful energy conservation effort.

6. New business:

a. The Council welcomed Mr. S.J. Shaw, representative from the DOD schools, to the meeting. The Council also welcomed the HQ TAC/DEMU Staff Assistance Team.

b. Lt Franklin explained the DEIS I report and the transition from a computer month to a calendar month. He also stated that Project ELCA fuel will not be charged to the organizational code 477. Col Lane explained to the HQ TAC/DEMU team that our mission is changing due to increased flightline activity, such as EISA, and our large increase in augmentees. We do not appear to be getting any increase in our fuel allocation for these projects.

c. Col Lane asked IGSP to monitor the base fuel consumption, particularly when we get close to the end of the month and the end of the 6 month period. Col Lane also requested a slide depicting our present fuel allocations compared to the previous years allocations.

d. Lt Col Seale briefed that window is a problem in some buildings when over a 1 day period the air conditioners on a timer are turned off. Mr. Green replied that the intent of this program is not to shut the air conditioner off completely but rather it is to utilize the maximum temperature and humidity levels. Col Lane commented that we do have a large number of buildings on timers.

e. Col Lane will establish a subcommittee to work special projects such as the awards program. He asked IGSP to get a copy of Homestead AFB Awards Program.

f. Col Womble briefed that Mr. C. Heath and CMSgt D. Hite will be at Howard Hall April 1982 to perform a DEEP staff assistance visit. Any inquiries concerning fuel usage can be addressed to the HQ TAC/IGSP personnel.

g. Mr. Fifer briefed our heat recovery projects (see attachment 1) and our rain controlled energy program (see attachment 2). Our projects are going very well.

Mr. Lane stated that he is very pleased with our energy program. Substantial involvement in our conservation effort is a must. Electrical consumption in MTH has dropped off. He thanked the AC TAC/DCM team for their valuable inputs and assured we would implement all of their suggestions.

3. AC TAC/DCM Staff Assistants' Comments:

a. Mr. Barnes briefed that Howard has a positive emphasis on energy conservation and is taking aggressive action to reduce their consumption. He stated that Howard has the highest electrical rate in TAC at 71¢ per kilowatt. Mr. Barnes mentioned that we have received a rebate from the Gas Canal Commission for the last two years.

b. Mr. Barrow briefed that in 1973 TAC paid \$14 million for energy. This amount increased to \$100 million in 1987. Electricity accounts for almost 96% of that amount.

c. Mr. Barrow briefed that TAC is on target in reducing the energy consumption in FY 85. A 35% reduction must be achieved by FY 2000. This policy is in accordance with AFEP280-2, 19 Aug 1980.

d. Mr. Barrow briefed that buildings which have over 60% of the energy consumption accounted for other than personnel comfort, may be excluded from energy reporting.

e. Mr. White briefed the radio controlled energy management system. He stated that the compressors are turned off 7 out of 15 minutes for a 12-13% energy savings. This system will have a payback period of less than 5 years.

f. Mr. Green briefed that a solar energy program would not be suitable for Howard due to the long payback period.

g. Mr. Barrow briefed that the reportable square footage level for Howard was low for FY 82 by 11,000 square feet. Identification of the actual square footage will help in our energy reporting data. Mr. Fifer will be surveying all buildings with 1000 to 30,000 square feet between now and FY 85.

h. The team briefed on their findings which require emphasis:

1. Square Footage low for FY 82.
2. Need power factor study.
3. Manifold of 3/4" (11) water pipes.
4. More weather tight windows in TAC area.

i. The team briefed that Howard has good emphasis in the following areas:

1. MTH

- Insulation
- Windows
- Energy efficient lighting
- Proposed heat recovery
- Alter controls

2. Base

- Insulation
- Proposed heat recovery
- Energy efficient lighting

3. Other areas briefed by the team that do not directly affect Howard are included in this report as attachments.

4. The meeting was adjourned at 1130 hours. The next meeting will be 17 May 62, in the 24 CSG Conference Room, Bldg 227 at 1330 hours.


 PETER B. LANE, Col, USAF
 Chairman

3 Atch

1. Heat Recovery Projects
2. Radio Controlled Energy Program
3. HQ TAC/DENU slides

DISTR:	24 COMW/CC	24 CSG/CC
	DO	TR
	MA	2400 BRIS/CC
	PA	1300 MAS/CC
	AC	Det 25, 5MW/CC
	RM	IAAPA/CC
	SG	USAFSO/CC
	LTF	HO
	LGS	HQ TAC/DE
	DCA	LG
	SE	DEMU
		LGSP

4-2-20

2-2-14

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DEPARTMENT OF THE AIR FORCE
HEADQUARTERS 24TH COMPOSITE WING (TAC)
APO MIAMI 34001

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REPLY TO
ATTN OF: LGSP

SUBJECT: Meeting Minutes of the 24 COMFW Energy Conservation Council

TO: See Distribution

1. The Energy Conservation Council convened on 28 June 82 in the Air Division Conference Room, Bldg 703, at 1340 hours.

2. Personnel in attendance:

Col P.B. Lane	24 COMFW/CV
Col D.R. Hughes	24 CSG/CC
Col F.E. Jackey	1300 MAS/CC
Col W.D. Womble	24 COMFW/RM
Lt Col W.E. Burton	24 COMFW/MA
Lt Col G.D. Savage	24 COMFW/SE
Maj H. Macusser	24 CSG/DE
Capt D.J. Collins	24 CSG/SP
Capt C. French	Det 25, 5WW
Capt M.R. Newberry	24 COMFW/SGRM
1Lt H.A. Forester	IAAFA
1Lt J.B. Franklin	24 COMFW/LGSP
SMSgt R.B. Freeman	24 COMFW/LGTJ
SMSgt H. Key	24 COMFW/LGSP
MSgt A.R. Debusk	24 CSG/DE
MSgt A.H. Johnson	24 COMFW/PA
TSgt R.G. Lawrence	24 COMFW/DO
TSgt M.R. Williams	1978 CG/CGM
SSgt G.M. Sumrall	24 COMFW/LGSP
SSgt B.L. McDonald	24 COMFW/LCC
Mr. L. Canaan	24 CES/DE
Mr. R. Pifer	24 CES/DEEV

3. Review of Cumulative Area Weather: There were 565 degree cooling days with a deviation of -4.5 for FY 82 through May 82.

4. Review of Cumulative Energy Consumption for FY 82 through May 82:

a. Electrical energy consumption was -1.14% below the FY 75 baseline for a total of .1302 MBTU.

b. Automotive energy consumption was 82% of the TAC baseline/FY 80 goal. Our request for additional fuel allocation was approved by HQ TAC in support of the various special exercises and was included in the fuel status slides that were reviewed.

Readiness is our Profession

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5. Old Business:

- a. A background story concerning the two suggestion winners was forwarded to the base newspaper. This will be an ongoing project.
- b. LST briefed that approximately 80 gallons of mogas was used in April 82 to support MHW related activities.
- c. DEEV presented a slide depicting the family housing electrical consumption as being -19.6% lower in FY 82 as opposed to FY 75. This was due primarily to the window/doors project as well as a central air conditioning program. The industrial electrical energy consumption was 38.2% higher in FY 82 as opposed to FY 75.
- d. The suggestions office has a new suggestions monitor who will be invited to become a member of the Energy Conservation Council.
- e. Information concerning the Homestead AFB energy award program has been requested for possible use in establishing a program here.

6. New Business:

- a. DEEV briefed that we provide electricity to the 210th Aviation Battalion on a reimbursable basis. Their energy consumption is estimated.
 - b. Col Jackey, 1300 MAS/CC, was welcomed to the committee.
 - c. DEEV briefed that the AAFES and commissaries located at Howard AFB and Albrook AFB are supplied electricity from our energy allocation on a nonreimbursable basis.
 - d. Col Lane requested that AAFES and 24 CSG/SV be sent a letter requesting their participation as members of the committee. OPR: LGSF
7. Meeting adjourned at 1430 hours. Next meeting will be held 19 July 82, Air Division Conference Room, Bldg 703, at 1330 hours.



PETER R. LANE, Colonel, USAF
Chairman

1 Atch
DOD Schools Newsletter

DISTR:	24 COMPM/CC	Det 25, SMM/CC
	DO	24 CSG/CC
	MA	DE
	PA	1300 MAS/CC
	AC	IAAFB/CC
	RM	USAFSO/CC
	SG	NO
	LST	HQ TAC/DE
	LGS	LG
	DOA	DEMU
	SE	LGSP
	2400 RRMS/CC	

DEADWOODS School, Va.
Apr. 1941

[illegible]

9 June 1982

SCHOOLS PERFORMANCE
MAY 1981 - APRIL 1982

	<u>MAY '80</u>	<u>MAY '81</u>	<u>MAY '82</u>	<u>VARIATION</u>	<u>%</u>
CURUNDU ELEMENTARY SCHOOL	2,088,600	1,181,700	906,900	-43.4%	
PANAMA CANAL COLLEGE	1,460,439	953,756	506,683	-34.7%	
MARGARITA ELEMENTARY SCHOOL	345,641	236,997	108,644	-31.4%	
BALBOA ELEMENTARY SCHOOL	427,080	297,680	129,400	-30.3%	
COCO SOLO ELEMENTARY SCHOOL	822,420	634,680	187,740	-22.8%	
GAMBOA ELEMENTARY SCHOOL	82,456	66,097	16,359	-19.8%	
FT DAVIS ELEMENTARY SCHOOL	472,400	385,520	86,880	-18.4%	
CRISTOBAL HIGH SCHOOL	4,609,700	3,796,999	812,701	-17.6%	
HOWARD ELEMENTARY SCHOOL	605,822	513,200	92,622	-15.3%	
FT KOBBE ELEMENTARY SCHOOL	936,000	837,200	98,800	-10.6%	
FT GULICK ELEMENTARY SCHOOL	655,824	590,160	65,664	-10.0%	
DIABLO ELEMENTARY SCHOOL	1,307,200	1,192,000	115,200	- 8.8%	
CURUNDU JUNIOR HIGH SCHOOL	5,180,140	4,745,000	435,140	- 8.4%	
BALBOA HIGH SCHOOL	2,353,477	2,217,800	135,677	- 5.8%	
LOS RIOS ELEMENTARY SCHOOL	634,160	608,560	25,600	- 4.0%	
FT CLAYTON ELEMENTARY SCHOOL	585,590	595,400	9,810	+ 1.7%	

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Certificates of Outstanding Performance for Conservation of Energy were presented by Mr. Donald L. Grant, DODOS Panama Region Director, to the three best performers during our first Energy Year: Curundu Elementary, Panama Canal College, and Margarita Elementary School. Certificate of Outstanding Performance, Special Achievement, was presented to Balboa Elementary School for meeting its monthly 15% goal without fail.

BE YOUR OWN ENERGY AUDITOR

Summer months are good time to save energy'.
Turn off all hot water heaters.
Reprogram the timer on the a/c system to more off hours/day.

We all know how every school performed its first year as far as kWh consumed and savings achieved. Do we know how this was accomplished? It is requested that every principal submit to this office a summary of their first year program. Let others know how your program worked!

The US Department of Energy (DOE) is sponsoring Faculty Development Projects in Energy Education for elementary and secondary teachers throughout the US and Puerto Rico this summer. Limited information concerning the above has just been received by this office. Teachers going on leave and interested in the attached, please call the undersigned for more details.

Plans for the second energy year are under way. Our Power News will be published every month again this year with a lot of interesting tips, high achievers, articles and classroom projects. PLEASE SHARE OUR POWER NEWS WITH TEACHERS, STUDENTS, PARENTS, ETC. CIRCULATE AND POST.

A SPECIAL NOTE OF APPRECIATION FROM YOUR ENERGY CONSERVATION COORDINATOR

We would like to express our appreciation to all school administrators, staff, students and advisory councils for their support during our first energy year. Keep up the good work and hope for another successful year.

Edilma D. de Burgos
EDILMA D. DE BURGOS
Energy Conservation Coordinator

(65)

DIRECTORY OF
FACULTY DEVELOPMENT PROJECTS
IN
ENERGY EDUCATION-1982

INTRODUCTION

Through its Division of University and Education Programs, Office of Energy Research, the U.S. Department of Energy (DOE) awards grants to the nation's two- and four-year colleges and universities and science centers/museums to assist them in providing opportunities for faculty development in energy education.

The specific objectives of the program are:

- to make available factual data and information relating to energy technologies, research, resources, and usage; and
- to expedite the incorporation of energy subject matter into the nation's schools.

As an educator you are invited to participate in these sponsored energy education workshops. It is essential that the critical energy technologies be incorporated as a part of our education system, thus contributing to an enhanced public understanding of energy. The workshops are varied as to the content and the audience to which they are addressed; however, each is designed to improve your professional competency concerning energy and energy education.

The Faculty Development Program had its origin in DOE's predecessor organizations. Recently, the program has been expanded and broadened in scope to encompass all energy technologies. Funds awarded to participating institutions will provide for approximately 2,000 study opportunities in the summer of 1982 and the school year of 1982-83.

Since the United States has a serious and continuing energy problem, there is a need to bring into focus a broad spectrum of information regarding energy resources and technologies. DOE's goal in supporting Faculty Development Projects in Energy Education is to make available as much factual data and information as possible relating to the above concerns and to speed the incorporation of energy subject matter in the nation's schools. By assisting in the improvement of energy education in the nation's schools, the program plays a significant role in the judicious and orderly development and use of our energy resources.

SCOPE OF PROJECTS

Projects supported by this program are characterized in general by a group of teachers engaged in a learning experience sponsored by the grantee institution and staffed by faculty or others selected for their appropriate expertise. The primary vehicle used in this program has been summer workshops lasting one to three weeks and in-service workshops during the school year. The workshop may incorporate academic year follow-up meetings along with the summer and fall workshops.

Most projects are local or regional in orientation rather than national. This emphasis is intended to promote economy of operation as well as to encourage continuing communication among teachers who participate in a locality or region.

DOE has developed a number of energy education curriculum materials which may be used in the workshop. An annotated list of materials currently available, as well as the materials themselves, is available upon request to:

U.S. Department of Energy
Technical Information Center
P.O. Box 62
Oak Ridge, Tennessee 37830

ACADEMIC CREDIT

DOE encourages the awarding of academic credit for participation in Faculty Development Projects. Decisions as to the awarding of credit are left completely to the institution conducting the workshop.

TUITION AND FEES

Since the major portion of the costs of a project is borne by DOE, tuition charges will not be made of participants.

PARTICIPANT SUPPORT

Participant support includes:

- (1) Living allowances for participants. This is limited to the equivalent of cost of food and lodging but may not exceed \$25/day (\$10 for participants living at home).
- (2) Travel allowances will be based upon the rate of twenty-two cents (22c) per mile, with a maximum of \$80 to any participant.

The above are the maximum allowances according to DOE. The amount may be less than this at the discretion of the director of the workshop. Participant support will be awarded on the basis of need.

PARTICIPANT SELECTION

These workshops are for teachers. In selecting participants, preference will be given to individuals who have not attended a DOE-sponsored Faculty Development project in the previous four years.

In the operation of projects and in selecting individuals for participation and administration of projects, the host institutions will not discriminate against any person on the grounds of race, creed, handicap, color, sex, age, or national origin.

Participation by others such as industry representatives, foreign nationals, or representatives from other government agencies may be acceptable on a nonsupport basis provided their inclusion will not decrease the effectiveness of the project. Such participation must be cleared by the host institution with DOE staff within the Division of University and Education Programs prior to participation.

WORKSHOPS

The individual workshop provides a vehicle for expanding the participants' expertise on energy technologies and developing new teaching methods.

The workshops will provide an update on energy technologies and will serve to motivate one as a professional. In addition, they will provide an opportunity for peer interaction.

To provide guidance for the selection of workshops best suited to your needs, background, and teaching level, the workshops are listed by state with the project director. Title, dates, and teaching level (EL-Elementary School, MS-Middle School, JH-Junior High School, HS-High School).

INQUIRIES AND APPLICATION

Requests for information brochures and application forms, as well as other inquiries, should be sent to the appropriate project director at the address listed in the following pages. It is the responsibility of each project director to select from the applications those who will participate in his or her project.

A deadline date for receipt of applications is set in each case by the project director and is listed in the local brochure. Although in some cases applications may be considered until the beginning of the semester, eligible teachers are urged to submit their applications early in order to be assured of consideration for participation.

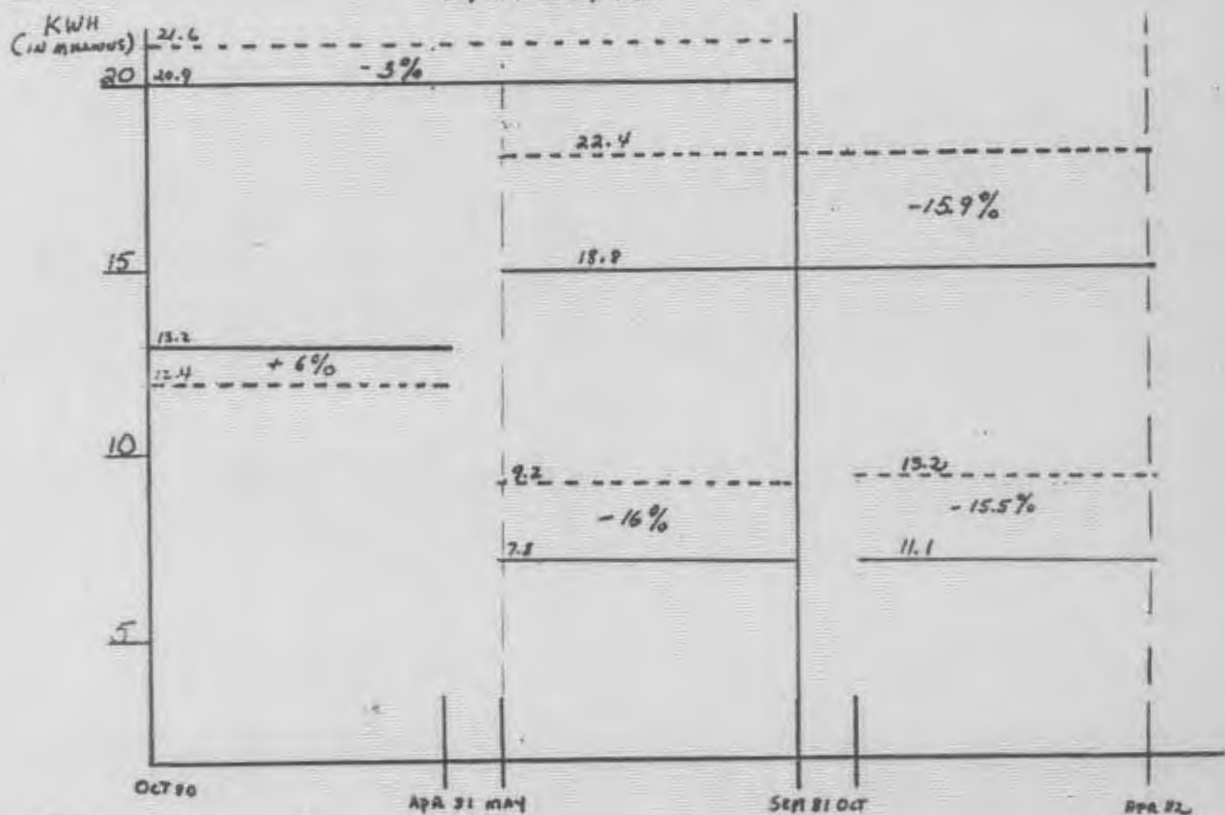
ENERGY CONSUMPTION REPORT
MAY 1981 - APRIL 1982

(65)

MONTH	REGION					
	BASE	TARGET		ACTUAL	VARIATION	
		% Red.	KWH		KWH	%
MAY	2,312,113	386,719	1,925,394	1,683,766	241,628	-12.5
JUNE	1,867,337	351,888	1,515,449	1,610,021	94,573	+6.2
JULY	1,602,901	297,818	1,305,083	1,191,436	113,647	- 8.7
AUGUST	1,557,047	296,778	1,270,269	1,480,365	210,096	+1 .5
SEPTEMBER	2,048,005	345,996	1,702,009	1,755,261	53,252	+ 3.1
OCTOBER	1,953,546	326,343	1,627,203	1,664,982	37,779	+ 2.3
NOVEMBER	1,934,850	317,617	1,617,233	1,676,087	58,854	+ 3.6
DECEMBER	2,044,020	342,668	1,701,352	1,483,029	218,323	-12.8
JANUARY	1,225,969	251,160	1,434,809	1,609,373	174,564	+12.2
FEBRUARY	2,003,680	317,249	1,686,431	1,554,146	132,285	- 7.8
MARCH	1,720,912	227,115	1,493,797	1,520,636	26,839	+ 1.8
APRIL	1,796,569	223,869	1,572,700	1,623,647	50,947	+ 3.2

Total per year	22,566,945	3,715,229	18,851,716	18,852,749	1,020	0.00
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ENERGY CONSERVATION PROGRAM FY 81 - FY 82



LEGEND:
----- BASE
----- ACTUAL

4 2 2 1

2 2 2 2 2

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HEAT RECOVERY FROM THE AIR CONDITIONING
FOR DOMESTIC HOT WATER

<u>FY</u>	<u>TITLE</u>	<u>COST (\$000)</u>	<u>STATUS</u>
84	INSTALL HEAT RECOVERY INDUSTRIAL	500	ESTIMATED START OCT 83 ESTIMATED COMPLETION MAR 84
83	INSTALL HEAT RECOVERY MFH (HOWARD) PHASE I	171	ESTIMATED START OCT 82 ESTIMATED COMPLETION JUNE 83
83	INSTALL HEAT RECOVERY	187	ESTIMATED START OCT 82 ESTIMATED COMPLETION JUNE 83

ATCH 1 66

66

RADIO CONTROLLED ENERGY
MANAGEMENT SYSTEM

<u>FY</u>	<u>TITLE</u>	<u>COST (\$000)</u>	<u>STATUS</u>
81	ALTER CONTROLS MFH	273.0	ESTIMATED START JULY 1982 ESTIMATED COMPLETION DEC 1982
84	ALTER CONTROLS INDUSTRIAL	140.0	ESTIMATED START OCT 1983 ESTIMATED COMPLETION MAR 1984

ATCH 2

GOOD EMPHASIS

o MFH

- INSULATION - GOOD
- WINDOWS - GOOD
- ENERGY EFFICIENT LIGHTING
- PROPOSED HEAT RECOVERY
- ALTER CONTROLS

o BASE

- INSULATION - GOOD
- PROPOSED HEAT RECOVERY
- ENERGY EFFICIENT LIGHTING

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WHAT WE DID

- REVIEWED ENERGY CONSUMPTION AND SQUARE FOOTAGE
- PERFORMED FACILITY SURVEY
- DESIGNED MFH ECIP PROJECT

FY82 SQUARE FOOTAGE - HOWARD AFB

AS PREVIOUSLY REPORTED

4,476,784

FY82 CORRECTED SQUARE FOOTAGE

4,490,550

+ 13,766

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FINDINGS

- o SQUARE FOOTAGE LOW FOR FY82
-- 13,766 SQ FT
- o NEED P.F. STUDY
- o MANIFOLD OF A/C CHILL WATER LOOPS
- o MORE WEATHERTIGHT WINDOWS IN 700 AREA

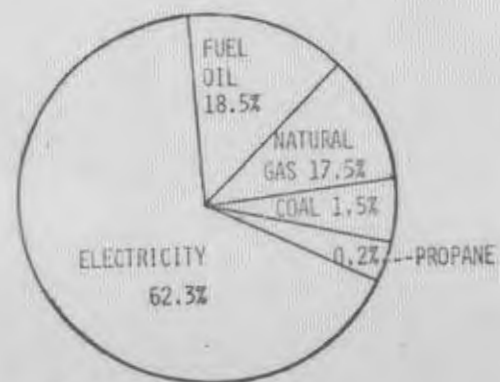
FACILITY ENERGY CONSERVATION LADDER

<u>POLICY</u>	<u>% REDUCTION</u>	<u>YEAR</u>
AFEPPI 80-2 19 AUG 1980	35%	FY 2000
	30%	FY 1995
	25%	FY 1990
E.O. 12003 20 JULY 1977	20%	FY 1985
	17.5%	FY 1984
	15%	FY 1983
	12.5%	FY 1982
	10%	FY 1981
	7.5%	FY 1980
	5%	FY 1979
		FY 75 BASELINE

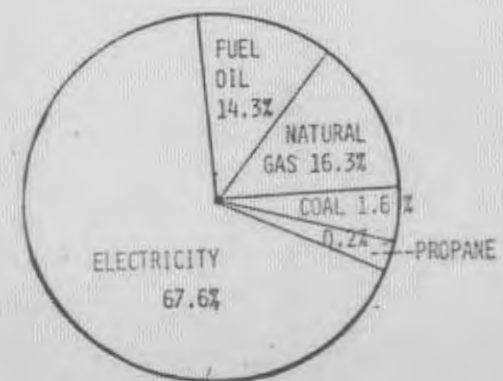
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TAC FACILITY ENERGY USE

FY 75



FY 81



TYPE ENERGY RETROFITS

STRUCTURAL

- INSULATION
- WINDOWS AND DOORS

LIGHTING

- HPSV (INTERIOR)
- HPSV/LPSP (EXTERIOR)
- REDUCE LIGHTING LEVEL

MECHANICAL

- CONTROLS
 - NIGHT SETBACK
 - RADIO CONTROL SYSTEM
 - EMCS
- CONVERT AIR HANDLING SYSTEMS
 - REDUCE OUTSIDE AIR
 - REZONE BUILDING
 - VARIABLE AIR VOLUME FLOW
- CONVERT CENTRAL PLANTS
 - ABSORBER TO CENTRIFUGAL
 - CONSOLIDATE A/C SYSTEMS
 - HIGH EFFICIENCY A/C SYSTEMS
 - HEAT RECOVERY

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BASE INITIATIVES

INHOUSE O&M INITIATIVES

- INSULATION
- STORM WINDOWS AND DOORS
- REPLACE WINDOWS
- INSTALL ELEC IGNITORS
- UPGRADE LTG
- MAINT & REPAIR TO HVAC SYSTEM
- REPAIR HVAC DUCT WORK
- INSTALL TURBOLATORS IN BOILERS
- NIGHT SET-BACK
- REPLACE FURNACES

ON-GOING INITIATIVES

- . PROCESS ENERGY
 - SIMULATORS, COMMISSARIES, COMPUTER FACILITIES
- . ENERGY CONSERVATION BROCHURE
- . TAC SUPPLEMENT TO AFR 91-12, POLICIES, PROCEDURES AND CRITERIA FOR THE MGT & CONSERVATION OF UTILITIES
- . CODE 3 BUILDING ENERGY RETROFITS
 - 9.7% TAC BUILDINGS CODE 3
- . METERING PROGRAM
- . BASE ASSISTANCE VISITS
- . NEW TECHNOLOGY
- . TRAINING

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BASE INITIATIVES

INHOUSE O&M INITIATIVES (cont)

- ISOLATE CENTRAL HTG PLANTS FOR SUMMER OPS
- PHOTOCELLS
- INSTALL SEPARATE LIGHT SWITCHES
- HEAT PUMPS
- BURN CONTAMINATED FUEL
- LOWER BOILER PRESSURES
- BOILER TUNE-UPS
- NO NOTICE ENERGY INSPECTIONS
- R/W LTG TURNED OFF AT NIGHT, EXCEPT DURING
IN-FLIGHT

FY90 ECIP

NECPA

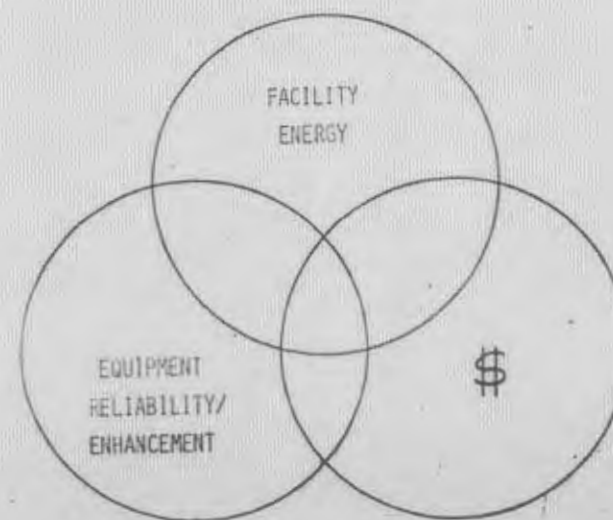
- ENERGY ANALYSIS
- + 30,000 SF BUILDINGS
209 COMPLETED FY78-81
- 1,000 TO 30,000 SF BUILDINGS
1358 COMPLETED FY79-81
10,747 TO BE COMPLETED FY83-86
- MFH
 - + 1,000-30,000 SF BUILDINGS
 - 115 COMPLETED FY80-81
 - +1,000 SF BUILDINGS
 - 11,500 COMPLETED FY80-81
 - 490 TO BE COMPLETED FY82-85

+5% ENERGY REDUCTION

- 1,118,000 MBTU REQUIRED
- \$42 MILLION, 840,000 MBTU (BETS)
- \$14 MILLION, 278,000 MBTU (MFH, O&M)

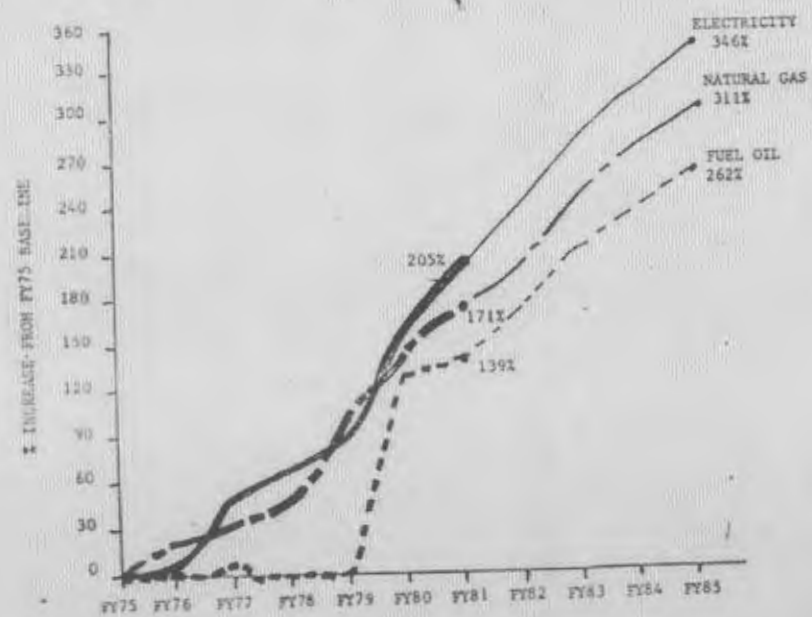
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ENERGY - EVERYBODY'S BUSINESS



USE THE ENERGY WE NEED TO ACCOMPLISH THE MISSION . . .
BUT NOT ONE BIT MORE.

ENERGY COST TRENDS



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GOAL: REDUCE THE RATE OF FACILITY ENERGY USE 20% BY FY85

HOW:	ECIP	-- 12%
	O&M	-- 8%
	. PROJECTS	-- 4%
	. CONSERVATION	-- 4%

TAC MCP ECIP STATUS

FY	BETS		EMCS		MFH		TOTAL % OF GOAL	
	\$	MBTU	\$	MBTU	\$	MBTU	YR	CUM
76-79	4,323	265,307	8,888	507,994	3,469	276,309	4.7	4.7
80	2,462	122,826	3,454	203,980	378	17,324	1.5	6.2
81	2,167	162,590	0	0	3,838	206,048	1.6	7.9
82	6,316	200,015	1,343	52,377	2,351	117,218	1.7	9.5
83	3,706	140,134	1,810	65,629	3,401	120,068	1.6	11.0
84	5,770	160,355	0	0	(4,000)	(60,000)	1.0	12.0

*FY75 BASELINE CONSUMPTION = 22,369,000 MBTU

12% ECIP GOAL = 2,684,280 MBTU

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SEPTEMBER 1981 FACILITY ENERGY ANALYSIS

BASE	SEP MBTUs	SEP MBTU/SF	SEP FY81/75	CUM FY81 MBTUs	CUM FY81 MBTU/SF	CUM FY81/ FY75	CUMULATIVE DEGREE DAY COMPARISON FY 81/75 (%)	FY 81 CUM DOLLAR SAVINGS (-)/ OVERRUN (+)
ENGLAND	95,885	0.0233	- 8.6	598,008	0.2495	- 10.0	+ 16.2	- 0 -
HOMESTEAD	113,493	0.0211	- 16.3	1,195,890	0.2228	- 16.1	+ 0.7	- 280,294
HUNLBURT	33,963	0.0158	- 29.1	402,516	0.1873	- 17.6	+ 4.8	- 28,550
LANGLEY	119,943	0.0190	- 25.6	1,840,269	0.2915	- 19.8	+ 11.7	- 873,457
MACGILL	119,222	0.0273	- 12.5	1,132,590	0.2595	- 11.4	+ 4.4	- 60,572
MOODY	43,980	0.0251	+ 2.4	445,374	0.2539	- 3.5	+ 19.0	+ 120,318
...								
TYNGALL	106,048	0.0259	+ 13.1	1,103,900	0.2692	+ 5.1	+ 10.5	+ 586,519
...								
TAC SUMMARY	1,777,018	0.0211	- 9.8	21,230,803	0.2516	- 12.2		- 3,647,262*

CONUS GOAL: + 10.0%

OCONUS GOAL: + 5.0%

* NET SAVINGS (TOTAL SAVINGS EQUATE TO \$11,791)

BASE INITIATIVES

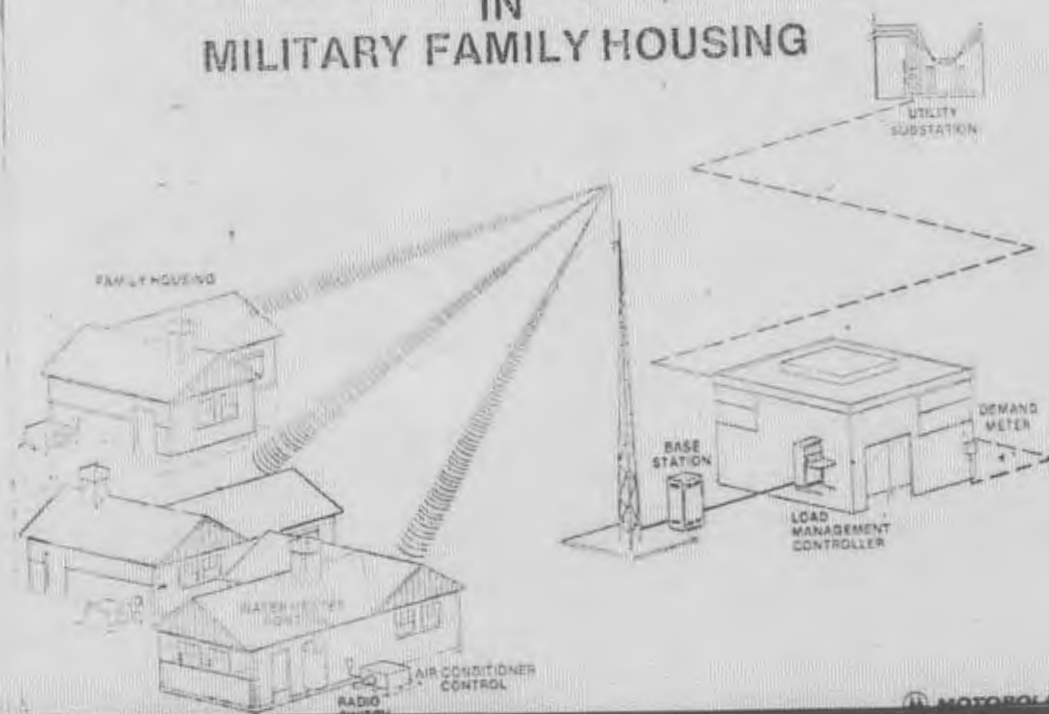
PROGRAM PROMOTION

- ENERGY AWARENESS WEEK
- BASE NEWSPAPER
- DAILY BULLETIN
- SIGNS
- COMMANDER'S CALL

66

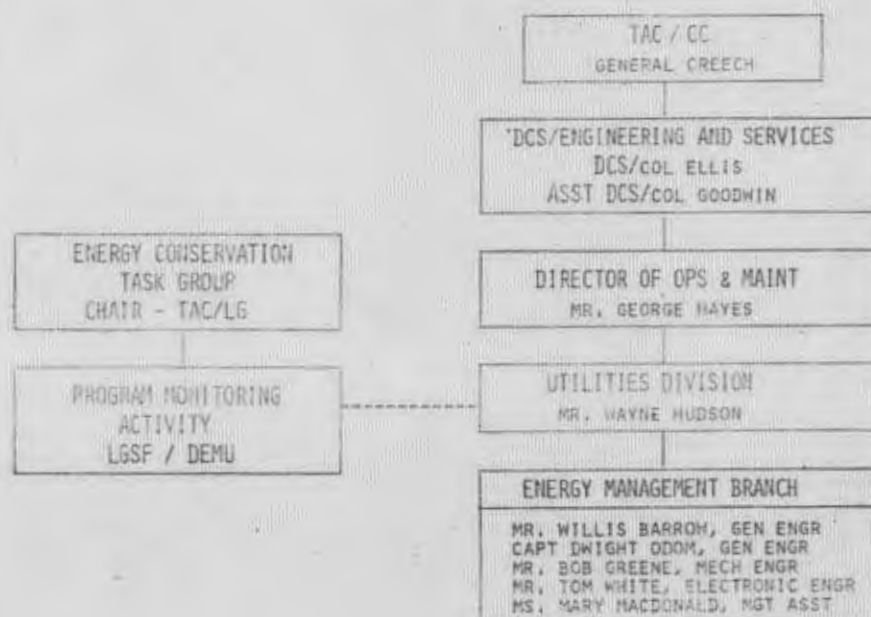
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TACTICAL AIR COMMAND ELECTRICAL DEMAND DEFERMENT IN MILITARY FAMILY HOUSING

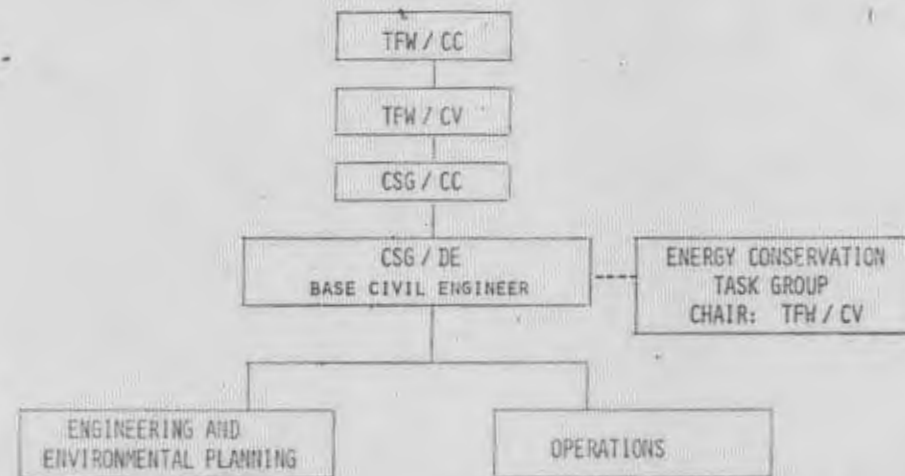


IMPACT INC.

TAC FACILITY ENERGY ORGANIZATION



BASE FACILITY ENERGY ORGANIZATION



TEN YEAR ENERGY PLAN
 DEFENSE ENERGY INFORMATION SYSTEM REPORT (DEIS II)
 ENERGY MANAGEMENT AND CONTROL SYSTEM (EMCS) STATUS REPORT
 ENERGY CONSERVATION INVESTMENT PROGRAM (ECIP) REQUIREMENTS
 ENERGY BRIEFINGS

- SOLAR RETROFIT PROGRAM
- ALTERNATE FUEL CONVERSION PROGRAM
- TECHNICAL CONSULTANT FOR ENERGY MATTERS

FACILITY ENERGY ANALYSIS

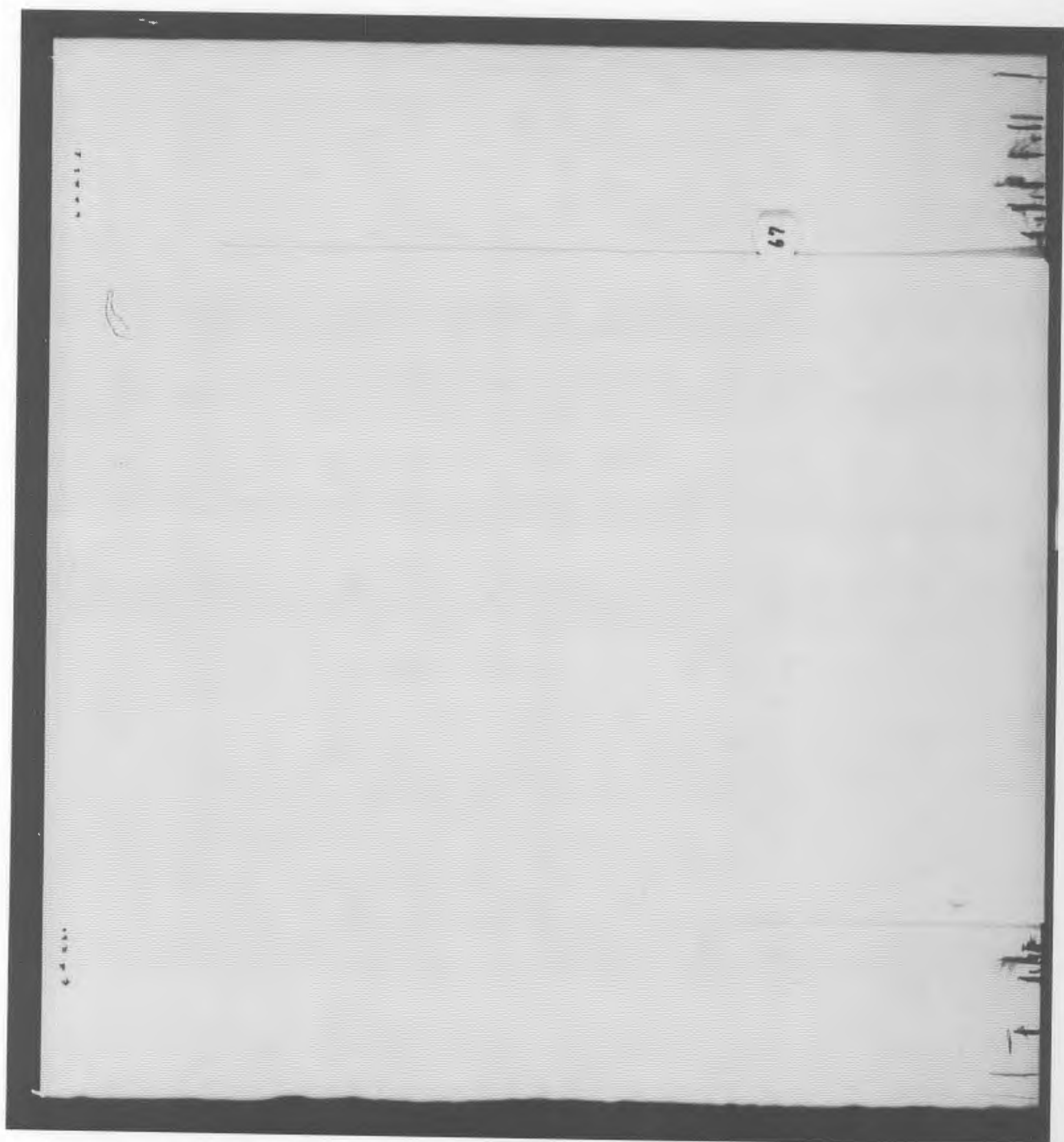
HOWARD AFB

TAC FY82 GOAL	- 12.5%
HOWARD FY82 GOAL	- 6.25%

HOWARD

-- FY81 (GOAL: -5.0%)	- 0.4%
-- AS OF 31 MAR 82	- 0.9%

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DEPARTMENT OF THE AIR FORCE
HEADQUARTERS 24TH COMPOSITE WING (FAC)
APO WASH 2007

29 JUL 1982

REF ID: A74707

SUBJECT: Meeting Minutes of the 24 COMPW Energy Conservation Council

1. See Distribution

1. The Energy Conservation Council convened on 19 July 82 in the Air Division Conference Room, Bldg 703, at 1330 hours.

2. Personnel in attendance:

Col P.B. Lane	24 COMPW/CV
Col W.G. Womble	24 COMPW/RN
1st Col C.A. Dokrot	Det 25, SWW
1st Col G.D. Savage	24 COMPW/SE
1st Col Y. Seale	24 CSG/DV
Maj E.H. Rooin	24 COMPW/LGS
Maj R. Peoples	24 COMPW/MA
Capt M.R. Newberry	24 COMPW/SGPM
1st M.E. Adams	24 CSG/SV
1st L.R. Bukowski	1978 COMM GP
1st J.H. Franklin	24 COMPW/LGSP
1st M. Ottone	24 COMPW/MAH
MSGT R.R. Freeman	24 COMPW/LOTO
MSGT H. Key	24 COMPW/LGSP
MSGT A.F. Delusk	24 CSG/DE
MSGT C.D. Hampton	24 CSG/SP
MSGT M.R. Williams	1978 CG/CGM
MSGT B.L. McDonald	24 COMPW/LGC
Mr. L. Canaan	24 CES/DE
Mr. P. Piter	24 CES/DEIV
Ms. Darlene Sanchez	24 CSG/DPT

3. Organizations not represented:

24 COMPW/TA
24 COMPW/MA
24 COMPW/DO

4. Review of Cumulative Area Weather: There were 325 degree cooling days with a deviation of -5.1 for FY 82 through June 82.

5. Review of Cumulative Energy Consumption for FY 82 through June 82:

a. Electrical energy consumption was -.87% below the FY 75 baseline for a total of 1,486 kWh.

Readiness is our Profession

6. Automotive energy consumption was 119% of the allocation for June with a cumulative consumption of 384.

7. Old Business:

a. AAFES and 24 CSG/SV were sent a letter requesting their participation as members of the committee.

b. A draft for the Howard AFB Energy Awards Program is attached. Members are encouraged to provide comments during the next council meeting for final approval of this draft.

7. New Business:

a. The council welcomed Darlene Sanchez, 24 CSG/DPF, as a new member. She will be working with the council to cross-feed all energy suggestions. Col Lane commented that a well publicized Energy Suggestion Program is important to a successful energy conservation effort.

b. Mr. Pifer briefed that our electrical consumption in June was higher than in June of the base year FY 75 and further stated that June 82 includes fewer days than did June 1975. Air conditioning accounts for 70% of the total electrical consumption.

c. LTCO briefed that they exceeded their fuel allocation due to numerous rental vehicles to support Project ELSA, DOK, 1978 COMM Group and MWR activities. LTC's support of outside agencies accounts for nearly 60% of their total fuel consumption.

d. Col Lane requested that 24 CSG/SV notify AAFES and commissary personnel to send a representative to future council meetings. All shoppettes and the Albrook Mall receive electricity on a nonreimbursable basis. AAFES and the commissary should be doing everything possible to help save energy.

e. US briefed that they will be looking at the feasibility of installing a common line metering system on the AAFES shoppettes and the Albrook Mall.

f. DE briefed that the Officer's and MCC Open Messes have timers on their electrical equipment. Col Lane asked 24 CSG/CD to monitor the energy programs of the open messes closely.

g. Col Lane requested that 24 COMM/SE monitor the Albrook AFB Football Field lights. Some problems have been experienced with the lights being left on at night when not being used.

h. Col Lane suggested the following items:

1. Walking patrols to monitor energy abuse. OPR, DEEV

2. Review July 82 electrical consumption data no later than 28 July 82.
(SW) CREV

3. Council minutes be prepared and signed within 7 days. OPR, DCSF.

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4. All energy crosscells presented at the council meetings. DPM: LDEF
5. A letter to housing occupants stating the importance of energy conservation. DPM: 24 CSG/DE

6. A HQ TAC/DE message concerning electrical consumption was briefed to the council. The cumulative electrical consumption trends are going the wrong way. An enormous amount of money is being spent to pay the utilities bill. DE briefed that we need to keep our energy projects going and concentrate on the simple things such as turning off lights and shutting doors.

7. Col Lane expressed concern over the HQ TAC/DE message as well as our own trends. We need to get involvement from all personnel now. Education, awareness, accountability, and incentives are our key issues. He encouraged all council members to get the word out to their units, to include briefing unit commanders as well as briefing at commander's call. We need to start pushing all ranks to submit energy saving ideas and reward these ideas with proper recognition. We have two months left to achieve our FY 82 goal. It's going to take the cooperation of all personnel to reduce energy consumption.

8. Meeting adjourned at 1445 hours. Next meeting will be held 16 Aug 81, Air Division Conference Room, Bldg 701, at 1330 hours.


PETER H. LANE, Colonel, USAF
Chairman

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Draft of Howard AFB Energy Conservation
Awards Program

Distr: 24 COMFW/CC	24 CSG/CC
DO	DE
MA	1700 NAS/CC
PA	1AAFA/CC
AC	OSAPSO/CC
RM	RD
SG	HQ TAC/DE
LGT	LG
L/S	DEMU
DCA	LDEF
GE	
2400 RRM/CC	
Det 25, NAW/CC	

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